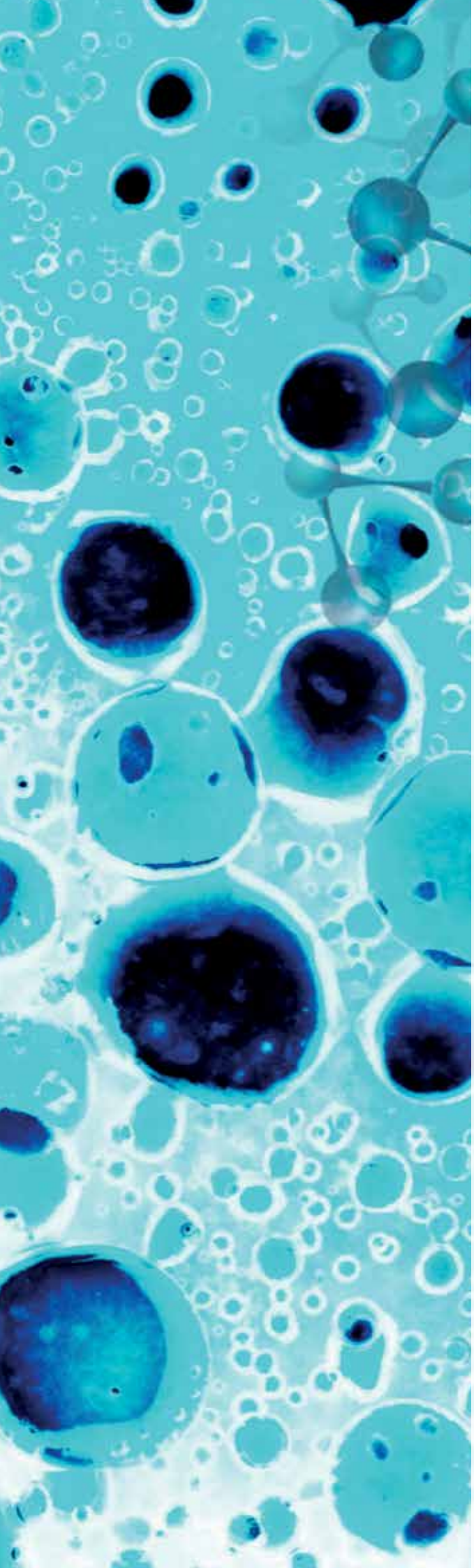

JUBILANT LIFESCIENCES

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Annual Report 2019-20

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JUBILANT LIFESCIENCES

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Rajesh Kumar Srivastava
Whole-time Director

Anant Pande
Whole-time Director

AS ON JULY 2020

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Life Science Ingredients

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Jubilant Therapeutics Inc.

Marcel Velterop
President
Drug Discovery & Development
Solutions and CDMO

AS ON JULY 2020

CHAIRMEN'S MESSAGE

DEAR FELLOW SHAREHOLDERS,

In FY 2020, the Company reported record profits with improvement in margins led by growth witnessed in the Pharmaceuticals and Drug Discovery & Development Solutions segments.

The onset of CY 2020 coincided with the spread of COVID-19 pandemic, which quickly engulfed the entire world spreading from one region to another. In order to contain the disease, governments across the world resorted to various degrees of lockdowns that severely impacted overall economic growth, performance and outlook of several sectors with aviation, hospitality, tourism, automobiles etc. being the worst affected. Pharmaceuticals sector, in this backdrop, has performed relatively well mainly due to its ability to continue to operate during the lockdowns, given the status of essential goods.

As per IMF's June 2020 World Economic Outlook update, in 2020 the global economy is expected to witness the worst recession since the Great Depression with economic output likely to contract by 4.9%. This is attributed to the damage caused by the lockdowns implemented by several large economies that resulted in disruption in supply chains, demand destruction and rapid increase in unemployment levels across several large economies. In 2020, IMF expects the Advanced Economies to contract by 8% with the US economy likely to shrink by 8% and the Euro region by 10.2%. The Emerging markets too are expected to be severely impacted and are expected to contract by 3% in 2020 with China's growth rate expected to decline to 1% and the Indian economy expected to contract by 4.5% in FY 2021.

Government and central banks across the world have resorted to unprecedented fiscal and monetary stimulus to mitigate the impact of COVID-19 and support economic activity, which is expected to lead to recovery in 2021. In 2021, IMF expects the global economy to grow by 5.4% with US and Euro region growing by 4.5% and 6%, respectively and Chinese and Indian economies growing by 8.2% and 6%, respectively. However, given the evolving pandemic situation, there is considerable uncertainty about the strength of the recovery and if the world witnesses a prolonged impact of COVID-19, then economic output and short-term outlook may further get impacted.

As per Evaluate Pharma's annual 'World Preview', the global Prescription drug sales is expected to grow at 6.9% Compound Annual Growth Rate (CAGR) between 2019-2024 to reach US$ 1.2 trillion. This growth is expected to be driven by immuno-oncology line extensions and emergence of novel technologies such as cell and gene therapy.

The Indian pharmaceutical industry is the largest exporter of quality generic drugs to the world. India currently contributes 26% by volume of generic therapeutics globally and supplies 60% of global demand for vaccines and antiretroviral drug supplies. The Indian pharmaceutical sector's robust set of laws and regulations, at state and federal levels, ensure highest levels of quality and safety for its drugs. India is one of the largest contributors of global biotech products and benefits from lower labor cost over other manufacturing hubs.

In March 2020, the Government of India, announced a scheme of ₹ 30 billion to develop three mega Bulk Drug Parks in India and a Production Linked Incentive scheme of ₹ 69.4 billion for promotion of domestic manufacturing of critical KSMs/Drug Intermediates and APIs in the country. We believe, these are steps in the right direction and will go long way to further strengthen the domestic pharmaceutical industry and reduce reliance on import of Key Starting Materials (KSMs) / Drug Intermediates from other countries. Government of India's several initiatives announced in May 2020 aimed at promoting self-reliance in the country are also expected to boost production and 'Make in India' initiatives over the medium to long term.

BUSINESS OBJECTIVES

We are an integrated global pharmaceutical and life sciences Company present across the entire pharmaceutical value chain. We take pride in our positioning as one-stop-shop in the global pharmaceutical and life sciences industry, supplying products and services to customers in over 100 countries. Our diversified businesses are segmented in three major verticals namely 'Pharmaceuticals', 'Life Science Ingredients' and 'Drug Discovery and Development Solutions'. We are globally recognised as a 'Partner of Choice' by leading pharmaceuticals and life sciences companies. Our strength lies in the unique offerings of pharmaceutical and life sciences products and services, especially in specialty products. We are engaged in continuous improvement of products and processes to enhance quality and cost competitiveness in order to build value for our customers. As a responsible corporate citizen, we are committed to safeguarding the environment and maintaining a triple bottom line approach of sustainability through delivering a high social, environmental and economic performance.

Shyam S Bhartia
Chairman

Hari S Bhartia
Co-Chairman and Managing Director

The Pharmaceuticals segment is engaged in manufacture and supply of Radiopharmaceuticals with a network of over 50 radiopharmacies in the US, Allergy Therapy Products, Contract Manufacturing of Sterile Injectibles & Non-sterile products, Active Pharmaceutical Ingredients (APIs) and Solid Dosage Formulations through six US FDA approved manufacturing facilities in the US, Canada and India. We have created several competencies in the segment that includes an innovative product portfolio in specialty pharmaceuticals with high entry barriers and limited competition with strong R&D capabilities, global competitive edge due to low cost from vertically integrated operations, market leadership in key products and business segments, de-risked business model with low concentration risk and a consistent track record of regulatory approvals. The differentiated business model focusing on specialty pharmaceuticals enables us to deliver robust results and build a strong base for future growth in our Pharmaceuticals segment. During the year, the India Branded Pharmaceuticals business that was earlier a part of Jubilant Life Sciences Limited was transferred to Jubilant Generics Limited, a wholly owned subsidiary in India.

The Life Science Ingredients segment is engaged in Specialty Intermediates, Nutritional Products and Life Science Chemicals businesses through five manufacturing facilities in India. This segment offers a broad portfolio of high-quality ingredients that find applications in wide range of industries. In this segment, our strength lies in our integrated business model, strong capabilities in chemistry, low cost of manufacturing through best in class processes and leadership position in key products on a global level.

The Drug Discovery & Development Solutions segment includes the Drug Discovery Services (DDS) business through Jubilant Biosys Limited & Jubilant Chemsys Limited and Proprietary Drug Discovery business through Jubilant Therapeutics Inc. DDS provides collaborative research and partnership for drug discovery through two world class research centers in India. Jubilant Therapeutics Inc. is an innovative biopharmaceutical company developing breakthrough therapies in the area of oncology and auto-immune disorders.

During the year, the Company decided to reorganise its legal structure through:

- Demerger of the Life Science Ingredients (LSI) business with an objective to create separate and focused entities for Pharmaceuticals & LSI businesses respectively to unlock shareholder value
- Amalgamation of Promoter shareholding companies into Jubilant Life Sciences Limited with an objective to simplify the holding structure of the promoter companies with no change in ownership percentage and number of shares held by the promoters

The Company has filed the Composite Scheme of Arrangement with National Company Law Tribunal, Allahabad Bench, post receipt of no objection certificate from the stock exchanges, and expects the reorganisation to get completed during the current fiscal year. We believe that this proposed demerger will ensure depth and focus to adopt strategies necessary for growth, unlock shareholder value with direct ownership and attract focused investors in each of the business entities.

PERFORMANCE REVIEW

The Company reported record profitability with improvement in margins during the year on the back of better performance of the Pharmaceuticals segment and Drug Discovery and Development Solutions segments. Total Revenue from Operations in FY 2020 was at ₹ 91,544 million, up 0.5% Year-on-Year (YoY), with International revenue at ₹ 71,240 million, contributing 78% to the total revenue.

Pharmaceuticals revenue for FY 2020 was at ₹ 57,143 million, up 7% YoY and contributing 62% to the total revenue. Our strategy and the business model, through which we have been able to build multiple levers of exciting and differentiated businesses, are the pillars for the sustained strong performance in this business. On the regulatory front, we continue to meet our compliance standards with Health Canada converting the Official Action Indicated (OAI) status to GMP compliant status for our Nanjangud API facility and the Salisbury solid dosage facility receiving a clean Establishment Inspection Report (EIR) from the US FDA. We continue to engage with the US FDA in consultation with 3rd party consultants to address the regulatory issues at the Roorkee and Nanjangud facilities and are hopeful of early resolutions of the same.

Life Science Ingredients (LSI) revenue for FY 2020 stood at ₹ 31,786 million as compared with ₹ 35,452 million in FY 2019 and contributed 35% to the total revenue during the year. Drug Discovery & Development Solutions segment's revenue improved 21% YoY to ₹ 2,615 million contributing 3% to the total revenue.

Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA) was 12% higher YoY at record ₹ 19,945 million, with a margin of 21.8%, an improvement of 231 basis points over last year. This was led by the Pharmaceuticals segment, which reported EBITDA of ₹ 15,555 million, a growth of 13% YoY with a margin of 27.2%. The Pharmaceuticals segment accounted for 78% of the overall EBITDA for the Company during the year.

Life Science Ingredients reported EBITDA of ₹ 4,310 million translating to EBITDA margin of 13.6%. Drug Discovery & Development Solutions segment EBITDA was at ₹ 734 million translating to EBITDA margin of 28.1%. Depreciation and Amortisation in FY 2020 was at ₹ 4,619 million as compared to ₹ 3,709 million in FY 2019. Finance cost stood at ₹ 2,874 million vs. ₹ 2,198 million last year.

Profit After Tax stood at ₹ 8,982 million up 56% YoY with an Earning Per Share (EPS) of ₹ 56.39.

During the year, Jubilant Pharma Limited (JPL), Singapore, a material wholly owned subsidiary of the Company redeemed the principal amount of US$ 100 million notes together with accrued interest on a pro-rata basis out of the US$ 300 million notes.

DIVIDEND

The Company paid in March 2020 a dividend of 500% per equity share of ₹ 1 face value for FY 2020.

OUTLOOK

The Company, in the near term, is focused on sustaining its operational and financial performance in the current uncertain scenario unleashed by the COVID-19 pandemic with medium term focus at ensuring sustainable growth across our various businesses. In the near term to tide over the COVID-19 pandemic led crisis, the Company is deferring its major capex plans, without sacrificing growth, until the business environment stabilises. The Company is focused on generating healthy operating cashflows to further reduce debt levels. We continue to stay focused on our strategy of being closer to the customer and of further strengthening our leadership position in defined businesses.

CONCLUSION

We would like to thank all our valued stakeholders, including our customers, vendors, lenders and shareholders for continuing their support and upholding their confidence and trust in us. We remain deeply grateful to all our employees globally for their contribution and commitment to our organisation, especially during the lockdown periods. We wish for safety of all our stakeholders and their dear ones during these trying circumstances.

Wishing you the best for the year ahead.

Shyam S Bhartia
Chairman

Hari S Bhartia
Co-Chairman and
Managing Director

MANAGEMENT DISCUSSION & ANALYSIS

CAUTIONARY STATEMENT

Statements in the Annual Report, particularly those, which relate to Management Discussion & Analysis, describing the Company's objectives, projections, estimates and expectations, may constitute forward-looking statements within the meaning of applicable laws and regulations. Although the expectations are based on reasonable assumptions, the actual results might differ significantly.

KEY ECONOMIC AND INDUSTRY TRENDS

As per IMF's June 2020 World Economic Outlook update, in 2020 the global economy is expected to witness the worst recession since the Great Depression with economic output likely to contract by 4.9%. This is attributed to the damage caused by the lockdowns implemented by several large economies that resulted in disruption in supply chains, demand destruction and rapid increase in unemployment levels across several large economies. In 2020, the IMF expects the Advanced Economies to contract by 8% with the US economy likely to shrink by 8% and the Euro region by 10.2%. The Emerging markets also are expected to be severely impacted and are expected to contract by 3% in 2020 with China's growth rate expected to decline to 1% and the Indian economy expected to contract by 4.5% in FY 2021.

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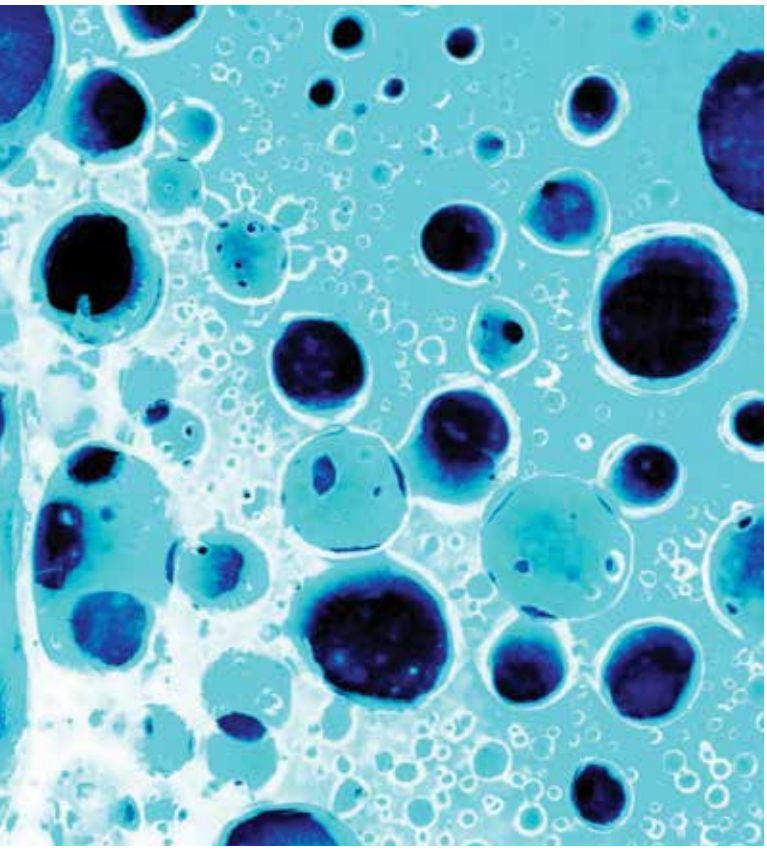

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In March 2020, the Government of India, announced a scheme of ₹ 30 billion to develop three mega Bulk Drug Parks in India and a Production Linked Incentive scheme of ₹ 69.4 billion for promotion of domestic manufacturing of critical Key Starting Materials (KSMs)/Drug Intermediates and APIs in the country. We believe, these are steps in the right direction and will go long way to further strengthen the domestic pharmaceuticals industry and reduce reliance on import of Key Starting Materials / Drug Intermediates from other countries. Government of India's several initiatives announced in May 2020 aimed at promoting self-reliance of the country are also expected to boost production and 'Make in India' over the medium to long term.

According to a report by Federation of Indian Chambers of Commerce and Industry (FICCI), the Indian crop protection chemicals industry is estimated to witness a CAGR of 8.3% to US$ 8.1 billion by FY 2025, with exports growing at a higher rate of 8.6% to US$ 4.2 billion in 2025. According to an industry report, the global animal nutrition market is estimated to grow at a rate of 6.5% to reach US$ 21.4 billion by 2022.

The global crop protection chemicals market size was US$ 58.4 billion in 2019 and is anticipated to expand at a CAGR of 3.3% from 2020 to 2027. Greater emphasis on high crop output to counter food security is the key growth driver.

OUR BUSINESS STRATEGY

We are focused on maintaining global leadership position in our chosen areas of business and to continuously create new opportunities to ensure sustainable growth. Healthy demand in our Pharmaceuticals segment and continuous value-addition in our Life Science Ingredients (LSI) segment's offerings is expected to drive sustainable business performance.

Our business is classified into three broad segments:

1. Pharmaceuticals
2. Life Science Ingredients
3. Drug Discovery & Development Solutions

In the Pharmaceuticals segment, our strategic objective is to continue to maintain and establish leading market positions in our key business lines to drive profitable growth. As such, we have implemented the following core strategies:

(1) Continue to strengthen leadership positions in our key business segments

We have established leadership positions throughout our diversified portfolio in all our three business lines, namely (i) Specialty Pharmaceuticals, comprising Radiopharma (including Radiopharmaceuticals and Radiopharmacies) and Allergy Therapy Products, (ii) Contract Development and Manufacturing

> We are the third largest player in the nuclear medicine industry and the leading player in the US based on market share of certain products.

(CDMO) comprising Contract Manufacturing of Sterile Injectables and Non-Sterile Products (CMO) and Active Pharmaceutical Ingredients (APIs) and (iii) Generics comprising Solid Dosage Formulations and India Branded Formulations. We intend to continue to strengthen our leadership positions by focusing on the following:

A. RADIOPHARMA

We are the third largest player in the nuclear medicine industry and the leading player in the US based on market share of certain products. namely, MAA and DTPA. We believe we are well-positioned in the high-value niche business of Radiopharmaceuticals, offering quality diagnostic imaging and therapeutic radiopharmaceutical products. We specialise in lung, thyroid, bone and cardiac imaging products as well as thyroid disease therapy. For diagnostics, our key products include MAA and DTPA, for both of which we have leadership position in the US. For therapeutics, our key products include Iodine-131 ('I-131'), of which we are one of only three US FDA approved manufacturers globally. Our goal is to achieve market leadership in the nuclear medicine industry by increasing our market share of RUBY-FILL® generators and RUBY Rubidium Elution System™ - cardiac positron emission tomography ('PET') imaging, as well as focusing on value-based pricing and expanding our product portfolio through the launch of specialised and differentiated products, including a few niche 505(b)(1) or 505(b)(2) filings. We believe the recent favourable outcomes in RUBY-Fill ® litigation will help us accelerate ramp up of the product in the US market. We also plan to consider expanding our portfolio by in-licensing new products within or adjacent to our current portfolio such as products in the medical device area and the adjacent nuclear medicine supply space. We are also considering increasing our product portfolio of devices and complementary imaging products.

In September 2017, our acquisition of substantially all of the assets of Triad's Radiopharmacy business, including its network of radiopharmacies, was part of our strategy to get closer to customers. We are the second largest centralised commercial radiopharmacy network partner in the United States with over 50 radiopharmacies across 22 states. We aim to build the nation's premier centralised radiopharmacy network. We continue to seek opportunities to expand or enhance the efficiency of our Radiopharmaceuticals business by optimising the coverage of our Radiopharmacy network including through further additions and improvements or consolidation of locations, which may include geographic expansion of our Radiopharmacies by opening new pharmacies. In this regard, we are working on making 'Jubilant' a well-known brand among hospital networks in the United States. Combined with our radiopharmaceuticals manufacturing capabilities, a wider distribution network of radiopharmacies ensures synergies within the Radiopharma business line.

We believe we are a strong partner to major US healthcare providers and have deep relationships with our current customers and organisations [Group Purchasing Organisations (GPOs) and regional networks] that influence the industry, and we will look to enhance our customer offerings to renew and extend existing agreements with our customers. We also plan to look for opportunities to establish new distribution channels through collaboration and contractual arrangements with our strategic partners.

B. ALLERGY THERAPY PRODUCTS

We are one of the leading allergenic immunotherapy companies in the United States with over 98 years of experience and a service provider to allergists and the medical community, with a product range of over 200 different allergenic extracts, six insect venom products and exclusive skin diagnostic testing devices. We also distribute our products to other markets including Canada, Europe, Australia and New Zealand through distributors. We are the second largest player in the allergenic extract market in the United States and are currently the sole producer and supplier of venom products for the treatment of allergies in the United States. In addition, we expect to benefit from barriers to entry as Allergy Therapy Products operate in a niche US allergen extract market and most products in this market are biological products with grandfather status requiring a Biologics License Application from the US FDA for any new approval for manufacturing and commercialisation. Our strategy is to build on our leadership in the North American market and at the same time deepen penetration in other markets by continuing to offer differentiated products such as venom and extracts. We aim to continue to drive growth and profitability through our strong customer commitment to be the partner-of-choice in the US allergy market and leveraging the strong brand recognition of the 'HollisterStier' brand. We believe we can achieve this through long-term strategic partnerships, adding to our product portfolio by launching new, differentiated products and/or processes along with expanding our capacities for our venom and extract products, improving supply reliability, and expanding our customer base into new markets.

C. CONTRACT MANUFACTURING OF STERILE INJECTABLES AND NON-STERILE PRODUCTS

We are fully integrated, providing a broad range of capabilities including sterile liquids and lyophilised products, ointments, creams, lotions (OCL) and biologics. We serve seven of the top 20 pharmaceutical companies globally. We have an established market position in the sterile injectables and non-sterile products markets in North America, with deep and long-term relationships. We expect to further benefit from barriers to entry in this segment, including the level of technical expertise required to develop products, obtain licensing and regulatory approvals and manufacture of such products. In particular, there is a growing demand for sterile injectables capabilities, which generally involve complex processes, and we believe we are one of a limited number of manufacturers with the requisite know-how. Due to consolidation activities across the Contract Manufacturing (CMO) space and our compliant regulatory status, we have seen an influx of new clients at both our Spokane, Washington, US and Kirkland, Montreal, Canada sites, which creates opportunities for us to capture greater market share. We believe we are in a position to grow the CMO business by continuing to focus our efforts on strengthening our industry position by enhancing and expanding our capacity through focusing on consistent and 'First Time Right' customer service, extending and deepening our relationships with leading innovator pharmaceutical companies, focusing on long term high-value contracts, building new customer relationships including identifying new customer targets for ampoules, semi-solids and non-sterile liquids, finding opportunities to strategically extend our product portfolio, and evaluating opportunities for new product launches. We are also exploring opportunities to increase capacity and establishing new lines within our current capabilities, including lyophilisation. During the last year and a half, we have expanded capacities through debottlenecking, including operating Spokane facility on a three-shift seven-day basis to achieve greater sales volumes and by installation of Lyo equipment on one of our lines. Our production efficiency measures are also aimed to increase our product filling yield and reduce the time cycle between product releases.

D. ACTIVE PHARMACEUTICAL INGREDIENTS (APIs)

We develop and produce APIs in the therapeutic areas of the Cardiovascular System (CVS), Central Nervous System (CNS), Gastrointestinal (GI), Anti-infectives and Anti-depressants. We believe our forward integration with our Solid Dosage Formulations business line, focus on developed markets, strong emphasis on cost and in-house R&D helps drive consistent growth and profitability in this business line.

We believe our strong presence and extensive experience in operating in highly regulated markets help us with customer retention and price realisation of our APIs products. Our strategy is to continue to be a preferred supplier to our customers with expansion in this business line, through streamlining our product selection, new product launches and increasing market share of our existing products. We believe that we are strongly placed to achieve sustainable growth through a well differentiated strategy of products and markets, a strong set of capabilities focused on product selection and cost optimisation and a highly capable team with a proven track record. Our forward integration with our Solid Dosage Formulations business also helps to ensure high capacity utilisation. To drive growth, we plan to focus on initiatives aimed at increasing the range of products that our customers purchase from us in key markets such as the United States and Europe, as well as expanding our geographical reach in select emerging markets such as Turkey, Brazil, China and South Korea. We expect to continue to invest in R&D to build up our product pipeline, using our chemistry capabilities to develop new processes to bring products to the market and contribute to our growth, and pursue capacity expansion to take advantage of pipeline opportunities.

E. SOLID DOSAGE FORMULATIONS

We believe we have a strong product portfolio and are currently leaders in the US for Prochlorperazine, Methylprednisolone and Terazosin and we rank among the top three in the US for a few other products. We focus primarily on the manufacture and sale of solid dosage formulations for Cardiovascular System (CVS), Central Nervous System (CNS), Gastrointestinal (GI) and Anti-allergy therapeutic categories. Our Solid Dosage Formulations business derives benefit from backward integration into our APIs business, supported by our in-house R&D facilities for formulation development, extensive regulatory filings capabilities and cost effective manufacturing. These capabilities allow us to flexibly target attractive product development opportunities. Additionally, our in-house APIs capability allows us to better control the development of certain products from formulation through commercialisation and provides a stable source of APIs supply for these

products at competitive prices. Our aim is to be first to enter and last to exit, using our chemistry and R&D capabilities and manufacturing expertise to drive growth in our Solid Dosage Formulations business line. We intend to focus on continuous investment in R&D in order to increase our Abbreviated New Drug Application (ANDA) filings and approvals, as well as complex, limited competition products using our in-house chemistry capabilities. We are also diversifying our business geographically and we intend to continue expanding our business into emerging markets by leveraging our existing US filings.

(2) Be closer to the customer to provide high quality products and services

We aim to be closer to our customers to provide them with high quality products and services. We have established strong and long-standing customer relationships across our business lines and we intend to capitalise on the strength of these relationships to create and pursue additional growth opportunities. Over 70% of our assets are based in North America. This includes our four manufacturing facilities (CMO Spokane facility, CMO Montreal facility, radiopharmaceuticals Montreal facility and Solid Dosage Formulations Salisbury facility), our network of over 50 Radiopharmacies in North America and our highly differentiated Allergy Therapy Products business backed by one of the oldest and most trusted brands in the US. This ensures better service to our customers, a majority of which are based in North America. We will continue to leverage the insights we have gained from successfully bringing products to market in the highly regulated US market to launch products in other markets like Europe, Japan, Australia and other emerging markets. However, we expect revenues and profitability in North America will continue to account for a significant portion of our future consolidated revenues as we continue to focus on growth in this market.

(3) Diverse sources of revenue with a de-risked business model

Our de-risked business model comprises a global manufacturing and marketing footprint with diversified product offerings, including products in niche areas and product sourcing capabilities as well as a broad customer base. We are positioned across a range of geographic locations enabling us to capture different market segments, which offers opportunities for us to achieve higher revenue and margins, while minimising concentration risk. We expect to grow our diverse product and service portfolio both by increasing penetration in existing markets and expanding product portfolio. We believe that we will have a higher likelihood of increasing our penetration in existing markets by offering new product innovations to our customers to meet their demands. We also intend to expand our product portfolio by utilising our market expertise in the US, Europe, Canada and other targeted countries to identify new product development and marketing opportunities. We aim to deliver high quality products and services by maintaining efficient and regulatory compliant manufacturing facilities. We believe that we are proactive in maintaining good relationships with key regulatory agencies in North America, Japan and Europe and that our track record of compliance with global standards and regulations is an important factor in obtaining timely regulatory approvals and in maintaining long standing customer relationships.

Products and Product Supply: As on 31st March, 2020, we had a diversified product portfolio including diagnostic and therapeutic radiopharmaceuticals, a broad range of sterile injectables and non-sterile products, over 200 different allergens and standard allergy vaccine mixtures, 56 commercialised generic solid dosage formulations and 44 commercialised APIs sold across markets globally. As a result of our diversified product portfolio, we benefit from diversified revenues between three differentiated businesses.

Our Specialty Pharmaceuticals business contributed 53% of total Pharmaceuticals segment revenue for the financial year ended 31st March, 2020, while our CDMO and Generics business lines contributed 27% and 20% of revenue respectively in the Pharmaceuticals segment.

Customers: We have a broad and diversified customer base and with the top 10 customers (excluding GPOs but including customers purchasing goods and services through such GPOs) contributing 31% to the total Pharma revenues as on 31st March, 2020.

Geographic diversification: We had sales in over 80 countries as on 31st March, 2020 with revenues from North America contributing over 80% of the total Pharmaceuticals segment revenues.

We believe that our established footprint in stable and regulated markets such as North America demonstrates the sustainability of our revenue generation and margins going forward.

Manufacturing facilities, R&D centers and Radiopharmacy distribution network: We benefit from a global and diversified manufacturing footprint. We have two manufacturing facilities located in Kirkland, Montreal, Canada, including our Radiopharmaceuticals facility, and our CMO facility, which produces sterile injectables and non-sterile products.

In the US, we have our Salisbury facility that produces solid dosage formulations and Spokane facility that manufactures sterile injectables along with our complete line of allergenic products. In India our Nanjangud facility and Roorkee facility produce APIs and solid dosage formulations, respectively. We are able to manufacture sterile injectables and solid dosage formulations at more than one facility and the location of our facilities provides us with the advantage of being closer to our customers in North America. We also have R&D centers in Noida, India, Montreal, Canada, Nanjangud, India and Spokane, US that focus on innovation and provide support for new products. In addition, we have a distribution network of over 50 radiopharmacies in the US.

(4) Strong product pipeline with deep R&D capabilities

We believe we are well-positioned for future growth with a strong pipeline of products under development across all of our business lines. Two of our radiopharmaceutical products have received 505(b)(2) approvals from the US FDA, namely Drax Exametazime™ and RUBY-FILL® Rubidium Rb82 Generator and Elution System. In addition to Drax Exametazime™ and RUBY-FILL® Rubidium Rb82 Generator and Elution System, our Radiopharmaceuticals business line is in the process of developing certain products such as I-131 meta-Iodobenzylguanidine ('mIBG') for which we plan to make a New Drug Application ('NDA') filing.

In addition, we have seven other products in different stages of development for which we may consider making 505(b) (2) filings. For Allergy Therapy Products, subject to the completion of relevant approvals from the United States Department of Agriculture (USDA), we have filed our venom products and allergenic extracts for use in animals. We also have a strong pipeline in our APIs and Solid Dosage Formulations businesses.

Our captive value chain in our business lines and our large scale of production allow us to build and retain leadership through product innovation and new product launches. Our R&D continues to lead to new, innovative processes and new knowledge-driven products that increase the efficiencies of our production and allow us to capitalise on opportunities for growth in competitive markets. We have R&D centers located in North America and India and employ a team of over 375 R&D professionals with expertise in the development of non-infringing processes for APIs and solid dosage formulations, as well as specialised and/or niche formulations and designs for radiopharmaceuticals and other products, which have been taken to commercialisation.

(5) Global competitive edge due to integrated and efficient manufacturing operations

Integration across the value chain enables us to benefit from cost competitiveness advantages and better capacity utilisation due to captive demand. We believe our large scale capacity manufacturing sites in India provide us with cost advantages in terms of wages and raw materials prices as compared to many of our global competitors, as well as economies of scale. In addition, our integrated operations ensure competitive advantages through cost efficiencies by producing across the value chain. This reduces our dependence on third parties for supply of feedstock and helps to insulate us from significant volatility in raw materials prices. The APIs from our manufacturing facilities are used for solid dosage

> "We are well-positioned for future growth with a strong pipeline of products under development across all of our business lines."

formulations under our Generics business. Such integration between our Solid Dosage Formulations and APIs businesses allows us to continuously improve our cost of production. Multiple products in our Radiopharmaceuticals and Allergy Therapy Products businesses are manufactured in our CMO facilities. For example, our CMO Montreal facility is used to manufacture cold products (non-Radioactive products that may be later complexed with Radioisotopes) such as DRAXIMAGE® MAA, DRAXIMAGE® DTPA, DRAXIMAGE® MDP-25, DRAXIMAGE® Sestamibi and Drax Exametazime® for our Radiopharmaceuticals business and our Spokane facility is used to manufacture products for our Allergy Therapy Products business line. Additionally, our radiopharmaceutical products are distributed through our own network of over 50 radiopharmacies.

We operate our plants in accordance with current Good Manufacturing Practices ('cGMPs') and/or other applicable requirements. We currently operate four US FDA approved manufacturing facilities in North America and two US FDA approved manufacturing facilities in India. As the US FDA has heightened standards and increased its monitoring of pharmaceutical manufacturers significantly over the last decade, we continue to adhere to US FDA regulations to assure our customers of the quality of our manufacturing processes and products.

During 2018-19, our Roorkee, India facility received a Warning Letter and our Nanjangud facility received an Official Action Indicated (OAI) classification from the US FDA. The Nanjangud plant was a co-inspection by US FDA and Health Canada. During this financial year, Health Canada removed the OAI classification for the Nanjangud plant and we expect favourable resolution from the US FDA as well. Regarding the Roorkee facility, we have submitted comprehensive responses to the US FDA and have completed remediation activities by consulting with third party consultants and are hopeful of clearance from US FDA once they re-inspect the plant. At both the plants, we continue to service our current operations but new product approvals from the facilities are delayed. We are committed to the highest level of compliance and quality and are taking steps to ensure further stringent controls. In addition to inspections by the US FDA, our sites are also inspected by a number of other regulatory agencies, including, Health Canada, Central Drugs Standard Control Organisation in India, ANVISA Brazil, PMDA Japan, TGA Australia and SAHPRA South Africa.

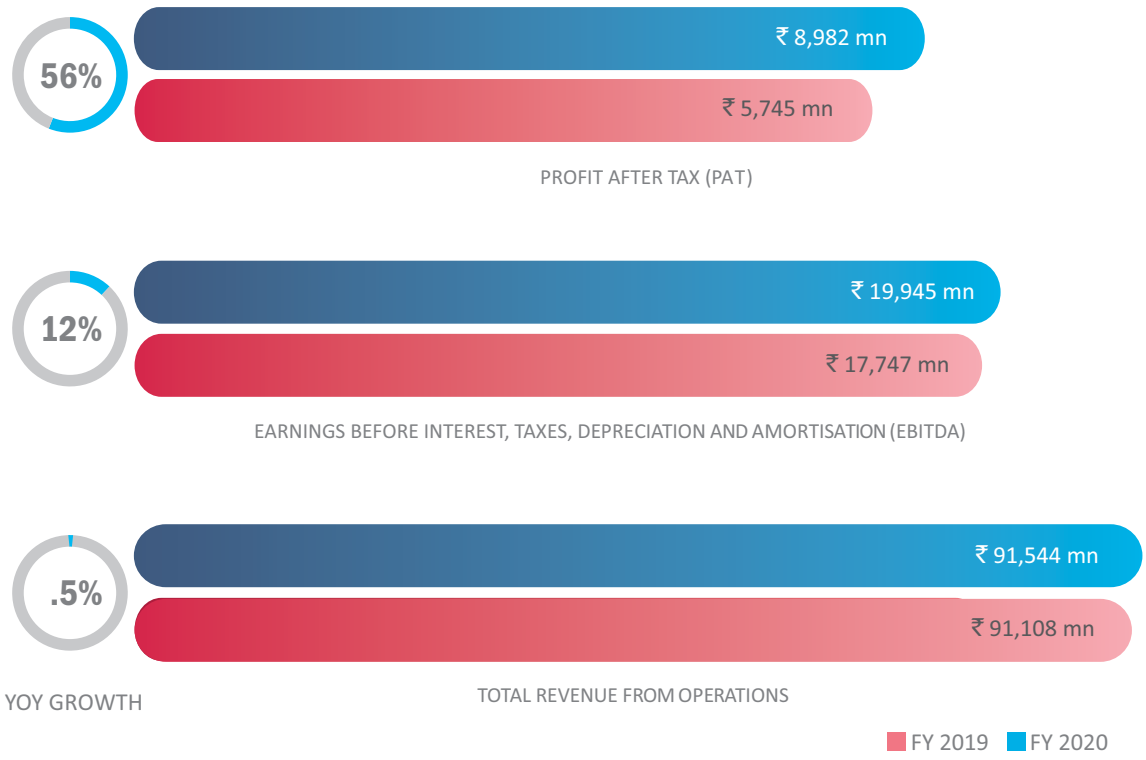
(6) Offer an integrated business model that provides products and services which are cost-effective

We expect to continue to optimise margins by enhancing efficiencies in our integrated operations. We believe the integrated business model we have in place makes us well-positioned to deliver products and services which are cost-effective. For example, our Radiopharmaceuticals and Allergy Therapy Products businesses are supported by our CMO operations. We are also able to utilise our network of radiopharmacies to distribute our radiopharmaceutical products in the US. Our multi-site manufacturing capabilities in North America and India gives us flexibility and provides us with cost advantages. In addition, our Solid Dosage Formulations business line is supported by R&D from India and is integrated into our low cost APIs manufacturing in India. We aim to continue to increase the share of solid dosage formulations manufactured with the Company's cost-competitive in-house APIs manufactured in India. We also plan to continue our focus on methods to optimise our margins through business excellence programs involving Lean Six Sigma initiatives, which are aimed at productivity enhancement. In this regard, we expect to achieve higher gross margins for many of our new products and to improve our yields on existing products by increasing capacity utilisation for these products. We also aim to improve our operating margins by leveraging our existing sales capabilities and administrative functions across an expanded revenue base as a result of expected growth in our product portfolio, thereby gaining scale in operations.

(7) Continue to pursue strategic acquisitions to further consolidate leadership positions and accelerate growth

We have historically grown the Pharmaceuticals segment through a series of organic and inorganic initiatives. For example, we started our Pharma business with the acquisition of our Nanjangud facility, followed by multiple acquisitions in the United States, Canada and Europe. Most recently in September 2017, we acquired substantially all of the assets which comprised Triad's Radiopharmacy business. While we remain focused on driving the growth of our business organically, we intend to continue to pursue sizeable, strategic acquisitions to further strengthen our portfolio, gain competitive

FINANCIAL PERFORMANCE



advantage, consolidate leadership positions and accelerate growth within our existing businesses, and achieve higher than industry growth.

In the Life Science Ingredients (LSI) segment, our Company has built global scale and has global leadership in our chosen businesses. Following are our key strengths in this segment:

- ***Leadership positions in key products*** – The Company is a global leader in Pyridine and its derivatives (Speciality Ingredients), Vitamin B3, Acetic Anhydride and Ethyl Acetate.
- ***Strong R&D ethos*** – LSI segment leverages strong R&D capabilities, which enables development of superior processes and catalysts resulting in a strong pipeline of Specialty Ingredients products. The Company has a broad product portfolio of over 100 products driven by R&D capabilities and chemistry expertise.
- ***Long-standing client relationships*** – The Company has strong and established business relationship with clients across pharmaceuticals, personal care, agrochemicals, nutrition and specialty ingredients industries.
- ***Optimal utilisation of resources*** – We have undertaken strategic initiatives to increase capacity utilisation of our multipurpose plants by retrofitting and debottlenecking existing plants. In addition, six sigma and lean initiatives program will continue to further improve our operations with focus on reducing costs and improving yields.
- ***Integrated Value Chain*** – Vertical integration across the value chain provides cost competitive advantage. Intermediates produced by our Ethanol business are used as feedstock by downstream business units and similarly Advance Intermediates products like Pyridine and Beta Picoline are used by Speciality Ingredients and Vitamins businesses.

The Drug Discovery & Development Solutions (DDDS) segment comprises Drug Discovery Services (DDS) business through Jubilant Biosys Limited & Jubilant Chemsys Limited and Proprietary Drug Discovery business through Jubilant Therapeutics Inc. In the DDS business, we are focused on an integrated approach from drug discovery services, chemistry services to Good Manufacturing Practice (GMP) scale-up of intermediates and actives which complements well with our Contract Development and Manufacturing (CDMO) offerings of large scale GMP and non-GMP manufacturing through LSI business.

This provides our pharmaceuticals and other life science customers with a one stop solution from early phase development to commercialisation of their molecules.

Our Proprietary Drug Discovery business is involved in development of breakthrough therapies in the area of oncology and auto-immune disorders. We have a strong commitment to innovation through in-house investments to partner with our clients. This has generated a strong portfolio of discovery assets both in early as well as late stage in the area of Epigenetic, Inflammation and Diabetes. We continue to evaluate further licensing opportunities from our existing pipeline.

FINANCIALS

(₹ million)

Consolidated Income Statement	FY 2019	FY 2020	% Growth
Total Revenue from Operations	91,108	**91,544**	0.5%
Other Income	357	**474**	33%
Total Income	91,465	**92,018**	1%
Material Cost and Change in Inventory	32,809	**28,640**	(13%)
Purchases of Stock-in-trade	2,409	**2,766**	15%
Employee Benefits Expense	19,260	**21,277**	10%
Power and Fuel Expense	4,664	**4,738**	2%
Other Expenditure	14,576	**14,652**	1%
Earnings Before Interest, Taxes, Depreciation and Amortisation (EBITDA)	17,747	**19,945**	12%
Depreciation, Amortisation and Impairment Expense	3,709	**4,619**	25%
Finance Cost	2,198	**2,874**	31%
Profit Before Exceptional Items and Tax	11,840	**12,452**	5%
Exceptional Item	2,802	**347**	–
Profit Before Tax	9,038	**12,105**	34%
Tax Expenses	3,268	**3,123**	(4%)
Non-controlling Interests	25	**–**	–
Profit After Tax (PAT)	5,745	**8,982**	56%

REVENUE

Total Revenue from Operations during the year stood at ₹ 91,544 million as compared to ₹ 91,108 million in FY 2019. Revenue from Pharmaceuticals segment grew 7% YoY at ₹ 57,143 million contributing 62% to overall revenue. Revenue from Life Science Ingredients segment was at ₹ 31,786 million in the year as compared to ₹ 35,452 million in previous year. Revenue from Drug Discovery & Development Solutions segment stood at ₹ 2,615 million in the year contributing 3% to the total revenue.

TOTAL EXPENDITURE

Total expenditure stood at ₹ 72,073 million in FY 2020 as compared to ₹ 73,718 million in the previous year. Materials cost stood at ₹ 28,640 million in during the year as against ₹ 32,809 million in FY 2019. Power and Fuel expense was at ₹ 4,738 million in FY 2020 as compared to ₹ 4,664 million in FY 2019. Employee benefit expenses stood at ₹ 21,277 million during the year as compared to ₹ 19,260 million in FY 2019. Other expenses were at ₹ 14,652 million in FY 2020 vs. ₹ 14,576 million in the previous year.

EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTISATION (EBITDA)

The overall EBITDA in FY 2020 grew by 12% YoY to ₹ 19,945 million translating to EBITDA margin of 21.8%. The EBITDA of Pharmaceuticals segment was at ₹ 15,555 million as against ₹ 13,722 million in FY 2019 with margins of 27.2% as against 25.7% in FY 2019. Life Science Ingredients segment's EBITDA was at ₹ 4,310 million as compared to ₹ 4,451 million in FY 2019, translating to EBITDA margin of 13.6%. Drug Discovery & Development Solutions segment EBITDA was at ₹ 734 million as compared to ₹ 179 million in FY 2019, translating to EBITDA margins of 28.1%.

FINANCE COST AND DEPRECIATION

Depreciation and Amortisation in FY 2020 was at ₹ 4,619 million compared to ₹ 3,709 million in FY 2019. Finance cost in FY 2020 was at ₹ 2,874 million as compared with ₹ 2,198 million in FY 2019. The blended interest rate for the borrowing stood at 6.1% with the rupee rate of borrowing at 8.2% and the foreign currency borrowing at 5.3%.

PROFIT BEFORE TAX

Profit Before Tax for FY 2020 stood at ₹ 12,105 million up from ₹ 9,038 million in the previous year.

TAX EXPENSE

Tax Expense was at ₹ 3,123 million in FY 2020 as compared to ₹ 3,268 million in FY 2019.

PROFIT AFTER TAX

The Profit After Tax was at ₹ 8,982 million in FY 2020 up from ₹ 5,745 million in FY 2019. Earnings per Share (EPS) during the year was at ₹ 56.39 per equity share of ₹ 1 each vs. ₹ 36.86 in FY 2019.

REVIEW OF OPERATIONS

Our operations comprise products and services across Pharmaceuticals, Life Science Ingredients and Drug Discovery & Development Solutions segments. During the year, India Branded Pharmaceuticals Business, earlier presented under 'Others' segment was reclassified under 'Pharmaceuticals' segment. Further, the segment earlier presented as 'Others' was renamed as 'Drug Discovery & Development Solutions'.

1. Pharmaceuticals segment includes the following:
   - (i) Specialty Pharmaceuticals, comprising Radiopharma (Radiopharmaceuticals and Radiopharmacies) and Allergy Therapy Products businesses
   - (ii) CDMO, comprising Contract Manufacturing of Sterile Injectables and Non-Sterile Products and Active Pharmaceutical Ingredients businesses
   - (iii) Generics, comprising Solid Dosage Formulations and India Branded Pharmaceuticals (IBP).
2. Life Science Ingredients segment includes the following:
   - (i) Specialty Intermediates
   - (ii) Nutritional Products
   - (iii) Life Science Chemicals
3. Drug Discovery & Development Solutions segment comprises Drug Discovery Services and Proprietary Drug Discovery businesses

Segmental Revenue Analysis	FY 2019 (₹ in million)	FY 2020 (₹ in million)	YoY Growth (%)	Revenue Mix (%)
Pharmaceuticals	53,488	**57,143**	7%	62%
Specialty Pharmaceuticals	28,300	**30,166**	7%	33%
Radiopharma	24,677	**26,084**	6%	28%
Allergy Therapy Products	3,623	**4,082**	13%	4%
CDMO	14,698	**15,390**	5%	17%
CMO	7,844	**8,987**	15%	10%
Active Pharmaceutical ingredients	6,854	**6,403**	(7%)	7%
Generics (Solid Dosage Formulations & IBP)	10,490	**11,587**	10%	13%
Life Science Ingredients	35,452	**31,786**	(10%)	35%
Specialty Intermediates	10,113	**11,170**	10%	12%
Nutritional Products	4,105	**5,368**	31%	6%
Life Science Chemicals	21,234	**15,248**	(28%)	17%
Drug Discovery & Development Solutions	2,168	**2,615**	21%	3%
Total Revenue from Operations	**91,108**	**91,544**	**0.5%**	**100%**

KEY FINANCIAL RATIOS (CONSOLIDATED)

Particulars	Unit	FY 2019	FY 2020	Change
Debtors Turnover	times	7.49	**7.00**	(6.6%)
Inventory Turnover	times	6.41	**5.50**	(14.1%)
Interest Coverage Ratio	times	8.07	**6.94**	(14.1%)
Current Ratio	times	2.19	**1.92**	(12.3%)
Debt Equity Ratio	Times	0.72	**0.58**	(20.2%)
Operating Profit Margin	%	19%	**22%**	12.2%
Net Profit Margin	%	6%	**10%**	56%
Return on Net Worth	%	13%	**17%**	32%

1. Improvement in Net Profit margin and in Return on Net Worth was due to the 56% YoY increase in Net Profit in FY 2020

PHARMACEUTICALS SEGMENT

The Pharmaceuticals segment is engaged in the manufacture, supply and distribution of Radiopharmaceuticals, Allergy Therapy Products, Contract Manufacturing (CMO) of Sterile injectables and Non-sterile products, Active Pharmaceutical Ingredients (APIs), Solid Dosage Formulations and India Branded Pharmaceuticals through six US FDA approved facilities in the US, Canada and India and contributes 62% to our Total Revenue from Operations. Revenue from this segment has improved 7% YoY to ₹ 57,143 million from ₹ 53,488 million last year.

SPECIALTY PHARMACEUTICALS

Our Specialty Pharmaceuticals business includes our Radiopharma (Radiopharmaceuticals and Radiopharmacies) and Allergy Therapy Products businesses. Revenues from this business stood at ₹ 30,166 million in FY 2020 vs ₹ 28,300 million in FY 2019 growth of 7% YoY with 53% contribution to total Pharmaceuticals segment revenues.

Radiopharma

We manufacture, supply and distribute radiopharmaceutical products, which are used in the diagnosis, treatment and monitoring of various diseases. We specialise in lung, thyroid, bone and cardiac imaging products as well as thyroid disease therapy. We have made healthy progress and are operating a differentiated business in a very niche segment. Our Radiopharma business saw revenue growth mainly driven by growth in existing products and synergies from acquired radiopharmacy business. It is our vision to be a leading player in nuclear medicine by demonstrating robust quality, value to our customers, sustainability to physicians / their patients and by building a healthy pipeline of products.

The Radiopharma business comprises the Radiopharmaceutical manufacturing business and the Radiopharmacies distribution business. Jubilant's Radiopharmacies business is the second largest radio-pharmacy network in the US with over 50 pharmacies distributing nuclear medicine products to the largest national Group Purchasing Organisations (GPOs), regional health systems, stand-alone imaging centers, cardiologists and hospitals. During FY 2020, revenue in the business improved by 6% YoY to ₹ 26,084 million as compared to ₹ 24,677 million in FY 2019. The

radiopharmacies business complement the Company's niche radiopharmaceuticals business and provides us with direct access to hospital networks. We continue to expand our RUBY- FILL ® installation base in the US and Canada.

Our Company has successfully built an integrated ecosystem including a dedicated Research and Development team, specialised manufacturing facilities, best-in-class regulatory affairs, sales and marketing operations. This business has promising growth through our own vertically integrated Radiopharmacies as well as our radiopharmacy customers. Our Company is working on several active pipeline projects. In the Radiopharmacy business, we are focused on increasing our market share by opening up of additional pharmacies and acquiring new customers and on improving operational efficiencies.

We are well positioned in the North American nuclear medicine market, which is expected to grow across the therapeutic segments of Oncology, Neurology and Cardiology over the next five years. We aspire to be the leading manufacturer of nuclear medicine products in North America. We are evaluating to further expand into markets such as Latin America, Europe and Asia.

Allergy Therapy Products

The Allergy Therapy Products business provides allergy immunotherapy products in the US. We aim to supply bulk extracts to physicians who can use the same for diagnostic testing and also to administer treatment. Allergenic extracts in our portfolio are offered in the form of consistent, high-quality, differentiated products along with a range of specialised diagnostic devices for skin testing.

This is a highly differentiated business of manufacturing and marketing allergenic extracts, which is backed by one of the oldest and most trusted brands in this business. Our Company has been focusing on expanding market coverage and this has been bearing fruit with better performance. In addition, we are increasing capacities in Lyophilisation in the Allergy Therapy Products manufacturing facility to ensure consistent and reliable supply of our insect venom products as the sole producer and supplier of venom in the US and received US FDA approval for venom production on an additional line. During FY 2020, revenue in the business was at ₹ 4,082 million, a growth of 13% YoY due to higher volumes in venom and allergenic extracts and better prices as compared to the previous year.

The business continues to stress on innovation wherein emphasis is to develop innovative products to address allergies. It is our endeavor to expand the leadership that our products enjoy on the back of a robust product pipeline backed by hands-on production and an extensive presence in important markets. Our Company is expanding its footprint beyond the US and is building network in other countries such as Canada, France, Australia, New Zealand and South Korea, to drive sales of our brands. We are also evaluating strategies to expand coverage mix, having filed submissions to register venom Subcutaneous Immunotherapy (SCIT) for use with animals during the year.

CDMO

Our CDMO business includes our Contract Manufacturing of Sterile Injectables & Non-Sterile Products (CMO) and also our Active Pharmaceutical Ingredients (APIs) businesses. CDMO revenues were at ₹ 15,390 million in FY 2020 as against ₹ 14,698 million in FY 2019, a growth of 5% YoY.

Contract Manufacturing of Sterile Injectables & Non-Sterile Products (CMO)

We are a fully integrated leading CMO player based out of North America with operations in Spokane, Washington, USA and Montreal, Canada. The facilities offer manufacturing services including sterile injectable (both liquid and lyophilisation), ampoules and sterile

ointments, creams and liquids and also non-sterile ointments, creams, and liquids. We are among the leading Contract Manufacturers in North America for sterile injectable. Our facilities are approved by regulators across the world including US FDA, Health Canada, ANVISA Brazil, PMDA Japan, Russia, MHRA and various others. The products manufactured at both sites are sold in over 50 countries across the globe. We lay strong emphasis on compliance and Intellectual Property Rights (IPR). We will continue to focus on highest level of compliance with a lean operation setup and supply of right quality products in a timely manner to our customers which help us further grow the order book. Injectable form an increasing proportion of new approvals by innovators for which there is shortage of capacity for high quality manufacturing sterile sites as available with us. Basis the increase in business development activities and demand for the products, over the recent months, Jubilant has invested significantly in operating both sites 24*7.

Our analysis suggests that another area of growth is sterile ophthalmic. With ageing population across the globe, eye ointments are gaining popularity. We are witnessing a lot of Request for Proposals (RFPs) in this area as well. Basis this assessment, we have decided to set up a 200 bottles per minute ophthalmic line in Montreal. The line should be operational next financial year. The line once operational is expected to further drive growth for the CMO business.

We are also continuing to invest on sites to address future growth opportunities. Significant amount has been invested in Spokane facility in adding another Lypholisation equipment on one of the sterile injectable lines to increase available capacity. The sites are also creating a master plan to initiate investments in new areas of growth.

Revenues for FY 2020 were at ₹ 8,987 million as compared to ₹ 7,844 million in FY 2019, a growth of 15% YoY.

Active Pharmaceutical Ingredients (APIs)

APIs are also known as bulk drugs or drug actives and are responsible for rendering therapeutic action in the final formulation. We are one of the world's reputed manufacturers of APIs and partner with several leading generic formulation companies across the globe to fulfil their requirements of high-quality APIs at affordable prices. We are one of the leading players globally in Cardiovascular System (CVS), Central Nervous System (CNS) and Anti-Infective APIs along with several other therapeutic areas. We also add further value to the organisation by virtue of supplying cost effective and high-quality APIs to Jubilant's Solid Dosage Formulations business in US, Europe and Rest of the World (RoW).

The goal of APIs business is to develop leadership positions in chosen products and deliver high quality products. Our aim is to have sizeable capacities and dedicated lines for high volume molecules to further optimise costs. This will also help in sustaining our long-standing relationship with generic formulation companies in global markets with our world-class product offerings. Revenue from this business was at ₹ 6,403 million as compared to ₹ 6,854 million in FY 2019 in the previous year.

As on 31st March 2020, we had 44 commercial products and have filed 97 Drug Master Files (DMFs) in the US, 44 CEPs in Europe, 40 DMFs in Canada, 15 Japanese DMFs and 14 filings in Australia. We practice best regulatory and quality compliance in APIs industry, with successful inspections track record of years by various regulatory agencies. The manufacturing facility is approved by global regulatory agencies, which include Health Canada, TGA Australia, EU GMP from National Institute of Pharmacy and Nutrition Hungary, Japan PMDA, FSSAPS France, KFDA Republic of Korea, ANVISA Brazil, COFEPRIS Mexico among others.

During FY 2019, our Nanjangud facility received an Official Action Indicated (OAI) classification from the US FDA. The Nanjangud plant was a co-inspection by US FDA and Health Canada. During this financial year, Health Canada removed the OAI classification for the Nanjangud plant and we expect favourable resolution from the US FDA as well. We continue to service our current operations from the Nanjangud plant but new product approvals from the facilities are delayed. We are committed to the highest level of compliance and quality and are taking steps to ensure further stringent controls.

API portfolio is focused on the therapeutic areas of the Cardiovascular System (CVS), Central Nervous System (CNS), Gastrointestinal (GI), Anti-Infectives and Anti-depressants and also targets complex and newly approved molecules. The Company is market leader in few key APIs and is amongst the top players for another few APIs in its portfolio helping it to maintain its competitive position in the industry.

We are taking various initiatives to reduce cost through higher efficiencies, alternate vendor development programs and also through input material cost optimisation. Several cost improvement and process innovation programs have been undertaken during the year, for some large commercial APIs as part of product life cycle management. This improves profitability as well as maintains market share in the event of market and competition pricing pressures.

Sustainable manufacturing is also an important aspect of our APIs business. For our large commercial products,

we focus on improvement programs for YoY reduction of resource use (energy, water, raw material etc.) per unit of product.

During the year, nitrosoamine issue related to sartans affected the industry due to stringent guidelines of having non-detectable limits from US FDA resulting in some product supplies getting affected. These guidelines though, were relaxed towards the end of the year. The Company has been meeting FDA guidelines and had developed robust processes, which enabled it to supply these products to the key market of US and Europe.

We continued our price optimisation exercise to harmonise our product pricing in line with market scenario and prevalent demand-supply situation. The philosophy of our new product development for APIs is innovation-led affordability and quality by design giving our customers access to cost effective affordable APIs, while maintaining a consistent global quality standard. Aided by strong process and analytical chemistry skills and IP and regulatory expertise, we will continue our focus on new product development and filings for focused markets. Our APIs development efforts will also enable our own Solid Dosage Formulations business to developed new formulations pipeline using in-house APIs. This helps achieve faster ANDA / dossier filings, and assures supplies of cost competitive and fully compliant APIs in future.

GENERICS

The Generics business includes our Solid Dosage Formulations and India Branded Pharmaceuticals (IBP) businesses. Total revenue from this business was at ₹ 11,587 million in FY 2020 as compared to ₹ 10,490 million in FY 2019, a growth of 10% YoY.

Solid Dosage Formulations

Our performance in this business was led by better pricing in select key products. Total revenue from this business was at ₹ 11,298 million in FY 2020 as compared to ₹ 10,242 million in FY 2019.

The Solid Dosage Formulations business includes manufacturing and marketing of formulations in the generics space. We have traditionally focused on the key US market, which is the largest market for generics. In addition, we are also rapidly expanding in RoW markets like Asia, Middle East, Latin America and Africa and we have aggressive plans to grow in markets of Europe, Canada, Australia, Japan and China in the near future.

Currently, we are one of the market leaders in the United States, based on the market share of several key products and rank among the top three for a few other products. The business derives benefit of vertical integration with a part of our commercial Solid Dosage Formulations vertically integrated to in-house APIs. This helps us reduce costs and

> We are one of the market leaders in the United States, based on the market share of several key products and rank among the top three for a few other products.

maintain optimal efficiency. The broad therapeutic areas covered include Cardiovascular System (CVS), Central Nervous System (CNS) and Gastrointestinal (GI).

We manufacture our products in Salisbury, US and Roorkee, India. A few products are also in-licensed from external partners. Both our Salisbury, US and Roorkee, India facilities are US FDA approved. Our Roorkee, India facility has also been approved by FAMHP Belgium, ANVISA Brazil, PMDA Japan, TGA Australia and SAHPRA South Africa. During the previous year, our Roorkee, India facility received a Warning Letter from the US FDA. We are currently in the process of implementing remediation measures at the facility and are hopeful of resolving the issue at the earliest.

As on 31st March 2020, the business had 56 products commercialised, including 32 in US, 15 in Canada, 29 in Europe and 29 in RoW. Also, we filed a total of 98 ANDA filings in US, 39 filings in Europe, 24 filings in Canada and 41 filings in other RoW countries so far. As on 31st March, 2020, we have received 63 ANDA approvals in the US, 33 in Europe, 23 approvals in Canada and 36 approvals in RoW markets.

During the year, we increased the oral solid dosage capacity at our manufacturing facility in Roorkee, India by one billion doses to meet the anticipated future growth requirements. We are expanding our product portfolio in oral solids and certain niches in Novel Drug Delivery System (NDDS) with an objective of increasing the contribution to revenue as we grow beyond the traditional regulated markets. We will continue to enhance our focus in the key RoW markets, wherein we foresee significant growth opportunities. We currently have approvals in key markets of Asia and Africa—including South Africa, Philippines, and Malaysia, and a large number of these approved products are already commercialised. In Latin America, Middle East and Commonwealth of Independent States (CIS) markets, our growth would be driven by new filings and new product launches in key markets, including Brazil, Chile, UAE and Ukraine.

Further, we continue to expand our operations in Europe, which has been a consistent revenue contributor for our global business over the years. We have built a strong customer base of more than 35 customers in Europe and we are continuously strengthening our product portfolio with them. Further, our business in Canada and Australia is expected to see significant growth based on new launches and new partnerships. In the US market, we are seeing product specific opportunities due to rationalisation of product portfolio and plants by some of our peers.

In our IBP business, we target the local formulations (branded generics) market in India. The chosen therapeutic areas include chronic specialties like Cardiology, Diabetes, Neurology & Nephrology. These segments are supported by multiple growth & economic enablers which include higher awareness, longer life spans, enhanced propensity to spend and evolving lifestyle changes. For FY 2020, IBP business revenue stood at ₹ 289 million as compared to ₹ 247 million in FY 2019.

Our IBP portfolio includes high growth molecules and combinations of Rosuvastatin, Telmisartan, Teneligliptin, Glimepiride, Cilnidipine and Voglibose. These primary therapies are supported by supplementary or nutritional formulations like Vitamin B12, Vitamin D3, Proton Pump Inhibitor (PPI) and Pregabalin + B12 combination. The growing portfolio is backed by distribution network covering 30,000 retail points and robust field force of approximately 225 sales representatives that serve a network of 20,000 + health care professionals. The HCP network includes Cardiologists, Diabetologists, Nephrologists, Neurologists and consulting physicians.

Through its best in class marketing activities, the business has joined hands with doctors to support them on their mission of spreading awareness through diet & medication on diseases like Hypertension, Diabetes, Dyslipidaemia & heart failure.

We see ample growth opportunity in existing segments and will evaluate additional products where we believe we can make an impact in select & relevant therapies.

In FY 2020, IBP was one of the fastest growing companies within Cardiovascular Diseases (CVD) therapy in India. We shall continue launching relevant products in the CVD domain and at the same time evaluate interesting opportunities and category adjacencies in other segments/therapies to tap future growth.


RAPID-PACK

LIFE SCIENCE INGREDIENTS SEGMENT

Revenue contribution from the Life Science Ingredients segment to Total revenue from operations stood at 35%. During the year segment revenue was at ₹ 31,786 million as against ₹ 35,452 million in FY 2019.

SPECIALTY INTERMEDIATES

This business comprises Advance Intermediates like Pyridine, Picolines, Cyanopyridines, Piperidine and their value-added derivatives known as Speciality Ingredients. The Specialty Intermediates products of the Company are used in pharmaceutical, agrochemicals, food, personal care, healthcare and nutrition products, oil & gas and various other life science industries. The Company is one of the few global companies in this business space which is fully integrated both upstream and downstream.

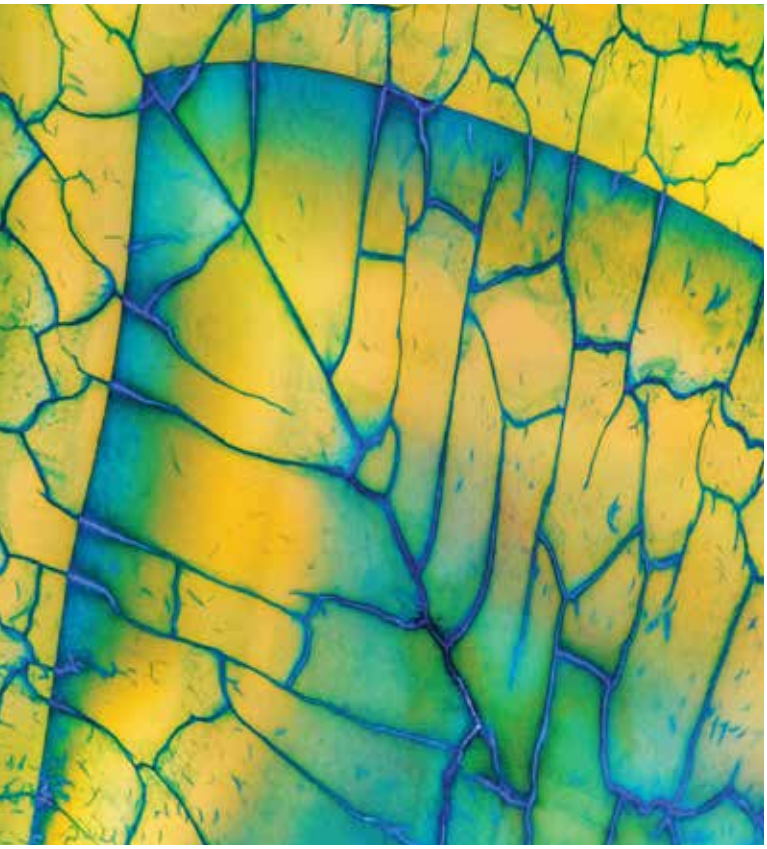
We are the world's largest producer of Bio-based Acetaldehyde. This product is sold both in domestic and overseas markets, and finds applications in alkyd resins, pharma, favours & fragrances, etc. Revenues from this business stood at ₹ 11,170 million in FY 2020 vs ₹ 10,113 million in FY 2019, growth of 10% YoY.

We are also serving the demand of Formaldehyde in northern India. Customers see significant value in sourcing Formaldehyde from the Company on account of consistency in supplies.

We have leveraged backward integrated feedstock of Acetaldehyde and Formaldehyde, coupled with global expertise in Pyridine chemistry to achieve global leadership position in Pyridine & Picolines business.

The Company has stabilised the production of Alpha and Gamma Picolines, which are used both in-house and sold in merchant markets. The key derivative of Gamma Picoline is 4-Cyanopyridine, which finds application mainly in Anti-tuberculosis drugs. The Company has made significant presence in supply of 4-Cyanopyridine.

We have forward integrated Pyridine and Picolines platform to develop more than 60 commercial products, with global leadership position in 11 value added products. The Specialty Ingredients products of the Company are used in pharmaceuticals, agrochemicals, electronics, personal care, healthcare industries, etc.



Our business has strong enablers in place to ensure successful execution, including differentiated strategy, scale, cost effectiveness, strategic tie-ups and an experienced and dedicated team.

This year, we concentrated on reinforcing our procedures, processes and capabilities as well as new products' portfolio for long term growth and maintaining sustainability of Specialty Intermediates business. We have likewise contributed to decrease our carbon foot print through successful reduction in effluent generation for complex chemistries, and we have also further strengthened our process safety.

We have improved the capacities for key products through debottlenecking activities and also by working with external manufacturers for outsourcing of few products. This has helped us to maximise our market share in domestic as well as exports.

We successfully commercialised two new proprietary products during the year. In FY 2020, we have manufactured three new CDMO intermediates for US and Japan innovator companies which were 100% On-Time and In-Full (OTIF) due to improved system procedures. We have also developed non-pyridine platform products which are planned to launch commercially in FY 2021. Further, we have finalised the launch of health supplement products in the US market.

COVID-19 pandemic impacted part of our domestic sales due to logistics challenges and also customer plants not being operational in non-essential services in the last few days of the last quarter, however, we worked very closely with our customers to mitigate these challenges and serve them better. Further, we worked rigorously during COVID-19 outbreak to develop and commercialise hand sanitizers.

NUTRITIONAL PRODUCTS

In this business, we primarily cater to Human Nutrition, Animal Nutrition, Pharmaceuticals and Personal Care segments. One of our key products in this segment is Vitamin B3 (Niacinamide and Niacin) for which we hold a global leadership position. The product is typically used in the food, animal feed, pharmaceuticals and personal care industries. Our Vitamin B3 is fully backward integrated with feedstock raw material (i.e. Beta Picoline and 3-Cyanopyridine) which is produced by our Specialty Intermediates business as a by-product. During the year, business grew 31% YoY to ₹ 5,368 million in FY 2020 from ₹ 4,105 million in FY 2019.

Vitamin B3 experienced normal demand and the prices started picking up in Q3 FY 2019. The advent of COVID-19 in China in Q4 FY 2020 favoured our Vitamin B3 business as the global customers' demand for products from India gained preference.

In Animal Nutrition business, we offer high quality specialty feed supplements, additives and premixes in the category of vitamin and mineral premixes, Betaine, Acidifier, Toxin Binders, encapsulated products, Growth Promoters, Liver Nourishment Products and Emulsifiers to integrators, feed millers and commercial farmers. We cater to various segments of industry like poultry, dairy, aqua and pet food.

In Nutritional Products business, we have recently entered into Human Nutrition offering nutritional and functional ingredient solutions and tailored premixes for use in food, nutrition and fortification markets. We are the right partner of choice for developing clients' business in today's ever-conscious clean label market by providing natural, minimally processed and familiar ingredients.

> We have strong enablers to succeed, with competitive advantages such as backward integration, global sales and distribution networks, reliable customer base, a strong cost control from continuous capacity debottlenecking and a high commitment towards environment and safety.

Our association with customers across the world is based on trust and reliability. Our facilities adhere to best practices and processes including ISO, CGMP, FAMI-QS, FSSC: 22000, Kosher & Halal certifications. We are associated with globally renowned analytical equipment manufacturers for providing nutritional services to our customers.

Vertically integrated value chain and low cost manufacturing are our key competitive advantages. The green route production with delivery of high-quality product will help us increase our market share in better margin segments such as food, cosmetics and pharmaceuticals.

LIFE SCIENCE CHEMICALS (LSC)

This business deals in Acetyl range of products like Acetic Anhydride, Ethyl Acetate, Acetic Acid, and Anhydrous Alcohol, with a backward integrated production process. LSC business is amongst global leading manufacturers of Acetyls. Revenues from this business stood at ₹ 15,248 million in FY 2020 vs ₹ 21,234 million in FY 2019.

Acetic Anhydride finds usage in cellulose acetate, pharmaceuticals, agrochemicals, aromatics, dyes intermediate, wood acetylation etc. We are the market leader in India and globally #4 in Acetic Anhydride merchant market. The demand of Acetic Anhydride has been growing consistently both in domestic and international markets and we are competitively placed to capture this growth in global markets.

We also have a significant presence in Ethyl Acetate - an environment friendly solvent, which is used by the pharmaceutical, packaging, coating and ink industries. We produce Ethyl Acetate through bioethanol route, which gives much lower carbon footprint (CO_2 per ton of chemical) of 2.29 as against 5.66 through petrochemical route. We are the market leader across India and have been increasing our presence in international markets like Europe and South East Asia. During the year, our capacity utilisation of Ethyl Acetate has been better than that in last year due to better market demand in India as well as in international markets.

In order to strengthen our global position in Acetic Anhydride market, we have expanded capacity by commissioning a new plant at our Bharuch SEZ facility. This would support us in staying among the largest merchant market suppliers of Acetic Anhydride globally.

Over the last year, we have become one of the largest Ethanol supplier to Oil Marketing Companies (OMCs) among standalone distilleries. The Ethanol business is vigorously supporting the Ethanol Blending Program (EBP) of the Government of India. In the EBP tender from December 2018 to November 2019, we supplied 49 million litres of Ethanol to six states in India. With these supplies, we will be the 10th largest supplier for EBP nationally. Moreover, a price increase based on Government's new policy has improved our business margins. The business is focused on continuous investment and operational excellence. This is expected to eventually help us in maintaining our position as one of the largest contributors to the EBP. Apart from EBP, we are also focusing to produce superior quality Ethanol to be supplied to pharma/agro/ink/personal care industries to improve margins.

We have optimised the manufacturing process over a period, aligning with operational excellence and thereby achieved cost competitiveness in the marketplace. We have strong enablers to succeed, with competitive advantages such as backward integration, global sales and distribution networks, reliable customer base, a strong cost control from continuous capacity debottlenecking and a high commitment towards environment and safety.

DRUG DISCOVERY & DEVELOPMENT SOLUTIONS SEGMENT

The Drug Discovery & Development Solutions (DDDS) segment includes our Drug Discovery Services (Jubilant Biosys Limited and Jubilant Chemsys Limited) & Proprietary Drug Discovery (Jubilant Therapeutics Inc.) businesses. Revenues in FY 2020 were at ₹ 2,615 million as compared to ₹ 2,168 million in the previous year, up 21% YoY.

In our Drug Discovery & Development Services business, we focus on offering our integrated solutions to our customers which maximises speed to develop a new lead. Our broad service offering from early Drug Discovery Services, GMP scale up of Intermediates and New Chemical Entity (NCE's) complements very well with our Contract Development & Manufacturing (CDMO) offering of large scale GMP and non-GMP manufacturing through our Life Science Ingredients business. This provides an integrated solution (from early phase discovery & development to commercialisation of the molecule) to our pharmaceutical and other life science customers. The operation comprises two subsidiaries; Jubilant Biosys Limited and Jubilant Chemsys Limited.

It is our objective to provide solutions and services to the pharmaceutical and biotechnology industry as well as academic institutions during the research and pre-clinical phases of drug development. Our therapeutic areas of expertise include Oncology, metabolic disorders, Central Nervous System (CNS), pain and inflammation.

We are continually expanding our relationships in this sector and expanding our service offering by investing in new technologies and capabilities which enhance our knowledge in select therapeutic areas. The business presents a cost-effective alternative to customers seeking world-class research and development services which are designed for speed to reach critical milestones. Our chemical development facility adheres to GMP and is capable of conducting multi-kilogram manufacturing campaigns for both pre-clinical toxicology and early clinical stage requirements.

The business continues to strategically invest in creating a portfolio of novel products that can, in the future, be suitably monetised. Our focus also remains on integrated programs as well as discrete Full Time Equivalent (FTE) and Fee For Service (FFS) services.

We will further strengthen the in-house proprietary discovery research for out licensing of new molecules to speed up the process for our innovator customers and add more value.

PROPRIETARY DRUG DISCOVERY (JUBILANT THERAPEUTICS)

In our Proprietary Drug Discovery business, we are working to address unmet medical needs in oncology and autoimmune diseases. Our advanced discovery engine integrates structure-based design and computational architecture to discover and develop novel, precision therapeutics against both first-in-class and validated but intractable targets in genetically defined patient populations. We strive for speed and efficiency by employing a business model that leverages the proven and synergistic capabilities of Jubilant Life Sciences' value chain and shared services. Jubilant Therapeutics comprises of a team of passionate, pioneering scientists.

The Company's key strengths include –

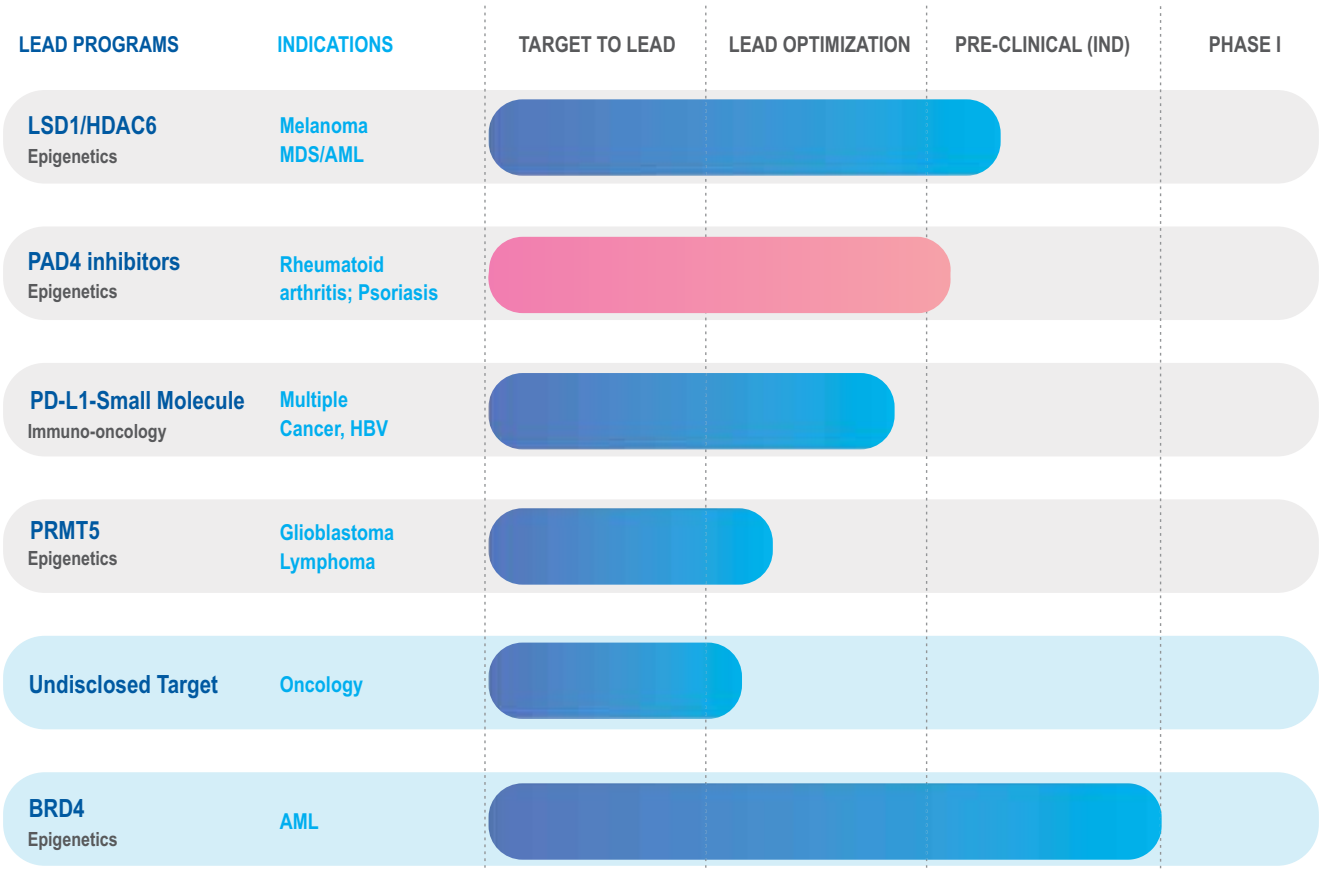
- Diversified pipeline of precision therapeutics against first-in-class and validated but intractable targets
- Accelerated and agile drug development model with focus on genetically defined patient populations
- Advanced discovery engine combines patient-derived database, structure-based design and computational architecture in collaboration with Jubilant Life Sciences
- Creative partnering strategies to fuel pipeline and recognise commercial value
- Capability to take assets from target identification to clinical PoC

Jubilant Therapeutics' lead programs are:

1. First-in-class dual epigenetic inhibitor of LSD1/HDAC6 positioned to leverage specific tumor types that are dependent on both these targets such as MLL rearranged tumors, MDS and erythroleukemia. This program is one year away from Phase 1.
2. First-in-class PAD4 inhibitor with potential to address unmet needs in multiple auto-immune disorders such as RA, psoriasis, atopic dermatitis, fibrosis, SLE, etc. Small molecule option for anti-TNF-Alpha non-responders with potentially better side effect profile than JAK inhibitors. This program is fifteen to eighteen months away from Phase 1.
3. Highly selective small molecule PDL-1 inhibitors to improve quality of life with a cost effective therapy in maintenance settings after initial mAb treatment, and I/O combination in non-oncology indications where small molecule PDL-1 oral modality is preferred over IV mAbs.
4. Selective PRMT5 inhibitors for brain metastases and GBM. Potential use in other cancers where PRMT5 is over expressed as well.

Further there are multiple early stage programs for undruggable targets in stealth mode.

Differentiated portfolio advancing towards Phase I



Multiple early stage programs are being pursued

During FY 2020, the business achieved following key milestones for pipeline programs:

- First in class Dual inhibitor of LSD1/HDAC6 for hematological malignancies and solid tumors – CMC (Chemistry, Manufacturing and Controls) process and other pre-IND package activities underway for IND filing by end of FY 2021 with Phase I following in FY 2022.
- First in class PAD4 inhibitor for Inflammation, auto immune disorder – CMC (Chemistry, Manufacturing and Controls) process initiated with target to complete IND filing by first half of FY 2022.
- Partnership with a leading US based life science investment firm in innovative therapeutics for an undisclosed target in oncology.

Over the next two years, the Company is in the process of transforming from pre-clinical stage to clinical stage biotech, by taking its lead programs into first in human studies (Phase 1), leading to significant value inflection.

BUSINESS ENABLERS

RESEARCH & DEVELOPMENT AND INTELLECTUAL PROPERTY

Pharmaceuticals

Jubilant' s Research & Development (R&D) is an ever-evolving centre for excellence and strengthens its belief in innovation and quality to magnify the Company's business aspiration.

The focus of our R&D is to enhance innovation, scientific efficiency and effectiveness in compliance with Jubilant's core values and support the execution of business strategies. We have R&D centers located in North America and India with expertise in the development of novel, robust and non-infringing processes for generics and APIs, as well as specialised and niche formulations and designs for radiopharmaceuticals and other products, which have been taken to commercialisation. Our R&D continues to lead to new, innovative processes and knowledge-driven products that increase the efficiencies of our production and allow us to capitalise on opportunities for growth in competitive markets.

The multi-skilled R&D teams specialised across the value chain of pharmaceuticals, focuses on generics research including APIs and across dosage forms, novel drug delivery systems research, radiopharmaceuticals, generics research, allergenic extracts research, analytical research and biological support including pharmacokinetics and Bio Availability / Bio Equivalence research. R&D supports the activities of our various businesses by developing breakthrough technologies in new products, process chemistry, analytical chemistry, process intensification and establishing technologies at commercial scale. All R&D centres are process driven and have disciplined work culture. We have a strong internal audit frame-work in place which ensures overall R&D regulatory compliance. The R&D keeps itself updated with the regulations, upcoming technological trends and proactively ensuring pharmacopeial compliance and adopts best industry practices.

Our Radiopharmaceuticals business has a focused R&D team with radiochemistry expertise, based in Montreal, Canada and the team works on Nuclear Medicine for the diagnosis, treatment and monitoring of various diseases.

It serves hospital-based customers (nuclear medicine physicians and technologists) radiopharmacies, globally with high quality and reliable specialty products. The business is backed by a dedicated R&D team, specialised manufacturing, strong regulatory and medical affairs and commercial operations using radiation safety protocols. The areas of specialisation include cardiac, lung, bone and thyroid diseases. This team supports existing products and leads the development of new products using its own resources by collaborating with our R&D team in India.

In Radiopharmaceuticals, we are continually engaged in the development of new products that have yielded a pipeline of products that can be introduced in the future. Other focused area of development is to enhance the product offerings across the diagnostics and therapeutics to increase the bandwidth of products and their applications.

We have a highly experienced team of dedicated scientists focusing on development of variety of niche generic products across the spectrum of available dosage formulation technologies. Using our strong R&D capabilities and manufacturing expertise in solid dosage formulation, our team focuses on development of immediate release products and novel drug delivery system based products. This includes ophthalmic products, injectable products and formulations for veterinary business. Our broad development pipeline comprises of dosage formulations ranging from immediate release oral formulations, to more complex generics based on matrix, reservoir, multi-unit particulate (MUPS) technologies and powder or granules for oral suspension. Dosage R&D skill set includes development of various forms of immediate release of tablets, capsules, powder for oral suspensions, multi-unit particulate dosage forms, modified release dosage forms, inlay tablets, oral liquids, sterile dosage forms including prefilled syringes and lyophilized powders for injection, ophthalmic dosage forms, topical dosage forms and veterinary products. Our developed technologies and products are Intellectual Property (IP), regulatory and quality compliant and we intend to focus on continuous investment using our in-house capabilities and expertise.

Our API R&D focuses on developing commercially competitive, robust and eco-friendly technologies and it is capable of developing complex molecules having multiple chiral centres and has outstanding capabilities of carrying out PolyState characterisation. Our API R&D teams thrive on 'green chemistry culture' and have developed various environment friendly and disruptive technologies wherein many batch processes have been replaced by continuous processes and chemical processes with enzymatic / chemo catalysis processes. We continue to develop NCE-1 molecules meant for FTF opportunities and evaluate options for 505(b) (2) and Day 1/181 launches, focusing on sustainable and competitive offerings to customer. During the current financial year, we have enhanced our capability in mass spectrometry by adding T-quad LC-MS/MS, T-quad GC-MS/MS and S-quad GC-MS for the sub ppm level determination of N-Nitrosomamines in various APIs to comply with the current stringent regulatory requirements.

API R&D is critical in ensuring development of KSMs to enhance the overall control over process, de-risking raw material availability and ensuring regulatory and quality compliance. We have a dedicated highly experienced team of scientists focusing on development of variety of niche generic products across the spectrum of available dosage formulation technologies. Our product development pipeline comprises dosage formulations ranging from immediate release oral formulations to more complex generics based on matrix, reservoir, Multi-Unit Particulate (MUPS) technologies and powder or granules for oral suspension.

Jubilant is also working in the space of allergy diagnostics and therapeutics for treating allergies caused by companion animals (cats & dogs). Allergy R&D has expertise in biopharmaceuticals – specifically sterile liquid vaccines. Core focus is on allergen (natural) extracts for immunotherapy – range of vaccines to immunise patients against IgE mediated allergen specific hypersensitivity. The Allergy Therapy Products business has evolved into a global player in providing high quality products to the global immunotherapy market for the diagnosis and treatment of allergies. Its cGMP facility manufactures products to meet the high quality standards followed in the allergy industry. Over the years the Company has extended its customer base to include allergists, ENT doctors and clinics, primary care physicians, hospitals and pharmacies in the US, Canada, Australia and many other international markets. It currently has over 200 allergenic extracts (standardised grass pollen extracts, non-standardised tree, grass and weed pollen extracts, Acetone Precipitated (AP) product line of extracts, standard mite extract, standardised venom, mold extracts and foods (resale item for diagnostic use etc.) and mixes and a line of specialised skin test devices in the market.

We have evolved our production technologies including specialised proprietary know-how over a period of time with the help of R&D. We keep our options to licence-in/licence-out technologies/know-how to accelerate businesses of interest.

Our Intellectual Property (IP) - enabled innovative R&D efforts have helped us avoid IP disputes after developing outstanding designing around capabilities around third party IP by identifying newer opportunities, better understanding of emerging challenges, developing alternative/innovative research strategies and creating intellectual property which is well protected in defined geographies of our business interests. Our efforts have fructified into intellectual properties, which have grown over the years creating a strong position for the generic pharmaceutical business in regulated markets.

We protect our inventions by filing patent applications in India, US, Europe, Canada, Australia, China, International Patent Applications (PCT) and other countries. We pursue them till grant and maintain them in countries of business interest. Below is the list of Company's Patent Portfolio as on 31st March, 2020.

R&D	Inventions Filed	Patent Applications Filed	Patents Granted
Active Pharmaceutical Ingredients (APIs)	166	334	91
Solid Dosage Formulations	95	189	14
Radiopharmaceuticals	45	392	231
Allergy Therapy Product	4	4	1
Total	**310**	**919**	**337**

In addition, we have various trademarks in Company's name and in the names of our subsidiaries, in India and Internationally.

Life Science Ingredients

Research & Development (R&D) is a key driver for innovation and plays a vital role in developing and adopting new technologies in the technologically intensive life sciences industry. In Jubilant, a team of well qualified and experienced professionals in R&D centres spread across multiple locations are specialised across the value chain of chemical research, chemistry/ process development of advance intermediates, fine ingredients and contract research. Our R&D centres conform to international standards and are well equipped with world-class infrastructure managed by best-in-class manpower. Each R&D centre has dedicated unit integrated with relevant business. Our consistent endeavours to invest in R&D have helped to create a robust product pipeline ensuring sustainable growth.

Our R&D performance hinges on the coherence and cohesiveness among our R&D centres where rapid exchange of knowledge takes place to keep pace with competition and to develop disruptive technologies for future. The R&D team focuses on process intensification, absorption of technologies and establishing technologies at commercial scale.

A dedicated team of scientists focuses on product/process development in the area of Pyridine and its derivatives and related heterocyclic chemistry, development of advance heterogeneous catalysts, extension of chemistry skills to non-heterocyclic compounds, value creation in existing key products through process improvements / process intensification, chiral compounds, technology development of vitamins and especially Vitamin B3 and development of animal health care products.

We develop new technologies at the lab scale. The scientists and manufacturing engineers work in close coordination to ensure parameters established during lab development are within the determined design space leading to seamless ramp up to commercial scale without losing on the proficiency of the process with a lead-time comparable to the best in the industry. Six Sigma initiatives at plants and R&D support the adoption of new technologies and enhance the efficiencies of our manufacturing facilities to provide better services to our customers.

Through our investment in R&D, together with our implementation of management tools and strategies in manufacturing, design and project management, we continue to improve our cost competitiveness and quality of production by improving the efficiency of our supply chain management and developing better processes and product development and manufacturing capacities to reduce process inefficiencies, process variations, plant inefficiencies, assets under-utilisation and the time required for product and process development.

We continually develop new products that provide our customers with better solutions for existing problems and new solutions for emerging problems. This requires us to undertake significant effort on research, development, manufacturing and marketing. To preserve the value of our investment, we rely on the patent laws of the jurisdictions where we do business. In addition, we need to continuously improve our production efficiencies. Our production technologies typically incorporate specialised proprietary know-how and developed intellectual property internally and acquired intellectual property through acquisitions. From time to time, we may grant licenses to third parties to use our patents and know-how, and may obtain licenses from others to manufacture and sell products using their technology and know-how.

We have designed a successful R&D, which continues to ensure delivery of a sustainable pipeline of high-value products of Fine Ingredients and Intermediates. Our R&D strategy focuses on improving the speed and yield and continues to lead in innovative processes and knowledge-driven products that increase the efficiencies of our production and allow us to capitalise on opportunities for growth in competitive markets.

Speciality Ingredients business faces significant competition from China and other competitors. R&D has taken a proactive approach to introduce new products in Pyridine chemistry and also in non-Pyridine chemistry. This is being done by deploying our various technological capabilities. New products continue to get developed by experienced and talented R&D teams which work to deliver in-line with the marketing strategy by developing new cost effective processes/ products. Further, in order to ensure that cost competitiveness is maintained, R&D is working on the improvement of existing processes including atom economy.

Following is the list of Patent Portfolio as on 31st March, 2020

R&D	Inventions Filed	Patent Applications Filed	Patents Granted
Life Science Ingredients	54	147	87

Drug Discovery & Development Solutions

Drug Discovery & Development Solutions in Jubilant offers state-of-the-art capabilities in small molecule discovery and preclinical development. These include capabilities in Discovery Informatics, Molecular Modelling, Structural Biology, Medicinal Chemistry, in-vitro and in-vivo Biology, DMPK studies, Pharmacology, and Toxicology. Our disease biology expertise spans across multiple therapy areas including oncology, metabolic disorders, neurological disorders and inflammation.

Drug discovery at Jubilant is driven by the passion of its personnel, to provide affordable drugs to patients worldwide in areas of unmet needs. Jubilant scientists collaborate across technology and therapeutic platforms to identify and validate novel small molecules and platforms that will enable first or best in class healthcare efforts of our collaborators. The competence of this team has been demonstrated by the progression of molecules to candidates starting from targets in a span of three years or less. Jubilant's ISO 27001-certified facility is designed to firewall collaborations for scientific, operational and data exclusivity.

FY 2020 was a turnaround year for the Drug Discovery & Development Solutions business. On the operations side, the year was marked by the acquisition of state-of-the-art instruments such as SPR, initiation of work on new technology such as flow chemistry and various Artificial Intelligence (AI) initiatives. Electronic lab notebooks will be introduced to significantly increase productivity and strengthen data management capabilities. In parallel, numerous investments were made to enhance EHS standards in our laboratories. All these investments and initiatives will provide a solid basis for the growth of the business in the coming years.

In FY 2020, Jubilant Biosys Limited filed six patent applications and enabled the filing of patents for various clients. 11 research articles were published in high impact journals and oral and poster presentations were made at numerous international and national conferences.

With regard to project achievements, the highlights were the delivery of a preclinical candidate for IND application that was optimised after only 18 months of work starting from a hit compound identified from in silico screening carried out by the Jubilant computational chemistry group, and the identification of a preclinical candidate in another collaboration that has led to the expansion of the project into other therapeutic areas.

Besides, DDS has supported multiple developmental projects for our collaborators and we are especially proud to inform our current association with a development of couple of COVID-19 therapies.

Drug discovery is inherently a risky venture with a high failure rate. To mitigate this, we maintain a pipeline of client programs that can help offset attrition of client programs and we continue our efforts to expand this business base.

MANUFACTURING

Pharmaceuticals

Jubilant Pharma's manufacturing operations continue to strengthen with strong focus on the following key enablers.

- Compliance: Compliance with diverse international regulations to maintain high quality standards and global customer base
- Customer service: heightened awareness of our customer needs and striving towards delivering a quality product in a timely manner
- Capacity and Capabilities enhancement: Sufficient capacity to meet demand as well as respond to market opportunities. Capabilities enhancement to keep up with technology advancements
- Cost leadership: Continue to improve our conversion cost to be more competitive and to stay longer in the market place
- Continuous improvement: Continually improve our processes using Business Excellence models
- Continuity: Business continuity through risk mitigation and sustainability measures

Compliance: We continue to improve our quality systems to ensure compliance with ever evolving regulations. Jubilant always strives to stay ahead of the curve to ensure compliance with regulations and meeting patient needs. We have implemented 'Track and Trace' system in compliance with EU-FMD requirements on the packaging of medicinal products at Roorkee, India.

During the financial year ended 31st March, 2020, our facilities were inspected by various regulatory authorities from US, Canada, Japan, Australia etc. for e.g., the Jubilant Cadista Pharmaceuticals Inc.- Salisbury, US was inspected in February 2020 by the US FDA and received an Establishment Inspection Report (EIR) with a Voluntary Action Indicated (VAI). Similarly, our Allergy Therapy Products and CMO facilities in Spokane, USA, were inspected by the US FDA in July 2019 and June 2019. These inspections were also successful and have resulted in a VAI status. As a result of a joint inspection by the US FDA and Health Canada in December 2018, the API Nanjangud facility was placed under an Official Action Indicated (OAI) status by the US FDA and a Non-Compliant status by Health Canada. The remediation activities were undertaken immediately and as a result, Health Canada has removed the Non-Compliant to Compliant rating. This remediation work was also considered by the US FDA and it did not escalate the OAI status to a Warning Letter status. We continue to work with the US FDA to bring the regulatory status of our API facility in a complete state of compliance. We have also undertaken significant remediation activities to resolve the Warning Letter issued to our Jubilant Generics Limited, Roorkee facility by the US FDA in March 2019 and the Form 483 observations issued in November 2019. We are working very closely with the Agency and have provided them with regular updates, we expect GMP status of this facility should be resolved soon. Our Roorkee facility was also inspected in November 2019 by TGA Australia and received the highest compliance rating of A1 (Good). Our Jubilant HollisterStier General Partnership - CMO Montreal, Canada facility was inspected in December 2019 by Health Canada and the facility maintains its compliant rating as a result of this inspection.

Jubilant Radiopharma division operates over 50 compounding nuclear pharmacies (Radiopharmacies) and three PET (Positron Emission Tomography) drug manufacturing facilities across twenty-two states in the US. Our products are viewed as reliable and trusted in the industry, as we procure, prepare, and deliver the highest quality FDA-approved products, and fully support and comply with USP compounding standards. Once United States Pharmacopeia officially publishes the new chapter, we will be compliant to the new chapter guidelines. Our pharmacies are 'open formulary', providing customers with a full array of options that allow clinicians to achieve the greatest benefits for their patients.

Regulatory standards for compounding radiopharmacy facilities have been undergoing constant change over the past few years, with regulatory agencies demanding the highest quality products. During the financial year ending 31st March, 2020, many of our facilities underwent successful inspections by multiple regulatory agencies, including the State Boards of Pharmacy, US FDA, State Departments of Health and Radiation Safety, and Environmental Protection Agency. There

were no major observations noted during the course of 88 regulatory inspections within the financial year. All minor observations noted during regulatory inspections have been corrected and confirmed to meet the requisite standards. Radiopharmacies business have a good compliance history and good standing with regulatory agencies. Our Kansas City, Missouri radiopharmacy has been relocated in response to FDA 483 observations to a newly built modern facility and inspected by the MO BOP resulting in an acceptable compliance status.

For Jubilant Pharma, we have always included Environment, Health & Safety (EHS) as one of the key decision enablers for any process implementation. Training sessions have been timely conducted to keep our employees, community and other stakeholders educated on key EHS aspects relevant to their operations. Status of the EHS compliance with respect to various statutes, rules and regulations applicable to the Company is governed through an intranet based application – named Confirmity - for Indian manufacturing facilities.

At Jubilant, we take pride in following the letter of the law, in both word and spirit. We believe in creating robust processes that ensure that our operations are conducted within the precincts set forth by the law of the land. To ensure that we always remain abreast with the laws and on top of our game, we have implemented an intranet based application 'EY Compliance Manager' for our Indian and North American manufacturing facilities. Compliance Manager tool uses contemporary technology and helps us with a single reporting framework across the Jubilant Group for various clusters including: Environment, Health & Safety (EHS), Human Resources (HR), Regulatory Affairs, etc. It also helps in linking compliances to our processes and where required, changing business processes / policies. Compliance Manager tool also helps us with real time MIS capability for the reviewer/ approver and management. The compliances are reported and reviewed by the Board on a periodic basis. Jubilant HollisterStier facility at Spokane US successfully completed a periodic inspection by the State Department of Ecology. Jubilant Cadista Pharmaceutical Inc. facility at Salisbury, Maryland completed the periodic inspection by - Maryland Department of the Environment/City of Salisbury, Maryland. Jubilant HollisterStier facility at Montreal inspected by Standards, Fairness, Occupational Health and Safety Commission in FY 2020.

At Nanjangud, our facility runs on zero liquid discharge basis. Further improvement is made in segregation of lean effluent streams that resulted in reducing operational cost of effluent management. The operation of the in-house liquid & Solid waste Incinerator has been completely suspended by disposing of such incinerable hazardous waste through Cement Co-incineration and thereby mitigating risk of community health. Successful in-house piloting has been done in the Effluent Treatment Plant (ETP) to further reduce Volatile organic Compounds (VoC) emissions while handling the process effluent carrying high-volatile compounds and this being implemented at multiple stages of effluent treatment plant. Changes have been implemented in the hazardous ETP sludge handling operations that has further improved the Housekeeping and safety of labour handling these wastes.

At Nanjangud, we understand that safety and health of the people is of paramount importance. We are committed and ensure that the health and safety of our employees, customers and the public at large is protected. We take pride in managing our operation with a high concern for EHS. Ever changing EHS regulations are being complied and we understand these requirements are not only license to operate but we are committed to comply them beyond the requirement.

We ensure that the process safety reviews are assessed through the external subject matter expert and the recommendations are effectively executed to enhance safer processes by effective process controls. Safety culture in terms of safe behaviour of the people is being aggressively promoted at workplace. People capability is built within Line function to enhance the knowledge on the safety management systems through various training programs.

Site is equipped with well equipped Occupational Health Centre (OHC) run by highly professional and experienced occupational health physician and trained medical staff. A comprehensive health assessment program is ensured for all the people working within the facility. The OHC provides curative, advisory and health promotion services to the employees.

We have a full-fledged EHS team which continuously address the matters of environmental safeguards and health & Safety of the people and conduct periodical safety assessments and audits.

Customer service: Jubilant operations fundamentally focuses on Supply Level Adherence (SLA) and Right First Time (RFT). By achieving excellence in these two key metrics, high levels of customer service is automatically achieved.

Capacity and Capabilities expansion: Our Roorkee, India manufacturing facility completed the expansion to increase its capacity to manufacture, testing and warehouse multiple dosage forms. Our Roorkee, India manufacturing site has made major capital investment

to increase the capacity of bottle packaging in order to meet the increased market demand. We have made investments in extrusion and spheronization technology, sachet packing, and European Union serialization was expanded to three more packaging lines at Roorkee site. With state-of-the-art facility and machinery, plant installed capacity will increase by one billion doses with large batch sizes. We are investing to automate several other manual processes to enhance efficiencies, compliance as well as health and safety of our employees.

Our manufacturing facility in Salisbury, US has made major capital investment to increase our capacity and capabilities for Roller Compaction & Tablet Coating in order to scale up for potential market opportunities requiring this technology. We are also in the process of procuring an integrated blistering and cartoning automated line to improve efficiencies for the blister packaging process.

Jubilant Radiopharma has undertaken several facility improvement initiatives over the course of FY 2020. These include implementation of ISO 7 cleanrooms in accordance to the impending USP compounding standards as well as ongoing facility improvement projects across the pharmacy network. Kansas City, Missouri, Pinebrook, New Jersey, and Dallas, Texas sites were relocated where new office, laboratory, and modular clean rooms were implemented. The three new sites were inspected by their respective state Boards of Pharmacy with all three obtaining approval. Additional renovations were initiated in FY 2020 to include Atlanta (Georgia), Denver (Colorado) and Dayton (Ohio). Facility improvement projects were also initiated in FY 2020 to include Beltsville (Maryland) and Philadelphia (Pennsylvania).

We have added Isolator technologies at our Montreal, Canada manufacturing facility to ensure sterility of the product as well as reduce radiation exposure to our employees. We also have automated our RUBY- FILL® manufacturing processes by installing automated loading stations resulting in efficiency gains and capacity expansion and improved compliance. We are investing to automate several other manual processes to enhance efficiencies, compliance as well as health and safety of our employees.

At our CMO operations in Spokane, US, we are increasing our Sterile Liquid and Lyophilisation capacity and are also undertaking a site master planning to plan future expansions to further augment our capacities and capabilities. The site has implemented 24 x 7 operations across all production activities.

At our Spokane, US manufacturing site for Allergy Therapy Products business, additional line is qualified to meet the higher market demand of the Venom

product. We have also Installed a new Lyophiliser and commissioning of the same is expected in FY 2021 to further improve operations reliability and capacities.

At our CMO operations at Montreal, Canada we have completed upgrades to our filling line and one of the Lyophilizes and we are in the process of procuring additional Ophthalmic manufacturing and filling capacities. The new Ophthalmic line will have capability to manufacture preservative free Ophthalmic solutions.

Several capacity de-bottlenecking projects have been implemented and facilities and process upgraded to enhance GMP at our formulations and APIs manufacturing facility at Roorkee and Nanajangud, India.

At Nanjangud, various capacity enhancement projects (Carbamazepine, Tramadol, Valsartan, Losartan, Pinaverium Bromide, Irbesartan, Esomeprazole Trihydrate and Escitalopram Oxalate) have been implemented in view of minimising the Cost Of Goods Manufactured (COGM) and improving the capacity utilisation and for capability building.

Cost leadership: Our focus has been on conversion cost optimisation without compromising our quality and customer service standards. Several initiatives have been undertaken to reduce the conversion cost. Our manufacturing facilities in Salisbury and Spokane have led structured improvement projects that have delivered significant conversion cost savings, while at the same time improving safety rate, deviation rate, productivity, batch rejections, and service level. We have undertaken several energy saving projects to reduce our utilities costs. Several automation projects and increased batch sizes in our operations are leading to efficient head count utilisation. Our bottoms-up Business Excellence initiative named 'Eureka' in North America and 'Sankalp' in India has allowed employees to come up with suggestions to reduce or eliminate waste in our processes. Our focus on training and process improvements have led to reduction of discards and improved 'Right First Time' (RFT).

At Nanjangud, as part of continuous improvement journey towards cost leadership / cost optimisation, our business excellence team along with CFT (Production, Technical Services and R&D) have executed process automation and yield improvement projects for major volume contributing products.

Continuous improvements: In Jubilant Pharma, Business Excellence function is proactively creating the framework for new improvement strategies which drives the competitive advantage backed by a strong execution mechanism and capability. These improvement strategies pertain to all three critical pillars of the organisation – customer, process and people.

The continual effort of Business Excellence function is to understand processes and systems, model them using statistics and define crucial measurements which results in a superior co-ordination and integration of processes, learning and reconfiguration and transfiguration. This leads to a competitive advantage, which can be effectively used to leverage Company's competitive strategy. During this journey of continual improvement, we have adopted various improvement methodologies in line with organisation priorities like Lean Six Sigma, Total Productive Maintenance (TPM) and Business Intelligence (BI) tools etc. This year also Business Excellence function has added competencies like Lean Lab deployment for optimising the efficiencies in Quality Labs. Use of Internet of Things (IOT) for online Overall Equipment Efficiency (OEE) has helped understanding our losses in much better detail and improvement projects are executed around key losses.

The Business Excellence infrastructure element helps in creating a self-driven / Mission Directed Team (MDT), which drives their operational area towards excellence in alignment to business objective through right accountability and training. This sustained culture of innovation and excellence is the result of deep commitment of Jubilant employees. Extension of Sankalp in R&D operations and use of online Sankalp portal for managing employee's ideas has helped improving employee participation.

The Business Excellence team at Nanjangud facility is focused on continuous improvement and has taken up five yield improvement projects in FY 2019 and various projects for OPE enhancement and capacity building. In Feb 2019, 5S+1S concept has been initiated at the site.

Our Technical Services function is conducting more technology transfers than ever before. We understand that process robustness is critical success factor for ensuring reliable supply chain and product quality. Key emphasis has been laid by senior management on 'Right First Time' transfers from R&D to manufacturing facilities or from one manufacturing facility to another. As part of its commitment to continuous improvement, knowledge transfer and enhanced product and process understanding, Jubilant has established technology transfer groups at its manufacturing and corporate sites as part of its commitment to new product introduction, product launches and continuous process improvement.

The Technical Services groups interface with key functions like R&D, Regulatory, Quality, Business, Supply Chain and Operations to ensure realisation of business objectives. Most importantly, the Technical Services functions ensure that fundamental knowledge gained during the development is transferred to the manufacturing scale using a robust Quality by Design (QbD) approach.

The Nanjangud team participated in Quality Circle Forum of India (QCFI), Mysore chapter and won four golds in different categories.

Continuity: Business continuity is key for sustenance for which sound strategy is already in place. We also executed several risk mitigation projects to qualify alternate sites for key products, qualification of alternate sources for key active ingredients, excipients and components. We see our sustainability programs a key enabler for ensuring business continuity. At Nanjangud, four units of an RO water treatment facility have been constructed (in coordination with the Municipal Corporation) to supply purified water to the surrounding area.

A new initiative (World on Wheels) has been implemented at Nanjangud. This comprises a mobile computer lab which is taken to surrounding villages, schools and colleges to train students, youth and villagers on basic computer skills.

A government school (with two class rooms) has also been constructed near Mysore by Jubilant.

Jubilant Generics has been conferred with the FICCI Corporate Social Responsibility (CSR) award for the commendable work done in the area of women empowerment in the community around Nanjangud site.

Life Science Ingredients (LSI)

We practice world-class manufacturing processes in our day to day operations, assuring our customers with unmatched quality and timely delivery of products through innovations and cutting-edge technology. 'Transforming manufacturing for Operational Excellence & Sustainability with zero tolerance to any non-compliance' is the core focus of LSI manufacturing.

All manufacturing facilities have accelerated their initiatives on capacity enhancements, capability improvements, continual up-gradation of automation levels, Total Productivity Management (TPM) to improve on the OPEs' and plant efficiencies, visual make-over, industrial safety and culture building through business excellence initiatives. The products manufactured by Jubilant through Ethanol (biogenic source) route have a much lesser carbon footprint than similar products, which manufactured through conventional petro route.

Jubilant Life Science Ingredients have advanced capabilities in niche technology built through research in multi complex chemistries and focus on process intensification. We have full-fledged pilot plant for all types of reactions requires different pressures, temperatures & MOCs. All product, which was developed in our R&D goes through validation process to ensure the

technology is scalable, robust & end to end solution for commercialisation.

Our continuous emphasis on compliance to regulations, GMP through continuous assessment and review of quality systems with industry guidelines and regulatory standards.

We have formulated Environment, Health and Safety (EHS) policy, applicable to all locations irrespective of the type of operations and geographies. The policy outlines the fundamental ideology of not only complying with the regulatory standards but also excelling in improving its EHS performance through continual improvement approach. The EHS policy acts as a guiding principle for identifying, addressing and eliminating or mitigating any impacts/risks arising from resource utilisation, processes, unsafe working conditions, waste, effluent generation or emissions. We value health and safety of the people above all and recognise the need for preventing pollution. EHS management systems' has been one of the most integrated part of our business at all manufacturing locations.

Accreditations/Certifications:

- Gajraula, Nira and Bharuch manufacturing facilities, in India upgraded of Integrated Management systems (ISO 9001: 2015, ISO 14001:2015 & OHSAS 18001: 2007)
- Savli manufacturing facilities, in India upgraded of Integrated Management systems (ISO 9001:2015, ISO 14001:2015 & OHSAS 45001:2018)
- Animal Nutrition manufacturing facility at Savli, India and Vitamins plant at Bharuch, India is certified for FAMI-QS Code Version 5.1 in Feed Safety Management System
- Certification of EnMS ISO 50001:2011 for Gajraula and Bharuch, facilities India
- Up-gradation RC 14001:2013 to RC 14001:2015 for Gajraula & Bharuch & Corporate Office, Noida, India
- Vitamins manufacturing facility of Bharuch, India is certified to Kosher, Halal-India, Halal-Malaysia, Halal Indonesia, Food Safety System Certification (FSSC) 22000 (Global Food Safety) compliance and has been licensed by Food Safety and Standards Authority of India (FSSAI)
- Gajraula Quality Control Laboratory has also been accredited by National Accreditation Board for Testing and Calibration Laboratories (NABL) for chemical testing in accordance with the ISO/ IEC 17025:2005, Gajraula, India
- Gajraula, India manufacturing facility has been Kosher approved for nine core products in the Speciality Ingredients business and also Halal certified for eight core products
- The Carbon Dioxide plant at Gajraula, India manufacturing facility has been certified for FSSC 22000:2005 also against TS22002-01:2009 (Food Safety System Certification) for production and dispatch of food grade Carbon Dioxide for beverages. This facility is also approved by FSSAI
- At Nira, India manufacturing facility Ethyl Acetate and Acetic Anhydride are certified for Food Safety System Certification (FSSC) ISO-22000:2005 for production and dispatch of these food grade products
- Glacial Acetic Acid from Nira, India manufacturing facility has been certified FSSC /ISO-22000:2005 for storage and supply of food grade Acetic acid
- Manufacturing facility at Nira, India has been Kosher approved for four products i.e. Ethyl Acetate, Acetic Acid, Acetic Anhydride and Ethyl Alcohol. The facility is also Halal Certified for Acetic Anhydride, Ethyl Acetate and Acetic Acid
- FICCI - Efficiency in Energy Usage in Chemicals and CII - 20th National Award for Excellence in Energy at Gajraula
- National energy conservation award by Government (Bureau of Energy efficiency) at Bharuch

SUPPLY CHAIN

Pharmaceuticals

As we continued our journey into FY 2020, we focused on sustained cost optimisation as well as de-risking of supply chain to mitigate any supply chain disruption risks. Working capital reduction through better inventory management and improving on creditors management were areas where significant efforts was placed. Efforts were also employed to streamline planning and purchasing processes with more systematic controls through SAP.

In FY 2020, systematic approach was taken to de-risk Supply Chain against any vulnerability from single sourced products as well as pandemics like COVID-19. Based on the risk assessment several initiatives were taken across businesses to either initiate alternate vendor development program, or perform reassessment of inventory norms to avoid supply chain disruptions. Supply Chain was successfully able to mitigate any risk from COVID-19 in product availability, although prices of

many of the APIs and Key Starting Materials increased. It is worthwhile to mention that action plan to reduce our dependence on China are ongoing. Further there was availability constraints that Supply Chain had to navigate through by strategic negotiations and securing required quantities even at higher prices to ensure business continuity. Logistical challenges are worth mentioning also as Supply Chain navigated through reduced availability of cargo spaces in all modes of transportation. During the year, several initiatives like – automation of Supply Chain performance dashboard through Qlikview applications, global spend consolidation initiatives, purchase process re-engineering were concluded.

Key initiatives to transfer some of the Advance Intermediates to release in-house capacities are on-going. This should help in meeting internal demands and improve services levels in extended supply chain.

Life Science Ingredients

The year FY 2020 was a year of challenges for Supply Chain in Life Science Ingredients. In the beginning of the year, Government of India almost resolved all the challenges of related to GST implementation. However, international supply chain was affected severely initially due to stoppage of many chemical plants in China due to pollution related issues and later, in the last quarter, due to COVID-19 related issues in China. Our Supply chain was not affected badly owing to actions taken by us in terms of reducing exposure on China vendors and also by keeping higher inventory in case of critical material.

On the commodity front, volatility in crude oil, solvents and other chemicals continue to impact the procurement in entire chemical industry. However, the Supply Chain closely monitored the market condition and acted to protect the interest of the Company by not taking any long term exposure.

We also received ample supply of coal from Coal India against the long term Fuel Supply Agreement (FSA) with them. This helped us to reduce our power and steam cost significantly.

Supply Chain was also actively involved in execution of many capacity expansion projects of the business including green field Acetic Anhydride project at Bharuch, India.

We continue to target and achieve higher levels of efficiency across categories with a primary focus in the area of raw material and logistics while ensuring delivery of value to our end customer. However the biggest focus area would be sustainable supply chain during and after pandemic.

Drug Discovery & Development Solutions

For the first time in FY 2019 a new purchase concept Just in Case™ for crucial lab needs was introduced, allowing execution through contingency plans.

Supply Chain leverages good purchasing techniques that have helped in slashing of negotiation cycle times for high value capital procurements.

Developing agile modes of working became the facet amongst other supply chain objectives and that helped next level project results and time saving. Judicious decisions on categorical spend realisation from in-house materials distribution has brought in awareness on cost saving methodologies. Increased scrutiny at customs statutory continue to dominate the import/export norms whilst supply chain continues to endeavor to bridge the gap to match its stakeholders need for speed. Several forms of revision to GST governance tightened the compliance at every strand of supply chain activities.

For the upcoming fiscal year, DDDS plans to re-design the entire procurement cycle, paving the way for higher performance results; at DDDS we are aware that supply processes are directly tied to its business performance.

BUSINESS EXCELLENCE

Business Excellence continuously strives to build excellence in our Management Systems, to facilitate organisation's growth, meet financial goals and create value through a culture of continuous improvement.

“We continue to target and achieve higher levels of efficiency across categories with a primary focus in the area of raw material and logistics while ensuring delivery of value to our end customer.”

Value is derived by deployment of state-of-the-art transformational methodologies backed by strong execution capabilities. At the same time, involvement of all employees through initiatives like training, certification and Sankalp, which helps to build the cultural DNA of the organisation has been enhanced.

Pharmaceuticals

Along with process owners the team is engaged in enhancement of efficiencies through reduction in process lead times in operations, supply chain, quality as well as R&D. Use of Internet Of Things (IOT) for online Overall Equipment Efficiency (OEE) has helped understanding our losses in much better detail. Reduction of losses in the production processes, improvement in planning process have increased Overall Plant Efficiency (OPE) leading to enhanced capacities and ensuring reliable and repeatable output. At the same time, we have worked on product quality drastically reducing discards and improving yields. All this has been done by using the latest tools and technologies.

Engagement in North American sites has been substantially enhanced to identify more opportunities to add substantial value to our organisation. We have increased our engagements with all Business Units, including the new area of Radiopharmacies. Use of (BI) Business Intelligence Dashboards have helped monitoring and improving KPIs (Key Performance Indicators) of wide spread pharmacies. Extension of Sankalp in R&D operations and use of online Sankalp portal for managing employee's ideas has helped improving employee participation.

Every cost element is analysed for improvement opportunity. Site level profitability will be increased by mapping and reducing losses and internal costs.

Life Science Ingredients

A very strong culture of deploying process improvement tools and techniques has been established in operations. Projects leading to capacity enhancements, yield improvements, energy savings and effluent reduction have significantly contributed to the operating margins. While we sustain and enhance these gains in operations, we have extended engagement of Business Excellence to supply chain and office functions through deployment of lean methodologies. This year we brought strong focus to establishing a safe and clean workplace by deploying methodologies like 5S and Visual Management.

We will continue to aggressively deploy TPM across all manufacturing facilities, leading to enhancement in asset reliability, reduction in production losses and improvement in OPE.

Use of Cloud Analytics to achieve yield improvements have been successfully tested. Business excellence has fully involved itself in the automation and digitisation efforts.

Drug Discovery & Development Solutions

Last financial year saw the start of some major initiatives on the Business Excellence fronts to improve speed and efficiency in a range of functions within Drug Discovery & Development Solutions. At DDDS we believe that the scientific services organisation can only excel by creating a culture of excellence in the organisation by continuously seeking to enhance people, processes and systems.

Initiatives on the supply chain front included inventory and time optimisation projects, harmonisation of contracts for products and services areas Jubilant lead to a significant reduction on Turn Around Time (TAT) to the internal customers which in turn improved the delivery time to the clients.

At DDDS, much like the parent organisation, continuous improvement is the mantra and with the induction of seven new green belts we have a growing capability on hand to add to continue this process in the current year.

HUMAN RESOURCE MANAGEMENT

This year, we continued our journey towards building superior employee experience for our colleagues globally. The results of the second Employee Experience Survey were shared with all the employees through a town hall session in April 2019 and action plans we defined towards enhancing the Employee Net Promoter Score (eNPS).

This year multiple initiatives like Leader Speak sessions, corporate movie club, workplace safety sessions, training programs calendar and online learning contributed towards employee learning, engagement and development. These platforms provided our employees opportunities to learn from the best internal and external leaders and subject matter experts. The leader speak sessions brought in experts like Prof. Sunil Gupta, Harvard Business School, who spoke on Driving Digital Strategy, Ms. Nirmala Menon, Interweave Consulting on Diversity & Inclusion and Mr. Ashutosh Garg, Founder, Guardian Pharmacy on building a strong personal brand. Our Learning Management System (LMS) under the brand of Jubilant Learning Academy provides more than 100 online learning courses across business skills and leadership development. Through mandatory online courses on the Code of Conduct, Whistle Blower Policy and Policy on Prevention of Sexual Harassment at Workplace we are continuously reinforcing our commitment towards governance and adherence to the code of conduct and fair business practices. The 3rd edition of Global Stepathlon, a fitness and health contest was launched in September 2019, engaging all

Jubilites around the globe in a 'one Jubilant' experience. Towards the end of the FY 2020, in the face of 'COVID-19' pandemic, relevant online courses and sessions were provided to enable the employees and managers to effectively work in a virtual environment.

Digitisation is the buzzing concept in the corporate world, which is evolving rapidly in the dynamic and competitive environment. Digitisation is not only about technological shift but also about a change in organisation intersecting technology, business and people. At the helm of any transformation, it is employees who lead and bring the change across the organisation. We at Jubilant, are preparing for this transformation where we can utilise the big data, analyse it to draw inferences and conclusion to predict the future. We have very strong HR application to cater the need of employee and all required business processes. In 2020, we are in process of upgrading HRIS application which will help us to enable system on mobile and various analytics data to HR and respective business heads. This process will enable effective and easy to use system globally.

Standardisation and harmonisation of the processes are key to the success of any organisation. Jubilant is committed towards bringing uniformity and simplification of the processes across geographies and businesses. We implemented Job evaluation across organisation to harmonise the roles. This important step in the direction of our Talent Management will help in efficient movement of talent across businesses, promotions and succession planning.

In Talent Acquisition (TA) space, today we have fully digitised TA process from sourcing to screening to evaluation to offer. Further to strengthen our employee referral sourcing channel, we have launched Gamified digital platform for our employees. We have been focusing on attracting the best talent from India's leading campuses to have a steady flow of fresh talent, thereby creating a strong pool of future leaders. The process of hiring at campus is now fully digitised. We engage with management and engineering colleges across India through our 'Mind Fizz' program. The objective of this program is to have meaningful engagement with students via quiz, & live case studies and also to increase our visibility at campus. We also ensure strong social media presence through weekly communication and open positions post on LinkedIn. Our followers on LinkedIn have increased from 40k to 118k in two years. We are now in the process of developing digital pre-onboarding platform for all new hires.

As on 31st March, 2020, a total of 299 employees at our manufacturing plants at Savli, Nira and Gajraula were either members of unions or had collective bargaining capabilities. During the year, we enjoyed cordial relations with our employees and there have been no instances of labour unrest or disputes at any of the manufacturing sites. Long term wage settlement at Savli site is in progress.

INTERNAL CONTROL SYSTEMS AND RISK MANAGEMENT

INTERNAL CONTROL SYSTEMS AND RISK MANAGEMENT

Risk-taking is an inherent trait of any enterprise. It is essential for growth or creation of value in a company. At the same time, it is important that the risks are properly managed and controlled, so that the Company can achieve its objectives effectively and efficiently.

INTERNAL FINANCIAL CONTROL FRAMEWORK

Section 134(5)(e) of the Companies Act, 2013 requires a company to lay down Internal Financial Controls (IFC) system and to ensure that it is adequate and operating effectively. Internal Financial Controls mean the policy and procedure adopted by the company for ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information.

The above requirement has the following elements:

1. Orderly and efficient conduct of business
2. Safeguarding of its assets
3. Adherence to Company's policies
4. Prevention and detection of frauds and errors
5. Accuracy and completeness of the accounting records and timely preparation of reliable financial information.

At Jubilant Life Sciences Limited, the Internal Financial Controls (IFC) system has been established and incorporates all the five elements as mentioned above. In addition, the Company has a transparent framework for periodic evaluation of the Internal Financial Controls in the form of perpetual internal audit exercise and quarterly online controls self-assessment through Controls Manager software, thereby reinforcing the commitment to adopt best corporate governance practices.

Policy and procedure adopted by the Company to adhere to IFC elements is given below:

ORDERLY AND EFFICIENT CONDUCT OF BUSINESS

The Company has a well laid down organisational structure which defines the authority-responsibility relationship. The Company has a formal financial planning and budgeting system encompassing short term as well as long term planning. In order to ensure that decisions are made and action taken at an appropriate level, the Board of Directors of the Company has formulated the Delegation of Authority which has been designed to ensure that there is judicious balance of authority and responsibility. The adherence to delegation of authority is part of internal audit plan. The Company also has a risk management framework which has been discussed under the heading 'Our Vision on Risk Management'.

We have implemented a web-based automated compliance management and reporting system. The objective of the system is to ensure that the compliances are regularly monitored and controlled with a view to support the Company's business objectives and corporate policy requirements. The system includes a comprehensive check-list for ensuring compliance with the laws and regulations applicable to all plants and offices of the Company. To ensure timely and effective compliances, the compliance status is monitored on a real-time basis by the respective functions. The status is presented by legal team and reviewed on a quarterly basis by the Senior Management and the Board of Directors. Pursuant to the Listing Regulations, the Company Secretary and Compliance Officer places a compliance report to the Board of Directors on a quarterly basis.

SAFEGUARDING OF ITS ASSETS

The Company has taken an Industrial All Risk (IAR) Policy for its plants as well as fire policy for Corporate Office to safeguard its assets. The Company also carries out a physical verification of its assets.

ADHERENCE TO THE COMPANY'S POLICIES

The Company has two tier policies and procedures viz. Entity Level Controls and Process Level Controls. The entity level controls include a comprehensive Code of Conduct. The Company also has a Whistle Blower policy and any employee of the Company can directly write to the Ombudsperson. We also have process level controls which cover a wide range of key operating, financial and compliance related areas like Accounting, Order to Cash, Procurement to Payment, Inventory and Production, Treasury, Legal, Forex, Fixed Assets, Direct and Indirect Tax, R&D, ITGC etc.

Self-assessment certification of controls is being done by the control owners through a verifiable and transparent process and such certification is reinforced by activity and location owners, as they give in-principle approval to the self-assessment by the control owners. Result of controls manager certification is prepared and presented to the audit committee every quarter by the Chief Financial Officer (CFO) for exception review.

Controls certification is also being validated by the in-house team through review of the assertions certified by the Control Owners on sample basis regularly across business units, plants, branches and corporate office and validation results of Controls Manager certification are prepared and presented annually to the audit committee.

The above policies are periodically reviewed and refreshed in line with the changes in business and regulatory requirements.

The audit committee, on a quarterly and annual basis, reviews the adequacy and effectiveness of the internal controls being exercised by various business and support functions.

PREVENTION AND DETECTION OF FRAUDS AND ERRORS

Due to the presence of strong Code of Conduct and Whistle Blower policy, it is generally expected that serious frauds will not take place. In order to prevent and detect frauds and errors, perpetual internal audit activity is carried out by Ernst & Young LLP. Action points and suggestions made by them are discussed in sub-audit committee meeting before presenting the same to the audit committee. Subsequently, follow-up audits are also carried out by in-house internal audit team to ensure implementation of the suggestions. In addition, special audits are carried out by Ernst & Young LLP in areas that may be vulnerable to fraud.

ACCURACY AND COMPLETENESS OF THE ACCOUNTING RECORDS AND TIMELY PREPARATION OF RELIABLE FINANCIAL INFORMATION

The Company has a well-documented accounting manual. The accounting manual contains detailed guidelines on all aspects of accounting which helps in ensuring that the accounts and finance team is well updated on the accounting requirements. Financial consolidation is carried out through an Enterprise Resource Planning system called Hyperion, thereby minimising the chances of manual errors. The financial information is verified by the statutory auditors on a periodic basis as per the requirements of Companies Act, 2013, Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations'), Institute of Chartered Accountants of India (ICAI) guidelines, etc. The Company provides structured training to the accounts and finance team on a wide range of topics covering Ind AS (Indian Accounting Standards), IFRS (International Financial Reporting Standards), Companies Act, 2013, Direct & Indirect taxes, etc. through in-house and outside experts.

IMPLEMENTATION OF INTERNAL FINANCIAL CONTROLS

To compete globally, world class Corporate Governance and financial control over operations is a must for the Company. The Internal Financial Controls as mandated by the Companies Act, not only require a certification from CEO-CFO but also put an obligation on the Board of Directors to ensure that the Internal Financial Controls are adequate and operating effectively. Besides this, the statutory auditors are also required to give an opinion on the adequacy and effectiveness of Internal Controls over Financial Reporting (ICFR).

To make the Internal Financial Controls framework robust, we have worked on three lines of defence strategy which is as under:

- First Line of Defence: Build internal controls into operating processes – To this end, we have ensured that a detailed Delegation of Authority is issued, Standard Operating Procedures (SOPs) for the processes are created, financial decision making is done through Committees, IT controls are built into the processes, segregation of duties is done, strong budgetary control framework exists, the entity level controls including Code of Conduct, Ombudsperson office etc. are established.
- Second Line of Defence: Create an efficient review mechanism – We created a review mechanism under which all the business units and functions are reviewed for performance at least once in a month by the respective Chief Executive Officers (CEOs) and once in a quarter, by the corporate team. The formats for these reviews are detailed and finalised with the help of global consulting firms.
- Third Line of Defence: Independent assurance – We have appointed a Big Four firm as our internal auditors to perform systematic independent audit of every aspect of the business to provide independent assurance on the effectiveness of the internal controls and highlight the gaps for continuous improvement.

We have implemented a program under which more than 2,500 financial controls have been established and certified on a quarterly basis by the relevant process owners before the financial results are closed for the quarter. A quarterly certification process is maintained through a work flow based IT tool called 'Controls Manager' and this certification is the basis of the 'CEO-CFO certification' of internal controls as per Regulation 17(8) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations')

The Company regularly updates the control library and risk and control matrix. The updated control framework was tested for operational effectiveness by the statutory auditors and they have given an affirmative opinion about the adequacy and effectiveness of Internal Controls for financial reporting in the Company.

The Company has three business segments namely:

a) Pharmaceuticals b) Life Science Ingredients and c) Drug Discovery & Development Solutions. The segments have a complete management set up with CEO, Chief Financial Officer (CFO) and other functional heads who are responsible for running the operations and report to the Chairman/ Co-Chairman and Managing Director (CCMD) and the Corporate Committee.

To improve the controls in operations, we have established, for each line of business, the concept of financial decision making through operational committees. The entire purchase, credit control and capital expenditure decisions are taken jointly in committees. The key roles of these business committees are as under:

- Purchase Committee which ensures high quality purchases at economical cost and maintains reliability of supplies from reputed suppliers with long-term relationships. This committee includes CEO, CFO, Head of Supply Chain and the relevant SBU (Strategic Business Unit) / Functional Head.
- Capex Committee which ensures cost reduction with proper negotiation and monitors time & cost overrun. This committee includes CEO, CFO, Head of Project, Head of Supply Chain and the relevant SBU Head/ Functional Head.
- Credit Committee which evaluates the credit risk and approves the maximum credit which can be provided to a customer. This committee approves the credit limits at the beginning of the year and is empowered to make changes as and when required. This committee includes CFO, CEO and the SBU Head.
- Business Performance Committee which reviews the business performance on a monthly basis. This committee includes CEO, CFO, Functional Heads and the relevant SBU Head.

In addition to the above, to maintain periodic review and control, we have a structured weekly meeting between the corporate team and the business leadership team. Through this meeting, the corporate team keeps itself abreast of the latest business developments and guides the business team to undertake mid-course corrections, if required. This meeting also provides a forum for obtaining the relevant approvals required from the Corporate team as per Delegation of Authority. Participants at this meeting are Chairman/ CCMD from Corporate side and CEOs and CFOs from the business side.

Further, a detailed quarterly review of the business performance with the Chairman/ CCMD and the Corporate committee is organised to identify any gaps in performance and to consider mid-course corrections.

OUR VISION ON RISK MANAGEMENT

To establish and maintain enterprise wide risk management capabilities for active monitoring and mitigation of organisational risks on a continuous and sustainable basis.

RISK MANAGEMENT STRATEGY

We have a strong risk management framework that enables regular and active monitoring of business activities for identification, assessment and mitigation of potential internal or external risks. We have established processes and guidelines, along with a strong overview and monitoring system at the Board and senior management levels.

Our senior management team sets the overall tone for risk minimisation culture through defined and communicated corporate values, clearly assigned risk mitigation responsibilities and appropriately delegated authority. We have laid down procedures to inform Board members about the risk assessment and risk minimisation procedures. As an organisation, we promote strong ethical values and high levels of integrity in all our activities, which by itself significantly mitigates risk.

RISK MANAGEMENT STRUCTURE

Our risk management structure comprises the Board of Directors and Audit Committee at the apex level, supported by CEOs, CFOs, Functional Heads, Strategic Business Unit (SBU) Heads and Heads of Management Assurance function. As risk owners, the Heads are entrusted with the responsibility of identification and monitoring of risks. These are then discussed and deliberated at various review forums chaired by the CEOs and actions are drawn upon. Progress against the risk management plan is periodically monitored.

The Audit Committee, CEOs, CFOs and Heads of Management Assurance act as a governing body to monitor the effectiveness of the Internal Financial Controls framework.

RISK MITIGATION METHODOLOGY

We have a comprehensive internal audit plan and a robust Enterprise Risk Management (ERM) exercise which helps to identify risks at an early stage and take appropriate steps to mitigate the same.

Each SBU head updates the risk register and identifies top risks for the business. CEO/CFO then consolidates top risks and reports the same on a periodic basis to the Board of Directors along with mitigation plan.

We have a quarterly certification process wherein, the concerned control/ process owners certify the correctness of entity level and process level controls. The certification process has been in operation for more than 13 years and covers over 2,500 controls. The process level controls cover a wide variety of key operating, financial and compliance related areas while entity level controls cover integrity and ethical values, adequacy of audit and

control mechanism and effectiveness of internal and external communication, thereby, strengthening the internal financial control systems and processes with clear documentation on key control points. This has made our internal controls and processes stronger and serves as the basis for compliance with the provisions of the 'Listing Regulations'.

MANAGEMENT'S ASSESSMENT OF RISK

The Company identifies and evaluates several risk factors and draws out appropriate mitigation plans associated with the same. Some of the key risks affecting its businesses are laid out below:

COMPETITION, COST COMPETITIVENESS & PRICING

Competition we face in some of our business lines is described in detail below:

Specialty Pharmaceuticals

We face extensive competition in our Specialty Pharmaceuticals segment. Many of our competitors have substantially greater experience in the development and marketing of branded, innovative and consumer oriented products. New competitors, including large pharmaceutical companies, have also recently entered the specialty pharmaceuticals market. They may be able to respond more quickly to new or emerging market preferences or to devote greater resources to the development and marketing of new products and/or technologies than we can. As a result, any products and innovations that we develop may become obsolete or non-competitive before we can recover the expenses incurred in connection with their development. In addition, for these product categories we must demonstrate to physicians, patients and third party payers, the benefits of our products relative to competing products that are often more familiar or otherwise more established. If competitors introduce new products or new variations on their existing products, our products may be replaced in the marketplace or we may be required to lower our prices. In our Radiopharmaceutical business, the market for diagnostic medical imaging agents is highly competitive and continually evolving. Our principal competitors in the Radiopharmaceutical business include, but are not limited to, Lantheus Holdings Inc., GE Healthcare Inc., The Bracco Group and Curium, as well as Cardinal Health Inc. in the Radiopharmacy business. We cannot anticipate their actions in the same or competing diagnostic modalities, such as significant price reductions on products that are comparable to our own, development or introduction of new products that are more cost-effective or have superior performance than our current products. Other risks are the introduction of generic versions when our proprietary products lose their patent protection or any new entrants into a Generics market in which we are already a participant. In addition, distributors of our products could attempt to shift end-users to competing diagnostic modalities and products. Our current or future Radiopharmaceutical products could be rendered obsolete or uneconomical as a result of these activities.

Contract Development and Manufacturing (CDMO)

For our CMO business, pricing is a key driver to gain market share. We are under pressure to either engage in competitive pricing or to differentiate our services by other means. We aim to differentiate through improvement in our service quality, provision of added services such as product development, targeted formulation, laboratory analytical services as well as superior technical expertise. If we fail to implement our CMO strategy, our business, financial condition and results of operations will be adversely impacted.

We face intense competition in the market for APIs business. Once we develop API, we need to identify and partner with a generic drug manufacturer that will use our APIs in their formulation or wait for our solid dosage formulations to receive the requisite approvals. The regulatory approval process for new suppliers of APIs to generic manufacturers imposes significant timing constraints in bringing products to market. Suppliers who can gain early approval for their products have a competitive advantage for that API product. There is also no assurance that we will be able to continue identifying generic drug manufacturers as suitable partners.

Many of our competitors have greater financial resources, marketing capabilities and greater experience than we do in the testing and production of APIs, obtaining regulatory approvals, manufacturing and marketing. If our competitors who are developing APIs, which are coming off patent for sales in regulated markets, are able to gain early approval and commercialise their products before we can, we will lose market share for such API products, and we may not be able to generate sufficient revenue and profit to offset our development costs for those APIs. Our competitors may also have long-term relationships with customers such as global generic companies in the field of APIs, which we are in the process of developing. As a result, we will have to commit resources in such a way as to inspire the trust and confidence of new customers, particularly in relation to our API business. If we are unable to obtain new customers or maintain our relationships with existing customers, we may be unable to successfully commercialise the APIs currently in the development phase.

Generics

We also face intense competition in the market for Solid Dosage Formulations. The Generics segment of the Pharmaceutical market is characterised by a high level of price competition, as well as other competitive factors including reliability of supply, quality and enhanced product features. To the extent that any of our competitors are more successful with respect to any key competitive factor, including but not limited to greater financial resources, marketing capabilities and greater experience in the testing and production of Solid Dosage formulations, obtaining regulatory approvals, long term relationship with customers, our business, financial position and results of operations could be adversely affected. Pricing pressure could arise from, among other things, limited demand growth or additional competitive products being introduced into a particular product market, price reductions by competitors, the ability of competitors to capitalise on their economies of scale to create excess product supply, the ability of competitors to produce or otherwise secure APIs at lower costs than what we are required to pay to our suppliers and the access of competitors to new technology that we do not possess.

In our Solid Dosage Formulations business, any delay due to failure in bioavailability and bioequivalence studies or regulatory approvals may significantly reduce our capability to gain market share in this business. Our competitors in Solid Dosage Formulations include major pharmaceutical and chemical companies that develop or may develop products within the same therapeutic areas as our current and future products, specialised Contract Research Organisations (CROs), R&D firms, universities and other research institutions.

In order to combat the risk of rising competition and to ensure that cost competitiveness is maintained, we continue to explore all options viz.

- New products continue to get launched by experienced and talented R&D teams which work to deliver on the marketing strategy by focusing on quality assurance through the development of new cost effective processes/ products to meet customer demand, build market share and minimise the possibilities of commoditisation. The in-house R&D team further develops cost effective products by redefining the production process.
- For some of our generic formulations, we have captive manufacturing of APIs to ensure timely material availability and effective cost control to focus on improving profit margins.
- The competitive strengths of our manufacturing expertise across different businesses of our Pharmaceuticals segment along with our market lead in North America in sterile vial manufacturing and active relationships with global pharmaceutical companies allow us to compete effectively against our competitors.

Life Science Ingredients

In the Life Science Ingredients segment, a significant share of our business comes from exports and it faces stiff competition in both domestic and international markets.

Manufacturers in China, who gain from economies of scale, favourable policies and lower cost along with other advantages, may adversely affect our ability to maintain market leadership, achieve planned growth and generate planned margins.

Additional risk of competition exists in the form of (i) certain competitors being suppliers of core raw materials for Life Science Chemicals business of the Company, (ii) new entrants resorting to penetration pricing to make inroads, (iii) Chinese manufacturers' strategy to initiate price wars with Indian manufacturers. These competition risks and excess capacity, amongst others, can result in decrease in prices and consequently affect margins.

In Advance Intermediates business, while we continue to retain our global Leadership position, the industry is having excess capacity primarily due to higher capacity addition in China. Paraquat is the primary end use for Pyridine. This product has been banned in China, Vietnam and Taiwan. Recently, countries like Brazil and Thailand have been considering a probable ban in future. This would result in some short term increase in Pyridine demand after any such announcement till the ban takes effect, but eventually the demand will even out, and may have proportional impact on supply of Beta Picoline. Demand in countries such as US and those in Western Africa is stable. We continuously focus on cost of key raw materials, consumption norms of both raw materials and energy to maintain competitiveness. The Company is also making Alpha Picoline and Gamma Picoline on the same assets as well as selling the upstream in-house products like Acetaldehyde and Formaldehyde in merchant markets, with a view to broad base the asset utilisation thereby driving overall cost competitiveness.

Speciality Ingredients business faces significant competition from Chinese players both in the Indian as well as international markets. The competition has intensified due to the entry of manufacturers of Pyridine and its derivatives in the Speciality Ingredients market. At the same time, China has significant advantages in terms of excess capacity, low cost capital and availability of raw materials. This poses a risk of downward pressure on the prices of Speciality Ingredients products and may lead to supply of material at low prices by Chinese

companies in the Indian market, adversely affecting our market share. We recognise the risk and have engaged in proactive mitigation by doing continuous improvement in processes, promoting our products into new applications, entering into long term contracts with customers and maximising the utilisation of existing assets through forward integration of existing products to improve margins. Due to reduction in the lifecycle of new products, we are working towards creating new building-blocks and new chemistry platforms to increase the product portfolio and market offerings. Due to environmental concerns resulting in repeated shutdowns in China, we are maintaining close contact with customers to benefit from any opportunity arising out of any shift in demand from China to other regions.

There has been strong demand for crop protection intermediates which the factories in China are not able to fulfil because of environmental concerns. Hence, there is a good opportunity for us to develop and launch new products. We plan to launch some new products in the near future. However, we may face Chinese competition in these products once Chinese producers shift their plants to new locations to increase manufacturing capacity. We plan to mitigate this risk by planning alternative products using the same assets (i.e. our multipurpose plants) and continuously reduce cost to protect our margins.

In Vitamin B3 market, capacity far exceeds demand and there has been emergence of vertically integrated competitors. This could result in downward pressure on Vitamin B3 pricing if these players resort to aggressive pricing to gain market share. However, their capacity utilisation is restricted by availability of a critical raw material i.e. Beta Picoline, which is evident from the market situation where Beta Picoline availability is low. We plan to mitigate this risk by focusing our effort on more profitable market applications such as personal care, food, beverages and dietary supplements which are less price sensitive.

In the Animal Nutrition business, we are facing stiff competition. High fluctuation in demand and supply continued to exert pressure on prices of broiler and eggs, leading to unpredictable price trends in domestic poultry market during FY 2019-2020. Diversification to other species' feed markets such as dairy and exploring export markets are primary risk mitigation measures being undertaken by us.

The Ethanol business is vigorously supporting the Ethanol Blending Program (EBP) of the Government of India. Apart from EBP, we are also focusing on producing superior quality Ethanol for supply to pharmaceuticals/ agrochemicals/dye/personal care industries in order to improve margins.

In order to combat the risk of rising competition and to ensure that cost competitiveness is maintained, we continue to explore all options including:

- Increasing penetration in other geographical regions and strengthening our supply position with our existing strategic customers through competitive offering to achieve a higher share of customers' business. Wherever feasible, we enter into long term contracts with volume commitments and prices which are linked to key input material prices to mitigate risks.
- Building long term relationships with key customers by offering improved quality and service experience. Passing-on the increase in the raw material prices to customers on the strength of excellent customer relationships and sales and distribution network.
- Building economies of scale in manufacturing, distribution channels and procurement to maintain cost advantage and sustained entry barrier.
- Introducing cost improvement initiatives and manufacturing efficiency improvement plans at plants by undertaking projects under Business Excellence program and by applying many tools and techniques e.g. Lean, Six Sigma and Total Productive Maintenance etc.
- Developing economical alternatives and re-engineering costs to counter increase in input cost. Cost optimisation has enabled us to counter international competition.
- Significant R&D has been done to improve raw material and utilities consumption and increase manufacturing efficiency.
- Developing external manufacturing facilities to make the products expeditiously and at lower cost.
- Developing new suppliers to mitigate the risk of higher input prices and non-availability of raw material in time. Micro level planning of inventory also places focus on handling inventory costs.

DRUG DISCOVERY & DEVELOPMENT SOLUTIONS

In the Drug Discovery & Development Solutions area, the pharmaceutical industry is facing significant challenges such as escalating cost of R&D, patent expirations, pricing pressure, increased regulatory and safety hurdles as well as lower productivity. The pharmaceutical industry as a whole has been constantly re-evaluating its business model across the entire R&D value chain. This has resulted in a drive towards cost reduction which has increased the industry's appetite for externalisation

of more R&D processes. This increased outsourcing has benefited us as well as the entire drug discovery and development market place which has resulted in a better market, albeit with increased competition from Contract Research Organisations (CROs) around the world and notably from China. A further risk in this business is the intrinsic discovery and development risk when programs fail to meet efficacy which leads to suspension of the efforts and short term decline in revenue till other compensatory programs are developed. To mitigate this risk, we are constantly reviewing our internal processes and organisational structure to ensure higher efficiency, increased scientific output and cost effectiveness. In addition, the pharmaceutical industry is investing increasingly in new modalities such as cell and gene as well as monoclonal antibodies which are outside the scope of the Company. To mitigate this risk, we are expanding our geographical reach to South Korea, Japan and Australia while improving our business model for biotech companies in the key markets of US and Europe.

We face significant competition in an environment of rapid technological and scientific change, and our failure to effectively compete may prevent us from achieving significant market penetration.

The biotechnology and pharmaceutical industries in particular are characterised by rapidly advancing technologies, intense competition and a strong emphasis on developing proprietary therapeutics. We compete with a variety of multinational biopharmaceutical companies and specialised biotechnology companies, as well as universities and other research institutions which develop technology. Our competitors have developed, are developing or will likely develop product candidates and processes competing with our product candidates. Competitive therapeutic treatments include those that have already been approved and accepted by the medical community and any new treatments that enter the market. We believe that a significant number of product candidates are currently under development, and may become commercially available in future, for the treatment of diseases and other conditions for which we may try to develop product candidates. Our competitors may obtain regulatory approval for their products more rapidly than we may or may obtain patent protection or other intellectual property rights that limit our ability to develop or commercialise our product candidates. We believe that while our precision medicine target and biomarker discovery platform and our scientific and technical know-how give us a competitive advantage in this space, competition from many sources remains.

Our commercial opportunity and success will be reduced or eliminated if competing products emerge that are safer, more effective, or less expensive than the therapeutics we develop. Our competitors may develop drugs that are more effective, more convenient, more widely used and less costly or have a better safety profile than our products and these competitors may also be more successful than us in manufacturing and marketing their products.

DEPENDENCE ON CERTAIN KEY PRODUCTS AND CUSTOMERS

The Company depends on certain key products and key long-term contracts with customers for a significant portion of its total revenue, cash flows and earnings and any events that adversely affect the markets for key products or key contracts may adversely affect its financial condition, results of operations and profitability. If the volume or pricing of our largest selling products declines in future or the Company is unable to satisfy market demand for these products, its financial condition, results of operations and profitability could also be adversely affected. Any event that adversely affects any of these products or their markets could have a material and adverse effect on our business, financial condition and results of operations. While we are not dependent on any single customer and have a broad and diversified customer base across businesses, if any of our long-term customers terminate their contracts, delay payments or breach payment obligations, reduce the volume of business we receive under the contracts, do not renew such contracts on favourable terms or at all, our revenues and profitability may be adversely affected.

We continue to launch new products with the help of R&D teams, which help in developing new cost effective processes/ products to meet customer demand and build market share. We may also change our product mix appropriately.

In the Drug Discovery & Development Solutions segment, we have several large collaborations with key pharmaceutical and biotech companies that provide a large portion of the revenue each year. If these collaborations were to end abruptly there would be an impact on our revenue and profitability. To mitigate this risk, we have a team of business development professionals who interact with clients on a constant basis to generate additional business. These interactions include the development of new clients as well as strengthening of relationships with existing clients. We have a strong brand and reputation in the industry that helps us to attract and retain our clients. In addition, our mixed business model with our portfolio of proprietary programs is also an attractive marketing tool to bring in larger deals and to develop our long-term interaction with key clients.

FOREIGN CURRENCY AND INTEREST RATE EXPOSURES

There has been significant movement in exchange rates over many years. Due to our global operations, we have significant foreign currency exposures. An increasing amount of our sales, particularly in US, Canada and European countries, is recorded in local currencies, which exposes us to the direct risk of exchange rate fluctuations. We may also be exposed to credit risks in some of these markets. The imposition of price controls or restrictions on the conversion of foreign currencies could also have a material adverse effect on our financial results.

Increase in borrowing cost may also adversely impact the profitability of the Company. We borrow funds in the domestic and international markets from various banks, financial institutions and Public Financial Markets to meet the long-term and short-term funding requirements for operations and growth initiatives at fixed and floating rates of interest. Any increase in interest rates may increase the cost of any floating rate debt that we incur.

Our ability to raise additional funds will depend on financial, economic and other factors including Black Swan Events like COVID-19, which may adversely affect the Company's financial condition, results of operations and profitability.

The Company did not use any derivative financial instruments or other hedging techniques to cover its potential exposure since net foreign exchange exposure is not significant.

CAPACITY PLANNING AND OPTIMISATION

Our production capacity may not be aligned with market demand. Insufficient capacity threatens our ability to meet demand and be competitive and excess capacity threatens the organisation's ability to generate competitive profit margins.

We ensure that capacities are well planned and optimised to respond to market realities in the following ways:

- The Company continues to invest in the optimisation of our manufacturing capacity utilisation. Such optimisation is driven by continuous de-bottlenecking of our manufacturing plants and by value engineering through the application of Six Sigma, Lean Sigma and other value-added tools for productivity enhancement. In addition, we also build new capacities as per our commercialisation plans based on customer approvals and patent expiry of various molecules. We intend to continuously increase production capacity for several of our APIs.
- The business teams regularly track the trends for each product to ensure that there is sufficient capacity to meet demand. We have robust processes to continuously monitor plant capacities and utilisation, drive improvements aligned with good manufacturing practices such as preventive maintenance schedules and modify plant designs in case of repeated breakdown. We periodically undertake de-bottlenecking and other initiatives to improve efficiency in terms of throughput, cost reduction and to also build additional capacities without committing significant capital outlay thereby generating better return on investment. We have proactively improved capacities of key products in the Speciality Ingredients business by debottlenecking and outsourcing, hence gearing up for the growing demand for their end products.
- We have developed a dedicated external manufacturing team which can help to outsource some capacities and capabilities in order to ensure quicker response to unforeseen market demand.
- To mitigate excess capacity situations or lower asset utilisation, we continuously evaluate manufacturing of new intermediates by using existing assets thereby making the plants multi-purpose, thus improving flexibility. We have started manufacturing 'Alpha Picoline' and 'Gamma Picoline', on our existing assets which caters to our captive requirements, besides meeting demand in both domestic and overseas markets. As a derivative of Gamma Picoline, we also manufacture '4-Cyano Pyridine' which is used in pharma and industrial applications.
- In order to maximise asset utilisation, the Company has started focusing on selling both Acetaldehyde and Formaldehyde in merchant market. As we are the world's largest manufacturer of bio-based Acetaldehyde, there is an increasing interest among domestic as well as overseas customers. The company has also received approvals from many companies, both Indian & foreign, and started exporting Acetaldehyde to Europe during the year.
- We have entered into commercial sales of Alkyl Pyridines, which are used in Oil & Gas Industry as corrosion inhibitor during exploration. Our product has been approved and used by companies in India, Middle East and North America. We have retrofitted our existing multi-purpose plants to manufacture new Pyridine derivatives for pharmaceutical and biocide applications. We are also doing forward integration to create value added Speciality Ingredients products from our current Good Manufacturing Practices (cGMP) multi-purpose facility for global customers. We are also offering opportunities to our customers to outsource key steps of their API synthesis to our plant, under technology transfer, thereby optimising their supply chain.

MANUFACTURING OPERATIONS

As a pharmaceutical manufacturer, our manufacturing facilities are required to comply with extensive US FDA and comparable foreign regulatory authority requirements, including ensuring that quality and manufacturing processes conform to current Good Manufacturing Practices (cGMP).

One of our key strengths is excellence in carrying out manufacturing activities with utmost efficiency. Hence, any risk that challenges the manufacturing operations would be a cause of concern as extensive time, money and effort is expended in all areas of regulatory compliance, including manufacturing, production and quality. We have made an effort to identify such risks and are prepared to mitigate the same to avoid significant additional regulatory compliance expense and/or regulatory penalties.

We are committed to business process improvement by means of automation and providing timely training to workers, establishing clear Standard Operating Procedures (SOPs) and process guidelines which will lead to reduction in cycle time and improvement in productivity.

Any inconsistency in the availability of water may pose a threat to our manufacturing operations in India. As a pro-active approach, our operations team has been working on maximising the recycling of water from effluent streams and reduction of water intake at source.

In the Pharmaceuticals segment, manufacturing problems could cause inventory shortages and delay product shipments and regulatory approvals, which may adversely affect the Company's financial condition, results of operations and profitability. In order to generate revenue from our products, we must be able to produce sufficient quantities of our products to satisfy demand. Many of our products are the result of complex manufacturing processes and subject to regulation by various governmental authorities. Failure to comply with these requirements may lead to delays in the submission or approval of potential new products or financial penalties. In order to distribute our products in US, we must register our facilities, whether located in US or elsewhere, with the US FDA as well as regulators outside the US. Our products must be made in a manner consistent with cGMP or similar standards in each territory in which we manufacture. We may have to write-off the costs of manufacturing any batch that fails to comply with approved specifications. Furthermore, the US FDA or other regulatory authorities may inspect our facilities and identify deviations from cGMPs. The deviations are reported by the US FDA investigators on a Form 483 and may result into subsequent regulatory actions such as Warning Letter, Import Alert and Seizures.

During the financial year ended 31st March, 2020 our facilities were inspected by various regulatory authorities from US, Canada, Japan, Australia etc. Jubilant Cadista Pharmaceuticals Inc.- Salisbury, US was inspected in February 2020 by the US FDA and received an Establishment Inspection Report (EIR) with a Voluntary Action Indicated (VAI). Similarly, our Allergy Therapy Products and CMO facilities in Spokane, USA, were inspected by the US FDA in July 2019 and June 2019 respectively. These inspections have resulted in a VAI status. The two facilities of our subsidiary, Jubilant Generics Limited which are based in Roorkee, India and Nanjangud, India were inspected in November 2019 by TGA Australia and received the highest compliance rating of A1. As a result of a joint inspection by the US FDA and Health Canada in December 2018, the API business of our Jubilant Generics Limited in Nanjangud was placed under an Official Action Indicated (OAI) status by the US FDA and a Non-Compliant status by Health Canada. The remediation activities were undertaken immediately and as a result Health Canada has removed the Non-Compliant rating and restored Compliant rating. This remediation work was also considered by the US FDA and they did not escalate the OAI status to a Warning Letter status. We continue to work with the US FDA to bring the regulatory status of our API facility to complete state of compliance. We have also undertaken significant remediation activities to resolve the Warning Letter issued to our Jubilant Generics Limited, Roorkee facility by the US FDA in March 2019 and the Form 483 observations issued in November 2019. We are working very closely with the agency and have provided them with regular updates. We are confident of maintaining GMP status of this facility. Our CMO facility in Montreal, Canada was inspected in December 2019 by Health Canada and the facility maintains its compliant rating as a result of this inspection.

Jubilant Radiopharma division operates over 50 compounding nuclear pharmacies (Radiopharmacies) and three Positron Emission Tomography (PET) drug manufacturing facilities in 22 states in USA. Our products are viewed as reliable and trusted in the industry, as we procure, prepare, and deliver the highest quality FDA-approved products, and fully support and comply with USP compounding standards. Our pharmacies are 'open formulary', providing customers with a full array of options that allow clinicians to achieve the greatest benefits for their patients.

Regulatory standards for compounding radiopharmacy facilities have been undergoing changes over the past few years, with regulatory agencies demanding the highest quality products. During FY 2020, many of our facilities underwent successful inspections by multiple

regulatory agencies, including the State Boards of Pharmacy, US FDA, State Departments of Health and Radiation Safety, and Environmental Protection Agency. There were no major observations noted during the course of 88 regulatory inspections within the financial year. All minor observations noted during regulatory inspections have been corrected and confirmed to meet the requisite standards. Jubilant Radiopharma has an exceptional compliance history and good standing with all regulatory agencies.

DEPENDENCE ON SINGLE MANUFACTURING FACILITY

In the Pharmaceuticals segment, some of our products are produced by a single manufacturing facility. For instance, Allergy Therapy Products within our business of Specialty Pharmaceuticals, are solely produced by our manufacturing facility in Jubilant HollisterStier LLC Spokane, US and our Radiopharmaceutical products, which currently are solely produced by our Jubilant DraxImage Inc. - Montreal facility, Canada. If any event arises that affects the production of such products by the relevant manufacturing facility, we will not be able to reallocate production to alternative manufacturing facilities, which may affect our ability to manage our capacity utilisation and product mix and to that extent our business may be materially and adversely affected.

Similarly, the manufacturing facility in Nanjangud, India of our subsidiary, Jubilant Generics Limited, is the sole manufacturing facility for APIs. On account of this facility being located in India, it may be subject to risks such as changes in regulatory, economic, fiscal and taxation policies, natural calamities, terrorist attacks, pandemics etc. which may affect the operations or profitability of our APIs manufacturing facility and other manufacturing facilities located in India.

The recent spread of the COVID-19 and the related quarantines & travel advisories had for few weeks disrupted production at Nanjangud manufacturing facility.

RESEARCH AND DEVELOPMENT (R&D) EFFECTIVENESS

As a pharmaceutical manufacturer, our business growth is dependent on successful execution of R&D strategy. Our R&D is focused to develop commercially viable and sustainable new products, effectively improve and enhance our existing products, along with process improvements that can improve time, quality and cost efficiency. To that end, we have an effective strategy to mitigate potential risks and ensure R&D effectiveness with earmarked budgets and investments in R&D commensurate with the business plans. We routinely evaluate and prioritise our R&D programs based on market dynamics and commercial viability.

In the Pharmaceuticals segment, the R&D team focuses on APIs & Generics research including solid and alternative dosage forms, innovative prescription products, allergy medications and radiopharmaceuticals medicine and devices. R&D supports the activities of various businesses through new product development, new patent generation, sustainable technology development and adaptation of such technology for plants, process improvement, process intensification, absorption of improved and newer technologies and establishing technologies at a commercial scale. Regarding APIs, our focus continues to be on developing commercially competitive, intellectual property compliant, robust products that can cater to the requirements of various regulated market such as US, European Union and Japan. R&D team in our Radiopharmaceuticals business team focuses on new products and devices. This team supports existing products and leads the development of new products using its own resources and also collaborating with our R&D team in India. In Radiopharmaceuticals, we are continuously engaged in the development of new products that have yielded a pipeline of products that can be introduced in future. Generics finished dosages research is focused on developing generic dosage forms that are sustainable in respective commercial markets despite intense price pressure.

Since our LSI segment faces significant competition from Chinese and other competitors, the R&D team has taken a proactive approach to introduce new products in Pyridine chemistry and also in non-Pyridine chemistry, by deploying our various technological platforms and capabilities. New products continue to get developed by experienced and talented R&D teams which work in alignment with the marketing strategy by developing new cost effective processes/ products. Further, in order to ensure that cost competitiveness is maintained along with minimal environmental impact, R&D is working on the improvement of existing processes, their carbon efficiency and atom economy. Initiatives are also being taken to develop alternative green processes involving fewer manufacturing steps with reduced consumption of utilities and increased manufacturing efficiency. R&D also has a dedicated team which works on Homogenous and Heterogeneous catalysis for process intensification and reducing the synthetic steps.

The focus is on development of processes within the deadlines at optimum cost with effective and efficient scalability. We have institutionalised robust processes and proven R&D methodologies to ensure successful commercialisation of the products for which research has been conducted to avoid any unpleasant surprises during the scale-up. The R&D function keeps itself updated with the regulations, upcoming technological changes and trends and proactively aligns with pharmacopoeia methods and industry best practices. The R&D team has adopted an agile development process where we can address commercial requests rapidly to capture new opportunities in the market. We also use various tools including Stage Gates to monitor progress and robustness of the programs.

In Drug Discovery & Development Solutions segment, we have a mixed business model that delivers small molecule drug discovery services to our clients and also have a portfolio of proprietary discovery programs that is used to initiate drug discovery collaborations with our clients through out-licensing or partnerships. Drug discovery is inherently a risky venture with a high failure rate. To mitigate this, we maintain a pipeline of client programs that can help offset attrition of client programs. For our own portfolio of internal proprietary drug discovery programs to help offset attrition risk, we have 1) built a pipeline of early and late stage discovery programs and 2) are developing select relationships with academic groups as a source for new targets which allows us to replace programs. We create small molecule assets through Intellectual Property (IP) filing in a time bound manner. This enables us to out-licence the asset to clients to jump start their efforts through the integrated outsourcing model and earn an upfront payment. IP rights which create any assets leading to Investigational New Drug Application (IND) filing will enable us to maximise returns. Hence, creating and protecting our IP portfolio for these assets is a risk mitigation strategy for the Drug Discovery & Development Solutions segment. Further risk mitigation is achieved by developing growth plans for our research sites and investing in new technologies such as Flow chemistry, Surface Plasmon Resonance (SPR) testing and digitisation of critical processes to drive both speed and efficiency.

Risks Related to the Discovery and Development of Our Product Candidates

A key element of our strategy is to use and expand our product platform to build a pipeline of small molecule inhibitors and develop these product candidates through clinical development for the treatment of different types of cancer.

Although our research and development efforts to date have resulted in a pipeline of programs, we may not be able to develop product candidates that are safe and effective target inhibitors. Even if we are successful in continuing to build our pipeline, the potential product candidates that we identify may not be suitable for licensing and clinical development, including as a result of being shown to have low efficacy, high toxicity or other characteristics that indicate that they are unlikely

to be products that will receive marketing approval and achieve market acceptance. If we do not successfully discover and develop product candidates based upon our technological approach, we will not be able to obtain product revenues in future periods and this may hamper our future growth plans.

Innovation, speed-to-market and a robust and diverse product pipeline are critical factors in ensuring success for an integrated global pharmaceutical and life sciences company. Failure of R&D to provide innovative and cost effective products would result in non-achievement of top line or bottom-line goals. Similarly, an R&D function which fails to meet the expectations of the business, such as, meeting target product costs and minimising product cost deviations between R&D and operational phase will adversely impact our ability to launch products competitively and hence, diminish market penetration and/or diminish our market share. Risk of failing to develop products which are compliant with accepted standards documentation will significantly dent the Company's reputation in addition to the financial loss associated with the failed launch. Further, emergence of new cost effective methods for producing core products supplied by us can pose a risk to the Company's competitive position.

SUPPLY INTERRUPTIONS DUE TO FEW SUPPLIERS

In our Pharmaceuticals segment which includes Solid Dosage Formulations, APIs, Radiopharmaceuticals and commercial Radiopharmacy businesses, we must ensure a regular and secure supply of the raw materials required to produce our products. For some of our key raw materials in this segment, we have only a single or a few external sources of supply, and alternative sources of supply may not be readily available. If we are unable to maintain our relationships with our suppliers or find alternative suppliers on commercially acceptable terms, our financial condition, results of operations and profitability could be materially and adversely affected in the event of any supply shortage or disruption. In addition, if we are unable to obtain such raw materials, or if we are unable to obtain them at a competitive cost, the Company's competitiveness would be affected and we may lose market share.

For both our Radiopharmaceutical and our commercial Radiopharmacy businesses, a critical ingredient is Tc99m, used for a majority of cold-kit preparations. Tc99m is generated through the decay of Molybdenum, which is the parent Radioisotope contained in the Technetium generator. Molybdenum is produced by a limited number of nuclear reactors, all of which are located outside the US. These limited Molybdenum processing sites supply generator manufacturers with the needed parent isotope to manufacture generators, thus providing the Tc99m in North America. Any prolonged disruption of supply from the Molybdenum reactors or processors could have a material adverse effect on our business, financial condition, results of operations and cash flows. We require Radioisotopes such as Strontium-82 ('Sr-82') and I-131, which are procured from third party isotope processing companies. According to Frost & Sullivan, there are only three major suppliers globally for I-131 Radioisotopes, of which we have entered into supply contracts with two such suppliers. If the available supply of Radioisotopes is insufficient to meet the demand of our Radiopharmaceutical business or there is any interruption of supply from any one or both of our suppliers, including any unanticipated outage, shutdown and/or suspension of production by Radioisotope producers, it could lead to sudden shortages of Radioisotopes in the market and could have a material adverse effect on our business, financial condition, results of operations and cash flows. For our Allergy Therapy Products, in connection with manufacturing of venom products for the treatment of allergies, we must source venom for its production. Venom products are made from venom gathered by hand from individual insects. A scarcity of venom could lead to backorders and affect our reputation among customers.

In our APIs and Solid Dosage Formulations businesses, we must ensure a regular and secure supply of the raw materials required to produce our products. The principal raw materials for our APIs are fine chemical products and other advanced intermediate compounds, almost all of which we purchase from third party sources. China has tightened implementation of environmental regulations, which had an impact on the chemical and pharmaceutical industries. In addition, for our Solid Dosage Formulations, we currently use one supplier for one of the raw materials used to produce Methylprednisolone.

The COVID-19 outbreak has disrupted the production facilities and activities in China and other parts of the world and as a result, supply of raw materials may be temporarily constrained. These developments might have impacted the ability of our suppliers to provide needed supplies at our plants. This may have temporary adverse impact on our operations and subsequent impact on profitability.

Any failure to source any of our key raw materials required to produce our products, even on a temporary basis, could affect our ability to deliver some products to our customers in required quantities, within the required timeframe or at all, which could result in order cancellations and decrease in revenues.

Also, in the light of COVID-19 outbreak and strong regulations on pollution, the chemical industry has seen a lot of outages in China. In view of this, we need

to evaluate suppliers outside China so that we are adequately protected.

We have an effective strategy to mitigate these risks by developing alternative suppliers on a continuous basis that minimises any order cancellations and decrease in revenues. Few of the steps taken are as follows:

For Allergy Therapy Products business, we have developed strong relationship with few key raw material suppliers for Allergy products and also introduced few alternative sources to ensure uninterrupted supply of material for business plans.

For CMO business, we adjusted our planning parameters to mitigate supply disruption due to longer lead time for primary packaging materials. Also, we identified common suppliers and initiatives taken to consolidate spending between various businesses to leverage procurement from common suppliers.

In Radiopharma business, supply disruptions for I-131 impacted global product availability. We have established long term supply arrangements with suppliers to ensure uninterrupted product availability. As a part of our Alternative Source Development program initiated for key strategic products, we have engaged with key suppliers to avoid supply disruptions due to COVID-19.

For Radiopharmacies business, continuous focus is to engage with generic product providers to optimise the cost. There is constrained supply of Tc99 generators due to production issues of Molybdenum. We are working closely with potential sources of key products to strategically engage with suppliers for long term collaborations. Logistical challenges due to COVID-19 have made supply chain vulnerable. Significant reduction in availability of airlines and cargo space has increased the delivery lead time and also the freight cost.

For Generics segment, we are working closely with contract manufacturers and suppliers to ensure product availability as per business plans. Availability of key raw materials from China was impacted due to COVID-19. This was further elevated due to travel restrictions and cancellation of international flights. Logistical chains were paralyzed and that caused delays in availability of materials. Demand for aircraft space also increased the cost of logistics, adversely impacting the business. Supply of API has been affected due to high lead times and cargo space availability at European airports.

In the LSI segment, we are continuously working to develop alternative suppliers, to do backward integration & external manufacturing for many of our raw materials and to reduce dependence on China. The emphasis has been on minimisation of costs and 'just in time' deliveries, which have resulted in reduction of inventory buffer.

We have transformed our supply chain quickly in such a way that apart from cost, quality and delivery, new factors such as resilience, responsiveness and re-configurability became part of Key Performance Areas.

LIMITED PRODUCT PIPELINE

In the Pharmaceuticals segment, if we are unable to maintain a sufficiently large portfolio of pharmaceutical products and services and manage their development and approval processes so as to bring them to market on a timely basis, our growth strategy may not be successful and our business operations would be adversely affected. Our future success will depend to a significant degree on our ability to continue to develop and commercialise new pharmaceutical products in a timely and cost-effective manner. The success of any product offerings will depend upon several factors, including our ability to properly anticipate and respond to customer needs, to obtain timely regulatory approval for new products, identify available suppliers and create manufacturing capacity for such products. To that end, it is important that we maintain a sufficiently large portfolio of products and a product pipeline to manage their development and approval processes so as to bring products to market on a timely basis.

As mitigating steps, our R&D team strives to create new, innovative processes and new knowledge-driven products that allow us to capitalise on opportunities for growth in competitive markets. We have R&D centres located in India and North America and employ a large team of research scientists with expertise in the development of non-infringing products for APIs, Solid Dosage Formulations, Radiopharmaceuticals and other products.

Within the LSI segment, Speciality Ingredients Business Unit is focused on developing new products. We have a separate team for new product development which closely works with the sales team, R&D and plant team to quickly develop new products and bring them to market. At any point in time, there are 10-15 new products being worked upon.

FAILURE TO SUPPLY TO CUSTOMERS

In the Pharmaceuticals segment, if we are unable to supply our products to customers as per the agreed timelines or specifications or other conditions, we may face penalties from our customers as per the terms of the agreement and the Company's financial condition, results of operations and profitability could be materially and adversely affected. It may also adversely affect our reputation and our competitiveness and we may lose market share. Such failures can have a far-reaching adverse impact on the reputation of our business and

brand value. We ensure that such risks are monitored and mitigated on a continuous basis to avoid customer dissatisfaction, order cancellations and decreased revenues.

In the Pharmaceuticals segment, COVID-19 outbreak has affected the company's production activities, which may result in the Company not meeting the agreed timelines of orders of the customers. The Company is continuously working on minimising the impact of such force majeure events on our operations.

HUMAN RESOURCES – ACQUIRE AND RETAIN TALENT

We have committed substantial resources and strategies to acquire, retain and develop talent, given the size, complexity and geographic reach of our businesses because of competition for qualified and experienced professional personnel. Job enrichment along with timely and appropriate job training is provided to employees at all levels. To execute its ambitious growth and diversification plans, the Company continues to hire and retain highly skilled scientific and technical personnel. Employees get evaluated under reward and recognition programs based on performance.

We realise that an insufficient or minimal focus on human resources processes (e.g. recruiting, talent management, talent retention, labour management, development and training) threatens our ability to recruit and retain the qualified personnel required to maintain desired operational standards. Further, given the nature and complexity of the regulatory regime of the pharmaceutical industry and our dependence on R&D activity, it is imperative that we recruit and retain high quality R&D specialists and Quality Control personnel. Lack of credible, talented successors or effective knowledge transition mechanism may adversely affect the Company's financial condition in case of unexpected departures from key positions.

As a part of our strategic talent and succession management process, the leadership invests valuable time in identifying high potential candidates and planning their development for succession to critical positions. The leadership development program and the 360-degree feedback are conducted by us for these employees based on the leadership competency framework, helping the human resources department to perform gap analysis followed by capability development activities.

The gap analysis is used to create individual development program to develop the next line of managers. In certain businesses, sales trainees recruited from campuses, are being groomed for future sales positions. We also recruit management trainees and graduate engineer trainees to build a strong talent pipeline.

Talent development is imperative for the success of businesses, training need identification is done during annual performance appraisal. This is included in the Company's training calendar and courses are designed to help employees to perform their roles at their highest potential. Senior management employees at critical positions are also sent for customised general management programs at premier institutes to prepare them for larger roles and also build cross-functional capability in the organisation. We have launched a Learning Management System (LMS), which comprises an extensive collection of training and learning resources and can be accessed by all employees through the online portal of LMS.

We also understand the need to create a culture of high employee engagement as a method to retain talent in the organisation. Regular communication forums are organised in the form of town hall, skip meeting and new joiner assimilation program to understand employee concerns and a structured mitigation process is developed for effective redressal.

Today's fast paced business changes make it imperative to focus on forward looking and futuristic systems and applications. As a step in this direction, we have integrated a PeopleSoft based Human Resource Information Systems (HRIS) across all our locations and entities across the globe. The HRIS system is designed to cover all key human resource processes – performance management, recruitment, training and development, profile and position management, career and succession planning, compensation and benefits. We continue to make improvements in this system.

We ensure that there is full adherence to the code of conduct and fair business practices are followed.

COMPLIANCE AND REGULATORY

Our business operates within a highly regulated environment and regulatory affairs play a vital role in the development of all businesses. Due to constantly increasing regulatory obligations, new requirements as well as globalisation of market, the demands and responsibilities of business in terms of regulatory readiness are becoming stringent, especially in some countries/regions, such as US, Europe and Japan. We have to comply with the Registration, Evaluation, Authorisation and Restriction of Chemicals (REACH) regulations in 27 member countries of the European Union and REACH like regulations in all major countries for the Company's business, like China, Korea, Japan, Malaysia, Taiwan, Turkey etc. These regulations require registration and extensive data submission without which we cannot enter the market. We have established systems and controls to monitor and upgrade the registrations as per

business needs. There are also other major challenges in terms of meeting the requirements of other compliances like United Nations Globally Harmonised System (GHS), Classification, Labelling and Packaging (CLP) and other country specific GHS requirements.

We expect the regulatory requirements to continue to trend upward globally. Although we have adopted measures to address these stricter regulations, such as increasing the efficiency of our internal R&D process in order to reduce the impact of extended testing on the time-to-market for our products, stricter regulatory regimes may increase our compliance costs, delay our product development and hinder our marketing and sales and we may, therefore, not be able to recover our investment in R&D in a timely manner or at all. If we fail to comply with regulatory requirements, or if allegations are made that we fail to comply, our financial condition and results of operations could be adversely affected.

In addition, failure to achieve regulatory approval of new products in a timely manner or at all can mean that we do not recoup our R&D investment through sales of that product. Regulatory agencies may at any time change regulations or reassess the safety and efficacy of our products based on new scientific knowledge or other factors. Such reassessments could result in the amendment or withdrawal of existing approvals to market our products, which in turn could result in a loss of revenue. This may occur even if regulators take action falling short of actual withdrawal. In addition, if we fail to comply fully with such regulations, then civil or criminal actions could be brought against us.

Any change in the regulations, enforcement procedures or regulatory policies set by regulatory agencies could increase the costs or time of development of our products and delay or prevent sales of our products. We cannot determine what effect changes in regulations, statutes, legal interpretation or policies, when and if promulgated, enacted or adopted, may have on our business in future. Such changes or new legislation, could increase the costs or delay or prevent sales of our products and our revenues may decline and we may not be able to maintain profitability. In addition, increases in the time that is required for us to obtain required approvals could delay the commercialisation of our new products.

Besides, there are other specific regulatory requirements that pertain to end use applications like biocides, pesticides, food and feed applications etc. which have various parameters depending upon the geography.

These are being complied with for all businesses proactively.

Over the last few years, various regulators and law enforcement agencies have adopted a zero tolerance approach towards non-compliance. We need to comply with a broad range of regulatory controls on testing, manufacturing and marketing of our products in the pharmaceuticals and life sciences space. Besides, there are laws of many countries that we need to comply with. In some countries, including the US, regulatory controls have become increasingly demanding leading to increased costs and reduced operating margins for our line of products and services. Failure to achieve regulatory approval for new products can mean that we do not recoup our R&D investment through the sale of final products. Any change in regulations or reassessment of safety and efficacy of products based on new scientific knowledge or other factors could result in the amendment or withdrawal of existing approvals to market our products, which may adversely affect the Company's financial condition, results of operations and profitability. This may occur even if regulators take action falling short of actual withdrawal.

We have adopted measures to address these stringent regulations by increasing the efficiency of our R&D process, reducing the impact of extended testing, timely submission of dossiers and ensuring timely product availability. We are proactively following-up with regulatory authorities regarding pending approvals and queries raised by authorities are addressed promptly. Further, estimation of risks on account of failure/ delay in obtaining approvals is duly considered while designing business plans. We have also put in place a compliance management system to ensure compliance with all applicable laws and regulations. We have a dedicated team of experts whose knowledge ensures that the global regulatory compliances are met and we can build competitive advantage. We also undertake training and orientation programs to keep the relevant process owners updated on new regulations and changes in the existing laws.

ENVIRONMENT, HEALTH AND SAFETY (EHS)

Our operations are spread across different geographical regions and are subject to a wide range of EHS laws and regulations. In North America, we are regulated by various environmental agencies and authorities including the United States Environmental Protection Agency (US EPA) and Environment and Climate Change Canada. In India, we are regulated by various environmental agencies and authorities including the Central Pollution Control Board (CPCB) and State Pollution Control Boards. We require certain statutory and regulatory permits and approvals to operate our business, including environmental clearances. Any failure to procure, renew or maintain the required permits or approvals or any violations of EHS requirements may result in substantial fines or penalties, the imposition of other civil or criminal sanctions, clean-up costs, claims for personal injury or property damages,

restrictions on or the suspension of our operating permits or activities. Any such violation may lead to interruption of our operations and may have adverse effect on the Company's financial condition, results of operations and profitability.

We are aware of the rapid changes in the business environment such as increased global competition; more rigorous customer and societal demands; and extensive investor pressure. To face these challenges and ensure sustainability, excellence in cost, quality, services, and Environment, Health and Safety is of paramount importance. We are committed to protecting the environment and ensuring the health and safety of our employees, customers and the public. We take pride in managing our operation with a high concern for EHS.

Over the years, EHS excellence has been extensively promoted as a part our culture. It is also clearly reflected in our policies on sustainability, EHS, responsible care, climate change and green supply chain. The Company takes appropriate steps to ensure that its employees, the community at large, and the environment, including natural resources, are protected. Leaving minimal environmental footprint is integral to our EHS philosophy. On the road to achieving EHS excellence, we have adopted a top down approach and have been enhancing the impact of EHS initiatives by making it a line function responsibility through active employee consultation and participation.

Caring for the environment is a core corporate promise and as a part of this commitment, requisite capital expenditure is being incurred on process improvements as well as up-gradation of environmental management facilities using the latest technologies that have helped to reduce environmental footprint. While end-of-the-pipe solutions are implemented, we are also making progress on initiatives for reduction of waste at source. Efforts to process more by-products and waste to make them reusable are paying off in terms of ecological and economic impact.

The Government of India has rightly been focusing on the environmental issues and making the environmental laws appropriately stringent for industry to follow. Under the aegis of the National Green Tribunal (NGT), various issues related to Environment are being addressed and progress is being monitored. With the initiative of cleaning the river Ganges and around 350 stretches of polluted rivers across India, 100 industrial clusters being covered under the Comprehensive Environment Pollution Index (CEPI) rating by Central Pollution Control Board (CPCB), more than 100 cities across India being covered under the National Clear Air Program (NCAP), fast depleting ground water resources, the environmental laws and guidelines are expected to get even more stringent and industries in India will have to be more disciplined in adhering to the same. With the classification of 69 industrial clusters into Critically Polluted Areas and Severely Polluted Areas,

industries in such clusters are likely to face increased vigilance and tightening of environmental norms and restrictions on growth. We are extremely sensitive to these externalities and strive to proactively adhere to all latest guidelines laid out by Government of India from time to time for all our locations. Also, the government's focus on ground water resource management to provide potable water to every household could make sourcing ground water for industrial use more challenging and industries may need to look for alternative sources of water. We are actively working to address the challenge at our sites.

Investments are regularly made for the up-gradation of process safety and enhanced process controls at our sites. Safety culture in terms of safe behaviour is being actively promoted and propagated at workplace through Sanchetna – a platform for encouraging identification and 360-degree correction of unsafe acts and conditions. Safety knowledge of the technical personnel is constantly updated through various external and in-house training programs, including special training programs by external experts and consultants.

In the midst of the unprecedented COVID-19 crisis faced by the entire world, we have spread awareness and ensured safety & health of the employees as well as neighbouring communities. Some of the steps taken by the Company are as follows:-

1) Rapid Response Team created at Corporate office, manufacturing & research facilities
2) Creating a resource centre on office intranet for accurate information on the pandemic
3) Providing training & guidance on COVID-19 to employees, partners and vendors
4) Distributions of leaflets at manufacturing facilities on COVID-19 awareness
5) Advising self-isolation (14 days) to employees experiencing any flu like symptoms
6) Advised employees not to travel
7) Continuous sanitisation and fumigation of all offices & manufacturing facilities
8) Sanitisation of vehicles entering Company's premises
9) Transportation facilities for employees to avoid using public transport
10) Restricting entry of all visitors
11) Hand sanitizers placed at all the common areas, entry & exit
12) Daily monitoring of body temperature of working employees using Infra Red (IR) thermometers
13) Stopping biometric attendance for all the employees
14) Introduction of Work From Home (WFH)
15) Maintaining social distancing at work place including at manufacturing sites

All our manufacturing sites are equipped with an Occupational Health Centre (OHC) run by an occupational health physician. We run a comprehensive health assessment program in our manufacturing sites, wherein the occupational health of the employees is assessed on a periodic basis. The OHC provides curative, advisory and health promotion services to the employees.

We proactively engage with government, industry forums and academia to support creation of responsible and practicable EHS regulations.

We have a full-fledged EHS team which is continuously addressing the issues of environmental safeguards by conducting periodical safety audits and training programs.

PROTECTING INTELLECTUAL PROPERTY RIGHTS (IPR)

Companies in the pharmaceutical industry commonly assert patent and other IPR claims in order to delay or prevent competition. In the normal course of business, we are sometimes subject to lawsuits. The ultimate outcome of any such litigation could adversely affect our financial condition, results of operations and cash flow. Regardless of regulatory approval, should anyone commence a lawsuit against us with respect to any alleged patent infringement by us, whether because of the filing of an application for governmental approval, such as an ANDA, or otherwise, the expense of any such litigation and the resulting disruption to our business, whether or not we are successful, could harm our business. The uncertainties inherent in patent litigation make it difficult for us to predict the outcome of any such litigation. If we are unsuccessful in defending ourselves against these suits, we could be prevented from selling our products, resulting in a decrease in revenues, or to damages, which may be substantial. Either event could adversely affect our consolidated financial position, results of operations or liquidity. Furthermore, in order to sell our API products in regulated markets, we are required to submit DMFs, which among other things, provide information regarding the production site, the API product, the manufacturing process and input materials. If the DMF for a particular API product is determined by a regulatory authority to be inaccurate and cancelled as a result, we could lose access to regulated markets. Similarly, in order to sell our solid dosage formulations, we require ANDAs or dossiers, which provide information on, among others, manufacturing process and facility, stability data, input material, and make reference to the DMF of APIs used. If

the ANDA or dossier is found to be incorrect, launches of our Solid Dosage Formulations may be delayed and we could fail to capitalise on related business opportunities. Historically, in addition to patents, we have relied on trade secrets, know-how and other proprietary information. To protect such information, we require our employees, vendors and suppliers to sign confidentiality agreements. However, these confidentiality agreements may be breached and we may not have adequate remedies for any breach. If our IPRs are infringed or if our trade secrets are compromised by third parties, competitive advantages deriving from our usage or access of such rights and information may be revealed to our competitors, compromising our competitiveness and adversely affecting our business. Third parties that obtain our proprietary information may procure IPR on such information, or on substantially equivalent proprietary information that they develop based on our proprietary information, which could affect the validity of our own IPR claims on the revealed proprietary information. Our development of products may be limited to the extent that their manufacturing processes are considered to infringe existing third party IPRs, although the Company is not aware of any such infringements in the past. In particular, an ANDA for a generic formulation utilising APIs that we have developed will not be approved by the US FDA if our APIs infringe on a third party's IPR. We cannot be certain our APIs do not infringe on the IPRs of other parties. In addition, patent applications are currently pending for some of the technologies currently being utilised by us. If the patent application is rejected or challenged, any aspect of our business reliant on such technologies would be disrupted. Any such disruption would harm our business.

Our efforts have helped us avoid any intellectual property issues by developing designed around research strategies, better understanding of emerging challenges, identifying newer opportunities and creating intellectual property which is well protected in defined geographies of our business interests. Our efforts have been rewarded, resulting in growth of our intellectual property over the years.

We protect our products with patents in major markets. Depending on the jurisdiction, patent protection may be available for individual active ingredients; specific compounds, formulations and combinations containing active ingredients; manufacturing processes; intermediates useful in the manufacture of products; and new uses for existing products. The protection that a patent provides varies from country to country, depending on the type of claim granted, the scope of the claim's coverage and the legal remedies available for enforcement. The Company has filed intellectual property applications in various countries for innovations. The Company has trademarks primarily in India, US, Canada, Europe, Nigeria, South Africa, Mexico, Columbia, China and Australia.

Besides patents, the Company relies on trade secrets, knowhow and other proprietary information and, hence, our employees, vendors and suppliers sign confidentiality agreements.

We have a dedicated team of scientists whose primary task is to ensure that the products are manufactured using only non-infringing processes and compliance requirements are met by reviewing and monitoring IPR issues continuously.

There has been substantial patent related litigation in the pharmaceutical and medical device industries concerning the manufacture, use and sales of various products. We take all reasonable steps to ensure that our products do not infringe valid third-party IPRs. Any material litigation or other communication alleging such infringements could delay the sale of or prevent us from selling our products. In the normal course of business, we are sometimes subject to litigation. Further to our launch of RUBY-FILL®, an innovative technology for PET Myocardial Perfusion Imaging (MPI), Bracco Diagnostics Inc. ('Bracco') filed 2 legal challenges in the year 2018 against us, the Parent Company and Jubilant DraxImage Inc. ('JDI' and collectively, the 'Jubilant Defendants') in the United States District Court for the District of New Jersey (the 'New Jersey District Court') and with the US International Trade Commission ('USITC') alleging patent infringement. In December 2019, the USITC ruled that the Bracco patents asserted in the USITC proceeding are invalid and the USITC terminated that proceeding. In February 2020, the US Patent & Trademark Office ('PTO') ruled that two other Bracco patents asserted in the New Jersey District Court case are invalid as well. Bracco has appealed both rulings. We do not expect the ongoing litigation to affect the continuing availability of RUBY-FILL® products in the US or elsewhere. These challenges and any similar challenges, if not adjudicated in our favour, may result in monetary damages, the exclusion of certain systems and components from importation as well as suspension and/or cessation of our manufacture and sale of RUBY-FILL® or other product candidates in the US, which could materially affect our business, financial condition, results of operations and future prospects.

In Drug Discovery & Development Solutions segment, our success depends on our ability to obtain and maintain protection for our intellectual property and our proprietary technologies and to avoid infringing the rights of others. Our commercial success depends on our ability to obtain and maintain patents, trade secrets and

other intellectual property protection for our product candidates and proprietary technologies as well as our ability to operate without infringing upon the proprietary rights of others.

INFORMATION TECHNOLOGY (IT)

Today, Information Technology has become the backbone of any business. Robust IT strategy that includes adequate IT infrastructure, integrity, data confidentiality and data availability at all times is key to achieving our business objectives. Occurrence of any unforeseen threats to information technology systems could have adverse impact on data availability and continuity of business operations.

Our Information security framework is certified for ISO/IEC 27001 Standards which ensures that all the information assets are adequately safeguarded. There is an information security steering committee at the apex level which gives directions and resources to manage information security of the Company. All the IT security events impacting critical IT infrastructure are getting logged and monitored round the clock by our Cyber Defence Centre (CDC).

Most of the IT assets are hosted in the ISO certified data centres which are subject to appropriate physical and logical access controls. Various components of information technology like network, operating system, firewall, software license compliance, applications controls etc. are covered under the annual audit plans and appropriate corrective and preventive actions are taken based on audit findings. Requisite redundancies have been built within the IT infrastructure to ensure availability of information at all times.

Since employee awareness is an integral part of managing information security risk, we provide structured training to the employees through internal and external training programs. We also publish a monthly information security newsletter to create end user awareness about information security risks and mitigation strategies. In the ordinary course of our business, we collect and store sensitive data in our data centres and on our networks, including intellectual property, proprietary business information (both ours and that of our customers, suppliers and business partners) and personal identifiable information of our employees. The collection, use, disclosure, transfer, or other processing of personal data regarding individuals in the European Union ('EU'), including personal health data, is subject to the EU General Data Protection Regulation, or the GDPR, which became effective on May 25, 2018. Compliance with the GDPR will be a rigorous and time-intensive process that may increase our cost of doing business or require us to change our business practices. Despite our efforts, there is a risk that we may be subject to fines and penalties, litigation, and reputational harm in connection with any European activities.

Any failure in our information technology systems could result in business interruptions, including disruption in our supply management, the loss of buyers, damaged reputation and weakening of our competitive position, any of which could have a material adverse effect on our business, financial condition and results of operations.

CHANGES IN TAX LEGISLATION

The Company's activities are subject to tax at various rates around the world computed in accordance with local legislation and practice. Actions by governments to increase tax rates or to impose additional taxes may reduce our profitability. Revisions to tax legislation or to its interpretation (whether with prospective or retrospective effect) may also affect our results and significant judgment is required in determining our provision for income taxes. Likewise, we are subject to audit by tax authorities in many jurisdictions. In such audits, our interpretation of tax legislation might be challenged and tax authorities in various jurisdictions may disagree with, and subsequently challenge, the amount of profits taxed in such jurisdictions. Although we believe our estimates are reasonable, the ultimate outcome of such audits and related litigation could be different from our provision for taxes and might have a material adverse effect on our financial statements. In addition, we may become subject to various tax litigation and claims. Any consequent rulings against us could materially and adversely affect our business, financial condition and results of operations.

We have a dedicated team of tax professionals whose primary task is to ensure that the tax liabilities are correctly computed and any revision in the tax legislation is monitored continuously.

MERGERS & ACQUISITIONS

In the Pharmaceuticals segment, we may expand our business through selective, targeted mergers or acquisitions of businesses and assets we believe to be complementary to our existing business. We may also seek to expand our business through strategic acquisitions of other businesses, products, or assets, or through joint ventures, strategic agreements or other arrangements. Mergers and acquisitions may involve a number of risks, including that our management's attention may be diverted due to integration efforts; we may have cultural differences; we may fail to retain key personnel and clients of the acquired business; future developments may impair the value of our purchased goodwill or intangible assets; we may face difficulties or delays establishing, integrating or combining operations

and systems; we may assume liabilities related to legal proceedings involving the acquired business; or we may encounter unforeseen internal control, regulatory or compliance issues some or all of which could harm our results of operations and financial condition. We may overpay for a business or if we are not able to successfully integrate other businesses we may acquire or merge with in the future, with the rest of our business, we may be unable to realise the anticipated benefits of such mergers or acquisitions, or our existing business may be harmed. We have adopted measures to address these issues by increasing the efficiency and reducing the impact, if any. Further, estimation of risks on account of failure/ delay in integration is duly considered while designing business plans. We have a dedicated team of experts whose knowledge ensures that the requirements are met and we can build competitive advantage.

POLITICAL OR ECONOMIC INSTABILITY OR ACTS OF TERRORISM

Jubilant Life Sciences Limited is an integrated global pharmaceutical and life sciences company with worldwide operations and one of its strategic objectives is to continue to expand its geographic outreach. We derive sales and procure materials from countries/ regions that may be adversely affected by political or economic instability, major hostilities or acts of terrorism. Any such events may adversely affect the Company's financial condition, results of operations and profitability. Moreover, as we export and import a substantial number of products and raw materials, we may be denied access to customers or suppliers of our raw materials. We may also be denied the ability to ship products from any of our sites if the borders of some countries are closed due to political or economic instability or acts of terror, in such countries.

DUTIES BY EXPORT DESTINATION COUNTRIES

A substantial part of the Company's revenue is derived from exports and our products are sold in various countries across the world. Export destination countries impose varying duties on our products, which may adversely affect our ability to compete with the local manufacturers and other competitors on cost. There can be no assurance that the duties or other levies imposed on our products by such destination countries will not change or increase, or that a change or increase will not adversely affect the Company's financial condition, results of operations and profitability.

ACCEPTANCE OF OUR PRODUCTS IN MARKET

In the Pharmaceuticals segment, our ability to market our products successfully depends, in part, upon the acceptance of the products not only by customers, but also by independent third parties including wholesalers, distributors, physicians, hospitals, pharmacies, government representatives and other retailers, as well as patients. Unanticipated side effects or unfavourable publicity concerning any of our products or brands, could have an adverse effect on our ability to achieve acceptance by prescribing physicians, managed care providers, pharmacies and other retailers, customers and patients.

If our products are approved by the regulatory authorities but do not achieve an adequate level of acceptance by independent third parties, we may be unable to generate any or sufficient revenue from these products to make them profitable. If our products fail to maintain significant market acceptance, it could have a material adverse effect on our projected business, financial condition and results of operations.

POLICIES REGARDING RETURNS, ALLOWANCES AND CHARGEBACKS IN THE US

In the Pharmaceuticals segment, consistent with the industry practice in US, our US subsidiary, Jubilant Cadista Pharmaceuticals Inc., like many other generic product manufacturers, has liberal return policies and has been willing to give customers post-sale inventory allowances in our Solid Dosage Formulations business. Under these arrangements, from time to time, this subsidiary may give customers credits on generic products that customers hold in inventory after it has decreased the market prices of the same generic products. Therefore, if new competitors enter the marketplace and significantly lower the prices of any of their competing products, we may reduce the price of our product. As a result, this subsidiary may be obligated to provide significant credits to customers who are then holding inventories of such products, which could reduce sales revenue and gross margin for the period the credit is provided. Like our competitors, this subsidiary also gives credits for chargebacks to wholesale customers that have contracts with us for their sales to hospitals, group purchasing organisations, pharmacies or other retail customers. A chargeback represents an amount payable in the future to a wholesaler for the difference between the invoice price paid to us by our wholesale customer for a particular product and the negotiated contract price that the wholesaler's customer pays for that product. As a mitigation strategy, the Company establishes reserves based on prior experience and best estimates of the impact that these policies may have in subsequent periods. However, we cannot ensure that our reserves are adequate or that actual product returns, allowances and chargebacks will not exceed our estimates, which could have material adverse effect on our financial condition, results of operations and cash flows.

LABOUR UNIONS

If the Company experiences labour union issues, our production capacity and overall profitability could be adversely affected. Although we generally enjoy cordial relations with our employees, the Company may experience a strike over wages and other matters. This may be resolved amicably through a voluntary negotiation and mediation process. However, if any such negotiation in future regarding wages with our employees or any of the labour unions is not concluded quickly, our relations with employees could suffer, which may adversely affect our financial condition, results of operations and profitability.

CONSOLIDATION OF CUSTOMER BASE

In the Pharmaceuticals segment, sales of our products may be adversely affected by the continuing consolidation of customer base. A significant part of our Generics sales is made to the relatively few retail drug chains and pharmaceutical wholesalers in the US and in other geographical markets. These customers are continuing to undergo significant consolidation. Such consolidation has provided and may continue to provide such customers with additional purchasing leverage or negotiating power, and consequently may increase the pricing pressure that we face. We expect that consolidation of drug wholesalers and retailers will increase pricing pressures and competition, including product price erosion on generic drug manufacturers, including those in the US. In addition, several major hospital systems in the US announced a plan to form a non- profit company that will provide US hospitals with a number of generic drugs. These changes to the traditional supply chain could lead to our customers having increased leverage in negotiation as well as additional pricing pressure which could have a material adverse effect on our business, financial condition and results of operations. This dual effect of increased competition and increased purchasing power has resulted in a downward trend for prices of our Solid Dosage Formulations & APIs products. If these trends continue or worsen, or if we experience further difficulty in this market, this may continue to adversely affect our revenues and profits from the Solid Dosage Formulations and/or APIs products.

We are able to manage pricing pressure by taking initiatives to continuously redefine production processes to control cost. For some of our generic formulations, we have captive manufacturing of APIs to ensure effective cost control to focus on improving profit margins.

BUSINESS INTERRUPTION

A significant invasion, interruption, destruction or breakdown of our information technology systems and/or infrastructure by persons with authorised or unauthorised access could negatively impact our business and operations. In the ordinary course of our business, we collect and store sensitive data in our data centres and on our networks, including intellectual property, proprietary business information (both ours and that of our customers, suppliers and business partners) and personally identifiable information of our employees. We could also experience business interruption, information theft, legal claims and liability, regulatory penalties and/ or reputational damage from cyber-attacks, which may compromise our systems and lead to data leakage either internally or at our third party providers. Our systems may be the target of malware and other cyber-attacks. Absence of a response plan or delays in response may adversely affect the business in the event of anticipated or unanticipated disruption due to internal and external factors. We have dedicated teams (including for EHS, supply chain and IT) which are responsible to monitor and manage an event of disruption on account of a disaster, supply issues and network/ IT breakdown. Emergency response plan exists for each location with individually assigned roles and responsibility for responding to an emergency. Extensive training programs focusing on EHS are conducted annually. For the Radiopharmaceuticals business, we have a dedicated Radiation and Safety officer at the manufacturing sites with the responsibility of monitoring radiation levels and emission to environment as per the prescribed levels. Our maintenance and EHS teams ensure periodic maintenance and safeguarding of assets and environment. Our IT team ensures internet and plant level connectivity, data back-up, restoration plan and security of data centre.

DEPENDENCE ON THIRD PARTIES TO CONDUCT OUR CLINICAL TRIALS

In our Pharmaceuticals segment, we may depend upon third parties to conduct our clinical trials under agreements with universities, medical institutions, Clinical Research Organisations, strategic partners and others. For example, we have a contract with a third party Clinical Research Organisations for our MIBG (Metaiodobenzylguanidine) clinical trial. We depend on our industry partners, including medical institutions and in particular Clinical Research Organisations, to conduct clinical trials in compliance with Good Clinical Practice ('GCP'), and in compliance with other applicable regulatory and technical requirements. If these third parties do not successfully carry out their contractual duties or meet expected deadlines or comply with regulatory requirements, we may not be able to obtain regulatory approval for potential product candidates or be able to commercialise them.

In Drug Discovery & Development Solutions segment, we rely on third parties to conduct some of our preclinical studies and all our Good Laboratory Practice (GLP) toxicology studies. If these third parties do not successfully carry out their contractual duties or fail to comply with applicable regulatory requirements or fail to meet expected deadlines, it may delay or prevent us from seeking or obtaining regulatory approval or commercialising our current or future product candidates.

We currently do not have the ability to independently conduct preclinical studies that comply with GLP requirements. We rely on contract laboratories and other third parties, such as CROs, to conduct GLP-compliant preclinical studies on our product candidates properly and on time. The third parties with whom we contract for execution of our GLP-compliant preclinical studies play a significant role in the conduct of these studies and trials and the subsequent collection and analysis of data. These third parties are not our employees and, except for restrictions imposed by our contracts with such third parties, we have limited ability to control the quantity or timing of resources that they devote to our programs. Although we rely on these third parties to conduct our GLP-compliant preclinical studies, we remain responsible for ensuring that each of our GLP preclinical studies is conducted in accordance with its investigational plan and protocol and applicable laws and regulations, and our reliance on the CROs does not relieve us of our regulatory responsibilities.

ESTABLISHING A COLLABORATION

In Drug Discovery and Development Solutions segment, we may seek to establish licensing collaborations for our product candidates, and, if we are not able to establish them on commercially reasonable terms, we may have to alter our development and commercialisation plans.

Our drug development programs and the potential commercialisation of our product candidates will require substantial additional cash to fund expenses. We may decide to collaborate with other pharmaceutical and biotechnology companies for the development and potential commercialisation of product candidates.

We face significant competition in seeking appropriate collaborators. Whether we reach a definitive agreement for a collaboration will depend, among other things, upon our assessment of the collaborator's resources and expertise, the terms and conditions of the proposed collaboration and the proposed collaborator's evaluation of a number of factors. Those factors may include the target product profile, design or results of GLP toxicology studies and clinical trials, the likelihood of approval by the US FDA or comparable foreign regulatory authorities, the potential market for the subject product candidate, the costs and complexities of manufacturing and delivering such product candidate to patients, the potential of competing products and the existence of uncertainty with respect to our ownership of technology, which can exist if there is a challenge to such ownership without regard to the merits of the challenge and industry and market conditions generally. The collaborators may also consider alternative product candidates or technologies for similar indications that may be available to collaborate on and whether such a collaboration could be more attractive than the one with us for our product candidate.

IMPACT OF BLACK SWAN EVENTS LIKE COVID-19

Since the last quarter of FY 2020, the entire world has been adversely affected by COVID-19. Besides the staggering humanitarian crisis across nations including India, the pandemic has had a significant impact on the economy and businesses– it is a disruptor affecting the supply, demand, and logistics front. Logistical challenges due to COVID-19 have made supply chain vulnerable. Significant reduction in availability of airlines and cargo space has increased the delivery lead time and also the freight cost.

The current worldwide spread of COVID-19 is expected to result in a global slowdown of economic activity, which could impact demand for a wide variety of products and services, including from our customers, while also disrupting supply channels, for an unknown period until the disease is contained.

Jubilant Life Sciences Limited, being a global company, has also suffered the impact. Events of this nature have the potential to completely disrupt entire business management processes. The recent spread of the COVID-19 and the related quarantines & travel advisories disrupted production for a few weeks at Nanjangud manufacturing facility of our subsidiary, Jubilant Generics Limited.

Our foremost priority has been to ensure safety & health of employees and maintain business continuity. Jubilant Life Sciences Limited, being part of the essential Pharmaceutical Value chain, has been able to continue its operations during the pandemic. We continue to monitor the situation and are evolving strategies to continue operations, while observing all government directions & guidelines as well as ensuring safety & health of employees. Some factors from the COVID-19 pandemic could delay or otherwise adversely affect any of our activities and, depending on the duration of the outbreak, the initiation of any future activities, as well as our business generally and may adversely affect our financial condition, results of operations and profitability.

JUBILANT LIFE SCIENCES

COVID-19 PREPAREDNESS AND ACTIONS

FOR EMPLOYEES' SAFETY AND WELL-BEING

Core high level team formed to strategise COVID-19 actions in March'20 along with creation of **Rapid Response Teams** at corporate, manufacturing and research facilities level

Employees with **travel history or** who might have **come in contact** with a **COVID-19 case** sent for two week's **self-quarantine** starting March'20

Travel advisories issued to employees, **cancellation of travel, no visitors allowed** and **internal gatherings cancelled** starting March'20

Work From Home introduced from March'20

Proactive awareness campaign initiated since beginning of March'20 through emailers, posters, pamphlets, standees, whatsapp messages, employee speak videos in local language, leadership speak, newsletters, social media posts etc.

Biometric attendance stopped & mandatory thermal **temperature checking**

Training & guidance in **COVID-19 precautions** for employees, housekeeping staff, partners and vendors

Social distancing strictly practised in **facilities and offices**

Travel arrangements for personnel at facilities, **social distancing** norms followed **inside buses** and at bus stops

No gathering in canteens, staggered gathering, if required

Ready to eat food packets delivered at work stations wherever possible

Hand sanitizers placed at key places

Masks & gloves provided to employees and support staff at facilities

Offices thoroughly **sanitised everyday** & **fumigation** carried out after office hours **periodically**

Sanitisation of **company vehicles** everyday

One-stop **resource centre on intranet** created for authentic & timely information from Government, health institutions etc.

Health monitoring application to grant permission to employees **to attend office**

Digital transition: reduced paper movement in systems and processes, use of technology

Jubilant Support Group created to provide necessary medical support and other financial, logistical support to **employees and their families**

Tie-ups with local hospitals and hotels for emergency situations

COVID-19 ACTIONS FOR THE COMMUNITY

Rupees 50 million donation in **PM CARES Fund** and contribution in **CM Relief Funds**

Distribution of food (Ready-to-eat packets and dry ration) and other essentials items like medicines to **vulnerable community members**

Awareness generation through pamphlets, workshops for community members in **local language** through local leaders

Distribution of PPE Kits to COVID-19 warriors across the country

Manufacturing & free distribution of hand sanitizers to community, government offices, health institutions, local administration, police, employees, front-line health workers etc.

Sanitisation of villages around manufacturing facilities

Mask facilitation (stitching through Self Help Groups) & **free distribution** (to community, local administration & employees)

Preventive health check-ups of beneficiaries of Company's CSR program

Start of Tele-clinic JUBICARE to continue **basic healthcare services** with social distancing

DIRECTORS' REPORT

Your Directors are pleased to present the Forty Second Annual Report together with the Audited Standalone and Consolidated Financial Statements for the year ended March 31, 2020.

OVERVIEW

Jubilant Life Sciences Limited (the 'Company' or 'Jubilant') is an integrated global pharmaceutical and life sciences company engaged in Pharmaceuticals, Life Science Ingredients and Drug Discovery & Development Solutions businesses. Pharmaceuticals business through Jubilant Pharma Limited, Singapore, is engaged in manufacturing and supply of Radiopharmaceuticals with a network of over 50 Radiopharmacies in the US, Allergy Therapy Products, Contract Manufacturing of Sterile Injectables and Non-sterile products, Active Pharmaceutical Ingredients (APIs) and Solid Dosage Formulations through 6 US Food and Drug Administration ('USFDA') approved manufacturing facilities in the US, Canada and India. The Life Science Ingredients segment is engaged in Specialty Intermediates, Nutritional Products and Life Science Chemicals through five manufacturing facilities in India. The Drug Discovery & Development Solutions comprises Drug Discovery Services (DDS) business through Jubilant Biosys Limited, Jubilant Chemsys Limited and proprietary Drug Discovery business through Jubilant Therapeutics. DDS business provides innovation and collaborative research through 2 world class research centers in Bangalore and Noida in India and Jubilant Therapeutics Inc. is an innovative biopharmaceutical company developing breakthrough therapies in the area of oncology and auto-immune disorders. Jubilant Life Sciences Limited has a team of around 8,000 multicultural people across the globe and is committed to deliver value to its customers across over 100 countries. The Company is well recognised as a 'Partner of Choice' by leading pharmaceuticals and life sciences companies globally. For more information, please visit the Company's website www.jubl.com.

RESULTS OF OPERATIONS AND STATE OF COMPANY'S AFFAIRS

FINANCIAL RESULTS

(₹/ million)

Particulars	Standalone		Consolidated	
	Year ended March 31, 2020	Year ended March 31, 2019	Year ended March 31, 2020	Year ended March 31, 2019
Total Revenue from Operations	31,399	34,386	91,544	91,108
Total Operating Expenditure	27,690	31,177	72,073	73,718
EBITDA (before Other Income)	3,709	3,209	19,471	17,390
Other Income	1,732	780	474	357
EBITDA	5,441	3,989	19,945	17,747
Depreciation, Amortisation and Impairment Expense	1,074	865	4,619	3,709
Finance Costs	1,362	1,290	2,874	2,198
Exceptional Items	17	-	347	2,802
Profit before Tax	2,988	1,834	12,105	9,038
Tax Expenses	(223)	358	3,123	3,268
Reported Net Profit After Tax	3,211	1,476	8,982	5,770
Attributable to:				
Owners of the Company	3,211	1,476	8,982	5,745
Non-Controlling Interests	-	-	-	25
Other Comprehensive Income	(18)	(5)	331	(138)
Total Comprehensive Income for the period	3,193	1,471	9,313	5,632
Retained Earnings brought forward from previous year	9,869	9,517	31,026	26,397

(₹/ million)

Particulars	Standalone		Consolidated	
	Year ended March 31, 2020	Year ended March 31, 2019	Year ended March 31, 2020	Year ended March 31, 2019
Adjustment on account of consolidation of Jubilant Employees Welfare Trust	-	-	-	11
Retained Earnings available for appropriation which the Directors have appropriated as follows:	13,061	10,982	39,970	32,142
- Dividend on Equity Shares	1,513	478	1,513	478
- Tax on Dividend on Equity Shares	15	83	15	83
- Transfer to Debenture Redemption Reserve	-	552	-	552
- Transfer to Legal Reserve	-	-	(6)	3
Retained Earnings to be carried forward	11,533	9,869	38,448	31,026

(i) Standalone Financials

Revenue from Operations

In the Financial Year 2019-20, on standalone basis, the Company recorded total revenue from operations of ₹ 31,399 million.

International Revenues

International business contributed 39% to the net revenue from operations at ₹ 12,165 million.

EBITDA

For the year ended March 31, 2020, Earnings before Interest, Taxes, Depreciation and Amortisation ('EBITDA') stood at ₹ 5,441 million with EBITDA margins at 17%.

Reported Net Profit after Tax and EPS

Reported Net Profit after Tax was ₹ 3,211 million in the Financial Year 2019-20. Basic Earnings Per Share ('EPS') stood at ₹ 20.16.

(ii) Consolidated Financials

The Consolidated Financial Statements, prepared in accordance with the provisions of the Companies Act, 2013 (the 'Act'), the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations') and Indian Accounting Standards (Ind-AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under Section 133 of the Act, form part of the Annual Report.

Performance Review

The Company reported record profits in Financial Year 2019-20 with improvement in margins resulting from strong performance in the Pharmaceuticals and Drug Discovery and Development Solutions (DDDS) segments.

Revenue from operations was at ₹ 91,544 million against ₹ 91,108 million last year, with International revenue at ₹ 71,240 million, contributing 78% to the total revenue. Pharmaceuticals revenue was at ₹ 57,143 million, up 7% YoY and contributing 62% to the total revenue. Within this segment, Specialty Pharma revenue grew 7% YoY, constituting 53% of total Pharma segment revenue. Life Science Ingredients revenue stood at ₹ 31,786 million contributing 35% to the revenue. Drug Discovery & Development Solutions' revenue was at ₹ 2,615 million contributing 3% to the revenue.

The Company's EBITDA grew 12% YoY to a record high of ₹ 19,945 million, with EBITDA margin at 22% as against 19% in the Financial Year 2018-19. Adjusted EBITDA after adjusting one-time expense stood at ₹ 20,661 million as against ₹ 18,595 million in the Financial Year 2018-19. Pharmaceuticals segment reported EBITDA of ₹ 15,555 million, a margin of 27% as against 26% achieved last year. The growth in the Company's EBITDA was led by a 13% YoY increase in Pharmaceutical segment EBITDA, a result of better performance in Specialty Pharma, Generics and CMO businesses. The Pharmaceuticals segment now contributes 78% to the overall EBITDA.

Life Science Ingredients reported EBITDA of ₹ 4,310 million translating to EBITDA margin of 14%. Drug Discovery & Development Solutions' EBITDA was at ₹ 734 million translating to EBITDA margin of 28%. Depreciation, amortisation and impairment in the Financial Year 2019-20 was ₹ 4,619 million as compared to ₹ 3,709 million in the Financial Year 2018-19. Finance cost stood at ₹ 2,874 million during the Financial Year 2019-20.

Net profit attributable to owners of the Company was ₹ 8,982 million as compared to ₹ 5,745 million in

the Financial Year 2018-19 with a Basic EPS of ₹ 56.39 as compared to ₹ 36.86 in the Financial Year 2018-19.

The Company has considered the possible effects that may result from the pandemic relating to COVID-19 on the carrying amounts of receivables, inventories, property, plant and equipment, goodwill and intangible assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions, the Company has used internal and external sources of information, including economic forecasts and estimates from market sources, on the expected future performance of the Company.

On the basis of evaluation and current indicators of future economic conditions, the Company expects to recover the carrying amounts of these assets and does not anticipate any impairment to these financial and non-financial assets. However, the impact assessment of COVID-19 is a continuing process, given the uncertainties associated with its nature and duration. The Company will continue to monitor any material changes to future economic conditions.

DIVIDEND

The Board of Directors of the Company, at its meeting held on February 27, 2020, declared an interim dividend of ₹ 5 (i.e. 500%) per equity share of ₹ 1 each on the paid up equity share capital of the Company for the financial year ended March 31, 2020 amounting to ₹ 796.41 million (excluding Dividend Distribution Tax). The Board has not recommended any final dividend and the interim dividend as aforesaid be considered as final dividend for the financial year ended March 31, 2020.

CAPITAL STRUCTURE

(a) Share Capital

During the year, there has been no change in the authorised, subscribed and paid-up share capital of the Company. As on March 31, 2020, the paid-up share capital stood at ₹ 159,281,139 comprising 159,281,139 equity shares of ₹ 1 each.

(b) Employees Stock Option Plans (ESOPs)

The Company has an employee stock option plan namely JLL Employees Stock Option Plan 2011 ('Plan 2011'). During the year, there was no material change in Plan 2011 and the Plan is in compliance with the SEBI (Share Based Employee Benefits) Regulations, 2014 (the 'SEBI ESOP Regulations').

During the year, 7,463 Options were exercised by the option holders and 2,165 Options were forfeited during the year. Each Option entitles the holder to acquire one equity share of ₹ 1 each of the Company at the exercise price fixed at the time of grant, being the market price as per the erstwhile SEBI (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999. As on March 31, 2020, no Options were outstanding under the Plan 2011.

The details pursuant to the SEBI ESOP Regulations have been placed on the website of the Company and web-link of the same is https://www.jubl.com/Uploads/image/893imguf_esop_disclosure2020.pdf.

(c) Debentures

The Company had issued Secured Redeemable Non-Convertible Debentures ('NCDs') in January 2017 and September 2018 aggregating to ₹ 8,450 million, out of which NCDs of ₹ 7,450 million were outstanding at the beginning of the year. The NCDs were listed on the Whole-sale Debt Market Segment of National Stock Exchange of India Limited.

The Company has undertaken a Composite Scheme of Arrangement as mentioned below. On undertaking the Composite Scheme of Arrangement, the Company had sought No Objection Certificates from the NCD holders for the proposed Scheme, pursuant to the terms of issue of NCDs. In response, the NCD holders had conveyed their willingness for early redemption of NCDs. The Company has, accordingly, redeemed the outstanding NCDs of ₹ 7,450 million in January 2020, alongwith the accrued interest thereon.

COMPOSITE SCHEME OF ARRANGEMENT

With the view to simplify and streamline the Promoters' shareholding structure by eliminating shareholding tiers and to bring greater transparency in the Promoters' shareholding and for creating a separate, distinct and focussed entity housing the Life Science Ingredients (LSI) Undertaking leading to greater operational efficiencies for the LSI Undertaking of the Company and for unlocking value for shareholders of the Company, the Board of Directors, at its meeting held on October 25, 2019, approved a Composite Scheme of Arrangement among HSB Corporate Consultants Private Limited (Transferor Company 1), Jubilant Stock Holding Private Limited (Transferor Company 2), SSB Consultants & Management Services Private Limited (Transferor Company 3), JCPL Life Science Ventures and Holdings Private Limited (Transferor Company 4), JSPL Life Science Services and Holdings Private Limited (Transferor Company 5), the Company (Transferee Company/ Demerged Company), Jubilant LSI Limited (Resulting Company) and their respective Shareholders and Creditors under Sections 230 to 232 and other applicable provisions of the Companies Act,

2013 and rules made thereunder (the 'Scheme'), which is subject to requisite approval(s). The Scheme, inter-alia, envisages amalgamation of the Transferor Companies into the Company and demerger of the LSI Undertaking of the Company and transfer and vesting of the same into Jubilant LSI Limited, on a going concern basis with effect from the Merger and Demerger Appointed Date, respectively.

The first motion application seeking sanction of the Scheme has been filed before National Company Law Tribunal, Allahabad Bench on February 28, 2020.

SALE OF INDIA BRANDED PHARMACEUTICALS BUSINESS

During the year, with the objective of consolidating the pharmaceuticals business segment, the Company transferred, by way of slump-sale, its India Branded Pharmaceuticals Business on a going concern basis to Jubilant Generics Limited, a wholly-owned subsidiary of the Company.

SUBSIDIARIES

As on March 31, 2020, the Company had 48 subsidiaries. Brief particulars of the principal subsidiaries on a stand-alone basis are given below:

Jubilant Pharma Limited

Jubilant Pharma Limited, Singapore ('Jubilant Pharma') is a wholly-owned subsidiary of your Company. Jubilant Pharma holds the global pharmaceutical business of the Company through its subsidiaries in USA, Canada, Europe, India and rest of the world. These subsidiaries of Jubilant Pharma are engaged in manufacturing, marketing and distribution of various pharmaceutical products and services including APIs, oral dosage forms (tablets and capsules), contract manufacturing of sterile injectables, ointment, creams and liquids, allergy therapy products and radiopharmaceutical products. Jubilant Pharma also operates a network of radiopharmacies in the US, through its wholly-owned subsidiary with more than 50 pharmacies in 22 states of USA. Total income of the company during the Financial Year 2019-20 was ₹ 1,983.36 million as compared to ₹ 598.37 million during the Financial Year 2018-19.

During the year, Jubilant Pharma has exercised the option to pre-pay US$100 million at a redemption price of 102.4375%, out of its US$300 million 4.875% Senior Notes due for repayment in 2021 ('2021 Notes'). With the above pre-payment, the principal amount outstanding under 2021 Notes is US$200 million.

In the Financial Year 2018-19, Jubilant Pharma had raised US$200 million by offering 6% Rated Unsecured High Yield Bonds due for repayment in 2024 ('2024 Notes') under Regulation S of the US Securities Act of 1933. The 2021 Notes and 2024 Notes are listed on the Singapore Exchange Securities Trading Limited.

Jubilant Generics Limited

Jubilant Generics Limited ('JGL') is a wholly-owned subsidiary of the Company through Jubilant Pharma. JGL owns two manufacturing facilities; one at Nanjangud, Karnataka and another at Roorkee, Uttarakhand which are engaged in APIs and Dosage Forms business, respectively. It has three state-of-the-art R&D Centres in Noida, Uttar Pradesh, which are equipped with world class infrastructure. These R&D centres are key to delivering innovative, quality products for various advanced regulated markets and providing sustainability to the organisational strategies across value chain of the technologically intensive pharmaceutical industry.

The manufacturing location at Nanjangud, Karnataka, spread over 69 acres, is engaged in manufacturing of APIs and caters to the sales worldwide primarily to regulated markets. The manufacturing facility is inspected by global regulatory agencies, which include USFDA, Health Canada, TGA Australia, EU GMP from National Institute of Pharmacy and Nutrition Hungary, Japan PMDA, FSSAPS France, KFDA Republic of Korea, ANVISA Brazil, COFEPRIS, Mexico among others. API portfolio is focused on Lifestyle driven Therapeutic Areas (CVS, CNS) and also targets complex and newly approved molecules. The company is market leader in four APIs and is amongst the top three players for another three APIs in its portfolio helping it to maintain its competitive position in the industry.

The dosage formulations manufacturing location at Roorkee, Uttarakhand, with 5 acres of infrastructure, is inspected by global regulatory agencies such as USFDA, Japan PMDA, UK MHRA, Australia TGA, WHO and Brazil ANVISA. This facility primarily manufactures immediate and modified release oral solid dosage forms (Tablets, Capsules and Powder for Suspension) with capabilities on complex processes like fluid bed pellet coating, MUPS (Multi Unit Particulate System) and extended release drug delivery technology based on matrix formulations and functional coatings. In addition to manufacturing and supplies of finished formulation to US market, JGL's non-US finished formulation business is focussed on various markets in EU, Japan, Canada, Australia as well as various countries in the emerging markets. JGL's major therapy areas includes Cardiovascular, CNS and Gastrointestinal products with special focus on backward integration and in-house APIs leading to greater competitiveness in the market place.

JGL has capabilities to develop and transfer the technology for APIs and dosage forms including immediate and modified release oral solids, parenteral and ophthalmic products from its R&D centres at Noida, Uttar Pradesh.

During the Financial Year 2018-19, USFDA and Health Canada jointly inspected the Nanjangud facility of JGL. This facility was put under FDA's Inspection Classification status of "Official Action Indicated" ('OAI') in March 2019. As a result, supplies of the approved products to USA will continue while approvals of pending applications or supplements may be withheld. Health Canada issued a "non-conformance" rating for the facility. JGL undertook a holistic review to implement necessary corrective and preventive actions and also engaged third party cGMP consultants to support and identify areas of improvement and has been voluntarily updating USFDA. During the year, TGA-Australia inspected the Nanjangud facility and granted GMP certificate with a compliant rating of "A1(Good)". Based on the actions taken on various commitments, Health Canada also changed its rating to "Compliant" for the Nanjangud facility in February, 2020.

During the Financial Year 2018-19, the USFDA inspected the Roorkee facility of JGL. Consequently, USFDA issued Warning Letter to the Roorkee facility in March, 2019. As a result, supplies of the approved products to USA will continue while approvals of the pending applications or supplements may be withheld. In October 2019, the USFDA again conducted an inspection of the Roorkee facility and issued a Form 483 with six observations. JGL has responded to the observations with necessary corrective and preventive actions. JGL has engaged independent third party cGMP consultants to mitigate the gaps identified by the USFDA and is keeping the USFDA updated on its corrective and preventive actions. During the year, TGA, Australia also inspected the Roorkee facility and provided GMP compliant certificate with a compliant rating "A1(Good)".

JGL continues manufacturing of the approved products at both Nanjangud and Roorkee facilities and distribution thereof globally, including US, and is committed to implement the necessary corrective actions required to address the USFDA concerns at the earliest.

Total income of the company during the Financial Year 2019-20 was ₹ 11,670.19 million as compared to ₹ 12,006.33 million during the Financial Year 2018-19.

Jubilant Cadista Pharmaceuticals Inc.

Jubilant Cadista Pharmaceuticals Inc., a corporation incorporated in Delaware, USA is a wholly-owned subsidiary of Jubilant Pharma Holdings Inc. This company is engaged in the business of manufacturing solid dosage forms of generic prescription pharmaceuticals at its USFDA approved manufacturing facility in Salisbury, Maryland, USA. Its customer base includes large wholesalers, retail and pharmacy chains. As on March 31, 2020, there were 22 products marketed in the US with focus in the therapeutic areas of CVS, CNS, Anti Allergic, Steroids, etc. Total income of the company during the Financial Year 2019-20 was ₹ 9,106.11 million as compared to ₹ 7,719.24 million during the Financial Year 2018-19.

Jubilant HollisterStier LLC

This subsidiary is based in Spokane, State of Washington, USA. It is a wholly-owned subsidiary of Jubilant Pharma Holdings Inc. This subsidiary has 2 businesses; Contract Manufacturing (CMO) and Allergenic Extracts.

In the contract manufacturing business of sterile injectables, this company provides a complete range of services to support drug manufacturing in the pharmaceutical and biopharmaceutical industries. Its contract manufacturing capabilities include aseptic liquid fill/ finishing and lyophilisation of small lot parenteral for commercial and clinical requirements. Its capabilities can be applied to a variety of projects from pre-clinical through commercial scale across a multitude of dosage forms including microspheres, suspensions, WFI/ diluents, biologics (proteins), lyophilized products and liposomes. The plant now operates 24*7 to service its customers. Jubilant HollisterStier is approved across the global regulated markets including USFDA (both CDER and CBER), Europe, Japan, Brazil and Canada. Its contract manufacturing business serves customers including innovators ranging from small biotechnology to large pharmaceutical companies.

Additionally, it is an innovator, manufacturer and distributor of allergenic extracts, targeted primarily at treating allergies. With nearly 100 years of leadership in research, extract production and immunotherapy products, the organisation is respected worldwide in the field of allergy. Currently, the business is comprised of allergenic extracts and mixes, along with specialised skin test diagnostic devices. The business lays special emphasis on innovation towards introducing new products to treat and cure allergies. In addition, the company is increasing capacities in lyophilisation in its manufacturing facility to ensure consistent and reliable supply of insect venom products as the sole producer and supplier of venom in the US. Total income of the company during the Financial Year 2019-20 was ₹ 11,626.74 million as compared to ₹ 9,970.36 million during the Financial Year 2018-19.

Jubilant DraxImage Inc.

Jubilant DraxImage Inc. ('JDI') is a wholly-owned subsidiary of the Company through Jubilant Pharma. JDI has a solid foundation in speciality pharma. JDI is headquartered in Montreal, Canada, where it operates a highly specialised manufacturing facility approved by USFDA, Health Canada and selected EU countries. JDI develops, manufactures and commercialises radiopharmaceuticals used in Nuclear Medicine for the diagnosis, treatment and monitoring of a broad

range of diseases. It serves hospital-based customers (Nuclear Medicine Physicians, Nuclear Cardiologists and Technologists) in addition to specialised commercial radiopharmacies in the United States and Canada. JDI employs about 185 highly skilled professionals dedicated to providing high quality, reliable products and services to healthcare providers around the globe. The foundation of the business is supported by an experienced research and development organisation, specialised radiopharmaceutical manufacturing, strong regulatory affairs, quality systems and marketing and commercial operations. The disease areas of specialisation include cardiology, oncology, neurology, and therapeutics for neuro-endocrine and thyroid diseases.

JDI is a market leader in North America in several specialty areas, including I-131 Therapeutic and Diagnostics (Theranostics) for imaging and treatment of thyroid diseases and thyroid cancer, Methylene-Diphosphonate (MDP) for bone imaging, Macro-Aggregated Albumin (MAA) for lung perfusion imaging and Diethylene Triamine Penta-acetic Acid (DTPA) for renal, brain and functional pulmonary imaging. RUBY-FILL®, a cutting edge, novel technology, for PET myocardial perfusion imaging (MPI) under rest and pharmacological stress conditions to evaluate regional myocardial perfusion in adult patients with suspected or known coronary artery disease is approved by USFDA, Health Canada, Swissmedic, Switzerland, BfArM, Germany and Le gouvernement du Grand-Duché de Luxembourg, Luxembourg. JDI's primary vision is to improve lives through nuclear medicine on a global scale. JDI is committed to the development of novel radiopharmaceutical products for the diagnosis and therapy of specialised oncologic diseases, which will enable early and accurate diagnosis and lead to the improved treatment of diseases for better patient management across the globe. Total income of the company during the Financial Year 2019-20 was ₹ 15,040.20 million as compared to ₹ 12,806.34 million during the Financial Year 2018-19.

Jubilant Pharma NV

This is a wholly-owned subsidiary of the Company through JGL and Jubilant Pharma. This company holds shares of Jubilant Pharmaceuticals NV (99.81%) and PSI Supply NV (99.50%) along with Jubilant Pharma which holds the balance shares.

Jubilant Pharmaceuticals NV

This is a wholly-owned subsidiary of the Company through Jubilant Pharma NV, Belgium, which holds 99.81% of its shares and Jubilant Pharma holds the balance shares. This company is engaged in the business of licensing generic dosage forms and providing regulatory services to generic pharmaceutical companies. Total income of the company during the Financial Year 2019-20 was ₹ 0.46 million as compared to ₹ 17.92 million during the Financial Year 2018-19.

PSI Supply NV

This is a wholly-owned subsidiary of the Company. 99.50% of its shares are held by Jubilant Pharma NV and the balance by Jubilant Pharma. It is engaged in the supply of generic dosage forms to the European markets. Total income of the company during the Financial Year 2019-20 was ₹ 285.69 million as compared to ₹ 520.01 million during the Financial Year 2018-19.

Jubilant Life Sciences NV

This is a wholly-owned subsidiary of the Company. 99.99% of its shares are held by the Company and the balance by Jubilant Infrastructure Limited. It is engaged in the supply of bulk chemicals such as ethyl acetate, acetic anhydride, etc. and vitamins (feed and food grade) to the European markets. Total income of the company during the Financial Year 2019-20 was ₹ 3,035.16 million as compared to ₹ 3,710.39 million during the Financial Year 2018-19.

Jubilant Biosys Limited

Jubilant Biosys Limited ('Biosys') provides Drug Discovery Services to global pharmaceutical and biotech companies in:

- Standalone Service Model including functional services in the areas of Medicinal Chemistry, In Vitro Biology, In Vivo Biology, Structural Biology, DMPK, Toxicology and Discovery Informatics on Full Time Equivalent (FTE) or Fee For Service (FFS) based model;
- Collaborative/Partnership Model with integrated discovery program across a single or a portfolio of molecules;
- In-house proprietary model to develop assets that can be out-licensed under terms including research funding, payments for scientific milestones achieved through Discovery, Development and Commercialisation phases and royalties on successful commercialisation of drugs.

During the year, Biosys became a wholly-owned subsidiary of the Company. With a view to consolidate similar operations thereby reducing operational costs and improved market positioning for drug discovery services and achieve greater management focus, the Board of Directors of Biosys has, at its meeting held on July 17, 2019, approved a Composite Scheme of Arrangement among Jubilant Chemsys Limited (Transferor Company), Jubilant Biosys Limited (Transferee Company/ Demerged Company) and Jubilant Therapeutics India Limited (Resulting Company)

and their respective Shareholders and Creditors under Sections 230 to 232 and other applicable provisions of the Companies Act, 2013 and rules made thereunder ('Scheme'), which is subject to requisite approval(s). The Scheme, inter-alia, envisages amalgamation of Transferor Company into the Transferee Company and demerger of 'discovery and development of novel small molecules for the treatment of cancer business' of Biosys and transfer and vesting of the same into Jubilant Therapeutics India Limited, on a going concern basis.

The Scheme has been filed with the Hon'ble National Company Law Tribunal ('NCLT'), Allahabad Bench. Order of the NCLT is awaited.

Total income of the company during the Financial Year 2019-20 was ₹ 1,424.62 million as compared to ₹ 1,584.07 million during the Financial Year 2018-19.

Jubilant Chemsys Limited

Jubilant Chemsys Limited ('Chemsys') offers services in Synthetic Organic Chemistry, Combinatorial Chemistry, Medicinal Chemistry, Process Research and Development, Scale up services and GMP Manufacturing-Clinical Supply to drug discovery companies of US, Europe and rest of the world on Full Time Equivalent, Fee for Service and Hybrid Model.

It also works closely with Jubilant Biosys Limited in collaborative drug discovery research. Total income of the company during the Financial Year 2019-20 was ₹ 1,490.05 million as compared to ₹ 1,255.17 million during the Financial Year 2018-19.

Jubilant Clinsys Limited

This is a wholly-owned subsidiary of the Company through Jubilant Chemsys Limited. Total income of the company during the Financial Year 2019-20 was ₹ 2.45 million as compared to ₹ 2.31 million during the Financial Year 2018-19.

Jubilant Infrastructure Limited

This wholly-owned subsidiary of the Company has developed a Sector Specific Special Economic Zone ('SEZ') for Chemicals in Gujarat with the best in class infrastructure facilities and utility plants like Boiler, Gas Turbine, Effluent Treatment, Incinerator and DM Water.

The Company has three units in this SEZ. The finished products of Unit-1 and Unit-2 are fully backward integrated and are using in-house developed innovative technologies. Unit-4 has become operational in August 2019 with world class manufacturing facilities.

The global scale plants of Vitamin B3 and 3-Cyanopyridine at the SEZ make your Company the largest producer of Vitamin B3 in India and the second largest globally. Unit-4 deals in Acetyl and manufacturing of Acetic Anhydride products. The Company is a market leader in India and enjoying a substantial share in global markets in this product.

Total income of the company during the Financial Year 2019-20 was ₹ 1,197.45 million as compared to ₹ 862.32 million during the Financial Year 2018-19.

Jubilant Life Sciences (USA) Inc.

This corporation incorporated in Delaware, USA is a wholly-owned subsidiary of the Company. It undertakes sales and distribution of advance intermediates, vitamins, life science chemicals and speciality ingredients in North America. Total income of the company during the Financial Year 2019-20 was ₹ 1,510.32 million as compared to ₹ 1,428.16 million during the Financial Year 2018-19.

Jubilant Life Sciences (Shanghai) Limited

This wholly-owned subsidiary of the Company is held through Jubilant Life Sciences International Pte. Limited. It undertakes sales and distribution of products in China. This company is engaged in trading of advance intermediates (pyridine and its derivatives), specialty ingredients and nutrition products. It is catering to pharmaceutical, animal feed and agrochemical industries in China. Total income of the company during the Financial Year 2019-20 was ₹ 1,790.03 million as compared to ₹ 1,002.74 million during the Financial Year 2018-19.

Jubilant DraxImage Radiopharmacies Inc.

Jubilant DraxImage Radiopharmacies Inc. ('JDRI') is a wholly-owned subsidiary of the Company through Jubilant Pharma Holdings Inc. JDRI undertakes radiopharmaceutical distribution business through a network of more than 50 pharmacies in the United States.

Total income of the company during the Financial Year 2019-20 was ₹ 13,952.10 million as compared to ₹ 14,457.28 million during the Financial Year 2018-19.

Other subsidiaries are mentioned below:

Jubilant Pharma Holdings Inc.

Jubilant Pharma Australia Pty Limited

Jubilant Life Sciences International Pte. Limited

Jubilant Life Sciences (BVI) Limited

Jubilant Innovation Pte. Limited

Jubilant Innovation (USA) Inc.

Jubilant Innovation (India) Limited

Jubilant HollisterStier Inc.

Jubilant First Trust Healthcare Limited

Jubilant Drug Development Pte. Limited

Jubilant DraxImage Limited

Jubilant DraxImage (USA) Inc.

Jubilant Discovery Services LLC

Jubilant Clinsys Inc.

Jubilant Therapeutics India Limited

Jubilant Business Services Limited

Jubilant Therapeutics Inc.

Jubilant Pharma SA Pty Limited

Jubilant Episcribe LLC

Jubilant Epicore LLC

Jubilant Prodel LLC

Jubilant Epipad LLC

Drug Discovery and Development Solutions Limited

Draxis Pharma LLC

Draximage Limited, Ireland

Draximage Limited, Cyprus

Draximage (UK) Limited

6981364 Canada Inc.

Vanthys Pharmaceutical Development Private Limited

TrialStat Solutions Inc.

During the year, Jubilant LSI Limited and Jubilant Pharma UK Limited (through Jubilant Pharma Limited) have been incorporated as wholly-owned subsidiaries of the Company.

During the year, Jubilant Biosys (BVI) Limited has been merged into Jubilant Life Sciences (BVI) Limited, Jubilant Biosys (Singapore) Pte. Limited has been merged into Jubilant Drug Development Pte. Limited and Cadista Holdings Inc. and HSL Holdings Inc. have been merged into Jubilant Pharma Holdings Inc.

PERFORMANCE AND FINANCIAL POSITION OF SUBSIDIARIES

The performance and financial position of the subsidiaries are given in Form AOC-1 attached to the Financial Statements for the year ended March 31, 2020.

PARTNERSHIPS

Jubilant HollisterStier General Partnership

It is a Canada based partnership managed by two subsidiaries of the Company - Jubilant HollisterStier Inc. and Draxis Pharma LLC. This partnership provides contract manufacturing services. It manufactures products in two categories: sterile products and non-sterile products. Sterile products include liquid and freeze-dried (lyophilized) injectables, ampoules, ophthalmic tubes/ solutions and sterile ointments and creams. Non-sterile products include non-sterile ointments, creams and liquids. The products manufactured by this partnership are supplied to over 50 countries. The manufacturing location at Montreal, Quebec, Canada is approved by Health Canada, USFDA and other regulatory authorities.

Draximage General Partnership

It is a partnership based in Canada managed by two Canadian subsidiaries of the Company i.e. Jubilant Draximage Inc. (90%) and 6981364 Canada Inc. (10%).

STATUTORY AUDITORS

In terms of provisions of Section 139 of the Act and the Rules made thereunder, the Shareholders of the Company have at the 40th Annual General Meeting ('AGM'), approved the re-appointment of M/s. B S R & Co. LLP, Chartered Accountants as Statutory Auditors of the Company for another term of 5 years from conclusion of the 40th AGM of the Company till conclusion of the 45th AGM of the Company to be held in the year 2023.

The Auditors' Reports for the Financial Year 2019-20 do not contain any qualification, reservation, adverse remark or disclaimer.

COST AUDIT

In terms of Section 134 of the Act read with Rule 8 of the Companies (Accounts) Rules, 2014, the cost accounts and records are prepared and maintained by the Company pursuant to the provisions of Section 148(1) of the Act.

Pursuant to Section 148 of the Act read with the Companies (Cost Records and Audit) Rules, 2014, the Central Government has prescribed audit of cost records for certain products. Accordingly, the Company carries out cost audit of its products. Based on the recommendations of the Audit Committee, the Board of Directors has re-appointed M/s J. K. Kabra & Co., Cost Accountants as Cost Auditors of the Company to conduct cost audit for the Financial Year 2019-20.

SECRETARIAL AUDIT

The Board had appointed M/s Sanjay Grover & Associates, Company Secretaries to conduct Secretarial Audit pursuant to the provisions of Section 204 of the Act for the Financial Year 2019-20. The Report of the Secretarial Auditors is attached as **Annexure-1** to this Report and does not contain any qualification, reservation, adverse remark or disclaimer.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Mr. Hari S. Bhartia and Mr. Rajesh Kumar Srivastava retire by rotation at the ensuing AGM and being eligible, offer themselves for re-appointment.

Mr. Sankaraiah Rajagopal, Chief Financial Officer (Designated as Executive Director-Finance) and Key

Managerial Personnel superannuated from the services of the Company on March 31, 2020. Mr. Alok Vaish has been appointed as the Chief Financial Officer of the Company in the category of Key Managerial Personnel effective from April 1, 2020.

The Shareholders have, at the 41st AGM of the Company held on September 25, 2019, approved appointment of Mr. Arun Seth as Independent Director for a term of 5 consecutive years effective from October 22, 2018 and appointment of Mr. Anant Pande as Whole-time Director of the Company for a period of 5 years effective from October 22, 2018.

MEETINGS OF THE BOARD

Five meetings of the Board of Directors of the Company were held during the Financial Year 2019-20.

DECLARATION OF INDEPENDENT DIRECTORS

All Independent Directors have given declaration that they meet the criteria of independence as provided under Section 149 of the Act and Regulation 16 of the Listing Regulations. No Independent Director has been appointed during the year under review.

APPOINTMENT AND REMUNERATION POLICY

The Company has implemented Appointment and Remuneration Policy pursuant to the provisions of Section 178 of the Act and Regulation 19 read with Part D of Schedule II to the Listing Regulations. Salient features of the Policy and other details have been disclosed in the Corporate Governance Report attached to this Report.

ANNUAL PERFORMANCE EVALUATION OF THE BOARD

A statement on annual evaluation of the performance of the Board, its Committees and of individual Directors forms part of the Corporate Governance Report attached to this Report.

DIRECTORS' RESPONSIBILITY STATEMENT

Your Directors, based on the representation received from the management, confirm that:

(i) in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;

(ii) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as on March 31, 2020 and of the profits of the Company for the year ended March 31, 2020;

(iii) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

(iv) the Directors have prepared the annual accounts on a going concern basis;

(v) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively.

Based on the framework of internal financial controls including the Controls Manager for financial reporting and compliance systems established and maintained by the Company, work performed by the internal, statutory and secretarial auditors and the reviews performed by the management and the relevant Board committees, including the Audit Committee, the Board is of the opinion that the Company's internal financial controls were adequate and effective during the Financial Year 2019-20; and

(vi) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

COMPOSITION OF AUDIT COMMITTEE

As on date, the Audit Committee comprises Mr. S Sridhar, Chairman, Ms. Sudha Pillai, Dr. Ashok Misra, Mr. Vivek Mehra and Mr. Priyavrat Bhartia. The Board has accepted all the recommendations made by the Audit Committee.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Information relating to Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo required to be disclosed pursuant to Section 134 of the Act read with the Companies (Accounts) Rules, 2014 is given as **Annexure-2** and forms part of this Report.

EMPLOYEES

Particulars of Directors and Employees as required under Section 197(12) of the Act read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given as **Annexure-3** and form part of this Report.

RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS

Risk-taking is an inherent trait of any enterprise. However, if risks are not properly managed and controlled, they can affect the Company's ability to attain its objectives.

Risk management and internal financial control systems play a key role in directing and guiding the Company's activities by continually preventing and managing risks. The Board, Audit Committee and Senior Management team collectively set the overall tone and risk culture of the Company by identifying the risks impacting the Company's business and documenting the process of risk identification, risk minimisation and risk optimisation as a part of the risk management policy through defined and communicated corporate values, clearly assigned risk responsibilities, appropriately delegated authority and a set of processes and guidelines.

There exists a critical risk management framework across the Company and the same is reviewed on a periodic basis by the Board. Some of the critical risks identified in various businesses of the Company are:

- Competition, Cost Competitiveness and Pricing
- Dependence on Certain Key Products and Customers
- Foreign Currency and Interest Rate Exposures
- Capacity Planning and Optimisation
- Manufacturing Operations
- Dependence on Single Manufacturing facility
- Research and Development (R&D) Effectiveness
- Risks Related to the Discovery and Development of Our Product Candidates
- Supply Interruptions due to few Suppliers
- Limited Product Pipeline
- Failure to Supply to Customers
- Human Resources- Acquire and Retain Talent
- Compliance and Regulatory
- Environment, Health and Safety (EHS)
- Protecting Intellectual Property Rights (IPR)
- Information Technology (IT)
- Changes in Tax Legislation
- Mergers and Acquisitions
- Political or Economic Instability or Acts of Terrorism
- Duties by Export Destination Countries
- Acceptance of Our Products in Market
- Policies regarding returns, allowances and charge backs in the United States
- Labour Unions
- Consolidation of Customer Base
- Business Interruption
- Dependence on Third Parties to conduct our Clinical Trials
- Establishing a collaboration
- Impact of Black Swan Events like COVID-19

The Company promotes strong ethical values and high levels of integrity in all its activities, which in itself is a significant risk mitigator. With the growth strategy in place, risk management holds the key to the success of the Company's journey of continued competitive sustainability in attaining the desired business objectives.

Implementation of Internal Financial Controls

To compete globally, world class Corporate Governance and Financial Controls over operations are a must for the Company. The Internal Financial Controls as mandated by the Companies Act not only require a certification from CEO-CFO but also put an obligation on the Board of Directors to ensure that the Internal Financial Controls are adequate and operating effectively. Besides this, the Statutory Auditors are also required to give an opinion on the adequacy and effectiveness of Internal Controls over Financial Reporting ('ICFR').

To make the Internal Financial Controls framework robust, the Company has worked on three lines of defence strategy which is as under:

- First Line of Defence: Build internal controls into operating processes - To this end, we have ensured that a detailed Delegation of Authority is issued, Standard Operating Procedures (SOPs) for the processes are created, financial decision making is done through Committees, IT controls are built into the processes, Segregation of Duties is done, strong budgetary control framework exists, the Entity level controls including Code of Conduct, Ombudsperson Office, etc. are established.
- Second Line of Defence: Create an efficient review mechanism - We have created a review mechanism under which all the business units and functions are reviewed for performance at least once in a month by the respective CEOs and once in a quarter, by the Corporate team. The formats for these reviews are detailed and finalised with the help of global consulting firms.
- Third Line of Defence: Independent assurance - A Big Four firm has been appointed as our internal auditors to perform systematic independent audit of every aspect of the business to provide independent assurance on the effectiveness of the internal controls and highlight the gaps for continuous improvement.

We have implemented a programme under which more than 2,500 financial controls have been established and certified on a quarterly basis by the relevant process owners before the financial results are closed for the quarter. A quarterly certification process is maintained through a work flow based IT tool called 'Controls Manager' and this certification is the basis of the CEO-CFO

certification of internal controls as per Regulation 17(8) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations').

We have implemented a web-based automated compliance management and reporting system. The objective of the system is to ensure that the compliances are regularly monitored and controlled with a view to support the Company's business objectives and corporate policy requirements. The system includes a comprehensive check-list for ensuring compliance with the laws and regulations applicable to all plants and offices of the Company. To ensure timely and effective compliances, the compliance status is monitored on a real-time basis by the respective functions. The status is presented by Legal Team and reviewed on a quarterly basis by the Senior Management and the Board of Directors. Pursuant to the Listing Regulations, the Company Secretary and Compliance Officer places a compliance report to the Board of Directors on a quarterly basis.

The Company regularly updates the controls library and Risk and Control Matrix. The updated control framework was tested for operational effectiveness by the statutory auditors and they have given an affirmative opinion about the adequacy and effectiveness of Internal Controls for Financial Reporting in the Company.

The Company has three business segments namely (a) Pharmaceuticals (b) Life Science Ingredients and (c) Drug Discovery & Development Solutions. The Segments have a complete management set up with CEO, CFO, and other functional heads who are responsible for running the operations and report to the Chairman/Co-Chairman and Managing Director (CCMD) and the Corporate Committee.

To improve the controls in operations, we have established, for each line of business, the concept of financial decision making through operational committees. The entire purchase, credit control and capital expenditure decisions are taken jointly in committees.

A detailed note on Internal Control Systems and Risk Management is given under **'Management Discussion and Analysis Report'.**

CERTIFICATIONS

Responsible Care Management System (RCMS) & Integrated Management System (IMS)

Jubilant demonstrates its commitment towards Environment, Health, Safety and Security of its Employees, Work places, Surroundings including Communities by implementing Responsible Care Management System (RCMS) under American Chemistry Council's (ACC) Responsible Care® program. Jubilant is certified by DNV-GL for RC 14001:2015 (Responsible Care®14001:2015) system at its Corporate office in Noida and Manufacturing sites in Gajraula, Uttar Pradesh and Bharuch, Gujarat.

Jubilant Corporate Office in Noida and Manufacturing facilities at Gajraula, Bharuch, Nira, Savli & Ambernath have been awarded Responsible Care Logo (RC Logo) by Indian Chemistry Council (ICC).

Responsible Care initiative encompasses comprehensive environmental management system, occupational health and safety, product stewardship, security, community outreach and transportation safety and aims at achieving and sustaining high standards of performance.

Gajraula, Nira, Bharuch and Savli Manufacturing facilities are certified under Integrated Management System program for ISO 9001:2015 (Quality Management System), ISO 14001:2015 (Environmental Management System) and OHSAS 18001/ 45001 (Occupational Health and Safety Management system).

The Corporate Office in Noida and Branch offices Mumbai and Hyderabad are certified for Quality Management System ISO 9001:2015.

The Corporate Office in Noida is certified for Information Security Management System ISO/IEC 27001:2013.

Gajraula

Gajraula Quality Control Laboratory is maintaining its NABL accreditation by National Accreditation Board for Testing and Calibration Laboratories in accordance with the ISO/ IEC 17025:2005. The Carbon Dioxide manufacturing facility is certified for FSSC 22000:2005 (Food Safety System Certification) for production and dispatch of food grade Carbon Dioxide for Beverage Industry. Carbon Dioxide product is approved by Food Safety and Standards Authority of India (FSSAI).

Gajraula manufacturing facility is Kosher and Halal Certified for key life science chemicals and speciality ingredients.

Gajraula site is certified for Energy Management System Certification ISO 50001:2011 for Energy Conservation programme (ENCON).

Savli

Animal Nutrition Unit at Savli is certified for FAMI-QS Code Version 5.1 in Feed Safety Management System.

Ambernath

Ambernath Manufacturing facility is ISO 9001:2015 certified for Quality speciality ingredients.

Bharuch

Bharuch Site is certified for Energy Management System Certification ISO 50001:2018 for Energy Conservation programme (ENCON).

Vitamins plant at Bharuch is certified for FAMI-QS Code Version 5.1 in Feed Safety Management System, Kosher, Halal-India, Halal-Malaysia, Halal-Indonesia, FSSC 22000:2005 (Food Safety System Certification) and WHO Good Manufacturing Practices ('GMP').

Nira

Acetyl manufacturing facility at Nira has been certified for FSSC 22000:2005 (Food Safety System Certification) for production and dispatch of Acetic Anhydride and Ethyl Acetate and also for storage, packaging and dispatch of Glacial Acetic Acid for food application. Manufacturing facility at Nira is Kosher and Halal certified for key products used for human consumption.

HUMAN RESOURCES

This year, we continued our journey towards building superior employee experience for our colleagues globally. The results of the second Employee Experience Survey were shared with all the employees through a town hall session in April 2019 and action plans were defined towards enhancing the Employee Net Promoter Score (eNPS).

This year multiple initiatives like Leader Speak sessions, corporate movie club, workplace safety sessions, training programs calendar and online learning contributed towards employee learning, engagement and development. These platforms provided our employees opportunities to learn from the best internal and external leaders and subject matter experts. The Leader Speak sessions brought in experts like Prof. Sunil Gupta, Harvard Business School, who spoke on Driving Digital Strategy, Ms. Nirmala Menon, Interweave Consulting on Diversity & Inclusion and Mr. Ashutosh Garg, Founder, Guardian Pharmacy on building a strong personal brand. Our Learning Management System (LMS) under the brand of Jubilant Learning Academy provides more than 100 online learning courses across business skills and leadership development. Through mandatory online courses on the Code of Conduct, Whistle Blower Policy and Policy on Prevention of Sexual Harassment at Workplace, we are continuously reinforcing our commitment towards governance and adherence to the code of conduct and fair business practices. The Company has constituted Internal Complaints Committee in compliance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The 3rd edition of Global Stepathlon, a fitness and health contest was launched in September 2019, engaging all Jubilites around the globe in a "one Jubilant" experience. Towards the end of the FY 2020, in the face of 'Covid-19' pandemic, relevant online courses and sessions were provided to enable the employees and managers to effectively work in a virtual environment.

Digitisation is the buzzing concept in the corporate world, which is evolving rapidly in the dynamic and competitive environment. Digitisation is not only about technological shift but also about a change in organisation intersecting technology, business and people. At the helm of any transformation, it is employees who lead and bring the change across the organisation. We at Jubilant are preparing for this transformation where we can utilise the big data, analyse it to draw inferences and conclusion to predict the future. We have very strong HR application to cater the need of Employee and all required business processes. In 2020, we are in the process of upgrading HRIS application which will help us to enable system on Mobile and various Analytics data to HR and respective business heads. This process will enable effective and easy to use system globally.

Standardisation and harmonisation of the processes are key to the success of any organisation. Jubilant is committed towards bringing uniformity and simplification of the processes across geographies and businesses. We implemented Job evaluation across the organisation to harmonise the roles. This important step in the direction of our Talent Management will help in efficient movement of talent across businesses, promotions and succession planning.

In Talent Acquisition space, we have fully digitised the Talent Acquisition process from sourcing to screening to evaluation to offer. Further to strengthen our employee referral sourcing channel, we have launched Gamified digital platform for our employees. We have been focusing on attracting the best talent from India's leading campuses to have a steady flow of fresh talent, thereby creating a strong pool of future leaders. The process of hiring at campus is now fully digitised. We engage with management and engineering colleges across India through our "Mind Fizz" program. The objective of this program is to have meaningful engagement with students via quiz and live case studies and also to increase our visibility at campuses. We also ensure strong social media presence through weekly communication and open positions post on LinkedIn. Our followers on LinkedIn have increased from 40,000 to 1,18,000 in two years. We are now in the process of developing digital pre-onboarding platform for all new hires.

As on March 31, 2020, a total of 299 employees at the manufacturing plants of the Company at Savli, Nira and Gajraula were either members of unions or had collective bargaining capabilities. During the year, we enjoyed cordial relations with our employees and there have been no instances of labour unrest or disputes at any of the manufacturing sites.

A detailed note on Human Resource Management is given in the **'Management Discussion and Analysis Report'**.

INVESTOR SERVICES

With a view to keep the investors well informed of its activities, the Company has taken the following initiatives:

- E-mailing quarterly results and press releases to the Shareholders soon after they are sent to the stock exchanges and e-mailing Annual Reports. Maintaining user friendly Investor Section on the website of the Company www.jubl.com;
- A dedicated e-mail address viz. investors@jubl.com for interacting on various matters with respect to share transfer, transmission, dividends and other related issues with the Company Secretary and Compliance Officer;
- The Company has placed an Investor Feedback form on its website www.jubl.com under the head 'Investor Feedback Form' to obtain valuable feedback and suggestions of the investors;
- Earnings Presentation and Release detailing the quarterly results are uploaded on the website of the Company www.jubl.com. Earnings call is typically conducted post announcement of results to the stock exchanges as per the schedule mentioned in the Concall Invite which is also uploaded on the website of the Company. Earnings call playback is made available on the Dial-in numbers shared in the Concall Invite and transcripts are uploaded on the website of the Company;
- The presentation and meeting schedule of Road shows attended by the Company are uploaded on its website after intimating the same to the Stock Exchanges; and
- Disclosures made to the Stock Exchanges are promptly uploaded on the website of the Company for information of the Investors.

VIGIL MECHANISM

The details of Vigil Mechanism adopted by the Company have been disclosed in the Corporate Governance Report, which is attached to and forms an integral part of this Report.

CORPORATE SOCIAL RESPONSIBILITY

Corporate Social Responsibility ('CSR') is an integral part of Jubilant's framework for sustainable development. The Company's approach towards sustainable development focuses on the triple bottom line of Economic, Environmental and Social performance. The CSR activities at Jubilant are in line with the provisions of Section 135 read with Schedule VII to the Act. The Company's CSR initiatives thrust on creating value in the lives of the communities around its areas of operations.

Jubilant as a responsible corporate works in the line of Sustainable Development Goals (SDGs) with a strong focus on social performance indicated in the CSR projects of the organisation. The SDGs, otherwise known as the Global Goals, are a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity.

Following are the highlights of CSR at Jubilant:

- CSR is deeply imbibed in the Company's approach towards sustainable development. Jubilant considers community as one of its apex stakeholders and believes in inclusive growth.
- During the year, Jubilant continued its CSR initiatives in the realm of Education, Health, Livelihood, Rural Development and Social Entrepreneurship.
- Jubilant has been publishing its Corporate Sustainability Report every year from 2003. The report is externally verified and is in accordance with the Global Reporting Initiative ('GRI') guidelines.
- Acknowledged application level A+ by GRI for our Corporate Sustainability Report since 2007. From FY 2017-18, our Sustainability Report is aligned with the Global Reporting Initiatives' GRI Standards in accordance with the 'Comprehensive' option. All our reports are available on the Company's website www.jubl.com.
- CSR initiatives of the Company are conceptualised and implemented through Jubilant Bhartia Foundation ('JBF'), the social wing of Jubilant Bhartia Group, established in 2007 as a not-for-profit organisation. JBF works on 4P model (Public-Private-People-Partnership) for empowering communities. JBF in partnership with Schwab Foundation for Social Entrepreneurship has been conferring Social Entrepreneur of the Year (SEOY) Award in India since the year 2010. The award celebrates mature-stage social entrepreneurs and their organisations that implement innovative, sustainable and large-scale solutions to address social issues. SEOY does not fall in the purview of CSR activities pursuant to the provisions of Schedule VII to the Act. The Company shall, however, continue to confer the SEOY award over and above CSR budget of the Company in view of the social benefits of the award.
- JBF's detailed activities are available on its website www.jubilantbhartiafoundation.com. Annual Report on CSR including contents of the CSR Policy is attached as **Annexure-4** to this Report. In compliance with the Listing Regulations, Business Responsibility Report forms part of the Annual Report.

OTHER DISCLOSURES

i. Extracts of Annual Return: Pursuant to the provisions of Section 92 of the Act read with Rule 12 of the Companies (Management and Administration) Rules, 2014, extract of the Annual Return is attached as **Annexure-5** to this Report.

ii. Public Deposits: The Company has not accepted any deposits from the public during the year. The Company had no outstanding, overdue, unpaid or unclaimed deposits at the beginning and end of the Financial Year 2019-20.

iii. Loans, Guarantees and Investments: Details of loans, guarantees/ securities and investments along with the purpose for which the loan, guarantee or security is proposed to be utilised by the recipient have been disclosed in Note nos. 5, 6 and 41 to the Standalone Financial Statements, as applicable.

iv. Particulars of Contracts or Arrangements with the Related Parties: The Company has formulated a policy on Related Party Transactions ('RPTs'), dealing with the review and approval of RPTs. Prior omnibus approval is obtained for RPTs which are of repetitive nature. All RPTs are placed before the Audit Committee for review and approval.

All RPTs entered into during the Financial Year 2019-20 were in the ordinary course of business and on arm's length basis. No material RPTs were entered into during the Financial Year 2019-20 by the Company as defined in the Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions. Accordingly, the disclosure of RPTs as required under Section 134(3)(h) of the Act in Form AOC-2 is not applicable. Your Directors draw attention of the members to Note no. 37 to the Standalone Financial Statements which sets out the Related Party disclosures.

v. Material Changes in Financial Position: No material change or commitment has occurred after the close of the Financial Year 2019-20 till the date of this Report, which affects the financial position of the Company.

vi. Orders passed by Courts/ Regulators: No significant or material order has been passed by the regulators or courts or tribunals impacting the going concern status of the Company or its future operations.

vii. Secretarial Standards: The Company has complied with Secretarial Standards issued by the Institute of Company Secretaries of India on Meetings of the Board of Directors and General Meetings.

CORPORATE GOVERNANCE

As a responsible corporate citizen, the Company is committed to maintain the highest standards of Corporate Governance and believes in adhering the best corporate practices prevalent globally.

A detailed Report on Corporate Governance is attached as **Annexure-6** and forms part of this Report. A certificate from a Practising Company Secretary confirming compliance with the conditions of Corporate Governance, as stipulated in Clause E of Schedule V to the Listing Regulations is attached to the Corporate Governance Report.

The Board Members and Senior Management Personnel have affirmed compliance with the Code of Conduct for Directors and Senior Management for the year ended March 31, 2020. A certificate from the Co-Chairman & Managing Director confirming the same is attached to the Corporate Governance Report.

A certificate from the CEO and CFO confirming correctness of the financial statements, adequacy of internal control measures, etc. is also attached to the Corporate Governance Report.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

The Management Discussion and Analysis Report on the operations of the Company as provided under the Listing Regulations has been given separately and forms part of this Report.

ACKNOWLEDGMENTS

Your Directors acknowledge with gratitude the co-operation and assistance received from the Central and State Government authorities. Your Directors thank the shareholders, debentureholders, financial institutions, banks/ other lenders, debenture trustees, customers, vendors and other business associates for their confidence in the Company and its management and look forward to their continued support. The Board wishes to place on record its appreciation for the dedication and commitment of the Company's employees at all levels, which has continued to be our major strength. We look forward to their continued support in the future.

For and on behalf of the Board

Shyam S Bhartia
Chairman
(DIN: 00010484)

Hari S Bhartia
Co-Chairman & Managing Director
(DIN: 00010499)

Place: Noida
Date: May 29, 2020

Annexure-1

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2020

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,
Jubilant Life Sciences Limited
(CIN: L24116UP1978PLC004624)
Bhartiagram, Gajraula, District Amroha,
Uttar Pradesh-244223

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Jubilant Life Sciences Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

We report that-

a) Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

c) We have not verified the correctness and appropriateness of the financial statements of the Company.

d) Wherever required, we have obtained the Management representation about the compliances of laws, rules, regulations and standards and happening of events etc.

e) The compliance of the provisions of the corporate and other applicable laws, rules, regulations and standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.

f) The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2020 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2020 according to the provisions of:-

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, where applicable;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c) *The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

(d) The Securities and Exchange Board of India (Share based Employee Benefits) Regulations, 2014;

(e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, 2013 and dealing with client;

(g) *The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;

(h) *The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; and

(i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

*No event took place under these regulations during the audit period.

We have also examined compliance with the applicable clauses of the Secretarial Standards on Meetings of the Board of Directors and on General Meetings issued by the Institute of Company Secretaries of India.

During the audit period, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines and Standards, to the extent applicable, as mentioned above.

(vi) Jubilant Life Sciences Limited (the 'Company' or 'Jubilant') is an integrated global pharmaceutical and life sciences company engaged in Pharmaceuticals, Life Science Ingredients and Drug Discovery & Development Solutions businesses. Pharmaceuticals business through Jubilant Pharma Limited, Singapore, is engaged in manufacturing and supply of Radiopharmaceuticals with a network of over 50 Radiopharmacies in the US, Allergy Therapy Products, Contract Manufacturing of Sterile Injectables and Non-sterile products, Active Pharmaceutical Ingredients (APIs) and Solid Dosage Formulations through 6 US Food and Drug Administration ('USFDA') approved manufacturing facilities in the US, Canada and India. The Life Science Ingredients segment is engaged in Specialty Intermediates, Nutritional Products and Life Science Chemicals through five manufacturing facilities in India. The Drug Discovery & Development Solutions comprises Drug Discovery Services (DDS) business through Jubilant Biosys Limited, Jubilant Chemsys Limited and proprietary Drug Discovery business through Jubilant Therapeutics. DDS business provides innovation and collaborative research through 2 world class research centers in Bangalore and Noida in India and proprietary Drug Discovery is an innovative biopharmaceutical company developing breakthrough therapies in the area of oncology and auto-immune disorders. As informed by the management, following are some of the laws specifically applicable to the Company:-

- Narcotic Drugs and Psychotropic Substances Act, 1985 and rules made thereunder;
- Legal Metrology Act, 2009 and rules made thereunder;
- Boilers Act, 1923 and rules made thereunder;
- Essential Commodities Act, 1955 and rules made thereunder;

We have checked the compliance management system of the Company to obtain reasonable assurance about the adequacy of systems in place to ensure compliance of specifically applicable laws and this verification was done on test basis. We believe that the Audit evidence which we have obtained is sufficient and appropriate to provide a basis for our audit opinion. In our opinion and to the best of our information and according to explanations given to us, we believe that the compliance management system of the Company seems adequate to ensure compliance of laws specifically applicable to the Company.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There were no changes in the composition of the Board of Directors that took place during the audit period.

Adequate notices were given to all directors to schedule the Board Meetings. Agenda and detailed notes on agenda were sent in advance of the meetings and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meeting.

Board decisions are carried out with unanimous consent and therefore, no dissenting views were required to be captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations, standards and guidelines.

We further report that during the audit period the Board of Directors in its meeting held on October 25, 2019 approved a composite scheme of arrangement between HSB Corporate Consultants Private Limited, Jubilant Stock Holding Private Limited, SSB Consultants & Management Services Private Limited, JCPL Life Science Ventures and Holdings Private Limited, JSPL Life Science Services and Holdings Private Limited (together, the 'Transferor Companies'), the Company (i.e. the 'Transferee Company' or the 'Demerged Company') and Jubilant LSI Limited (the 'Resulting Company') and their respective shareholders and creditors under Sections 230 to 232 and other applicable provisions of the Act ('Scheme') for the amalgamation of the Transferor Companies into the Company followed by the demerger of the Life Science Ingredients business undertaking of the Company into the Resulting Company, on a going concern basis and application for seeking approval was filed before the concerned NCLT.

For Sanjay Grover & Associates
Company Secretaries
Firm Registration No.: P2001DE052900

Devesh Kumar Vasisht
Partner
CP No.: 13700
FCS No. F8488
UDIN: F008488B000298030

New Delhi
May 29, 2020

Annexure-2

DISCLOSURES UNDER SECTION 134(3)(m) OF THE COMPANIES ACT, 2013 READ WITH THE COMPANIES (ACCOUNTS) RULES, 2014

A. CONSERVATION OF ENERGY

The Company is committed in conserving energy in its various operations. Dedicated Energy conservation team is working with structured approach for reducing energy consumption across sites. Gajraula and Bharuch sites are Energy Management System Certified sites. Our manufacturing sites received the following energy awards this year:

- Gajraula: FICCI - Efficiency in Energy Usage in Chemicals
  : CII - 20th National Award for Excellence in Energy
- Bharuch: National Energy Conservation Award by Government of India (Bureau of Energy efficiency)

i) Steps taken or impact on conservation of energy

- Reduced energy consumption in various products by process re-engineering, waste heat recovery and heat integration projects.
- Reduced energy consumption by minimising variation in process parameters with the implementation of improved control mechanism.
- Improved power plant efficiency by reducing condensing load of turbine with the use of high pressure heater.
- Improved process boiler efficiency by minimising stack losses and various operational controls.
- Improved pumping system efficiency by resizing or reconditioning of pumps.
- Improved steam and condensate network for minimising steam losses.
- Reduced energy consumption in vacuum system with the use of energy efficient dry Vacuum pump.
- Carried out energy analytics pilot study for optimising energy consumption through effective monitoring and control of large energy consuming plants.
- Improved efficiency in plant lighting through LED.

The above steps have resulted in savings of ₹ 134.40 million during the Financial Year 2019-20.

ii) Steps taken by the Company for utilising alternate sources of energy

The Company recognises the reality of climate change and its impact. To bring down the carbon foot print, the Company continuously strives to use renewable energy.

Biogas is major renewable energy generated and consumed by the Company. Consistent monitoring and various improvement projects are implemented for enhancing bio gas generation and its effective utilisation. Solar panels are used for remote lighting at Gajraula and for canteen energy requirement at Bharuch. Savli Site uses agro waste for its thermal energy requirement.

iii) Capital investment on energy conservation equipment

Capital investment on energy conservation equipment during the Financial Year 2019-20 was ₹ 89.70 million.

B. TECHNOLOGY ABSORPTION

i) Efforts made towards technology absorption

Research and Development (R&D) in the technologically intensive industry is the lynchpin of innovation and plays a vital role in developing and adopting new technologies.

At Jubilant, the basic mission of R&D remains to enhance innovation level, scientific efficiency and effectiveness in compliance with Jubilant core values.

A team of 900 + diversely - qualified best-in-class R&D scientists is working cohesively in multi-located state-of-the-art 9 R&D Centres spread across India, US and Canada focusing on delivering innovative, quality products and platforms across the value chain of pharmaceutical research.

Our R&D performance hinges on the coherence and cohesiveness among our R&D centres where rapid exchange of knowledge takes place to keep pace with competition and to develop disruptive technologies for future. The R&D keeps itself updated with the regulations, upcoming technological changes and trends and proactively aligns with pharmacopeia methods and industry best practices.

Our R&D Centres conform to International Standards and are well equipped with world-class infrastructure. All multi-located dedicated R&Ds are diversified but internally integrated to leverage knowledge and innovation in allied scientific domains. The Company's consistent endeavors to invest in R&D have helped it create a robust product pipeline ensuring sustainable growth. All R&D centres support the execution of business strategies.

All R&D centres are process driven and have disciplined work culture. We have a strong internal audit framework in place which ensures overall R&D regulatory compliance. Our internal audit framework monitors and controls all systems and processes within the R&D.

The multi-skilled R&D team specialised across value chain of pharmaceuticals focuses on generics research including APIs and across dosage forms, novel drug delivery systems research, radiopharmaceuticals, allergenic extracts research, chemistry/process development of advance intermediates, speciality ingredients, contract research, drug discovery research, analytical research and biological support including pharmacokinetics and Bioavailability (BA)/Bioequivalence (BE) research. The R&D team focuses on sustainable product/process development including process intensification, absorption of technologies, application of statistical tools viz. QbD/DoE and establishing technologies at commercial scale which in turn create value for our customers and ensures delivery of a sustainable pipeline of high-value drug products. Our R&D thrives on "green chemistry culture" and has developed various environment friendly and disruptive technologies wherein many batch processes have been replaced by continuous processes, incorporated optimum atom efficiencies, recycling and reuse of solvents/reagents/by-products targeting towards zero discharge of effluents, removal/substitution/minimisation of hazardous chemicals and replacing chemical processes with enzymatic/chemo catalysis processes.

We have evolved our production technologies including specialised proprietary know-how over a period of time with the help of R&D. We keep our options to licence-in/ licence-out technologies/ know-how to accelerate businesses of interest.

ii) Benefits derived like product improvement, cost reduction, product development or import substitution

Jubilant has an effective strategy to develop products which are compliant with accepted standards documentation with earmarked budgets and to invest in R&D commensurate with the business plans. New products continue to get developed by experienced and talented R&D teams which work to deliver in line with the marketing strategy by developing new cost effective processes/ products. R&D set up at various plant locations continuously works on cost reduction of existing products and development of new products using the same assets. We dedicate considerable resources to R&D in order to develop new as well as improved products and processes, which in turn create value for our customers.

Through our investment in R&D, together with our implementation of management tools and strategies in manufacturing, design and project management, we continue to improve our cost competitiveness and quality of production by improving the efficiency of our supply chain management and developing better processes and product development and manufacturing capacities to reduce process inefficiencies, process variations, plant inefficiencies, assets underutilisation and the time required for product and process development.

We develop new technologies at the lab scale and the scientists and manufacturing engineers work in close coordination to ensure parameters established during lab development are within the determined design space leading to seamless scale-up to commercial scale without losing on the proficiency of the process with a lead-time comparable to the best in the industry. Six Sigma initiatives at plants and R&D support the adoption of new technologies and enhance the efficiencies of our manufacturing plants to provide better services to our customers.

We continually develop new products that provide our customers with better solutions for existing problems and new solutions for emerging problems. This requires us to expend significant effort on research, development,

manufacturing and marketing. To preserve the value of our investment, we rely on the patent laws of the jurisdictions where we do business. In addition, we need to continue to improve our production efficiency. Our production technologies typically incorporate specialised proprietary know-how. We have both developed intellectual property internally and acquired intellectual property through acquisitions. From time to time, we may grant licenses to third parties to use our patents and know-how and may obtain licenses from others to manufacture and sell products using their technology and know-how.

The Company's R&D strategy is centered on improving the speed and yield of generic products by improved automation in the lab and practicing advanced disruptive engineering and on developing sustainable technologies. We have always demonstrated our commitment to support humanitarian efforts by bringing quality and affordable generic medicines in the market.

Our R&D continues to lead to new, innovative processes and new knowledge-driven products that increase the efficiencies of our production and allow us to capitalise on opportunities for growth in competitive markets.

Our IP-enabled innovative R&D efforts have helped us avoiding any intellectual property (IP) disputes after developing outstanding designing capabilities around third party IP by identifying newer opportunities, better understanding of emerging challenges, developing alternative/innovative research strategies and creating intellectual property which is well protected in defined geographies of our business interests. Our efforts have fructified into intellectual properties, which have grown over the years creating a strong position in generic pharmaceutical businesses in regulated markets. We protect our inventions by filing patent applications in India, US, Europe, Canada, Australia, China, International Patent Applications (PCT) etc. We pursue them till grant and maintain them in countries of business interest.

We have been conferred with various prestigious awards nationally for R&D work.

iii) Imported Technology: Not Applicable.

iv) Expenditure incurred on Research and Development

(₹/ million)

Sr. No.	Particulars	2019-20	2018-19
(a)	Capital	31.98	17.02
(b)	Recurring	185.05	202.20
Total		**217.03**	**219.22**

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

(₹/ million)

Particulars	2019-20	2018-19
Foreign exchange outgo in terms of actual outflows	13,515	17,227
Foreign exchange earned in terms of actual inflows	15,515	12,422

Annexure-3

PARTICULARS PRESCRIBED UNDER SECTION 197(12) OF THE ACT READ WITH THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

PART A:

i) The ratio of remuneration of each Director to the median remuneration of the employees of the Company for the Financial Year 2019-20 and the percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary, in the Financial Year 2019-20 are as under:

Sr. No.	Name and Designation of Director/ Key Managerial Personnel	Remuneration during Financial Year 2019-20 (In ₹)	% increase in Remuneration	Ratio of Remuneration of each Director to Median Remuneration of Employees
1	Mr. Shyam S Bhartia, Chairman	-	-	-
2	Mr. Hari S Bhartia, Co-Chairman & Managing Director	125,700,904	13.53	196.42
3	Mr. S Sridhar, Non-Executive Independent Director	1,525,000	(0.33)	2.38
4	Ms. Sudha Pillai, Non-Executive Independent Director	1,555,000	(3.12)	2.43
5	Dr. Ashok Misra, Non-Executive Independent Director	1,405,000	(5.39)	2.20
6	Mr. Sushil Kumar Roongta, Non-Executive Independent Director	1,320,000	(10.81)	2.06
7	Mr. Vivek Mehra, Non-Executive Independent Director	1,480,000	(2.95)	2.31
8	Mr. Arun Seth, Non-Executive Independent Director	1,290,000	-	2.02
9	Mr. Priyavrat Bhartia, Non-Executive Director	-	-	-
10	Mr. Arjun Shanker Bhartia, Non-Executive Director	-	-	-
11	Mr. Rajesh Kumar Srivastava, Whole-time Director	39,849,102	(12.76)	62.27
12	Mr. Anant Pande, Whole-time Director	21,348,744	-	33.36
13	Mr. Sankaraiah Rajagopal, Chief Financial Officer (Designated as Executive Director - Finance)	67,292,668	(4.28)	Not Applicable
14	Mr. Rajiv Shah, Company Secretary	9,687,904	14.97	Not Applicable

Notes:

1. Mr. Shyam S Bhartia, Chairman, Mr. Priyavrat Bhartia and Mr. Arjun Shanker Bhartia, Non-Executive Directors have opted not to take commission and sitting fees for the Financial Year 2019-20.
2. Remuneration of Mr. Hari S Bhartia includes commission payable.
3. Mr. Arun Seth was appointed as Non-Executive Independent Director effective from October 22, 2018. Therefore, percentage increase in his remuneration is not quantified.
4. Mr. Anant Pande was appointed as Whole-time Director of the Company for a period of 5 years effective from October 22, 2018. Therefore, percentage increase in his remuneration is not quantified.
5. Mr. Sankaraiah Rajagopal has superannuated effective from March 31, 2020.
6. Remuneration of Non-Executive Independent Directors consists of sitting fees and commission payable.
7. Median of Total Cost to Company (CTC) on payable basis has been taken for all on-roll employees as on March 31, 2020. Median salary of all on-roll employees is ₹ 639,953.

ii) The percentage increase in the median remuneration of employees in the Financial Year 2019-20 was 9%.

(iii) 2,554 permanent employees were on the rolls of the Company as on March 31, 2020.

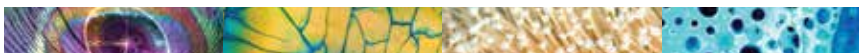
(iv) Average percentage increase already made in the salaries of employees other than the managerial personnel in the last Financial Year and its comparison with the percentage increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

Average increase in the remuneration of employees other than managerial personnel was 9% in the Financial Year 2019-20. Details of remuneration paid to the Managerial Personnel is given in the table above. The remuneration has been paid to the Managerial Personnel in line with the resolutions approved by the Board of Directors and Shareholders, as applicable.

(v) Affirmation that the remuneration is as per the remuneration policy of the Company:

It is hereby affirmed that the remuneration paid is as per the Appointment and Remuneration Policy for Directors, Key Managerial Personnel and other employees.

Sr. No.	Employee Name	Designation & Nature of Duties	Qualification	Total Work Experience (Years)	Date of Commence-ment of Employment	Age	Remuneration (₹)	Previous Employment held	
								Designation	Name of the Company
A. Top Ten Employees in terms of remuneration drawn during the Financial Year 2019-20									
1	Ajay Khanna	Chief-Strategic and Public Affairs	B.Com, LL.B	39	1-Jun-09	60	31,203,984	Partner	Accenture India Pvt. Limited
2	Anant Pande	Whole-time Director	B.E., M.Sc.	35	25-Jul-18	57	21,348,744	President- Technical & Manufacturing	Atul Limited
3	Anil Khubchandani	Executive VP & SBU Head - Speciality Ingredients	B.Tech.	28	19-Jul-02	50	16,138,131	Plant Manager-Technical	Duncans Industries Limited
4	Arun K Sharma	CFO (LSI) & Executive VP (Corporate Finance)	B.Sc., CA	31	04-Oct-17	54	15,371,978	CFO	Jubilant Pharma Limited
5	Chandan Singh Sengar	President - Life Science Chemicals	B.Sc., MBA	34	13-Jul-88	56	21,032,553	Assistant Officer	J.K. Synthetics Limited
6	Hari S Bhartia	Co-Chairman & Managing Director	IIT Delhi - Chemical Engineering	38	1-Jan-82	63	125,700,904	-	-
7	Praveen Kumar Gupta	Senior VP & Head- Direct Taxation	FCA, FCS, LL.B.	23	25-Jan-05	46	14,646,603	DGM Taxation	Ballarpur Industries Limited
8	Rajesh Kumar Srivastava	Whole-time Director	B.Tech., MMM	33	19-Aug-00	55	39,849,102	Marketing Manager	Ranbaxy Fine Chemicals Limited
9	Sankaraiah Rajagopal	Executive Director-Finance	B.Sc., FCA	36	9-Sep-02	61	67,292,668	GM - Finance	SRF Limited
10	Umesh Mehta	CIO	B.Sc. (Computer Science), PGLSCM	31	1-Sep-10	54	14,890,731	Vice President	Asia Motor Work Limited

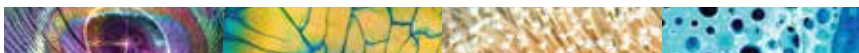


Sr. No.	Employee Name	Designation & Nature of Duties	Qualification	Total Work Experience (Years)	Date of Commence-ment of Employment	Age	Remuneration (₹)	Previous Employment held	
								Designation	Name of the Company
B.	**Employed for full year and in receipt of remuneration for the year which in aggregate was not less than ₹ 10,200,000 per annum (other than those mentioned in Para A above)**								
1	C B Bhardwaj	Chief of Manufacturing-LSI	B.E., M.E.	24	15-Oct-10	55	12,036,819	VP-Operations	Bhansali Engineering Polymers Limited
2	J Devarajan	Senior VP-Indirect Taxation	B.Com, ACS, AICWA	28	1-Sep-14	50	10,937,480	Senior VP-Indirect Taxation	Indiabulls Group
3	KVS Satish Kumar	Chief Sustainability Officer	PGD, M. Tech.	23	14-Nov-18	43	11,827,399	VP	Sun Pharma
4	Prasad Vasant Joglekar	Executive VP-Supply Chain	B.E. MBA	27	20-Aug-14	51	11,254,288	Senior GM-Procurement	Jindal Films Limited
5	R Kumar	Senior VP and SBU Head-Advance Intermediates	B.Com., MBA	34	03-Feb-14	56	10,913,127	Director	Management Consultant
6	Radheshyam Singh	Site Head-Gajraula	B.E, PGD	32	22-Feb-06	54	10,724,590	Production Manager	Duncans Industries Limited
7	Sanjay Gupta	Senior VP –Head Legal	B.Com. (H), LL.B., FCS, ACMA	32	25-Nov-14	55	12,889,707	Partner	Hammurabi & Solomon Advocates
8	Satish Bhat	Site Head-Nira	B.E., MBA	22	16-Jun-17	54	10,263,290	AVP	United Breweries Limited
9	Shoubhik Sen	Senior VP and Head-BE & Six Sigma	B. E.	35	22-Dec-14	58	13,287,545	Senior Director-GB Excellence	Flextronics
10	Vimal Deep Kulshrestha	Senior VP and SBU Head-Ethanol & Speciality Gases	B.Tech. (Chemical Engg.)	33	28-Jun-95	56	13,210,082	Asstt. Manager-Poly	Modipon Fibres Company

Sr. No.	Employee Name	Designation & Nature of Duties	Qualification	Total Work Experience (Years)	Date of Commence-ment of Employment	Age	Remuneration (₹)	Previous Employment held	
								Designation	Name of the Company
C. Employed for part of the year and in receipt of remuneration which in aggregate was not less than ₹ 850,000 per month (other than those mentioned in Para A above)									
1	Alok Vaish	President and Chief Financial Officer	MBA, ACA	25	25-Oct-19	51	17,818,423	CFO	Yatra Online Pvt. Limited
2	Amardeep Singh Ahluwalia	Senior VP - Corporate Affairs	BA	34	01-Sep-16	56	6,696,749	GM- Corporate Affairs	Fortis Healthcare Limited
3	Gopalakrishnan Kasiraman	Senior VP - Corporate Affairs	BBAD	25	29-Jan-20	49	2,756,652	EVP- Corporate Affairs	Arvind Group Industries
4	Manish Chandra Nigam	Senior VP and SBU Head-Animal and Human Nutrition	B.Pharma, MBA	25	16-Apr-13	48	11,931,346	Business Head	Piramal Healthcare Limited
5	Neeraj Katare	Executive VP & Head Nutritional Products Business	DIPL, BEG	25	25-Nov-19	49	4,264,063	CEO	Drstore.in
6	Puneet Sud	SBU Head - External Manufacturing	B.Tech.	31	5-Aug-16	54	5,404,135	VP- Operation	Piramal Enterprises Ltd
7	Raju Sunil Mistry	Chief Human Resources Officer	M.A., Ph.D	27	24-Nov-16	55	2,501,053	Group Head- Talent Management	Aditya Birla Group
8	Ravi Agrawal	Head-Investor Relations	B.Com., PGDM	22	05-Aug-13	48	13,962,374	Lead Analyst	Standard Chartered Securities Limited
9	Samit Srivastava	VP and Business Head - IBP	B.Sc., PGDM	20	3-Apr-17	43	6,421,975	Senior VP	Bright Life Care
10	Vikas Girdhari Bansi	VP and Business Head - IBP	MBA	16	6-Jan-20	39	9,086,775	Director - Trade Sales	Abbott Healthcare Private Limited
11	Yogesh Mittal	Vice President - Technical Services	B.E.	30	1-May-18	52	4,523,816	EVP	DFPCL

Notes:

1. Employment of Mr. Hari S Bhartia, Mr. Rajesh Kumar Srivastava and Mr. Anant Pande is contractual. Employment of other officials is governed by the rules and regulations of the Company from time to time.
2. All above persons are/ were full time employees of the Company.
3. Mr. Hari S Bhartia is a relative of Mr. Shyam S Bhartia, Chairman and Mr. Arjun Shanker Bhartia, Director. None of the other employees is related to any Director of the Company.
4 None of the above employees is covered under Rule 5 (2) (iii) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.
5. Remuneration comprises salary, allowances, perquisites/ taxable value of perquisites, etc. Remuneration of Mr. Hari S Bhartia includes commission payable.
6. Abbreviations: BE - Business Excellence; CEO - Chief Executive Officer; CFO - Chief Financial Officer; CIO - Chief Information Officer; DGM - Deputy General Manager; EVP - Executive Vice President; GB - Global Business; GM - General Manager; HR - Human Resources; IBP - India Branded Pharma; LSI - Life Science Ingredients; SBU - Strategic Business Unit; VP - Vice President.



Annexure-4

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY ACTIVITIES-FINANCIAL YEAR 2019-20

1. A brief outline of the Company's Corporate Social Responsibility Policy ('CSR Policy'), including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR Policy and projects or programs

Corporate Social Responsibility ('CSR') at Jubilant is the commitment of businesses to contribute to sustainable economic development by working with the employees, their families, the local community and the society at large to improve their lives in ways that are good for business and for its development.

CSR segment of the organisation is guided by the Sustainability Mission of the Company. In compliance with the provisions of Section 135 of the Companies Act, 2013 (the 'Act') read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has taken the following steps:

- Updation of CSR Policy which has been placed on the Company's website www.jubl.com
- Approval by the Sustainability & CSR Committee (the 'Committee') to implement CSR activities through 'Jubilant Bhartia Foundation', a not-for-profit organisation registered under Section 25 of the Companies Act, 1956 (corresponding to Section 8 of the Act)
- While implementing CSR projects, the Company shall give priority to the area around its manufacturing locations in India
- The Committee approved the following CSR activities which are in line with Schedule VII to the Act:
  - **Project Arogya and Swasthya Prahari**: Improving health indices through innovative services and promoting health seeking behaviour;
  - **Project Muskaan:** Universalising elementary education and improving quality parameters for primary education through community involvement;
  - **Nayee Disha:** Enhancing employability through vocational training; and
  - **Rural Development:** Local Area Development.
- While Social Entrepreneur of the Year Award is not a part of Schedule VII to the Act, the Company shall continue its support to the project over and above the CSR Budget.

2. Composition of the Sustainability & CSR Committee

Composition of the Committee as on March 31, 2020:

Sr. No.	Name of Director	Designation in CSR Committee
1	Dr. Ashok Misra	Chairman
2	Mr. Shyam S Bhartia	Member
3	Mr. Hari S Bhartia	Member
4	Mr. S Sridhar	Member
5	Ms. Sudha Pillai	Member
6	Mr. Sushil Kumar Roongta	Member
7	Mr. Priyavrat Bhartia	Member
8	Mr. Arjun Shanker Bhartia	Member
9	Mr. Rajesh Kumar Srivastava	Member

3. Average net profit of the Company for last three Financial Years: ₹ 2,218.82 million

4. Prescribed CSR Expenditure (2% of the amount as in item 3 above): ₹ 44.40 million

5. Details of CSR Expenditure during the Financial Year 2019-20

(a) Total amount to be spent as per budget for the Financial Year 2019-20: ₹ 44.40 million

(b) Amount unspent vis-à-vis prescribed CSR expenditure as per Section 135(5) of the Act: Nil

(c) Manner in which the amount spent during the year is detailed below:

(₹/ million)

(1)	(2)	(3)	(4)		(5)	(6)		(7)	(8)
Sr. No.	CSR Project or Activity identified	Sector in which the Project is covered	Projects or Programmes		Amount outlay (budget) Project or Programme wise	Amount spent on the Projects or Programmes		Cumulative expenditure upto the reporting period	Amount spent: Direct or through implementing agency
			Local area or other	State and District where Projects or Programmes were undertaken		Direct expenditure on Projects or Programmes	Over-heads		
1	Health (Arogya and Swasthya Prahari)	Eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation and making available safe drinking water	Local/ Other	Uttar Pradesh (Gajraula - Dist. Amroha and Noida- Dist. Gautambuddha Nagar), Maharashtra (Nira - Dist. Pune and Ambernath - Dist. Thane), Gujarat (Samlaya, Dist. Vadodara and Vilayat, Dist. Bharuch)	11.64	11.64	-Nil-	11.64	Jubilant Bhartia Foundation
2	Education (Muskaan)	Promoting education, including special education and employment enhancing vocational skills especially among children, women, elderly and the differently abled and livelihood enhancement projects	Local/ Other	Uttar Pradesh (Gajraula - Dist. Amroha and Noida- Dist. Gautambuddha Nagar), Maharashtra (Nira - Dist. Pune and Ambernath - Dist. Thane), Gujarat (Samlaya, Dist. Vadodara and Vilayat, Dist. Bharuch)	10.58	10.58	-Nil-	10.58	Jubilant Bhartia Foundation
3	Livelihood (Nayee Disha)	Promoting education, including special education and employment enhancing vocational skills especially among children, women, elderly and the differently abled and livelihood enhancement projects	Local/ Other	Uttar Pradesh (Gajraula - Dist. Amroha and Noida- Dist. Gautambuddha Nagar), Maharashtra (Nira - Dist. Pune and Ambernath - Dist. Thane), Gujarat (Samlaya, Dist. Vadodara and Vilayat, Dist. Bharuch)	14.38	14.38	-Nil-	14.38	Jubilant Bhartia Foundation
4	Rural Development (Local Area Development)	Rural Development (Local Area Development)	Local/ Other	Uttar Pradesh (Gajraula - Dist. Amroha and Noida- Dist. Gautambuddha Nagar), Maharashtra (Nira - Dist. Pune and Ambernath - Dist. Thane), Gujarat (Samlaya, Dist. Vadodara and Vilayat, Dist. Bharuch)	7.80	7.80	-Nil-	7.80	Jubilant Bhartia Foundation
Total					**44.40**	**44.40**	**-**	**44.40**	

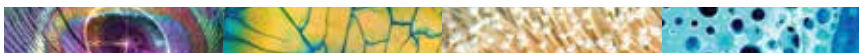
Note: Jubilant Bhartia Foundation is the implementing agency.

6. **In case the Company has failed to spend 2% of the average net profit of the last three financial years or any part thereof, the Company shall provide the reasons for not spending the amount in its Board report:** Not Applicable
7. **The Sustainability & CSR Committee confirms that the implementation and monitoring of the CSR Policy is in compliance with CSR objectives and Policy of the Company.**

For Jubilant Life Sciences Limited

Hari S Bhartia
Co-Chairman & Managing Director
(DIN: 00010499)

Ashok Misra
Chairman - Sustainability & CSR Committee
(DIN: 00006051)



Annexure-5

FORM NO. MGT-9

EXTRACT OF ANNUAL RETURN

as on the Financial Year ended on March 31, 2020
[Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014]

I. REGISTRATION AND OTHER DETAILS

i)	**CIN**	L24116UP1978PLC004624
ii)	**Registration Date**	June 21, 1978
iii)	**Name of the Company**	Jubilant Life Sciences Limited
iv)	**Category/ Sub-Category of the Company**	Public Company/ limited by shares
v)	**Address of the Registered office and contact details**	Bhartiagram, Gajraula, District Amroha-244 223, Uttar Pradesh, India Ph. +91-5924-267200
vi)	**Whether listed company**	Yes
vii)	**Name, Address and Contact details of Registrar and Transfer Agent, if any**	Alankit Assignments Limited (Unit: Jubilant Life Sciences Limited) 205-208 Anar Kali Complex Jhandewalan Extension, New Delhi-110055 Ph.+91-11-42541234 Email: rta@alankit.com

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10% or more of the total turnover of the Company shall be stated:

Sr. No.	Name and Description of Main Products/ Services	NIC Code of the Product/Service	% to Total Turnover of the Company
1	Basic Organic Chemicals	2011	85.40%

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Sr. No.	Name and Address of the Company	CIN/ GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable Section of the Companies Act, 2013
1	Jubilant Clinsys Limited 1A, Sector-16A, Noida-201301, U.P.	U24232UP2004PLC029008	Subsidiary	100% (Through subsidiary)	2(87)
2	Jubilant Biosys Limited 1A, Sector-16A, Noida-201301, U.P.	U24110UP1998PLC029591	Subsidiary	100%	2(87)
3	Jubilant Chemsys Limited 1A, Sector-16A, Noida-201301, U.P.	U24232UP2004PLC029009	Subsidiary	100% (Including through subsidiary)	2(87)
4	Jubilant First Trust Healthcare Limited 1A, Sector-16A, Noida-201301, U.P.	U74110UP2006PLC035993	Subsidiary	100%	2(87)
5	Jubilant Infrastructure Limited 1A, Sector-16A, Noida-201301, U.P.	U45201UP2006PLC031618	Subsidiary	100%	2(87)

Sr. No.	Name and Address of the Company	CIN/ GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable Section of the Companies Act, 2013
6	Jubilant DraxImage Limited 1A, Sector-16A, Noida-201301, U.P.	U74900UP2009FLC038194	Subsidiary	100% (Through subsidiary)	2(87)
7	Jubilant Innovation (India) Limited 1A, Sector-16A, Noida-201301, U.P.	U73100UP2007PLC034211	Subsidiary	100% (Through subsidiary)	2(87)
8	Vanthys Pharmaceutical Development Private Limited 1A, Sector-16A, Noida-201301, U.P.	U73100UP2009PTC037333	Subsidiary	100% (Through subsidiary)	2(87)
9	Jubilant Generics Limited 1A, Sector-16A, Noida-201301, U.P.	U24100UP2013FLC060821	Subsidiary	100% (Through subsidiary)	2(87)
10	Jubilant Therapeutics India Limited 1A, Sector-16A, Noida-201301, U.P.	U74994UP2019PLC114901	Subsidiary	100%	2(87)
11	Jubilant Business Services Limited 1A, Sector-16A, Noida-201301, U.P.	U74999UP2019PLC115185	Subsidiary	100%	2(87)
12	Jubilant LSI Limited Bhartiagram, Gajraula, District Amroha-244223, U.P.	U24299UP2019PLC122657	Subsidiary	100%	2(87)
13	Jubilant Cadista Pharmaceuticals Inc. 207 Kiley Drive, Salisbury, MD 21801, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
14	TrialStat Solutions Inc. 16751 Trans-Canada Highway Kirkland, Quebec H9H 4J4, Canada	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
15	Jubilant Pharma Holdings Inc. 790 Township Line Road Suite 175 Yardley, PA 19067, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
16	Jubilant Clinsys Inc. One Crossroads Drive, Building A, Second Floor, Bedminster, New Jersey 07921, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
17	Jubilant HollisterStier LLC 2711 Centerville Road, Suite 400, City of Wilmington, 19808, County of New Castle, Delaware, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
18	Jubilant Life Sciences (USA) Inc. 790 Township Line Road Suite 120 Yardley, PA 19067, USA	N.A.	Subsidiary	100%	2(87)
19	Jubilant DraxImage (USA) Inc. 2711 Centerville Road, Suite 400, City of Wilmington, 19808, County of New Castle, Delaware, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
20	Draxis Pharma LLC 790 Township Line Road Suite 120 Yardley, PA 19067, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)

Sr. No.	Name and Address of the Company	CIN/ GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable Section of the Companies Act, 2013
21	Jubilant HollisterStier Inc. 790 Township Line Road Suite 120 Yardley, PA 19067, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
22	Jubilant Discovery Services LLC 365 Phoenixville pike LLC, Malvern, PA 19355, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
23	Draximage (UK) Limited 18th Floor, 1 Angel Court, London EC2R 7HJ, United Kingdom	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
24	Jubilant Pharma Limited 80 Robinson Road, #02-00, Singapore 068898	N.A.	Subsidiary	100%	2(87)
25	Jubilant Life Sciences International Pte. Limited 9 Raffles Place, #27-00, Republic Plaza, Singapore 048619	N.A.	Subsidiary	100%	2(87)
26	Jubilant Drug Development Pte. Limited 9 Raffles Place, #27-00, Republic Plaza, Singapore 048619	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
27	Jubilant Innovation Pte. Limited 9 Raffles Place, #27-00, Republic Plaza, Singapore 048619	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
28	Drug Discovery and Development Solutions Limited 9 Raffles Place, #27-00, Republic Plaza, Singapore 048619	N.A.	Subsidiary	100%	2(87)
29	Jubilant Pharma UK Limited 18th Floor, 1 Angel Court, London EC2R 7HJ, United Kingdom	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
30	Jubilant Life Sciences (Shanghai) Limited Room No: 401-A, No.169, Tiagu Road, Wai Gao Qiao Free Trade Zone, Shanghai-2001317, China	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
31	Draximage Limited, Cyprus Themistokli Dervi, 3, Julia House, P.C. 1066, Nicosia, Cyprus	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
32	Draximage Limited, Ireland 1st Floor, The Liffey Trust Centre, 117-126 Sheriff Street Upper, Dublin 1, Ireland	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
33	Jubilant Pharma NV AXXES BUSINESS PARK, Guldensporenpark 22 - Blok C, B - 9820 Merelbeke, Belgium	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
34	Jubilant Pharmaceuticals NV AXXES BUSINESS PARK, Guldensporenpark 22 - Blok C, B - 9820 Merelbeke, Belgium	N.A.	Subsidiary	100% (Through subsidiary)	2(87)

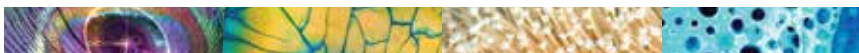
Sr. No.	Name and Address of the Company	CIN/ GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable Section of the Companies Act, 2013
35	PSI Supply NV AXXES BUSINESS PARK, Guldensporenpark 22 - Blok C, B - 9820 Merelbeke, Belgium	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
36	Jubilant Life Sciences NV AXXES BUSINESS PARK, Guldensporenpark 22 - Blok C, B - 9820 Merelbeke, Belgium	N.A.	Subsidiary	100% (Including through subsidiary)	2(87)
37	Jubilant Life Sciences (BVI) Limited Vistra Corporate Services Centre, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
38	Jubilant DraxImage Inc. 16751 Trans-Canada Highway Kirkland, Quebec H9H 4J4, Canada	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
39	6981364 Canada Inc. 100, King St. West 1 First Canadian Place, #6100 Toronto, Ontario M5X 1B8, Canada	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
40	Jubilant Innovation (USA) Inc. 365 Phoenixville pike LLC, Malvern, PA 19355, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
41	Jubilant Pharma Australia Pty Limited 'Freshwater Place' Level 13, 2 Southbank Boulevard, Southbank VIC, 3006, Australia	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
42	Jubilant DraxImage Radiopharmacies Inc. 2711 Centerville Road, Suite- 400, City of Wilmington, 19808, County of New Castle, Delaware, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
43	Jubilant Pharma SA Pty Limited No 24, Parrot Avenue, Ext 1, Lenasia, Gauteng, 1820, South Africa	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
44	Jubilant Therapeutics Inc. 251 Little Falls Drive Wilmington, DE 19808-1674, County of New Castle, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
45	Jubilant Episcribe LLC 251 Little Falls Drive Wilmington, County of New Castle, 19808, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
46	Jubilant Epicore LLC 251 Little Falls Drive Wilmington, County of New Castle, 19808, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
47	Jubilant Prodel LLC 251 Little Falls Drive Wilmington, County of New Castle, 19808, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)
48	Jubilant Epipad LLC 251 Little Falls Drive Wilmington, County of New Castle, 19808, USA	N.A.	Subsidiary	100% (Through subsidiary)	2(87)

IV. SHAREHOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

(i) Category-wise Shareholding

Category of Shareholders		No. of Shares held at the beginning of the year (April 1, 2019)				No. of Shares held at the end of the year (March 31, 2020)				% Change during the year
		Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
A.	**Promoters**									
(1)	**Indian**									
	a) Individual/ HUF	503,500	–	503,500	0.32	503,500	–	5,03,500	0.32	–
	b) Central Govt.	–	–	–	–	–	–	–	–	–
	c) State Govt(s)	–	–	–	–	–	–	–	–	–
	d) Bodies Corporate	73,893,176	–	73,893,176	46.39	73,583,176	–	73,583,176	46.20	(0.19)
	e) Banks/ FI	–	–	–	–	–	–	–	–	–
	f) Any Other	–	–	–	–	–	–	–	–	–
	Sub-total (A) (1):-	**74,396,676**	**–**	**74,396,676**	**46.71**	**74,086,676**	**–**	**74,086,676**	**46.52**	**(0.19)**
(2)	**Foreign**									
	a) NRIs-Individuals	1,399,925	–	1,399,925	0.88	1,399,925	–	1,399,925	0.88	-
	b) Other-Individuals	–		–	–					
	c) Bodies Corporate	4,920,455	–	4,920,455	3.09	5,230,455	–	5,230,455	3.28	0.19
	d) Banks/ FI	–	–	–	–	–	–	–	–	–
	e) Any Other	–	–	–	–	–	–	–	–	–
	Sub-total (A) (2):-	**6,320,380**	**–**	**6,320,380**	**3.97**	**6,630,380**	**–**	**6,630,380**	**4.16**	**0.19**
	Total Shareholding of Promoters (A)=(A)(1)+(A)(2)	**80,717,056**	**–**	**80,717,056**	**50.68**	**80,717,056**	**–**	**80,717,056**	**50.68**	**0.00**
B.	**Public Shareholding**									
(1)	**Institutions**									
	a) Mutual Funds	7,459,330	–	7,459,330	4.69	2,160,130	-	2,160,130	1.36	(3.33)
	b) Banks/ FI	142,994	600	143,594	0.09	134,365	600	134,965	0.08	(0.01)
	c) Central Govt.	–	–	–	–	–	–	–	–	–
	d) State Govt(s)	–	–	–	–	–	–	–	–	–
	e) Venture Capital Funds	–	–	–	–	–	–	–	–	–

Category of Shareholders		No. of Shares held at the beginning of the year (April 1, 2019)				No. of Shares held at the end of the year (March 31, 2020)				% Change during the year
		Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
	f) Insurance Companies	–	–	–	–	61,458	–	61,458	0.04	0.04
	g) FIIs	142,076	–	142,076	0.09	–	–	–	–	(0.09)
	h) Foreign Venture Capital Funds	–	–	–	–	–	–	–	–	–
	i) Others									
	(a) Alternate Investment Funds	5,001	–	5,001	0.00	634,303	–	634,303	0.40	0.40
	(b) Foreign Portfolio Investors	42,450,505	–	42,450,505	26.65	44,449,164	–	44,449,164	27.90	1.25
	Sub-total (B)(1):-	**50,199,906**	**600**	**50,200,506**	**31.52**	**47,439,420**	**600**	**47,440,020**	**29.78**	**(1.74)**
(2)	**Non-Institutions**									
	a) Bodies Corporate									
	i) Indian	8,451,723	1,350	8,453,073	5.30	6,442,457	1,050	6,443,507	4.04	(1.26)
	ii) Overseas	–	–	–	–	–	–	–	–	
	b) Individuals									
	i) Individual shareholders holding nominal share capital upto ₹ 1 Lac	12,090,814	727,931	12,818,745	8.05	12,834,607	719,491	13,554,098	8.51	0.46
	ii) Individual shareholders holding nominal share capital in excess of ₹ 1 Lac	5,358,709	–	5,358,709	3.36	8,402,945	–	8,402,945	5.27	1.91
	c) Others									
	i) Trusts	50,391	–	50,391	0.03	75,763	–	75,763	0.05	0.02
	ii) Non-Resident Individuals/ Foreign Nationals	607,704	31,565	639,269	0.40	648,537	28,800	677,337	0.43	0.03
	iii) IEPF	1,043,390	–	1,043,390	0.66	1,970,413	–	1,970,413	1.24	0.58
	Sub-total (B)(2):-	**27,602,731**	**760,846**	**28,363,577**	**17.80**	**30,374,722**	**749,341**	**31,124,063**	**19.54**	**1.74**
	Total Public Shareholding (B)=(B)(1)+(B)(2)	**77,802,637**	**761,446**	**78,564,083**	**49.32**	**77,814,142**	**749,941**	**78,564,083**	**49.32**	**0.00**
C.	**Shares held by Custodian for GDRs & ADRs**	**–**	**–**	**–**	**–**	–	–	–	–	–
	Grand Total (A+B+C)	**158,519,693**	**761,446**	**159,281,139**	**100.00**	**158,531,198**	**749,941**	**159,281,139**	**100.00**	-



(ii) Shareholding of Promoters

Sr. No.	Shareholder's Name	Shareholding at the beginning of the year (April 1, 2019)			Shareholding at the end of the year (March 31, 2020)			% Change in Shareholding during the Year
		No. of Shares	% of Total Shares of the Company	% of Shares Pledged/ Encumbered to Total Shares	No. of Shares	% of Total Shares of the Company	% of Shares Pledged/ Encumbered to Total Shares	
1	Mr. Shyam S Bhartia	1,399,925	0.88	–	1,399,925	0.88	–	–
2	Mr. Hari S Bhartia	360,885	0.23	–	360,885	0.23	–	–
3	Ms. Kavita Bhartia	10,285	0.01	–	10,285	0.01	–	–
4	Mr. Shamit Bhartia	129,245	0.08	–	129,245	0.08	–	–
5	Mr. Priyavrat Bhartia	3,085	0.00	–	3,085	0.00	–	–
6	Vam Holdings Limited	–	–	–	–	–	–	–
7	Jubilant Stock Holding Private Limited	22,521,992	14.14	–	21,361,992	13.41	–	(0.73)
8	Jaytee Private Limited	7,600	0.00	–	7,600	0.00	–	–
9	HSB Corporate Consultants Private Limited	18,698,979	11.74	–	19,278,979	12.10	–	0.36
10	SSB Consultants and Management Services Private Limited	21,007,665	13.19	–	21,587,665	13.56	–	0.37
11	Nikita Resources Private Limited	3,504,540	2.20	–	3,504,540	2.20	–	–
12	Rance Investment Holdings Limited	1,950,000	1.22	–	–	–	–	(1.22)
13	Torino Overseas Limited	770,445	0.48	–	–	–	–	(0.48)
14	Cumin Investments Limited	1,300,000	0.82	–	–	–	–	(0.82)
15	MAV Management Advisors LLP	5,321,400	3.34	–	5,011,400	3.15	–	(0.19)
16	Jubilant Consumer Private Limited	–	–	–	–	–	–	–
17	Jubilant Advisors LLP	–	–	–	–	–	–	–
18	Miller Holdings Pte. Limited	900,010	0.57	–	5,230,455	3.28	–	2.71
19	Jubilant Enpro Private Limited	2,831,000	1.78	–	2,831,000	1.78	–	–
	Total	**80,717,056**	**50.68**	**-**	**80,717,056**	**50.68**	–	–

(iii) Change in Promoters' Shareholding

The following changes took place in the shareholding of the Promoters during the year ended March 31, 2020:

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
1	Jubilant Stock Holding Private Limited	22,521,992	14.14	1-Apr-19				
				18-Nov-19	-1,160,000	Transfer	21,361,992	13.41
		21,361,992	13.41	31-Mar-20	–	–	21,361,992	13.41
2	HSB Corporate Consultants Private Limited	18,698,979	11.74	1-Apr-19				
				18-Nov-19	580,000	Transfer	19,278,979	12.10
		19,278,979	12.10	31-Mar-20	–	–	19,278,979	12.10
3	SSB Consultants and Management Services Private Limited	21,007,665	13.19	1-Apr-19				
				18-Nov-19	580,000	Transfer	21,587,665	13.56
		21,587,665	13.56	31-Mar-20	–	–	21,587,665	13.56
4	Rance Investment Holdings Limited	1,950,000	1.22	1-Apr-19				
				10-Jun-19	-975,000	Transfer	975,000	0.61
				20-Jun-19	-975,000	Transfer	-	-
		-	-	31-Mar-20	–	–	-	-
5	Torino Overseas Limited	770,445	0.48	1-Apr-19				
				21-May-19	-770,445	Transfer	-	-
		-	-	31-Mar-20	–	–	-	-
6	Cumin Investments Limited	1,300,000	0.82	1-Apr-19				
				30-May-19	-650,000	Transfer	650,000	0.41
				21-Jun-19	-650,000	Transfer	-	-
		-	-	31-Mar-20	-	-	-	-
7	MAV Management Advisors LLP	5,321,400	3.34	1-Apr-19				
				19-Aug-19	-310,000	Transfer	5,011,400	3.15
		5,011,400	3.15	31-Mar-20	-	-	5,011,400	3.15
8	Miller Holdings Pte. Limited	900,010	0.57	1-Apr-19				
				21-May-19	770,445	Transfer	1,670,455	1.05
				30-May-19	650,000	Transfer	2,320,455	1.46
				10-Jun-19	975,000	Transfer	3,295,455	2.07
				20-Jun-19	975,000	Transfer	4,270,455	2.68
				21-Jun-19	650,000	Transfer	4,920,455	3.09
				19-Aug-19	310,000	Transfer	5,230,455	3.28
		5,230,455	3.28	31-Mar-20	-	-	5,230,455	3.28

(iv) Shareholding Pattern of top ten Shareholders (other than Directors, Promoters and Holders of GDRs and ADRs):

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
1	East Bridge Capital Master Fund Limited	7,377,759	4.63	1-Apr-19				
		7,377,759	4.63	31-Mar-20	-	-	7,377,759	4.63
2	Motilal Oswal Mutual Funds*	4,400,312	2.76	1-Apr-19				
				5-Apr-19	29,784	Transfer	4,430,096	2.78
				19-Apr-19	23	Transfer	4,430,119	2.78
				26-Apr-19	25	Transfer	4,430,144	2.78
				3-May-19	-134,811	Transfer	4,295,333	2.70
				10-May-19	-75	Transfer	4,295,258	2.70
				24-May-19	-324,262	Transfer	3,970,996	2.49
				31-May-19	25	Transfer	3,971,021	2.49
				5-Jul-19	-126,152	Transfer	3,844,869	2.41
				12-Jul-19	26	Transfer	3,844,895	2.41
				26-Jul-19	52	Transfer	3,844,947	2.41
				2-Aug-19	-3,842,015	Transfer	2,932	0.00
				9-Aug-19	26	Transfer	2,958	0.00
				16-Aug-19	26	Transfer	2,984	0.00
				6-Sep-19	26	Transfer	3,010	0.00
				13-Sep-19	1,889	Transfer	4,899	0.00
				20-Sep-19	42	Transfer	4,941	0.00
				27-Sep-19	461	Transfer	5,402	0.00
				4-Oct-19	36	Transfer	5,438	0.00
				11-Oct-19	419	Transfer	5,857	0.00
				18-Oct-19	38	Transfer	5,895	0.00
				25-Oct-19	41	Transfer	5,936	0.00
				1-Nov-19	7	Transfer	5,943	0.00
				8-Nov-19	24	Transfer	5,967	0.00
				15-Nov-19	44	Transfer	6,011	0.00
				22-Nov-19	68	Transfer	6,079	0.00
				29-Nov-19	38	Transfer	6,117	0.00
				6-Dec-19	109	Transfer	6,226	0.00
				13-Dec-19	66	Transfer	6,292	0.00
				20-Dec-19	76	Transfer	6,368	0.00
				27-Dec-19	-30	Transfer	6,338	0.00
				3-Jan-20	124	Transfer	6,462	0.00
				10-Jan-20	166	Transfer	6,628	0.00
				17-Jan-20	421	Transfer	7,049	0.00
				24-Jan-20	322	Transfer	7,371	0.00
				31-Jan-20	376	Transfer	7,747	0.00
				7-Feb-20	502	Transfer	8,249	0.01
				14-Feb-20	171	Transfer	8,420	0.01
				28-Feb-20	100	Transfer	8,520	0.01
				6-Mar-20	-272	Transfer	8,248	0.01
				13-Mar-20	211	Transfer	8,459	0.01
				20-Mar-20	236	Transfer	8,695	0.01
				27-Mar-20	477	Transfer	9,172	0.01
				31-Mar-20	12	Transfer	9,184	0.01
		9,184	0.01	31-Mar-20	-	-	9,184	0.01

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
3	Government Pension Fund Global	4,211,511	2.64	1-Apr-19				
				3-May-19	24,931	Transfer	4,236,442	2.66
				10-May-19	145,069	Transfer	4,381,511	2.75
				24-May-19	70,000	Transfer	4,451,511	2.79
				28-Jun-19	52,218	Transfer	4,503,729	2.83
				5-Jul-19	7,782	Transfer	4,511,511	2.83
				2-Aug-19	5,000	Transfer	4,516,511	2.84
				9-Aug-19	86,922	Transfer	4,603,433	2.89
				23-Aug-19	8,078	Transfer	4,611,511	2.90
				30-Aug-19	70,000	Transfer	4,681,511	2.94
				6-Sep-19	20,000	Transfer	4,701,511	2.95
				13-Dec-19	12,503	Transfer	4,714,014	2.96
				20-Dec-19	27,497	Transfer	4,741,511	2.98
				27-Dec-19	40,000	Transfer	4,781,511	3.00
				3-Jan-20	5,568	Transfer	4,787,079	3.01
				28-Feb-20	38,500	Transfer	4,825,579	3.03
				13-Mar-20	15,000	Transfer	4,840,579	3.04
				20-Mar-20	10,000	Transfer	4,850,579	3.05
				27-Mar-20	4,850	Transfer	4,855,429	3.05
		4,855,429		31-Mar-20	-	-	4,855,429	3.05
4	Rakesh Radheshyam Jhunjhunwala	2,600,000	1.63	1-Apr-19				
				24-May-19	425,000	Transfer	3,025,000	1.90
				26-Jul-19	225,000	Transfer	3,250,000	2.04
				2-Aug-19	1,750,000	Transfer	5,000,000	3.14
				27-Sep-19	500,000	Transfer	5,500,000	3.45
				21-Feb-20	-1,127,778	Transfer	4,372,222	2.74
		4,372,222	2.74	31-Mar-20	-	-	4,372,222	2.74
5	Morgan Stanley Asia (Singapore) Pte. - ODI*	1,978,708	1.24	1-Apr-19				
				5-Apr-19	-13,267	Transfer	1,965,441	1.23
				17-May-19	1,970	Transfer	1,967,411	1.24
				24-May-19	-270	Transfer	1,967,141	1.24
				31-May-19	-1,700	Transfer	1,965,441	1.23
				21-Jun-19	-26,089	Transfer	1,939,352	1.22
				28-Jun-19	-149,223	Transfer	1,790,129	1.12
				5-Jul-19	-123,326	Transfer	1,666,803	1.05
				12-Jul-19	-40,791	Transfer	1,626,012	1.02
				6-Mar-20	-1,626,012	Transfer	-	-
		-	-	31-Mar-20	-	-	-	-
6	Lazard Emerging Markets Small Cap Equity Trust	1,921,435	1.21	1-Apr-19				
				5-Jul-19	156,394	Transfer	2,077,829	1.30
				24-Jan-20	141,057	Transfer	2,218,886	1.39
				31-Jan-20	83,764	Transfer	2,302,650	1.45
				7-Feb-20	122,517	Transfer	2,425,167	1.52
				31-Mar-20	411,493	Transfer	2,836,660	1.78
		2,836,660	1.78	31-Mar-20	-	-	2,836,660	1.78

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
7	Jhunjhunwala Rakesh Radheshyam	1,500,000	0.94	1-Apr-19				
				18-Oct-19	-300,000	Transfer	1,200,000	0.75
				20-Dec-19	300,000	Transfer	1,500,000	0.94
				27-Dec-19	-500,000	Transfer	1,000,000	0.63
				3-Jan-20	-300,000	Transfer	700,000	0.44
				17-Jan-20	23,109	Transfer	723,109	0.45
				24-Jan-20	4,500	Transfer	727,609	0.46
				31-Jan-20	222,391	Transfer	950,000	0.60
				7-Feb-20	25,000	Transfer	975,000	0.61
				21-Feb-20	1,127,778	Transfer	2,102,778	1.32
				13-Mar-20	100,000	Transfer	2,202,778	1.38
				27-Mar-20	450,000	Transfer	2,652,778	1.67
		2,652,778	1.67	31-Mar-20	-	-	2,652,778	1.67
8	DSP Mutual Funds	1,406,215	0.88	1-Apr-19				
				12-Apr-19	223,825	Transfer	1,630,040	1.02
				26-Apr-19	2,729	Transfer	1,632,769	1.03
				3-May-19	2,829	Transfer	1,635,598	1.03
				10-May-19	2,962	Transfer	1,638,560	1.03
				17-May-19	48,292	Transfer	1,686,852	1.06
				24-May-19	6,989	Transfer	1,693,841	1.06
				31-May-19	3,860	Transfer	1,697,701	1.07
				28-Jun-19	4,158	Transfer	1,701,859	1.07
				5-Jul-19	8,229	Transfer	1,710,088	1.07
				19-Jul-19	58,215	Transfer	1,768,303	1.11
				2-Aug-19	16,566	Transfer	1,784,869	1.12
				9-Aug-19	34,687	Transfer	1,819,556	1.14
				23-Aug-19	-892	Transfer	1,818,664	1.14
				30-Aug-19	145,058	Transfer	1,963,722	1.23
				6-Sep-19	-58,036	Transfer	1,905,686	1.20
				20-Sep-19	10,341	Transfer	1,916,027	1.20
				25-Oct-19	6,840	Transfer	1,922,867	1.21
				8-Nov-19	11,013	Transfer	1,933,880	1.21
				15-Nov-19	11,152	Transfer	1,945,032	1.22
				7-Feb-20	-1,288	Transfer	1,943,744	1.22
				6-Mar-20	-1,852	Transfer	1,941,892	1.22
		1,941,892	1.22	31-Mar-20	-	-	1,941,892	1.22
9	Canara Robeco Mutual Funds*	1,284,952	0.81	1-Apr-19				
				13-Sep-19	167,000	Transfer	1,451,952	0.91
				20-Sep-19	40,096	Transfer	1,492,048	0.94
				4-Oct-19	15,000	Transfer	1,507,048	0.95
				7-Feb-20	-38,649	Transfer	1,468,399	0.92
				14-Feb-20	-97,197	Transfer	1,371,202	0.86
				21-Feb-20	-90,618	Transfer	1,280,584	0.80
				20-Mar-20	-163,506	Transfer	1,117,078	0.70
				27-Mar-20	-281,991	Transfer	835,087	0.52
				31-Mar-20	-720,980	Transfer	114,107	0.07
		114,107	0.07	31-Mar-20	-	-	114,107	0.07

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
10	Vanguard Emerging Markets Stock Index Fund, A Series of Vanguard International Equity Index Funds*	1,218,698	0.77	1-Apr-19				
				12-Apr-19	3,059	Transfer	1,221,757	0.77
				10-May-19	3,192	Transfer	1,224,949	0.77
				21-Jun-19	-7,182	Transfer	1,217,767	0.76
				28-Jun-19	-85,190	Transfer	1,132,577	0.71
				27-Sep-19	-14,632	Transfer	1,117,945	0.70
				27-Mar-20	-3,264	Transfer	1,114,681	0.70
		1,114,681	0.70	31-Mar-20	-	-	1,114,681	0.70
11	Vanguard Total International Stock Index Fund	1,106,938	0.69	1-Apr-19				
				26-Apr-19	-28,791	Transfer	1,078,147	0.68
				5-Jul-19	30,484	Transfer	1,108,631	0.70
				12-Jul-19	23,926	Transfer	1,132,557	0.71
				6-Sep-19	61,930	Transfer	1,194,487	0.75
		1,194,487	0.75	31-Mar-20	-	-	1,194,487	0.75
12	Gothic Corporation***	1,095,841	0.69	1-Apr-19				
				14-Jun-19	100,000	Transfer	1,195,841	0.75
				21-Jun-19	75,000	Transfer	1,270,841	0.80
				28-Jun-19	44,645	Transfer	1,315,486	0.83
				23-Aug-19	147,000	Transfer	1,462,486	0.92
				25-Oct-19	6,610	Transfer	1,469,096	0.92
		1,469,096	0.92	31-Mar-20	-	-	1,469,096	0.92
13	Atyant Capital India Fund I**	1,091,430	0.69	1-Apr-19				
				21-Jun-19	50,000	Transfer	1,141,430	0.72
		1,141,430	0.72	31-Mar-20	-	-	1,141,430	0.72
14	East Bridge Capital Master Fund I Ltd***	0	0	1-Apr-19				
				21-Jun-19	21,338	Transfer	21,338	0.01
				26-Jul-19	94,200	Transfer	115,538	0.07
				2-Aug-19	1,629,450	Transfer	1,744,988	1.10
				18-Oct-19	25,000	Transfer	1,769,988	1.11
				29-Nov-19	11,000	Transfer	1,780,988	1.12
				6-Dec-19	18,725	Transfer	1,799,713	1.13
				11-Mar-20	2,405,583	Transfer	4,205,296	2.64
				20-Mar-20	1,157,078	Transfer	5,362,374	3.37
		5,362,374	3.37	31-Mar-20	-	-	5,362,374	3.37
15	Vanderbilt University - Atyant Capital Management Limited***	779,684	0.49	1-Apr-19				
				14-Jun-19	96,900	Transfer	876,584	0.55
				21-Jun-19	56,000	Transfer	932,584	0.59
				28-Jun-19	70,224	Transfer	1,002,808	0.63
				26-Jul-19	22,000	Transfer	1,024,808	0.64
				6-Sep-19	100,000	Transfer	1,124,808	0.71
				13-Sep-19	79,000	Transfer	1,203,808	0.76
				28-Feb-20	94,441	Transfer	1,298,249	0.82
		1,298,249	0.82	31-Mar-20	-	-	1,298,249	0.82

Sr. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Shareholding during the year (April 1, 2019 to March 31, 2020)	
		No. of shares at the beginning (April 1, 2019)/ end of the year (March 31, 2020)	% of total shares of the Company				No. of shares	% of total shares of the Company
16	BNP Paribas Arbitrage - ODI**	246,424	0.15	1-Apr-19				
				24-May-19	43,000	Transfer	289,424	0.18
				31-May-19	448,580	Transfer	738,004	0.46
				14-Jun-19	130,120	Transfer	868,124	0.55
				21-Jun-19	7,260	Transfer	875,384	0.55
				26-Jul-19	48,209	Transfer	923,593	0.58
				23-Aug-19	1,987	Transfer	925,580	0.58
				30-Aug-19	8,32,682	Transfer	1,758,262	1.10
				20-Sep-19	1,184	Transfer	1,759,446	1.10
				27-Sep-19	-1,184	Transfer	1,758,262	1.10
				31-Jan-20	53,607	Transfer	1,811,869	1.14
				20-Mar-20	-1,157,078	Transfer	654,791	0.41
				31-Mar-20	-16,997	Transfer	637,794	0.40
		637,794	0.40	31-Mar-20	-	-	637,794	0.40
17	Goldman Sachs (Singapore) Pte. - ODI**	891,071	0.56	1-Apr-19				
				24-May-19	-910	Transfer	890,161	0.56
				14-Jun-19	5,457	Transfer	895,618	0.56
				21-Jun-19	37,463	Transfer	933,081	0.59
				28-Jun-19	76,049	Transfer	1,009,130	0.63
				5-Jul-19	34,137	Transfer	1,043,267	0.65
				12-Jul-19	21,365	Transfer	1,064,632	0.67
				19-Jul-19	20,639	Transfer	1,085,271	0.68
				26-Jul-19	32,892	Transfer	1,118,163	0.70
				2-Aug-19	33,437	Transfer	1,151,600	0.72
				9-Aug-19	1,798	Transfer	1,153,398	0.72
				23-Aug-19	-139,161	Transfer	1,014,237	0.64
				30-Aug-19	-749,801	Transfer	264,436	0.17
				13-Sep-19	-5,767	Transfer	258,669	0.16
				20-Sep-19	-49,890	Transfer	208,779	0.13
				27-Sep-19	-56,295	Transfer	152,484	0.10
				4-Oct-19	-60,337	Transfer	92,147	0.06
				11-Oct-19	-26,734	Transfer	65,413	0.04
				18-Oct-19	-54,490	Transfer	10,923	0.01
				25-Oct-19	-10,919	Transfer	4	0.00
		4	0.00	31-Mar-20	-	-	4	0.00

*Ceased to be in the list of Top 10 shareholders as on March 31, 2020. The same is reflected above as the shareholder was one of the Top 10 shareholders as on April 1, 2019.

**Not in the list of Top 10 shareholders as on April 1, 2019. The same is reflected above as the shareholder was one of the Top 10 shareholders during the year and ceased to be one of the Top 10 shareholders as on March 31, 2020.

***Not in the list of Top 10 shareholders as on April 1, 2019. The same is reflected above since the shareholder was one of the Top 10 shareholders as on March 31, 2020.

Note: 19,70,413 equity shares (1.24% of total shares of the Company) were held in the name of 'Investor Education and Protection Fund Authority Ministry of Corporate Affairs' as on March 31, 2020 (including 9,32,058 equity shares transferred during the year). The same has not been included in the list of top ten shareholders given above.

(v) Shareholding of Directors and Key Managerial Personnel:

Sr. No.	Name	Shareholding at the beginning of the year (April 1, 2019)		Date wise Increase/ Decrease in Shareholding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity, etc.)	Cumulative Shareholding during the year (2019-20)		At the end of the year (March 31, 2020)	
		No. of shares	% of total shares of the Company		No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
1	Mr. Shyam S Bhartia, Chairman	1,399,925	0.88	No change during the Financial Year 2019-20	1,399,925	0.88	1,399,925	0.88
2	Mr. Hari S Bhartia, Co-Chairman and Managing Director	360,885	0.23		360,885	0.23	360,885	0.23
3	Mr. S Sridhar, Director	–	–		–	–	–	–
4	Ms. Sudha Pillai, Director	–	–		–	–	–	–
5	Dr. Ashok Misra, Director	–	–		–	–	–	–
6	Mr. Sushil Kumar Roongta, Director	–	–		–	–	–	–
7	Mr. Vivek Mehra, Director	–	–		–	–	–	–
8	Mr. Arun Seth, Director	–	–		–	–	–	–
9	Mr. Priyavrat Bhartia, Director	3,085	0.00		3,085	0.00	3,085	0.00
10	Mr. Arjun Shanker Bhartia, Director	–	–		–	–	–	–
11	Mr. Rajesh Kumar Srivastava, Whole-time Director	11	0.00		11	0.00	11	0.00
12	Mr. Anant Pande, Whole-time Director	–	–		–	–	–	–
13	Mr. Sankaraiah Rajagopal, Chief Financial Officer (Designated as Executive Director - Finance)	–	–	Refer Note 2			10,000	0.01
14	Mr. Rajiv Shah, Company Secretary	–	–	No change during the Financial Year 2019-20	–	–	–	–

Notes:

1. Mr. Sankaraiah Rajagopal has superannuated effective from March 31, 2020.
2. Movement in shares held by Mr. Sankaraiah Rajagopal, Chief Financial Officer (Designated as Executive Director - Finance) during the Financial Year 2019-20:

Sr. No.	Date	Increase/ Decrease in Shareholding	Reasons for Increase/ Decrease (e.g. allotment/ transfer/ bonus/ sweat equity, etc.)	Cumulative Shareholding during the year (2019-20)	
				No. of shares	% of total shares of the Company
1	April 1, 2019	–	–	-	-
2	March 19, 2020	10,000	Transfer	10,000	0.01

V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/ accrued but not due for payment:

(₹/ million)

Particulars		Secured Loans excluding Deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the Financial Year (April 1, 2019)					
i)	Principal Amount	11,096.70	5,923.50	-	17,020.20
ii)	Interest due but not paid	-	-	-	-
iii)	Interest accrued but not due	95.51	28.30	-	123.81
Total (i+ii+iii)		**11,192.21**	**5,951.80**	**-**	**17,144.01**
Change in Indebtedness during the Financial Year (including Forex effect)					
i)	Addition	2.98	5,007.19	-	5,010.17
ii)	Reduction	2,070.35	339.30	-	2,409.65
Net Change		**-2,067.37**	**4,667.89**	-	**2,600.52**
Indebtedness at the end of the Financial Year (March 31, 2020)					
i)	Principal Amount	9,121.86	10,519.90	-	19,641.76
ii)	Interest due but not paid	-	-	-	-
iii)	Interest accrued but not due	2.98	99.79	-	102.77
Total (i+ii+iii)		**9,124.84**	**10,619.69**	**-**	**19,744.53**

VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director/ Whole-time Director and/ or Manager:

Amount (₹)

Sr. No.	Particulars of Remuneration		Mr. Hari S Bhartia, Co-Chairman and Managing Director	Mr. Rajesh Kumar Srivastava, Whole-time Director	Mr. Anant Pande, Whole-time Director	Total Amount
1	Gross Salary					
	(a)	Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	85,327,608	36,426,891	19,079,602	140,834,101
	(b)	Value of Perquisites under Section 17(2) of the Income Tax Act, 1961	39,600	36,124	19,995	95,719
	(c)	Profits in lieu of salary under Section 17(3) of the Income Tax Act, 1961	-	-	-	-
2	Stock Option		-	-	-	-
3	Sweat Equity		-	-	-	-
4	Commission payable -as a % of Profit		37,000,000	-	-	37,000,000
5	Others (Mediclaim, Provident Fund, etc.)		3,333,696	3,386,087	2,249,147	8,968,930
	Total (A)		**125,700,904**	**39,849,102**	**21,348,744**	**186,898,750**
	Total (A) (₹ / million)		**125.70**	**39.85**	**21.35**	**186.90**
	Ceiling as per the Act		₹ 318.39 million (being 10% of Net Profits of the Company calculated as per Section 198 of the Companies Act, 2013)			

B. Remuneration to other Directors:

Amount (₹)

Sr. No.	Particulars of Remuneration	Names of Directors									Total Amount
		Non-Executive Non-Independent Directors			Independent Directors						
		Mr. Shyam S Bhartia	Mr. Priyavrat Bhartia	Mr. Arjun Shanker Bhartia	Mr. S Sridhar	Ms. Sudha Pillai	Dr. Ashok Misra	Mr. Sushil Kumar Roongta	Mr. Vivek Mehra	Mr. Arun Seth	
1	Fees for attending Board/ Committee meetings	–	–	–	525,000	555,000	405,000	320,000	480,000	290,000	2,575,000
2	Commission payable	–	–	–	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
3	Others	–	–	–	–	–	–	–	–	–	–
	Total (B)	**–**	**–**	**–**	**1,525,000**	**1,555,000**	**1,405,000**	**1,320,000**	**1,480,000**	**1,290,000**	**8,575,000**
	Total (B) (₹ / million)	**–**	**–**	**–**	**1.52**	**1.55**	**1.41**	**1.32**	**1.48**	**1.29**	**8.57**
	Ceiling as per the Act	₹ 31.84 million (being 1% of Net Profits of the Company calculated as per Section 198 of the Companies Act, 2013)									
	Overall Ceiling as per the Act (A+B)	₹ 350.23 million (being 11% of Net Profits of the Company calculated as per Section 198 of the Companies Act, 2013)									

Note: Mr. Shyam S Bhartia, Chairman, Mr. Priyavrat Bhartia and Mr. Arjun Shanker Bhartia, Non-Executive Directors have opted not to take commission and sitting fees for the Financial Year 2019-20.

C. Remuneration to Key Managerial Personnel other than Managing Director/ Manager/ Whole-time Director

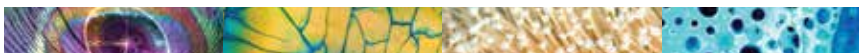
Amount (₹)

Sr. No.	Particulars of Remuneration		Name of Key Managerial Personnel		Total Amount
			Mr. Sankaraiah Rajagopal, Chief Financial Officer (Designated as Executive Director - Finance)	Mr. Rajiv Shah, Company Secretary	
1	Gross Salary:				
	(a)	Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	64,849,146	9,203,917	74,053,063
	(b)	Value of perquisites under Section 17(2) of the Income Tax Act, 1961	39,600	17,024	56,624
	(c)	Profits in lieu of salary under Section 17(3) of the Income Tax Act, 1961	-	-	-
2	Stock Option		-	-	-
3	Sweat Equity		-	-	-
4	Commission – as % of profit – others		-	-	-
5	Others (Mediclaim, Provident Fund, etc.)		2,403,922	466,963	2,870,885
	Total		**67,292,668**	**9,687,904**	**76,980,572**

Note: Mr. Sankaraiah Rajagopal has superannuated effective from March 31, 2020.

VII. PENALTIES/ PUNISHMENT/ COMPOUNDING OF OFFENCES

There were no penalties / punishment / compounding of offences for breach of any Section of the Companies Act against the Company or its Directors or other officers in default, if any, during the year.



REPORT ON CORPORATE GOVERNANCE

Annexure-6

A) COMPANY'S PHILOSOPHY

At Jubilant Life Sciences Limited (the 'Company' or 'Jubilant'), Corporate Governance is both a tradition and a way of life. We believe in delivering on Our Promise of Caring, Sharing, Growing, which spells:

"We will, with utmost care for the environment and society, continue to enhance value for our customers by providing innovative products and economically efficient solutions; and for our stakeholders through growth, cost effectiveness and wise investment of resources."

The Company's Corporate Governance philosophy is led by core principles of:

- Caring for the environment which includes caring for the society around us;
- Enhancement of stakeholders' value through pursuit of excellence, efficiency of operations, quest for growth and continuous innovation;
- Transparency, promptness and fairness in disclosures to and communication with all stakeholders including shareholders, government authorities, customers, suppliers, lenders, employees and the community at large; and
- Complying with laws in letter as well as in spirit.

Highlights of Jubilant's Corporate Governance regime are:

- Appropriate mix of Executive and Non-Executive Directors on the Board;
- Constitution of several committees for focused attention and proactive flow of information;
- Emphasis on ethical business conduct by the Board, management and employees;
- Employees Stock Option Plans - to attract, reward and retain key senior executives;
- Active employee participation in place; two top executives on the Board of Directors;
- Jubilant is certified by DNV-GL for RC 14001:2015 (Responsible Care®14001:2015) system at its Corporate office in Noida and Manufacturing sites in Gajraula, Uttar Pradesh and Bharuch, Gujarat;
- Jubilant Corporate Office in Noida and Manufacturing facilities at Gajraula, Bharuch, Nira, Savli & Ambernath have been awarded Responsible Care Logo (RC Logo) by Indian Chemistry Council (ICC);
- Publication of Corporate Sustainability Report following Global Reporting Initiative ('GRI') Standards in accordance with the 'Comprehensive' option from Financial Year 2017-18 and completed 15 years of association with GRI;
- Established Sustainability Goals 2024 inspired from Sustainable Development Goals ('SDGs'), India's Intended Nationally Determined Contributors (IINDC) and NITI Aayog;
- Online monitoring of internal controls on all operations spanning more than 2,500 control assertions through a specially designed software to institutionalise a quarterly system of certification to enable CEO/CFO certification of internal controls as per Regulation 17(8) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations');
- Robust Risk Management and Control Mapping for each of the businesses and for the Company as a whole;
- Timely, transparent and regular disclosures;
- Effective control on statutory compliances by online reporting and quarterly presentations;
- Paperless meetings of Board and Committees;
- Comprehensive Corporate Sustainability Management System;
- Established Codes of Conduct for Directors and Senior Management as also for other employees;
- Robust Vigil Mechanism and Ombudsperson Process;
- Detailed Policy for Disclosure of Material Events and Information;
- Code of Conduct for Prevention of Insider Trading;

- Focus on hiring, retaining and nurturing best talent and to promote a culture of excellence across the organisation. Exhaustive HR policies cover succession planning, training and development, employee grievance handling, etc.; and
- Regular communication with shareholders including e-mailing of quarterly results and press releases just after release to Stock Exchanges, e-mailing of Annual Reports and Corporate Sustainability Reports and obtaining online feedback from shareholders.

The Securities and Exchange Board of India ('SEBI') regulates Corporate Governance practices and disclosure for the listed companies through the Listing Regulations. Jubilant is in full compliance with the Listing Regulations.

B) BOARD OF DIRECTORS

(i) Composition

The Board of Jubilant presently comprises twelve members, including an Independent Woman Director, of which six are Non-Executive Independent Directors, three Non-Executive Non-Independent Directors, one Managing Director and two Whole-time Directors.

The tenure of Independent Directors is five consecutive years from the date of their appointment/re-appointment. The dates of appointment/re-appointment and tenure of the Independent Directors are given below:

Sr. No.	Name of Independent Director	Date of Appointment/ Re-appointment	Date of Completion of Tenure
1	Mr. S Sridhar	April 1, 2019	March 31, 2024
2	Ms. Sudha Pillai	April 1, 2019	March 31, 2024
3	Dr. Ashok Misra	April 1, 2019	March 31, 2024
4	Mr. Sushil Kumar Roongta	May 23, 2017	May 22, 2022
5	Mr. Vivek Mehra	May 23, 2017	May 22, 2022
6	Mr. Arun Seth	October 22, 2018	October 21, 2023

Note: Shareholders have, at the Annual General Meeting held on September 26, 2018, approved re-appointment of Mr. S Sridhar, Ms. Sudha Pillai and Dr. Ashok Misra as Independent Directors for another term of five consecutive years effective from April 1, 2019.

The letters of appointment are issued to the Independent Directors and the terms and conditions thereof are posted on the Company's website.

The Board of Directors along with its Committees provide effective leadership and strategic guidance to the Company's management while discharging its fiduciary responsibilities, thereby ensuring that the management adheres to the high standards of ethics, transparency and disclosures.

(ii) Key functions of the Board

The Board performs various statutory and other functions in connection with managing the affairs of the Company. The key functions performed by the Board of Jubilant are:

a. Reviewing and guiding corporate strategy, major plans of action, annual budgets and business plans, setting performance objectives, monitoring corporate performance and overseeing major capital expenditures, acquisitions and divestments.

b. Monitoring effectiveness of the Company's governance practices and making changes as needed.

c. Selecting, compensating, monitoring and when necessary, replacing Key Managerial Personnel and overseeing succession planning.

d. Aligning remuneration of the Key Managerial Personnel and the Board with long term interests of the Company and its shareholders.

e. Ensuring a transparent Board nomination process with the diversity of thought, experience, knowledge, perspective and gender in the Board.

f. Monitoring and managing potential conflicts of interest of management, Board members and shareholders, including misuse of corporate assets and abuse in related party transactions.

g. Ensuring integrity of the Company's accounting and financial reporting systems, including the independent audit and that appropriate systems of control are in place, in particular, systems for risk management, financial and operational controls and compliance with the law and relevant standards.

h. Overseeing the process of disclosure and communications.

i. Monitoring and reviewing Board Evaluation framework.

(iii) Meetings of the Board

Meetings of the Board are normally held at the Corporate Office of the Company at 1A, Sector 16A, Noida - 201 301, Uttar Pradesh, India. During the year, Jubilant's Board met five times i.e. on May 17, 2019, July 26, 2019, October 25, 2019, January 31, 2020 and February 27, 2020.

The Company has held a minimum of one Board Meeting in each quarter and maximum gap between two consecutive meetings did not exceed 120 days which is in compliance with the Listing Regulations and provisions of the Companies Act, 2013 (the 'Act').

An annual calendar of meetings is prepared well in advance and shared with the Directors before commencement of the year to enable them to plan their attendance at the meetings. Directors are expected to attend the Board and the Committee meetings, spend necessary time and meet as frequently as the situation warrants to properly discharge their responsibilities.

Concerned executives of the Company communicate to the Company Secretary matters requiring approval of the Board, well in advance, so that these can be included in the agenda for the scheduled Board/ Committee meetings.

Agenda papers are sent electronically to the Directors, well in advance, before the meetings. Draft minutes of the Board and Committee meetings are circulated to the Directors of the Company for their comments and thereafter, noted by the Board/Committees at the next meeting.

Composition of the Board of Directors as on March 31, 2020 and attendance at the Board meetings held during the Financial Year ended March 31, 2020 and at the last Annual General Meeting ('AGM') are given below:

Name and Designation	Category	Attendance at Meetings		
		No. of Board Meetings		Last AGM Attended
		Held During Tenure	Attended	
Mr. Shyam S Bhartia *Chairman*	Non-Executive and Promoter	5	5	Yes
Mr. Hari S Bhartia *Co-Chairman & Managing Director*	Executive and Promoter	5	5	No
Mr. S Sridhar *Director*	Non-Executive Independent	5	5	Yes
Ms. Sudha Pillai *Director*	Non-Executive Independent	5	5	Yes
Dr. Ashok Misra *Director*	Non-Executive Independent	5	4	Yes
Mr. Sushil Kumar Roongta *Director*	Non-Executive Independent	5	4	Yes
Mr. Vivek Mehra *Director*	Non-Executive Independent	5	4	No
Mr. Arun Seth *Director*	Non-Executive Independent	5	4	No
Mr. Priyavrat Bhartia *Director*	Non-Executive and Promoter	5	5	Yes
Mr. Arjun Shanker Bhartia *Director*	Non-Executive and Promoter	5	5	Yes
Mr. Rajesh Kumar Srivastava *Whole-time Director*	Executive	5	5	Yes
Mr. Anant Pande *Whole-time Director*	Executive	5	5	Yes

Note: Mr. Shyam S Bhartia and Mr. Hari S Bhartia are related to each other, being brothers. Further, Mr. Priyavrat Bhartia is son of Mr. Shyam S Bhartia and Mr. Arjun Shanker Bhartia is son of Mr. Hari S Bhartia.

(iv) Other Directorships

Details of directorships in other bodies corporate and chairmanship/ membership of Board Committees held by the Directors as on March 31, 2020 are given below:

Name of Director	No. of Directorships in Other Bodies Corporate				No. of Chairmanships/ Memberships of Committees		Directorships in other listed companies and Category of Directorships
	Public Listed	Public Unlisted	Private	Foreign	Chairmanship	Membership	
Mr. Shyam S Bhartia	2	2	11	13	0	2	1. Jubilant FoodWorks Limited – Non-Executive Director 2. Chambal Fertilisers and Chemicals Limited - Non-Executive Director
Mr. Hari S Bhartia	2	1	9	1	0	0	1. Jubilant FoodWorks Limited - Non-Executive Director 2. Shriram Pistons and Rings Limited - Independent Director
Mr. S Sridhar	3	4	4	0	5	6	1. Strides Pharma Science Limited - Independent Director 2. DCB Bank Limited - Independent Director 3. Shriram Transport Finance Company Limited - Independent Director
Ms. Sudha Pillai	4	4	1	0	3	10	1. Dalmia Bharat Limited (Formerly Odisha Cement Limited) - Independent Director 2. Amber Enterprises India Limited - Independent Director 3. International Travel House Limited - Independent Director 4. Indian Energy Exchange Limited-Independent Director
Dr. Ashok Misra	1	1	3	1	0	2	1. Kirloskar Electric Company Limited - Independent Director
Mr. Sushil Kumar Roongta	3	6	0	0	2	6	1. Jubilant Industries Limited - Independent Director 2. ACC Limited - Independent Director 3. JK Paper Limited -Non-Executive Director
Mr. Vivek Mehra	4	2	2	2	2	6	1. DLF Limited -Independent Director 2. HT Media Limited - Independent Director 3. Chambal Fertilisers and Chemicals Limited - Independent Director 4. Digicontent Limited - Independent Director
Mr. Arun Seth	1	5	2	0	0	3	1. Narayana Hrudayalaya Limited - Independent Director

Name of Director	No. of Directorships in Other Bodies Corporate				No. of Chairmanships/ Memberships of Committees		Directorships in other listed companies and Category of Directorships
	Public Listed	Public Unlisted	Private	Foreign	Chairmanship	Membership	
Mr. Priyavrat Bhartia	4	2	10	0	0	6	1. Jubilant Industries Limited - Non-Executive Director 2. HT Media Limited - Non-Executive Director 3. Hindustan Media Ventures Limited - Non-Executive Director 4. Digicontent Limited - Non-Executive Director
Mr. Arjun Shanker Bhartia	0	0	3	0	0	0	-
Mr. Rajesh Kumar Srivastava	0	6	0	0	0	1	-
Mr. Anant Pande	0	5	0	0	0	0	-

Notes:

1. Directorships include Directorships in Section 8 companies.
2. Pursuant to Regulation 26 of the Listing Regulations, Chairmanship/ Membership of the Audit Committee and the Stakeholders Relationship Committee of Indian Public Companies (excluding Section 8 companies), whether listed or not, have been considered. Chairmanship/Membership of the Audit Committee and Stakeholders Relationship Committee held by the Directors in Jubilant are also included.

(v) Information given to the Board

The Board and its Committees have complete access to all relevant information. Such information is submitted either as a part of the agenda papers prior to the meetings or by way of presentations and discussion material during the meetings. Such information, *inter alia*, includes the following:

- Annual operating plans, budgets and updates thereon;
- Capital budgets and updates thereon;
- Quarterly results of the Company and its operating divisions and business segments;
- Minutes of the meetings of Audit Committee and other committees of the Board of Directors;
- Information on recruitment and remuneration of senior officers just below the Board level, including appointment or removal of the Chief Financial Officer and the Company Secretary;
- Show cause, demand, prosecution notices and penalty notices, which are materially important;
- Fatal and serious accidents, dangerous occurrences, any material effluent and pollution problems;
- Material defaults in financial obligations to and by the Company or substantial non-payment for goods sold by the Company;
- Issues which involve possible public or product liability claims of substantial nature;
- Details of any joint venture or collaboration agreement;
- Transactions that involve substantial payment towards goodwill, brand equity or intellectual property;
- Significant labour problems and their proposed solutions including any significant development in Human Resources/ Industrial Relations front;
- Sale of investments, subsidiaries, assets which are material in nature and not in normal course of business;
- Quarterly details of foreign exchange exposures and steps taken by the Management to limit the risks of adverse exchange rate movement, if material;

- Minutes of Board Meetings of unlisted subsidiary companies;
- Statement of significant transactions or arrangements made by unlisted subsidiary companies;
- Non-compliance of any regulatory, statutory or listing requirements and shareholder services such as non-payment of dividend, delay in share transfer, etc.;
- Compliance reports pertaining to applicable laws and steps taken to rectify instances of non-compliances, if any; and
- Quarterly Compliance Report on Corporate Governance.

(vi) Independent Directors' Meeting

The Independent Directors met on May 28, 2020 without attendance of the Non-Independent Directors and the members of the Management of the Company. The Independent Directors, *inter alia*, evaluated the performance of the Non-Independent Directors, the Chairperson of the Company and the Board of Directors as a whole for the Financial Year ended March 31, 2020. They also assessed the quality, content and timeliness of the flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

(vii) Familiarisation Programme for Independent Directors

The Independent Directors are familiarised about their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company, legal updates, etc. In this regard, the Company follows a structured familiarisation programme for the Independent Directors. The details related thereto are displayed on the Company's website www.jubl.com. The web-link for the same is: https://www.jubl.com/Uploads/image/1362imguf_JLLFamiliarisationProgramme-FY2020.pdf

(viii) List of core skills/ expertise/ competencies identified by the Board

The following core skills/ expertise/ competencies identified by the Board of Directors for effective functioning of the Company are available with the Directors:

Skills and Expertise of the Board	Mr. Shyam S. Bhartia	Mr. Hari S. Bhartia	Mr. S. Sridhar	Ms. Sudha Pillai	Dr. Ashok Misra	Mr. Sushil Kumar Roongta	Mr. Vivek Mehra	Mr. Arun Seth	Mr. Priyavrat Bhartia	Mr. Arjun Shanker Bhartia	Mr. Rajesh Kumar Srivastava	Mr. Anant Pande
Deep understanding of Company's business/ strategy and structure	√	√	√	√	√	√	√	√	√	√	√	√
Financial acumen	√	√	√	√	√	√	√	√	√	√	√	√
Knowledge in Accounting and Auditing Standards and tax matters	√	√	√	√		√	√		√			
Knowledge of the Companies Act, applicable SEBI and Stock Exchange Regulations	√	√	√	√	√	√	√		√	√	√	
Knowledge of Employee Benefit Schemes and matters related to employee hiring / skill development, gender diversity, etc.	√	√	√	√		√	√	√	√	√	√	√
Entrepreneurial skills to evaluate risk and rewards and perform advisory role	√	√	√	√	√	√	√	√	√	√	√	√
Focus on compliance	√	√	√	√	√	√	√	√	√	√	√	√

Skills and Expertise of the Board	Mr. Shyam S. Bhartia	Mr. Hari S. Bhartia	Mr. S. Sridhar	Ms. Sudha Pillai	Dr. Ashok Misra	Mr. Sushil Kumar Roongta	Mr. Vivek Mehra	Mr. Arun Seth	Mr. Priyavrat Bhartia	Mr. Arjun Shanker Bhartia	Mr. Rajesh Kumar Srivastava	Mr. Anant Pande
Understanding of the processes and systems for defining high corporate governance standards	√	√	√	√	√	√	√	√	√	√	√	√
Understanding rights of Shareholders and obligations of the Management	√	√	√	√	√	√	√	√	√	√	√	
Knowledge in global standards on Corporate Sustainability and Sustainability Reporting based on Global Reporting Initiatives (GRI) Standards	√	√	√	√	√	√		√	√	√		√

(ix) Confirmation of Independence

In the opinion of the Board, Independent Directors fulfil the conditions of independence specified in the Listing Regulations and are independent of the Management of the Company.

(x) Certificate from Practicing Company Secretary on qualification of Directors

The Company has obtained a certificate from the Practicing Company Secretary, Mr. Tanuj Vohra, Partner, TVA & Co. LLP, Company Secretaries confirming that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as Directors of companies by SEBI/ Ministry of Corporate Affairs or any such statutory authority. The Certificate is attached as **Annexure-A.**

C) COMMITTEES OF THE BOARD

To focus effectively on the issues and ensure expedient resolution of diverse matters, the Board has constituted several Committees of Directors with specific terms of reference. The Committees operate as empowered agents of the Board as per their terms of reference that set forth their purposes, goals and responsibilities. Committee members are appointed by the Board with the consent of individual Directors. These Committees meet as often as required or as statutorily required.

The minutes of meetings of the Committees of the Board are circulated quarterly to the Board for noting.

The Committees of the Board are:

- Audit Committee
- Nomination, Remuneration and Compensation Committee
- Stakeholders Relationship Committee
- Sustainability & CSR Committee
- Risk Management Committee
- Restructuring Committee
- Capital Issue Committee
- Finance Committee
- Fund Raising Committee

Recommendations made by these Committees have been accepted by the Board. The Company Secretary officiates as the Secretary of these Committees. Terms of reference, composition, quorum, meetings, attendance and other relevant details of these Committees are as under:

Audit Committee

The Audit Committee primarily constitutes a formal and transparent arrangement for accurate financial reporting and strong internal controls. The Audit Committee through regular interaction with the external and internal auditors and review of various financial statements ensures that the interests of stakeholders are properly protected.

All the members of the Audit Committee are financially literate and have accounting or financial management expertise.

(i) Terms of Reference

The Audit Committee functions according to its terms of reference that define its authority, responsibility and reporting functions in accordance with the provisions of the Act and Regulation 18 read with Part C of Schedule II to the Listing Regulations. The terms of reference of the Committee, *inter alia*, include the following:

1. Oversight of the Company's financial reporting process and disclosure of the financial information to ensure that the financial statements are correct, sufficient and credible.
2. Recommendation for appointment, remuneration and terms of appointment of cost auditors and statutory auditors including their replacement or removal.
3. Approval for payment to statutory auditors for any other permitted services rendered by statutory auditors.
4. Reviewing with the management, the annual financial statements and auditors' report thereon before submission to the Board for approval, with particular reference to:
    a. Matters required to be included in the Directors' Responsibility Statement forming part of the Board's report.
    b. Changes, if any, in accounting policies and practices and reasons for the same.
    c. Major accounting entries involving estimates based on the exercise of judgement by management.
    d. Significant adjustments made in the financial statements arising out of audit findings.
    e. Compliance with listing and other legal requirements relating to financial statements.
    f. Disclosure of any related party transactions.
    g. Draft auditors' reports including modified opinion(s), if any.
5. Reviewing with the management, the quarterly financial statements before submission to the Board for approval.
6. Reviewing with the management, the statement of uses/ application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document/ prospectus/ notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue and making appropriate recommendations to the Board to take steps in this matter.
7. Reviewing and monitoring with the management, independence and performance of statutory and internal auditors, adequacy of internal control systems and effectiveness of the audit processes.
8. Reviewing adequacy of internal audit function including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
9. Discussion with internal auditors on any significant findings and follow up thereon.
10. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
11. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
12. To look into the reasons for substantial defaults in payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
13. To review functioning of the Whistle Blower Policy (Vigil Mechanism).
14. Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate.
15. Approval or any subsequent modification of transactions of the Company with related parties.

16. Scrutiny of inter-corporate loans and investments.
17. Valuation of undertakings or assets of the Company, wherever it is necessary.
18. Evaluation of internal financial controls and risk management system.
19. Review of management discussion and analysis of financial condition and results of operations.
20. Review of management letters/ letters of internal control weaknesses issued by the statutory auditors.
21. Review of internal audit reports relating to internal control weaknesses.
22. Review of financial statements, in particular, investments made by the subsidiary company(ies).
23. Reviewing the utilisation of loans and/ or advances from / investment by the Company in any subsidiary exceeding ₹ 100 Crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments.
24. Review compliance with the provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015 and verify that the systems for internal controls are adequate and are operating effectively.
25. Discharge any other duties or responsibilities as may be prescribed by law or as may be delegated by the Board from time to time.

(ii) Composition

As on date, the Audit Committee comprises Mr. S Sridhar, Chairman, Ms. Sudha Pillai, Dr. Ashok Misra, Mr. Vivek Mehra and Mr. Priyavrat Bhartia.

Invitees

Mr. Alok Vaish, Chief Financial Officer, Mr. Rajesh Kumar Srivastava, Whole-time Director and Mr. Pramod Yadav, CEO-Pharma are permanent invitees to the Audit Committee meetings.

The Statutory Auditors, representatives of the Internal Audit firm and Head of the Management Assurance Services Department attend the Committee meetings. The Cost Auditors and other executives, as desired by the Committee, attend the Committee meetings as invitees.

(iii) Meetings, Quorum and Attendance

The Audit Committee meets at least four times in a year with a gap of not more than 120 days between two consecutive meetings. The quorum for the meetings is two members or one-third of members whichever is higher, with atleast two Independent Directors.

During the year, the Committee met five times i.e. on May 17, 2019, July 26, 2019, August 30, 2019, October 25, 2019 and January 31, 2020.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meetings Held During Tenure	Meetings Attended
Mr. S Sridhar, Chairman	5	5
Ms. Sudha Pillai	5	5
Dr. Ashok Misra	5	5
Mr. Vivek Mehra	5	5
Mr. Priyavrat Bhartia	5	4

Nomination, Remuneration and Compensation Committee

The Nomination, Remuneration and Compensation ('NRC') Committee functions according to its terms of reference that define its authority, responsibility and reporting functions in accordance with the provisions of the Act and Regulation 19 read with Part D of Schedule II to the Listing Regulations.

(i) Terms of Reference

The role of the NRC Committee is:

1. To identify persons who are qualified to become directors in accordance with the criteria laid down and recommend to the Board, their appointment/ removal.
2. To identify persons who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board, their appointment/ removal.
3. Specify manner for effective evaluation of performance of the Board, its committees and Directors and review its implementation and compliance.
4. To formulate the criteria for determining qualifications, positive attributes and independence of a director.
5. Devising a policy on Board diversity.
6. To formulate and recommend to the Board, policies relating to the remuneration of Directors, Key Managerial Personnel and other employees of the Company.

7. To discharge the role envisaged under the SEBI (Share Based Employee Benefits) Regulations, 2014.
8. Recommend to the board, all remuneration, in whatever form, payable to the senior management.
9. Extend or continue the term of appointment of the independent director on the basis of report of the performance evaluation.
10. Discharge any other duties or responsibilities as may be prescribed by law or as may be delegated by the Board from time to time.

(ii) Composition

As on date, the Committee comprises Ms. Sudha Pillai, Chairperson, Mr. Shyam S Bhartia, Mr. Sushil Kumar Roongta and Mr. Vivek Mehra.

Invitees

Mr. Hari S Bhartia, Co-Chairman and Managing Director and Mr. Alok Vaish, Chief Financial Officer are permanent invitees to the NRC Committee meetings.

(iii) Meetings, Quorum and Attendance

The Committee meets as frequently as circumstances necessitate with atleast one meeting in a year. The quorum for the meetings is two members or one-third of members, whichever is greater including atleast one Independent Director.

During the year, the Committee met three times i.e. on May 17, 2019, July 26, 2019 and October 25, 2019.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meetings Held During Tenure	Meetings Attended
Ms. Sudha Pillai, Chairperson	3	3
Mr. Shyam S Bhartia	3	3
Mr. Sushil Kumar Roongta	3	2
Mr. Vivek Mehra	3	3

Stakeholders Relationship Committee

The Stakeholders Relationship Committee oversees various aspects of interest of security holders like review of adherence to the service standards adopted for shareholder services, measures taken for reducing the quantum of unclaimed dividends, redressal of shareholder and investor grievances and related matters in accordance with the provisions of the Act and Regulation 20 read with Part D of Schedule II to the Listing Regulations. Additionally, the Board has authorised the Chief Financial Officer and the Company Secretary to jointly exercise the powers of approving transfer/ transmission of shares. Normally, transfers/ transmissions are approved once in a fortnight.

(i) Terms of Reference

The role of the Committee is:

1. Resolving grievances of the security holders of the Company including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings, etc.
2. Review of measures taken for effective exercise of voting rights by the shareholders.
3. Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.
4. Review of various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/ statutory notices by the shareholders of the Company.
5. To discharge any other duties or responsibilities as may be prescribed by law or as may be delegated by the Board from time to time.

(ii) Composition

As on date, the Committee comprises Mr. S Sridhar, Chairman, Mr. Shyam S Bhartia, Dr. Ashok Misra, Mr. Arun Seth and Mr. Rajesh Kumar Srivastava.

Invitee

Mr. Alok Vaish, Chief Financial Officer is a permanent invitee to the meetings of the Committee.

Compliance Officer

Mr. Rajiv Shah, Company Secretary and Compliance Officer, officiates as the Secretary to the Committee.

(iii) Meetings, Quorum and Attendance

The Committee meets as frequently as circumstances necessitate with atleast one meeting in a year. The quorum for the meetings is two members or one-third of members, whichever is higher.

During the year, the Committee met on May 17, 2019. All members attended the meeting.

(iv) Investor Complaints

During the year, the Company received 12 complaints, which were duly resolved to the satisfaction of the shareholders. One complaint pending at the beginning of the year was also resolved during the year.

(v) Transfers and Transmissions approved

During the year, the Company received 135 cases representing 67,790 shares for share transfer/ transmission, of which, 84 cases representing 47,235 shares were approved and 51 cases representing 20,555 shares were rejected on technical grounds.

The Company had 49,582 shareholders as on March 31, 2020.

Sustainability & CSR Committee

Sustainability & CSR Committee has been constituted to review and oversee the Sustainability and Corporate Social Responsibility ('CSR') initiatives of the Company.

(i) Terms of Reference

The role of the Committee is:

i. Sustainability:

- To take all steps and decide all matters relating to triple bottom line indicators viz. Economic, Environmental and Social factors.

ii. CSR:

- To formulate and recommend to the Board, a CSR Policy which shall indicate the activities to be undertaken by the Company;
- To recommend the amount of expenditure to be incurred on the activities referred to in the CSR Policy and review the same;
- To monitor the CSR Policy including CSR projects/ programmes.

iii. Business Responsibility Policies:

- To review and implement Business Responsibility policies; and

iv. Any other role as may be decided by the Board from time to time.

(ii) Composition

As on date, the Committee comprises Dr. Ashok Misra, Chairman, Mr. Shyam S Bhartia, Mr. Hari S Bhartia, Ms. Sudha Pillai, Mr. S Sridhar, Mr. Sushil Kumar Roongta, Mr. Priyavrat Bhartia, Mr. Arjun Shanker Bhartia and Mr. Rajesh Kumar Srivastava.

Invitees

Mr. Alok Vaish, Chief Financial Officer and Mr. Pramod Yadav, CEO-Pharma are permanent invitees to the meetings of the Committee.

(iii) Meetings, Quorum and Attendance

The Committee meets atleast once in every six months. The quorum for the meetings is two members or one-third of members, whichever is higher.

During the year, the Committee met on May 17, 2019 and October 25, 2019.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meetings Held During Tenure	Meetings Attended
Dr. Ashok Misra, Chairman	2	1
Mr. Shyam S Bhartia	2	2
Mr. Hari S Bhartia	2	2
Ms. Sudha Pillai	2	2
Mr. S Sridhar	2	1
Mr. Sushil Kumar Roongta	2	1
Mr. Priyavrat Bhartia	2	2
Mr. Arjun Shanker Bhartia	2	2
Mr. Rajesh Kumar Srivastava	2	2

Risk Management Committee

The Risk Management Committee has been constituted in compliance with the provisions of the Listing Regulations.

(i) Terms of Reference

The role of the Committee is:

1. Advise the Board on the Company's overall risk tolerance and strategy.
2. Oversee and advise the Board on the current risk exposures and future risk strategy of the Company.

3. Oversee and review various aspects of risk management and review the major risk exposures of the Company including but not limited to Cyber Security risk.
4. In relation to risk assessment, keep under review the Company's overall risk assessment processes, review regularly and approve the parameters used in these measures and the methodology adopted and set a process for the accurate and timely monitoring of large exposures and certain risk types of critical importance.
5. Review and discuss with the management of the Company (the 'Management'), the risk governance structure, risk assessment and risk management practices and the guidelines, policies and processes for risk assessment, risk management and internal control systems.
6. To safeguard the shareholders' interests and the Company's assets, and assist the Board in determining the nature and extent of the significant risks, including credit risk, liquidity and funding risk, market risk, product risk and reputational risk, as well as the guidelines, policies and processes for monitoring and mitigating such risks.
7. To discuss with the Company's Management Assurance Head, the Company's risk assessment and risk management guidelines, policies and processes, as the case may be.
8. To receive and review, as and when appropriate, reports from the Company's internal audit function on the results of risk management reviews and assessments as well as all relevant risk reports of the Company.
9. Review the Company's procedures for detecting fraud. The Committee shall ensure that these arrangements allow proportionate and independent investigation of such matters and appropriate follow up action.
10. To discharge other duties or responsibilities as may be prescribed by law or as may be delegated by the Board from time to time.

(ii) Composition

As on date, the Committee comprises Mr. Sushil Kumar Roongta, Chairman, Mr. Hari S Bhartia, Ms. Sudha Pillai, Mr. S Sridhar, Mr. Arun Seth, Mr. Alok Vaish, Mr. Rajesh Kumar Srivastava and Mr. Pramod Yadav.

(iii) Meetings, Quorum and Attendance

The terms of reference of the Committee provide for atleast one meeting in a year. The quorum for the meetings is two members or one-third of members, whichever is higher, with atleast one Independent Director.

During the year, the Committee met on August 30, 2019. All Committee members attended the meeting except Mr. Hari S Bhartia and Mr. Pramod Yadav.

Restructuring Committee

During the year, the Board has constituted the Restructuring Committee which functions according to its terms of reference that define its authority and responsibility which, *inter alia*, include the following:

(i) Terms of Reference

The role of the Committee is to facilitate in-depth evaluation of various options of corporate restructuring including demerger/ transfer of undertakings, businesses and operations of the Company on a going concern basis and their respective implications and to take other consequential actions including allotment of securities for facilitating restructuring.

(ii) Composition

As on date, the Committee comprises Mr. Shyam S Bhartia, Chairman, Mr. Hari S Bhartia, Mr. S. Sridhar, Mr. Sushil Kumar Roongta and Mr. Vivek Mehra.

Invitee

Mr. Alok Vaish, Chief Financial Officer is a permanent invitee to the meetings of the Committee.

(iii) Meetings and Attendance

The Committee meets as frequently as circumstances necessitate. During the year, the Committee met on August 29, 2019 and October 24, 2019.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meeting Held During Tenure	Meeting Attended
Mr. Shyam S Bhartia, Chairman	2	1
Mr. Hari S Bhartia	2	2
Mr. S. Sridhar	2	2
Mr. Sushil Kumar Roongta	2	2
Mr. Vivek Mehra	2	2

Capital Issue Committee

The Capital Issue Committee functions according to its terms of reference that define its authority and responsibility which, *inter alia*, include the following:

(i) Terms of Reference

The role of the Committee is to decide about the following with reference to fund raising:

1. Type of instruments.
2. Size of the issue within the overall limit approved by the Board of Directors.
3. Terms and conditions of the issue / allotment/ conversion.
4. Appointment of merchant bankers, lawyers, auditors, depositories, printers and various other agencies.
5. Other consequential actions as may be necessary for implementing the above referred proposal.

(ii) Composition

As on date, the Committee comprises Mr. Shyam S Bhartia, Chairman, Mr. Hari S Bhartia, Mr. S Sridhar, Mr. Priyavrat Bhartia, Mr. Arjun Shanker Bhartia and Mr. Rajesh Kumar Srivastava.

Invitee

Mr. Alok Vaish, Chief Financial Officer is a permanent invitee to the Capital Issue Committee meetings.

(iii) Meetings and Quorum

The Committee meets as frequently as circumstances necessitate. The quorum for the meetings is two members or one-third of members, whichever is higher.

During the year, the Committee met on December 30, 2019.

Finance Committee

The Board of Directors of the Company has delegated the powers to borrow money and to avail financial assistance from banks, financial institutions, etc. to the Finance Committee.

(i) Terms of Reference

1. To avail financial assistance from banks, financial institutions, NBFCs, mutual funds, insurance companies or any other lender by way of term loans, working capital loans or any other funding method.
2. To approve creation of mortgages / charges in favour of lenders.
3. To give corporate guarantees to banks/ financial institutions for financial assistance availed by wholly-owned subsidiaries.
4. To open, operate, transfer and close accounts with banks/ institutions outside India from time to time.

(ii) Composition

As on date, the Committee comprises Mr. Shyam S Bhartia, Chairman, Mr. Hari S Bhartia, Mr. Priyavrat Bhartia, Mr. Arjun Shanker Bhartia and Mr. Rajesh Kumar Srivastava.

Invitee

Mr. Alok Vaish, Chief Financial Officer is a permanent invitee to the Finance Committee meetings.

(iii) Meetings, Quorum and Attendance

The Committee meets as frequently as circumstances necessitate. The quorum for the meetings is two members.

During the year, the Committee met seven times i.e. on April 10, 2019, April 24, 2019, June 21, 2019, October 30, 2019, December 24, 2019, February 12, 2020 and March 19, 2020.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meetings Held During Tenure	Meetings Attended
Mr. Shyam S Bhartia, Chairman	7	5
Mr. Hari S Bhartia	7	4
Mr. Priyavrat Bhartia	7	3
Mr. Arjun Shanker Bhartia	7	3
Mr. Rajesh Kumar Srivastava	7	7

Fund Raising Committee

The Fund Raising Committee functions according to its terms of reference that define its authority and responsibility which, *inter alia*, include the following:

(i) Terms of Reference

The Committee is authorised to take all steps and decide all matters to explore the options and opportunities for raising money by listing the Pharma business and to finalise and execute the consolidation, reorganisation and listing of the Pharma business and to give loans to, make

investments in and provide guarantee/ security to wholly-owned subsidiaries or any other person/ body corporate.

(ii) Composition

As on date, the Committee comprises Mr. Shyam S Bhartia, Chairman, Mr. Hari S Bhartia, Mr. Priyavrat Bhartia and Mr. Arjun Shanker Bhartia.

Invitee

Mr. Alok Vaish, Chief Financial Officer is a permanent invitee to the meetings of the Committee.

(iii) Meetings and Attendance

The Committee meets as frequently as circumstances necessitate. During the year, the Committee met three times i.e. on June 7, 2019, October 4, 2019 and October 16, 2019.

Attendance details of the members are given in the table below:

Name of the Committee Member	Meetings Held During Tenure	Meetings Attended
Mr. Shyam S Bhartia, Chairman	3	1
Mr. Hari S Bhartia	3	3
Mr. Priyavrat Bhartia	3	1
Mr. Arjun Shanker Bhartia	3	2

D) PERFORMANCE EVALUATION AND ITS CRITERIA

Pursuant to the provisions of the Act, the Listing Regulations and the Performance Evaluation Policy of the Company, the Board has carried out annual evaluation of its performance, its committees, Chairperson and Directors through structured questionnaire.

Performance of the Board was evaluated by each Director on the parameters such as its role and responsibilities, business risks, contribution to the development of strategy and effective risk management, understanding of operational programmes, availability of quality information in a timely manner, regular evaluation of progress towards strategic goals and operational performance, adoption of good governance practices and adequacy and length of meetings, etc. Independent Directors also carried out evaluation of the Board performance.

Board committees were evaluated by the respective committee members on the parameters such as its role and responsibilities, effectiveness of the committee vis-a-vis assigned role, appropriateness of committee composition, timely receipt of information by the committee, effectiveness of communication by the committee with the Board, Senior Management and Key Managerial Personnel.

Performance of the Chairperson was evaluated by the Independent Directors on the parameters such as demonstration of effective leadership, contribution to the Board's work, communication with the Board, use of time and overall efficiency of Board meetings, quality of discussions at the Board meetings, process for settling Board agenda, etc.

Directors were evaluated individually by the Board of Directors (excepting the Director himself) on the parameters such as his/ her preparedness at the Board meetings, attendance at the Board meetings, devotion of time and efforts to understand the Company and its business, quality of contribution at the Board meetings, application of knowledge and experience while considering the strategy, effectiveness of follow-up in the areas of concern, communication with Board members, Senior Management and Key Managerial Personnel, etc. Independent Directors were additionally evaluated for their performance and fulfilment of criteria of independence and their independence from the Management. Also, the performance evaluation of the Non Independent Directors was carried out by the Independent Directors.

Outcome of the evaluation was submitted to the Chairman of the Company. The Chairman briefed the outcome of the performance evaluation to the Board.

E) REMUNERATION OF DIRECTORS

The details of remuneration paid to Executive and Non-Executive Directors during the Financial Year 2019-20 are given below:

(i) Remuneration to Managing/ Whole-Time Directors

(Amount in ₹)

Sr. No.	Particulars	Mr. Hari S Bhartia, Co-Chairman and Managing Director	Mr. Rajesh Kumar Srivastava, Whole-time Director	Mr. Anant Pande, Whole-time Director
1	Salary	27,000,000	13,556,640	8,174,264
2	Commission Payable (as a % of profit)	37,000,000	-	-
3	House Rent Allowance	-	8,133,984	4,904,558
4	Contribution to Provident Fund	3,240,000	1,626,797	980,912
5	Gratuity	-	-	-
6	Leave Encashment	-	-	-
7	Perquisite Value of Stock Options	-	-	-
8	Allowances/ Perquisites	58,460,904	16,531,681	7,289,010
Total		**125,700,904**	**39,849,102**	**21,348,744**

Note: Remuneration comprises salary, allowances, commission, perquisites/ taxable value of perquisites, etc.

Service Contracts, Notice Period and Severance Fees

Appointments of Managing Director and Whole-time Directors are contractual. Appointment of Whole-time Directors is terminable on 3 months' notice or by payment of Basic Salary in lieu thereof. No severance fee is payable to Managing Director and Whole-time Directors.

(ii) Remuneration to Non-Executive Directors

The Company considers the time and efforts put in by the Non-Executive Directors in deliberations at the Board/ Committee meetings. They are remunerated by way of sitting fees for attending the meetings and through commission on profit, as approved by the Board and shareholders of the Company.

Details of commission and sitting fees of the Non-Executive Directors for the year ended March 31, 2020 are given in the table below:

Name of Director	Sitting Fees (₹)	Commission Payable (₹)	Total (₹)
Mr. Shyam S Bhartia	–	–	–
Mr. S Sridhar	525,000	1,000,000	1,525,000
Ms. Sudha Pillai	555,000	1,000,000	1,555,000
Dr. Ashok Misra	405,000	1,000,000	1,405,000
Mr. Sushil Kumar Roongta	320,000	1,000,000	1,320,000
Mr. Vivek Mehra	480,000	1,000,000	1,480,000
Mr. Arun Seth	290,000	1,000,000	1,290,000
Mr. Priyavrat Bhartia	–	–	–
Mr. Arjun Shanker Bhartia	–	–	–
Total	**2,575,000**	**6,000,000**	**8,575,000**

Note: Mr. Shyam S Bhartia, Chairman, Mr. Priyavrat Bhartia and Mr. Arjun Shanker Bhartia, Directors have opted not to take commission and sitting fees for the Financial Year 2019-20.

Details of Equity Shares/ Stock Options held by the Non-Executive Directors in the Company as on March 31, 2020 are given in the table below:

Name of Director	No. of Equity Shares of ₹ 1 held	No. of Options under Plan 2005	No. of Options under Plan 2011
Mr. Shyam S Bhartia	1,399,925	Nil	Nil
Mr. S Sridhar	Nil	Nil	Nil
Ms. Sudha Pillai	Nil	Nil	Nil
Dr. Ashok Misra	Nil	Nil	Nil
Mr. Sushil Kumar Roongta	Nil	Nil	Nil
Mr. Vivek Mehra	Nil	Nil	Nil
Mr. Arun Seth	Nil	Nil	Nil
Mr. Priyavrat Bhartia	3,085	Nil	Nil
Mr. Arjun Shanker Bhartia	Nil	Nil	Nil

Other than holding Shares/ Options and remuneration indicated above, the Non-Executive Directors did not have any pecuniary relationship or transactions with the Company during the year.

F) GENERAL BODY MEETINGS

(i) Date, time and location of the Annual General Meetings held during the last three years

Financial Year	Date	Time	Location
2016-17 (39th AGM)	August 29, 2017	11:30 a.m.	Registered Office: Bhartiagram, Gajraula, District Amroha – 244 223, Uttar Pradesh
2017-18 (40th AGM)	September 26, 2018		
2018-19 (41st AGM)	September 25, 2019		

Following are the Special Resolutions passed at the Annual General Meetings held in the last three years:

Meeting	Subject Matter of Special Resolutions Passed
39th AGM	Appointment of Mr. Pramod Yadav as Whole-time Director for a period of 2 years effective from April 1, 2017.
40th AGM	1. Re-appointment of Mr. S Sridhar as an Independent Director for a term of 5 years effective from April 1, 2019. 2. Re-appointment of Ms. Sudha Pillai as an Independent Director for a term of 5 years effective from April 1, 2019. 3. Re-appointment of Dr. Ashok Misra as an Independent Director for a term of 5 years effective from April 1, 2019. 4. Appointment of Mr. Rajesh Kumar Srivastava as a Whole-time Director for a period of 5 years effective from January 17, 2018.
41st AGM	1. Appointment of Mr. Anant Pande as a Whole-time Director for a period of 5 years effective from October 22, 2018. 2. Approval for implementation of 'Jubilant General Employee Benefits Scheme - 2019' ('JGEBS'). 3. Approval for extending the benefits of JGEBS to the employees of the holding company and subsidiary companies of the Company.

(ii) Special Resolutions passed through Postal Ballot in Financial Year 2019-20

No Special Resolution has been passed through Postal Ballot during the Financial Year 2019-20.

(iii) Whether any Special Resolution is proposed to be passed through Postal Ballot

Special Resolution(s) as may be necessary under the Act and/ or the Listing Regulations would be passed through Postal Ballot.

(iv) Procedure for Postal Ballot

- The notices containing the proposed resolutions and explanatory statement are sent to the shareholders at the addresses registered with the Company alongwith a Postal Ballot Form and a postage pre-paid envelope containing the address of the Scrutiniser appointed by the Board for carrying out the Postal Ballot process;
- The Postal Ballot Forms received within 30 days of despatch are considered by the Scrutiniser;
- The Scrutiniser submits his report to the Chairman/ Co-Chairman of the Company or a person authorised by them, who on the basis of the report, announces the results; and
- The Company has entered into an agreement with National Securities Depository Limited ('NSDL') and Central Depository Services (India) Limited ('CDSL') for providing e-voting facility to its shareholders. Under this facility, shareholders are provided an electronic platform to participate and vote on the resolutions to be passed through Postal Ballot.

G) CODES AND POLICIES

The Company has established a robust framework of Codes and Policies that facilitates and reflects adoption of good governance practices. The salient Codes and Policies adopted by the Company are mentioned below:

i. Code of Conduct for Directors and Senior Management

The Company has formulated and implemented a Code of Conduct for the Board members and Senior Management. Requisite annual affirmations of compliance with the Code have been received from the Directors and Senior Management of the Company. A declaration to this effect signed by Mr. Hari S Bhartia, Co-Chairman & Managing Director is enclosed as **Annexure-B.** The Code of Conduct is posted on the Company's website www.jubl.com.

ii. Code of Conduct for Prevention of Insider Trading

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities of the Company by the Designated Persons. During the year, the Code has been revised by the Board, pursuant to the SEBI (Prohibition of Insider Trading) Regulations, 2015 (the 'SEBI Insider Trading Regulations'), as amended. Salient changes in the revised Code include certain exemptions from Trading Window restrictions, amendment in the meaning of 'Material Financial Relationship', protection to employees against retaliation and victimisation, etc. The Company has also implemented the Policy and Procedure for inquiry in case of leak or suspected leak of Unpublished Price Sensitive Information ('UPSI'), pursuant to the Regulations.

Dealing in the shares of the Company by the Designated Persons is effectively monitored for ensuring compliance with the Code. Report on dealing in the shares of the Company by the Designated Persons is placed before the Chairman of the Audit Committee and the Board on a quarterly basis. Pursuant to the SEBI Insider Trading Regulations, the Company has established a Structured Digital Database with adequate internal controls and checks such as time stamp and audit trails. The Company has also established effective internal controls to ensure compliance with the SEBI Insider Trading Regulations. These internal controls are reviewed annually by the Audit committee and the Board of Directors to ensure effectiveness of such controls.

iii. Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information

The Company has adopted a Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information with a view to facilitate prompt, uniform and universal dissemination of unpublished price sensitive information. The Code also includes the Policy for Determination of Legitimate Purposes. The Code is posted on the Company's website www.jubl.com.

iv. Policy for Determining Materiality of Events and Information

The Company has adopted the Policy for Determining Materiality of Events and Information. This policy aims to ensure timely and adequate disclosure of all material and price sensitive information to the Stock Exchanges. The Policy is displayed on the Company's website www.jubl.com.

v. Whistle Blower Policy

Jubilant has a robust Whistle Blower Policy and Ombudsman Process to make the workplace at Jubilant conducive to open communication regarding business practices. It enables the Directors and full time employees to voice their concerns or disclose or report fraud, unethical behaviour, violation of the Code of Conduct, questionable accounting practices, grave misconduct, etc. without fear of retaliation/ unlawful victimisation/ discrimination which is a sine qua non for an ethical organisation.

The Whistle Blower Policy has been posted on the Company's website www.jubl.com. The Audit Committee periodically reviews the functioning of the Policy and the Ombudsperson Process. During the year, no Director or full time employee was denied access to the Chairman of the Audit Committee.

vi. Appointment and Remuneration Policy

The Company has a Policy on appointment and remuneration of Directors, Key Managerial Personnel ('KMP') and Senior Management / other employees ('Employees') of the Company. The Policy aims to ensure that the persons appointed as Directors, KMPs and Employees possess the requisite qualifications, experience, expertise and attributes commensurate to their positions and level and that the remuneration of such persons is fair, reasonable and sufficient to attract, retain and motivate the personnel to manage the Company successfully. The Policy contains, *inter alia*, provisions pertaining to qualification, attributes and process of their appointment and removal as well as remuneration. The Policy is displayed on the Company's website and web-link for the same is: https://www.jubl.com/investors/corporate-governance/policies-and-codes/appointment-and-remuneration-policy.

vii. Policy for Determining Material Subsidiaries

Policy for Determining Material Subsidiaries is displayed on the Company's website. The web-link for the same is: https://www.jubl.com/investors/corporate-governance/policies-and-codes/policy-for-determining-material-subsidiaries.

viii. Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions

Policy on Materiality of Related Party

Transactions and Dealing with Related Party Transactions is displayed on the Company's website. The web-link for the same is: https://www.jubl.com/investors/corporate-governance/policies-and-codes/policy-on-rpts.

ix. Dividend Distribution Policy

The Company has formulated and implemented the Dividend Distribution Policy in accordance with the Listing Regulations. The Policy has been posted on the Company's website www.jubl.com and is given as **Annexure-C.**

x. Policy for Preservation of Documents

The Company has a Policy for Preservation of Documents. The Policy facilitates preservation of documents in compliance with the laws applicable to various functions and departments of the Company.

xi. Archival Policy

The Company has an Archival Policy that lays down the process and manner of archiving the disclosures made to the Stock Exchanges under the Listing Regulations. The Policy provides that such disclosures shall be hosted on the website of the Company for a period of five years from the date of disclosure to the Stock Exchanges. The Policy also lays down the manner of archiving these disclosures after the period of 5 years. The Policy has been posted on the Company's website www.jubl.com.

xii. 'Corporate Social Responsibility Policy' is displayed on the Company's website www.jubl.com.

xiii. Risk Management Policy.

xiv. Policy on Board Diversity.

xv. Succession Plan for Board Members and Senior Management.

xvi. Performance Evaluation Policy.

xvii. Code of Conduct for Employees.

xviii. Policy for Prevention of Sexual Harassment.

H) DISCLOSURES

(i) There are no materially significant transactions with the related parties viz. promoters, directors, their relatives or the management, subsidiaries, etc. that may have a potential conflict with the interests of the Company at large. Related Party Transactions are given at Note No. 37 to the Standalone Financial Statements;

(ii) The Securities and Exchange Board of India ('SEBI') had, by Adjudication Order dated January 31, 2018, (the 'Adjudication Order') imposed a penalty of ₹ 1,000,000 each on the Company and Mr. Shyam S Bhartia, Mr. Hari S Bhartia and Jubilant Stock Holding Private Limited, a promoter group entity (collectively referred to as 'Promoter Group') as well as Mr. Amit Arora, an ex-employee of the Company (who is now employed with a group company).

The Adjudication Order states that the Company had violated the applicable provisions of the erstwhile Listing Agreement by making delayed disclosures to the stock exchanges in respect of material price sensitive information of certain events.

In terms of the Adjudication Order, SEBI had imposed penalty on the Promoter Group for purchasing equity shares of the Company while they were in possession of certain unpublished price sensitive information. Similarly, penalty had been imposed on the ex-employee for selling and purchasing equity shares of the Company while in possession of unpublished price sensitive information.

The Company, the Promoter Group and the ex-employee had filed appeals against the Adjudication Order on April 24, 2018 before the Securities Appellate Tribunal ('SAT'), Mumbai.

SAT, by its Order dated November 7, 2019, reduced the penalty on Jubilant Life Sciences Limited from ₹ 1,000,000 to ₹ 500,000 and dismissed the appeals of the Promoter Group and Mr. Amit Arora. The penalty as imposed has been paid by the Company, Promoter Group and Mr. Amit Arora along with interest and hence the matter has been closed.

No other penalties or strictures have been imposed on the Company by Stock Exchanges or SEBI or any statutory authority on any matter relating to capital markets during the last 3 years;

(iii) Listing fees for the Financial Year 2020-21 have been paid to the Stock Exchanges on which securities of the Company are listed;

(iv) Detailed note on the risk management is included in the Management Discussion and Analysis section;

(v) Commodity Price Risks/ Foreign Exchange Risk and Hedging Activities: Your Company is exposed to foreign exchange risks on its import of raw materials/ trading goods/ capital

items, export receivables and borrowings denominated in foreign exchange.

The Company did not use any derivative financial instruments or other hedging techniques to cover the potential exposure as the net foreign currency exposure is not significant.

As per the Company's Policy for Determination of Materiality of Events and Information, your Company does not have material exposure of any commodity and accordingly, no hedging activities for the same are carried out. Therefore, there is no disclosure to offer in terms of SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2018/0000000141 dated November 15, 2018.

(vi) Fees paid to Statutory Auditors: The Company and its subsidiaries have paid aggregate fees of ₹ 18.57 million to the Statutory Auditors and its network firms/ entities for audit and non-audit services availed during the Financial Year 2019-20;

(vii) Disclosure in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 is as under:

Sr. No.	Particulars	Details
1	Number of complaints filed during the Financial Year 2019-20	1
2	Number of complaints disposed of during the Financial Year 2019-20	1
3	Number of complaints pending as on end of the Financial Year 2019-20	0

(viii) The Company has complied with the requirements pertaining to Corporate Governance specified in Regulations 17 to 27 and Clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the Listing Regulations.

I) MEANS OF COMMUNICATION

(i) The quarterly results are regularly submitted to the Stock Exchanges and are published in leading business newspaper of the country 'Mint' and regional newspaper 'Hindustan' in compliance with the Listing Regulations.

(ii) The official news releases including the quarterly, half yearly and annual results and presentations are posted on the Company's website www.jubl.com.

(iii) Various sections of the Company's website www.jubl.com keep the investors updated on material developments of the Company by providing key and timely information like details of Directors, financial information, press releases, presentations, stock information, etc.

(iv) Regular communications are sent to shareholders including e-mailing of quarterly results and press release just after release to the Stock Exchanges, e-mailing of Annual Reports and Corporate Sustainability Reports.

(v) Online feedback form is placed on the website of the Company to enable the shareholders to provide feedback about shareholder services.

(vi) The Company works towards excellence in stakeholder communication. It believes in sharing all material information that may directly or indirectly affect the financial and operational performance of the Company and consequently the share price.

A detailed docket on the financials and business highlights is released to the stock exchanges after the Board approves the results every quarter. We host a quarterly conference call to share the financial results of the Company along with discussion on the performance of the businesses by the leadership team. This is followed by question and answer session such that whosoever has a question for the management can raise it in the forum. We conducted 4 conference calls during the year 2019-20, wherein over 100 participants from leading brokerage houses, foreign and domestic institutional investors, banks, insurance and portfolio management companies and rating agencies, besides media and others logged into the conference each time to listen to the management's discussion and analysis. Transcripts of the conference calls are also made available on the Company's website. The Company, as a process, disseminates material information on specific business updates through business or press releases, as appropriate.

J) GENERAL SHAREHOLDER INFORMATION

(i) Date, time and venue of 42nd Annual General Meeting

As per the notice of 42nd Annual General Meeting.

(ii) Financial Year and Financial Calendar

The Company observes April 1 to March 31 as its Financial Year. The Financial Calendar for the year 2020-21 is as follows:

Item	Tentative Dates*
First Quarter Results	Friday, July 24, 2020
Second Quarter Results	Friday, October 23, 2020
Third Quarter Results	Friday, February 5, 2021
Audited Annual Results for the year	Friday, May 21, 2021

*As approved by the Board. These dates are subject to change.

(iii) Dividend Payment Dates

The Board of Directors has, at its meeting held on February 27, 2020, declared interim dividend @ 500% i.e. ₹ 5 per Equity Share of ₹ 1 each on the paid-up Equity Share capital of the Company for the Financial Year 2019-20. The dividend was paid on March 18, 2020. The Board of Directors has not recommended final dividend for the Financial Year 2019-20.

(iv) Listing

The names of the Stock Exchanges at which the securities of the Company are listed and the respective stock codes are as under:

Sr. No.	Name and Address of the Stock Exchange	Security Listed	Stock Code
1.	BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001	Equity Shares	530019
2.	National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051	Equity Shares	JUBILANT

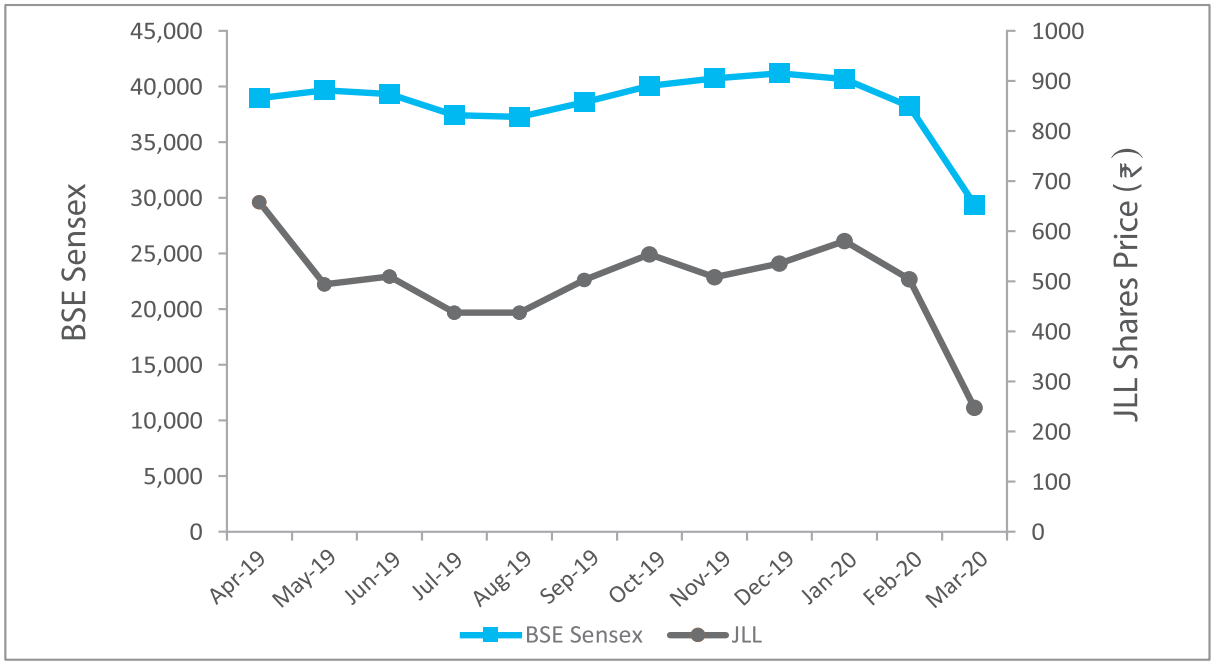
(v) Market Information

Monthly high/ low of the market price of the Company's Equity Shares (of ₹1 each) traded on the Stock Exchanges during the year 2019-20 is given hereunder:

(Amount in ₹)

Month	BSE Limited		National Stock Exchange of India Limited	
	High	Low	High	Low
Apr-19	727.05	645.50	726.90	645.20
May-19	673.30	491.50	663.35	490.50
Jun-19	523.60	450.00	524.35	450.30
Jul-19	525.00	425.00	525.80	425.00
Aug-19	461.50	392.30	459.00	391.05
Sep-19	573.00	426.00	572.40	425.70
Oct-19	583.70	463.20	583.80	467.00
Nov-19	564.90	489.00	564.70	488.00
Dec-19	559.80	497.00	559.80	496.00
Jan-20	638.65	520.75	639.95	520.00
Feb-20	586.40	489.15	588.00	488.55
Mar-20	523.00	230.00	523.80	234.35

(vi) Performance of the Company's Equity Shares vis-a-vis BSE Sensex during 2019-20



The above graph is based on the monthly closing prices of equity shares of the Company on BSE and monthly closing BSE Sensex.

(vii) Growth in Equity Capital

Year	Particulars	Increase in Number of Shares	Cumulative Number of Shares	Face Value (₹)/ Per Share
1978	Issue of Shares to initial subscribers	1,200	1,200	10
1981	Issued to Indian promoters	608,370	609,570	10
1981	Issued to Foreign collaborators	655,430	1,265,000	10
1981	Issued to Public through public issue	2,200,000	3,465,000	10
1982-1983	Rights Issue 1:5	693,000	4,158,000	10
1984-1985	Forfeited on account of non-payment of allotment money	-3,200	4,154,800	10
1986-1987	Conversion of loan into Equity Shares	1,006,180	5,160,980	10
1995-1996	Issued to shareholders of Ramganga Fertilizers Limited upon merger with the Company	256,522	5,417,502	10
1999-2000	Issued to shareholders of Anichem India Limited and Enpro Speciality Chemicals Limited upon merger with the Company	839,897	6,257,399	10
2001-2002	Conversion of 1,500,000 Warrants issued to promoters on preferential basis	1,500,000	7,757,399	10
2002-2003	Sub-division of shares from ₹ 10 to ₹ 5	7,757,399	15,514,798	5
2002-2003	Cancellation of shares as per Scheme of Amalgamation of the Company with Vam Leasing Limited and Vam Investments Limited	-851,234	14,663,564	5
2003-2004	Issue of Bonus Shares in the ratio of 3:5	8,798,139	23,461,703	5
2004-2005	Issued to foreign investors on preferential basis	2,424,273	25,885,976	5
2004-2005	Part conversion of FCCBs	27,379	25,913,355	5
2005-2006	Part conversion of FCCBs	1,448,348	27,361,703	5
2005-2006	Issued to foreign investors on preferential basis	990,000	28,351,703	5
2005-2006	Sub-division of shares from ₹ 5 to ₹ 1	113,406,812	141,758,515	1
2005-2006	Part conversion of FCCBs	684,480	142,442,995	1
2006-2007	Part conversion of FCCBs	999,339	143,442,334	1

Year	Particulars	Increase in Number of Shares	Cumulative Number of Shares	Face Value (₹)/ Per Share
2006-2007	Issue of shares upon exercise of Options under Jubilant Employees Stock Option Plan, 2005	3,000	143,445,334	1
2007-2008	Part conversion of FCCBs	2,675,375	146,120,709	1
2007-2008	Issue of shares upon exercise of Options under Jubilant Employees Stock Option Plan, 2005	65,205	146,185,914	1
2008-2009	Issue of shares upon exercise of Options under Jubilant Employees Stock Option Plan, 2005	46,630	146,232,544	1
2008-2009	Part conversion of FCCBs	1,309,714	147,542,258	1
2009-2010	Issue of Shares to Qualified Institutional Buyers	11,237,517	158,779,775	1
2010-2011	Issue of Shares under Scheme of Amalgamation & Demerger with Jubilant Industries Limited and Others	501,364	159,281,139	1

(viii) Appreciation in Share Price

A person who invested ₹ 1 Lac in the Company in April, 2001 has holdings worth approximately ₹ 64 lac now as computed below:

Date	Action	No. of Resultant Shares of JLL	Face Value of JLL Shares (₹)	No. of Resultant Shares of JIL	Face Value of JIL Shares (₹)
April 2, 2001	Purchased shares @ ₹ 62.90 per share (BSE Opening Price)	1,589.83	10	NA	NA
November 21, 2002	Sub-division of shares from ₹ 10 to ₹ 5	3,179.65	5	NA	NA
March 18, 2004	Issue of Bonus Shares 3:5	5,087.44	5	NA	NA
March 24, 2006	Sub-division of shares from ₹ 5 to ₹ 1	25,437.20	1	NA	NA
November 26, 2010	Issue of Shares by JIL pursuant to Demerger	–	–	1,271.86	10

Market Value of 25,437.20 Equity Shares of JLL as at the end of Financial Year 2019-20 @ ₹ 249.20 per share was ₹ 6,338,950 and Market Value of 1,271.86 Equity Shares of JIL as at the end of Financial Year 2019-20 @ ₹ 85.90 per share was ₹ 109,253 resulting in an aggregate of ₹ 6,448,203. Thus, the shareholder has multiplied his wealth over 64 times in 19 years, implying a Compounded Annual Growth Rate of 25% approximately. In addition, the shareholder also got attractive dividends.

(Note: JLL means Jubilant Life Sciences Limited and JIL means Jubilant Industries Limited)

(ix) Compliance Officer

Mr. Rajiv Shah, Company Secretary, is the Compliance Officer. He can be contacted for any investor related matter relating to the Company. His contact no. is +91-120-4361000; Fax no. +91-120-4234895 and e-mail ID is investors@jubl.com.

(x) Registrar and Transfer Agent

For securities related matters, investors are requested to correspond with the Company's Registrar and Transfer Agents - Alankit Assignments Limited quoting their Folio No. / DP ID & Client ID at the following address: Alankit Assignments Limited (Unit: Jubilant Life Sciences Limited), 205-208 Anar Kali Complex, Jhandewalan Extension, New Delhi-110055; Tel: +91-11-42541234; E-mail: rta@alankit.com.

(xi) Share Transfer System

Stakeholders Relationship Committee is authorised to approve transfers of shares. The dematerialised shares are transferred directly to the beneficiaries by the depositories.

Trading in equity shares of the Company is permitted only in dematerialised form. SEBI has mandated that securities of listed companies can be transferred only in dematerialised form effective from April 1, 2019. Accordingly, the Company/ its Registrar and Transfer Agent have stopped accepting any fresh lodgement for transfer of shares in physical form. Members holding shares in physical form are advised to avail of the facility of dematerialisation.

(xii) Shareholder Satisfaction Survey

The Company offers the facility of online survey to assess the shareholders' satisfaction level for the investor services rendered by the Company. The shareholders can submit their feedback for investor services on the following parameters by accessing the web-link: https://www.jubl.com/investors/investor-feedback-form

1. Timely receipt of Annual Report, Dividend & other documents/ correspondence
2. Quality & contents of Annual Report
3. Dissemination of information about the Company
4. Response time & satisfaction level experienced
5. Interaction with the Company officials
6. Interaction with Registrar & Transfer Agents
7. Investor service section of the Company's website
8. Overall rating of our investor services

The Shareholders are asked to give one of the following four possible ratings to each of the above criteria:

- Outstanding
- Very Good
- Good
- Poor

(xiii) Distribution of Shareholding as on March 31, 2020

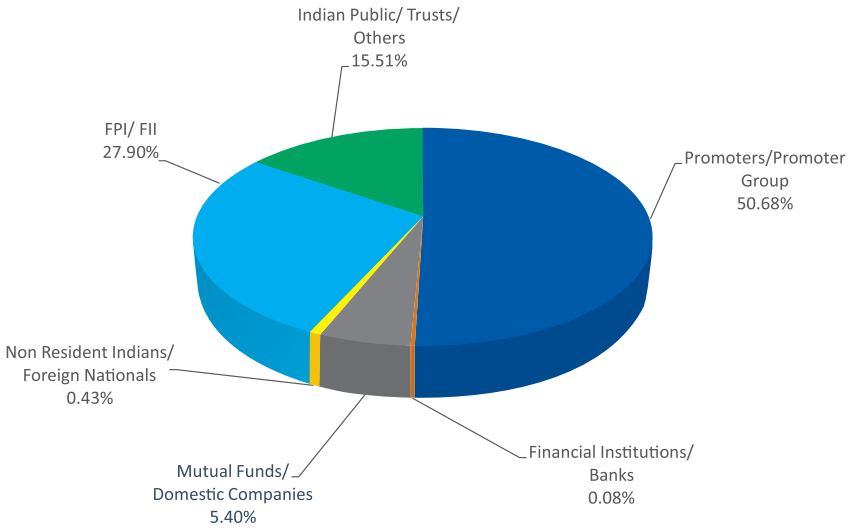
(a) Value wise

Shareholding of Nominal Value in ₹	Shareholders		Shareholding	
	Number	% of Total	Number	% of Total
Upto 5,000	49,019	98.87	10,964,495	6.89
5,001 to 10,000	232	0.47	1,695,487	1.06
10,001 to 20,000	120	0.24	1,711,438	1.07
20,001 to 30,000	35	0.07	890,925	0.56
30,001 to 40,000	19	0.04	658,186	0.41
40,001 to 50,000	22	0.04	981,262	0.62
50,001 to 100,000	44	0.09	3,187,703	2.00
100,001 and above	91	0.18	139,191,643	87.39
Total	**49,582**	**100.00**	**159,281,139**	**100.00**

(b) Category wise

Sr. No.	Category	No. of Shares	Shareholding as a Percentage of Total Number of Shares
A	Promoters & Promoter Group	80,717,056	50.68
B	Public Shareholding:		
	1. Financial Institutions/ Banks	134,965	0.08
	2. Mutual Funds/ Domestic Companies	8,603,637	5.40
	3. Non Resident Indians/ Foreign Nationals	677,337	0.43
	4. FPI / FII	44,449,164	27.90
	5. Indian Public/ Trusts/ Others	24,698,980	15.51
Grand Total		**159,281,139**	**100.00**

Graphic depiction of the shareholding:



(xiv) Unclaimed Dividends

Dividends pertaining to the financial years upto and including 1993-94, remaining unpaid/ unclaimed, have been transferred to the General Revenue Account of the Central Government. Shareholders having valid claims of unpaid/ unclaimed dividend for any of these financial years may approach Investor Education and Protection Fund Authority constituted by the Central Government.

Dividends pertaining to the financial years 1994-95 to 2011-12 remaining unpaid and shares pertaining to unpaid dividend until the financial year 2011-12 have been transferred to the Investor Education and Protection Fund (the 'Fund').

In respect of unpaid/ unclaimed dividends for the financial year 2012-13 onwards, the shareholders are requested to write to the Registrar and Transfer Agent. Dividends remaining unclaimed for seven years from the date of transfer to the unpaid dividend account shall be transferred alongwith the underlying shares to the Fund.

Shareholders who have not encashed their warrants relating to the dividends mentioned below are requested to immediately approach the Registrar and Transfer Agent for claiming the dividend:

Financial Year	Date of Dividend Declaration	Due Date for Transfer to the Fund
2012-13	August 27, 2013	September 30, 2020
2013-14	September 2, 2014	October 4, 2021
2014-15	September 1, 2015	October 3, 2022
2015-16	August 30, 2016	October 1, 2023
2016-17	August 29, 2017	October 5, 2024
2017-18	September 26, 2018	November 1, 2025
2018-19	September 25, 2019	October 31, 2026
2019-20 (Interim Dividend)	February 27, 2020	April 3, 2027

(xv) Compliance Certificate of Practicing Company Secretary

The Company has obtained a certificate from the Practicing Company Secretary, Mr. Tanuj Vohra, Partner, TVA & Co. LLP, Company Secretaries, confirming compliance with the conditions of Corporate Governance as stipulated in Schedule V(E) of the Listing Regulations. The Certificate is attached as **Annexure-D.**

(xvi) (a) Dematerialisation of Shares

The equity shares of the Company fall under the category of compulsory delivery in dematerialised mode by all categories of investors. The Company has signed agreements with NSDL and CDSL for dematerialisation connectivity. As on March 31, 2020, 158,531,198 Equity Shares of the Company (99.53% of the Paid-up capital) were in dematerialised form.

Under the Depository System, the International Securities Identification Number (ISIN) allotted to the Company's equity shares is INE700A01033.

(b) Liquidity

The equity shares of the Company are frequently traded on the National Stock Exchange of India Limited as well as on BSE Limited and are in the category of Group A scrips on BSE Limited.

(xvii) Outstanding GDRs/ ADRs/ Warrants or any Convertible Instruments, Conversion Date and Likely Impact on Equity

(a) As on March 31, 2020, no FCCBs / GDRs / ADRs / Warrants or convertible instruments were outstanding.

(b) Paid-up Share Capital

The Paid-up Share Capital as on March 31, 2020 stands at ₹ 159,281,139 comprising of 159,281,139 equity shares of ₹ 1 each. There was no change in the issued and paid-up share capital during the year.

(xviii) Location of the Manufacturing Facilities

Uttar Pradesh	Gujarat
Bhartiagram, Gajraula, District Amroha - 244 223	1 Block 133, Village Samlaya, Taluka Savli, District Vadodara – 391 520
	2 Plot No. P1-L1, P1-L13 to L16, P1-L19 (Jubilant SEZ, Plot No-5), Vilayat GIDC, Taluka Vagra, District Bharuch - 392 012

Maharashtra	
1	Village Nimbut, Railway Station Nira, Taluka - Baramati, District Pune - 412 102
2	B-34, Vadolgaon, MIDC, Behind Reliance Petrol Pump, Ambernath(W) - 421 501, District Thane
3	N-34, MIDC Anand Nagar, Addl. Ambernath, Ambernath(E) - 421 506, District Thane

(xix) R&D Centre

Bhartiagram, Gajraula, District Amroha - 244 223, Uttar Pradesh

(xx) Address for Correspondence

Jubilant Life Sciences Limited
1A, Sector 16A
Noida - 201 301, Uttar Pradesh
Tel: +91-120-4361000
Fax: +91-120-4234895
E-mail: investors@jubl.com
Website: www.jubl.com

(xxi) Corporate Identification Number (CIN)

L24116UP1978PLC004624

(xxii) Details of Credit Ratings obtained by the Company alongwith revisions thereof during the year are mentioned below:

Sr. No.	Facility/ Instrument	Rating Agency	Rating	Outlook	Remarks
1	Bank Loan	India Ratings & Research	IND AA	Rating Watch Evolving	Outlook changed from Stable
2	Long Term Loans	India Ratings & Research	Withdrawn	-	Rating has been withdrawn as the Loans are repaid in full
3	Non-Convertible Debentures of ₹ 395 Crore	India Ratings & Research	IND AA	Rating Watch Evolving	Outlook changed from Stable
4	Non-Convertible Debentures of ₹ 350 Crore	India Ratings & Research	IND AA	Rating Watch Evolving	Outlook changed from Stable
		CRISIL	CRISIL AA	Rating Watch with Developing Implications	Outlook changed from Stable
		CRISIL	Withdrawn	-	Rating has been withdrawn as NCDs are redeemed in full
5	Commercial Paper	India Ratings & Research	IND A1+	Rating Watch Evolving	Outlook is placed on Rating Watch Evolving
		CRISIL	CRISIL A1+	-	Rating reaffirmed

Notes:

1. 'Rating Watch Evolving' are in consequence to the announcement of the Composite Scheme of Arrangement.
2. Non Convertible Debentures were redeemed on January 7, 2020 alongwith accrued interest thereon.

(xxiii) Equity Shares in Suspense Account

Pursuant to Clause 5A of the erstwhile Listing Agreement (corresponding to Schedule VI to the Listing Regulations), shareholders holding shares in physical form and not having claimed share certificates were sent three reminder letters requesting them to claim their equity shares. In terms of the aforesaid clause, equity shares which remained unclaimed were transferred in the year 2012 to JLL Unclaimed Suspense Account. Details required under Schedule V (F) of the Listing Regulations are given below:

Particulars	Number of Shareholders	Number of Equity Shares
Aggregate number of shareholders and outstanding shares in the Unclaimed Suspense Account lying as on April 1, 2019	2,241	1,308,665
Number of shareholders who approached the Company for claiming shares from the Unclaimed Suspense Account during 2019-20	182*	142,600
Number of shareholders to whom shares were transferred from the Unclaimed Suspense Account during 2019-20	Nil	Nil
Number of shares transferred to Investors Education and Protection Fund (the 'Fund') during 2019-20	1,760#	921,435
Aggregate number of shareholders and outstanding shares lying in the Unclaimed Suspense Account as on March 31, 2020	299	244,630

*Excludes 71 shareholders who have lodged claim for part of their shareholding.

#Excludes 2 shareholders whose part shareholding have been transferred to the Fund.

The voting rights on the shares lying in JLL-Unclaimed Suspense Account shall remain frozen till the rightful owners of such shares claim the shares.

(xxiv) Pursuant to the provisions of Regulation 53 of the Listing Regulations, disclosure about details of Debenture Trustee is not applicable as the Company has fully redeemed outstanding NCDs of ₹ 7,450 million on January 7, 2020 alongwith accrued interest thereon. As on the date of this Report, no NCDs were outstanding.

K) COMPLIANCE WITH THE REGULATIONS RELATED TO CORPORATE GOVERNANCE IN THE LISTING REGULATIONS

(a) Mandatory Requirements

The Company has complied with the mandatory requirements relating to Corporate Governance as prescribed in the Listing Regulations.

(b) Extent to which Non-Mandatory requirements have been adopted

The status of adoption of non-mandatory requirements as specified in Regulation 27(1) read with Part E of Schedule II to the Listing Regulations is given below:

1. The Board

– **Non-Executive Chairman's Office**

The Chairman is Non-Executive Promoter Director.

2. Shareholders' Rights

Quarterly and year to date results along with press releases are sent to those shareholders whose e-mail addresses are available with the Company.

3. Modified opinion(s) in the audit reports

Audit Reports on the Financial Statements of the Company do not contain any modified opinion.

4. Separate posts of Chairman and Managing Director/CEO

The Co-Chairman is the Managing Director of the Company.

5. Reporting of Internal Auditors

Internal Auditors report to the Audit Committee.

(c) CEO/CFO Certification

In compliance with Regulation 17(8) read with Schedule II (B) of the Listing Regulations, a declaration by CEO i.e. the Co-Chairman & Managing Director and Chief Financial Officer, is enclosed as **Annexure-E** which, *inter alia*, certifies to the Board about accuracy of the financial statements and adequacy of internal controls for the financial reporting purpose.

For and on behalf of the Board

Shyam S Bhartia
Chairman
(DIN: 00010484)

Hari S Bhartia
Co-Chairman & Managing Director
(DIN: 00010499)

Place: Noida
Date: May 29, 2020

Annexure-A

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,

The Members of
Jubilant Life Sciences Limited
CIN: L24116UP1978PLC004624
Bhartiagram, Gajraula
District Amroha – 244223
Uttar Pradesh

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Jubilant Life Sciences Limited (CIN:L24116UP1978PLC004624) having registered office at Bhartiagram, Gajraula, District Amroha - 244223, Uttar Pradesh (hereinafter referred to as 'the Company') and produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company and its officers and the representations made by the management, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2020 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment
1	Mr. Shyam S Bhartia	00010484	21/06/1978
2	Mr. Hari S Bhartia	00010499	01/11/1983
3	Mr. S Sridhar	00004272	15/06/2013
4	Ms. Sudha Pillai	02263950	03/09/2013
5	Dr. Ashok Misra	00006051	15/09/2014
6	Mr. Sushil Kumar Roongta	00309302	23/05/2017
7	Mr. Vivek Mehra	00101328	23/05/2017
8	Mr. Arun Seth	00204434	22/10/2018
9	Mr. Priyavrat Bhartia	00020603	23/05/2017
10	Mr. Arjun Shanker Bhartia	03019690	23/05/2017
11	Mr. Rajesh Kumar Srivastava	02215055	17/01/2018
12	Mr. Anant Pande	08186854	22/10/2018

It is solemnly the responsibility of Directors to submit relevant declarations and disclosures with complete and accurate information in compliance with the relevant provisions. Further, ensuring the eligibility for the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For TVA & Co. LLP
Company Secretaries

Tanuj Vohra
Partner
M. No.: F5621, C.P. No.: 5253
UDIN F005621B000280467
PR 708/2020

Delhi, May 29, 2020

Annexure-B

TO WHOMSOEVER IT MAY CONCERN

This is to confirm that all the Board members and senior management personnel have affirmed compliance with the Code of Conduct for Directors and Senior Management of the Company for the year ended March 31, 2020.

For **Jubilant Life Sciences Limited**

Place: Noida
Date: May 29, 2020

Hari S Bhartia
Co-Chairman & Managing Director

Annexure-C

DIVIDEND DISTRIBUTION POLICY

PURPOSE

In compliance with the provisions of the Companies Act, 2013 and rules made thereunder (the 'Act') and Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations'), as amended from time to time, this Policy provides guidance for declaration of dividend and its pay-out by the Company. The Board of Directors (the 'Board') will consider the Policy while declaring / recommending dividend on behalf of the Company. The Policy is not an alternative to the decision of the Board for recommending / declaring dividend, which takes into consideration all the relevant circumstances enumerated hereunder or other factors as may be decided by the Board.

CONCEPT OF DIVIDEND

Dividend is the share of the profit that a company decides to distribute among its shareholders. The profits earned by the company can either be retained in the business or can be distributed among the shareholders as dividend.

TYPES OF DIVIDEND

The Act deals with two types of dividend - Interim and Final.

- **Interim Dividend**

  Interim dividend is the dividend declared by the Board between two Annual General Meetings as and when considered appropriate. The Board shall have the absolute power to declare interim dividend during the financial year, as and when deemed fit. The Act authorises the Board to declare interim dividend during any financial year out of the profits for the financial year in which the dividend is sought to be declared and/or out of the surplus in the profit and loss account.

  Normally, the Board could consider declaring an interim dividend after finalisation of quarterly (or half yearly) financial statements.

- **Final Dividend**

  Final dividend is recommended for the financial year at the time of approval of the annual financial statements. The Board shall have the power to recommend final dividend to the shareholders for their approval at the Annual General Meeting of the Company.

DECLARATION OF DIVIDEND

Subject to the provisions of the Act, dividend shall be declared and paid out of:

A. Profits of the Company for the year for which the dividend is to be paid after setting off carried over previous losses and depreciation not provided in the previous year(s);

B. Undistributed profits of the previous financial years after providing for depreciation in accordance with law and remaining undistributed.

C. Out of A and B both.

Before declaration of dividend, the Company may transfer a portion of its profits to reserves of the Company as may be considered appropriate by the Board at its discretion.

In the event of inadequacy or absence of profits in any financial year, a company may declare dividend out of free reserves subject to the compliance with the Act.

FACTORS GOVERNING DECLARATION OF DIVIDEND

The decision regarding dividend pay-out is a crucial decision as it determines the amount of profit to be distributed among shareholders and amount of profit to be retained in business.

The circumstances for dividend pay-out decision depends on various external and internal factors:

- **External Factors:**

  The Board shall consider various external factors while declaring dividend including the following:

  - Economic Scenario - The Board shall endeavour to retain a larger portion of profits to build up reserves, in case of adverse economic scenario.
  - Competitive / Market Scenario - The Board shall evaluate the market trends in terms of technological changes mandating investments, competition impacting profits, etc., which may require the Company to conserve resources.
  - Regulatory Restrictions / Obligations - In order to ensure compliance with the applicable laws, the Board shall consider the restrictions, if any, imposed by the Act and other applicable laws with regard to declaration of dividend.

    Statutory obligations under the Companies Act, 2013 to transfer a certain portion of profits to any specific reserve such as Debenture Redemption Reserve, Capital Redemption Reserve, etc. may impact the decision with regard to dividend declaration.

    Dividend distribution tax or any tax deduction at source as required by tax regulations in India, applicable at the time of declaration of dividend may impact the decision with regard to dividend declaration.
  - Agreements with Lenders / Debenture Trustees - The decision of dividend pay-out may also be affected by the restrictions and covenants contained in the agreements entered into with the lenders or Debenture Trustees of the Company from time to time.
  - Other Factors - Other factors beyond control of the Management like natural calamities, fire, etc. effecting operations of the Company may impact the decision with regard to dividend declaration.

- **Internal Factors:**

  The Board shall consider internal factors while declaring dividend including the following:

  - Profitability;
  - Availability and Liquidity of Funds;
  - Capex needs for the existing businesses;
  - Mergers and Acquisitions;
  - Expansion / Modernisation of the business;
  - Additional investments in subsidiaries/associates of the Company;
  - Cost of raising funds from alternate sources;
  - Cost of servicing outstanding debts;
  - Funds for meeting contingent liabilities;
  - Any other factor as deemed appropriate by the Board.

FINANCIAL PARAMETERS FOR DECLARING DIVIDEND

The Company is committed to deliver sustainable value to its stakeholders. The Company shall strive to distribute an optimal and appropriate level of the profits among the shareholders in the form of dividend.

To keep investment attractive and to ensure capital appreciation for the shareholders, the Company shall also endeavour to provide consistent return over a period of time. While deciding on the dividend, micro and macro economic parameters for the country in general and the Company in particular shall also be considered.

Taking into consideration the aforementioned factors, the Board shall endeavour to maintain a dividend pay-out.

UTILISATION OF RETAINED EARNINGS

Subject to the provisions of the Act and other applicable laws, retained earnings may be utilised as under:

- Issue of fully paid-up bonus shares;
- Declaration of dividend - Interim or Final;
- Augmenting internal resources;
- Funding for Capex / expansion plans / acquisition;
- Repayment of debt;
- Any other permitted use as may be decided by the Board.

PARAMETERS FOR VARIOUS CLASSES OF SHARES

Currently, the Company has only one class of shares - Equity Shares. There is no privilege amongst Equity shareholders of the Company with respect to dividend distribution.

CIRCUMSTANCES IMPACTING DIVIDEND PAYMENT

The Company has been paying dividend to its shareholders over the last three decades and shall endeavour to continue with the dividend payment.

Given below are some of the circumstances in which shareholders of the Company may or may not expect dividend pay-out:

May expect dividend:

- Adequate profits and liquidity;
- Accumulated profits not warranted for immediate business needs.

May not expect dividend:

- Non availability of profits for dividend distribution;
- Funds available for dividend but need to be conserved due to:
  - Business needs;
  - Adverse economic /market scenario expected in near future;
  - Augmenting internal resources.

DISCLOSURE

This Dividend Distribution Policy shall be disclosed in the Annual Report of the Company and on the Company's website www.jubl.com.

If the Company proposes to declare dividend on the basis of any additional parameters apart from those mentioned in the Policy or proposes to change the parameters contained in this Policy, it shall disclose such changes along with the rationale for the same in the Annual Report and on the website.

EFFECTIVE DATE

This Policy shall be effective and applicable for dividend, if any, declared for the Financial Year 2016-17 onwards.

REVIEW / AMENDMENT

The Board may amend, abrogate, modify or revise any or all provisions of this Policy. However, amendments in the Act or in the Listing Regulations shall be binding even if not incorporated in this Policy.

Annexure-D

CERTIFICATE BY PRACTICING COMPANY SECRETARY ON COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE AS PER SCHEDULE V(E) OF THE LISTING REGULATIONS

To,
The Members of
Jubilant Life Sciences Limited
CIN: L24116UP1978PLC004624
Bhartiagram, Gajraula
District Amroha - 244223
Uttar Pradesh

1. We have examined the compliance of the conditions of Corporate Governance by Jubilant Life Sciences Limited (the 'Company') for the Financial Year ended on March 31, 2020, as stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
2. The compliance of the conditions of Corporate Governance is the responsibility of the management. Our examination has been limited to the review of the procedures and implementations thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
3. In our opinion and to the best of our information and according to the explanations given to us and the representation made by the directors and the management, we certify that the Company has complied with the mandatory conditions of Corporate Governance as stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
4. We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

TVA & Co. LLP
Company Secretaries

Tanuj Vohra
Partner
M. No.: F5621, C.P. No.: 5253
UDIN: F005621B000280434
PR 708/2020

Delhi, May 29, 2020

Annexure-E

CERTIFICATE OF CEO - CFO

This is to certify that:

A. We have reviewed the financial statements and the cash flow statement for the year ended March 31, 2020 and that to the best of our knowledge and belief:
   1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
   2. these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

D. We have indicated to the auditors and the Audit Committee:
   1. significant changes in internal control over financial reporting during the year;
   2. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
   3. instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For **Jubilant Life Sciences Limited**

Place: Noida
Date : May 29, 2020

Alok Vaish
Chief Financial Officer

Hari S Bhartia
Co-Chairman & Managing Director

BUSINESS RESPONSIBILITY REPORT

Business Responsibility Report

The Directors are pleased to present the Business Responsibility ('BR') Report of the Company for the Financial Year ended March 31, 2020. The Company also publishes annually, a comprehensive Sustainability Report following GRI (Global Reporting Initiative) Sustainability Reporting Standards.

The details on the aspects discussed in this Report are available in the Company's Sustainability Report for the Financial Year 2019-20. The Sustainability Report of the Company is available on the Company's website www.jubl.com.

Commitment to Sustainable and Inclusive Growth

Jubilant's continued focus on sustainability aims at improving stakeholders' value through optimum use of capital and natural resources. Our Promise of Caring, Sharing, Growing is the essence of our activities that are directed towards sustainable growth. Jubilant's approach to sustainable development focuses on the triple bottom line of Economic, Environment and Social performance. We are committed and working on various areas of energy conservation, climate change mitigation and water conservation measures. Our sustainability efforts are being reported through Corporate Sustainability Report since 2003 and the Report has been receiving GRI G3.1 A+ level and GRI Check since 2007 from GRI. Our Sustainability Report for the Financial Year 2018-19 was prepared following the latest GRI Standards in accordance with the 'Comprehensive' option and was assured by Ernst & Young Associates LLP and the application level was checked by GRI. The Sustainability Report for the Financial Year 2019-20 is prepared on the similar lines. This reflects our commitment towards sustainable development and continued efforts directed towards protecting the environment wherever we operate.

SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1.	Corporate Identity Number (CIN) of the Company	L24116UP1978PLC004624
2.	Name of the Company	Jubilant Life Sciences Limited
3.	Registered Address	Bhartiagram, Gajraula, District Amroha-244 223, Uttar Pradesh, India
4.	Website	www.jubl.com
5.	E-mail Address	rajesh.srivastava@jubl.com
6.	Financial Year Reported	2019-20
7.	Sector(s) that the Company is engaged in (industrial activity code-wise)	Basic Organic Chemicals (2011)
8.	List three key products / services that the Company manufactures / provides (as in balance sheet)	(i) Organic Chemicals including specialty chemicals and its intermediates
		(ii) Dry and aqueous choline chloride
		(iii) Feed Premixes
9.	Total number of locations where business activity is undertaken by the Company	
	(a) Number of International Locations (Provide details of major 5)	The Company's businesses and operations are spread across the Country. Details of plant locations of the Company are provided in the section 'General Shareholder Information' in the Corporate Governance Report forming part of the Annual Report.
	(b) Number of National Locations	
10	Markets served by the Company – Local / State / National / International	The Company's products have both national and international presence.

SECTION B: FINANCIAL DETAILS OF THE COMPANY

1.	Paid up Capital (in ₹)	159.28 million
2.	Total Turnover (in ₹)	31,399 million
3.	Total profit after taxes (in ₹)	3,211 million
4.	Total Spending on Corporate Social Responsibility (CSR) as percentage of profit after tax (%)	1.38% (CSR expenses of the Company for the Financial Year 2019-20 were ₹ 44.40 million)

5.	List of activities in which expenditure in 4 above has been incurred:	**(a) Project Arogya & Swasthya Prahari –** Improving health indices through innovative services and promoting health seeking behaviour. **(b) Project Muskaan –** Universalising elementary education and improving quality parameters for primary education through community involvement. **(c) Nayee Disha –** Enhancing employability through vocational training. **(d) Rural Development** - Local area development.

SECTION C: OTHER DETAILS

1. Does the Company have any Subsidiary Company/ Companies?

Yes, the Company had 48 Subsidiaries as on March 31, 2020.

2. Do the Subsidiary Company/Companies participate in the BR Initiatives of the parent company? If yes, indicate the number of such subsidiary company(s).

Business Responsibility Report also includes sustainability performance of subsidiaries of the Company which have a significant impact on the sustainability performance of the organisation. The key subsidiary companies covered in the report are as follows:

1. Jubilant Pharma Limited, Singapore
2. Jubilant HollisterStier LLC, Spokane, USA
3. Jubilant DraxImage Inc., Montreal, Canada
4. Jubilant Cadista Pharmaceuticals Inc., Salisbury, USA
5. Jubilant Draximage Radiopharmacies Inc., USA
6. Jubilant Generics Limited, India
7. Jubilant Biosys Limited, India
8. Jubilant Chemsys Limited, India
9. Jubilant Infrastructure Limited, India

3. Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, indicate the percentage of such entity/entities? [Less than 30%, 30-60%, More than 60%]

Jubilant does engage with all its key stakeholders (e.g. suppliers, employees, investors, community, etc.) and take note of their concerns while designing its business strategy. The Company also communicates its business responsibility policies and approaches to the concerned stakeholders from time to time. For example, holding Suppliers' Meet, publication of Annual Sustainability Report, Customer CSR Assessment, etc. The Green Supply Chain Policy is an example of engaging our suppliers in Jubilant's business responsibility journey. The percentage of such stakeholders is < 30%.

SECTION D: BR INFORMATION

1. Details of Director/Directors responsible for BR

(a) Details of the Director/Directors responsible for implementation of the BR policy/policies

The Board of Directors has assigned implementation of the BR Policies to the Sustainability & CSR Committee of the Board of Directors.

(b) Details of the BR Head

Name	Mr. Rajesh Kumar Srivastava
Designation	Whole-time Director
Director Identification Number	02215055
Phone Number	+91-120-4361000
Email ID	rajesh.srivastava@jubl.com

2. (a) Principle-wise (as per NVGs) BR Policy/policies

The National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business released by the Ministry of Corporate Affairs has adopted nine areas of Business Responsibility. These are as follows:

Principle 1: (P1)	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability
Principle 2: (P2)	Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle
Principle 3: (P3)	Businesses should promote the well-being of all employees
Principle 4: (P4)	Businesses should respect the interests of and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised
Principle 5: (P5)	Businesses should respect and promote human rights
Principle 6: (P6)	Businesses should respect, protect and make efforts to restore the environment
Principle 7: (P7)	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner
Principle 8: (P8)	Businesses should support inclusive growth and equitable development
Principle 9: (P9)	Businesses should engage with and provide value to their customers and consumers in a responsible manner

(b) Details of compliance (Reply in Y/N)

Principle-wise Policies		P1	P2	P3	P4	P5	P6	P7	P8	P9
1	**Do you have a policy/ policies for:**	Y	Y	Y	Y	Y	Y	Y	Y	Y
2	**Has the policy been formulated in consultation with the relevant stakeholders?**	Y	Y	Y	Y	Y	Y	Y	Y	Y
		The relevant policies have evolved over a period of time by taking inputs from the concerned internal stakeholders. The Company engages with the key external stakeholders on a regular basis and their concerns are noted and discussed internally which help in shaping our policies.								
3	**Does the policy conform to any national / international standards? If yes, specify? (50 words)**	Y	Y	Y	Y	Y	Y	Y	Y	Y
		All applicable national and international laws as well as international conventions are captured in the policies articulated by the Company. In addition, they reflect the purpose and intent of the United Nations Global Compact (UNGC) principles and Sustainable Development Goals (SDGs), GRI standards and international standards such as ISO 14001, ISO 9001, ISO 22000, ISO 50001, RC 14001, OHSAS 18001 / ISO 45001 and others.								
4	**Has the policy been approved by the Board? If yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?**	Y	Y	Y	Y	Y	Y	Y	Y	Y
		The policies are approved by the Board/Competent Authority to which the requisite authority has been delegated by the Board.								
5	**Does the company have a specified committee of the Board/ Director/ Official to oversee the implementation of the policy?**	Y	Y	Y	Y	Y	Y	Y	Y	Y
		The Company has set-up various Committees of the Board of Directors or of Senior Executives to oversee implementation of these policies. Sustainability & CSR Committee is one such committee which reviews Sustainability and CSR performance of the Company on a half-yearly basis.								
6	**Indicate the link for the policy to be viewed online?**	All employee related policies are uploaded on the intranet portal of the Company for communication and implementation. Other policies are uploaded on the Company's website www.jubl.com. Relevant policies are also published in the Annual Report.								
7	**Has the policy been formally communicated to all relevant internal and external stakeholders?**	Y	Y	Y	Y	Y	Y	Y	Y	Y
		Policies are communicated to the relevant stakeholders through Company website, meetings, emails, annual report, etc.								
8	**Does the company have in-house structure to implement the policy/ policies?**	Y	Y	Y	Y	Y	Y	Y	Y	Y

Principle-wise Policies		P1	P2	P3	P4	P5	P6	P7	P8	P9
9	**Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?**	Y	Y	Y	Y	Y	Y	Y	Y	Y
10	**Has the company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?**	Y	Y	Y	Y	Y	Y	Y	Y	Y

List of Existing Policies

Following are the key policies which provide broad guide-lines for smooth and transparent functioning of the Board	Approved by	On-line view
Code of Conduct for Directors and Senior Management	Board	www.jubl.com
Code of Conduct for Prevention of Insider Trading	Board	Intranet portal of the Company
Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions	Board	www.jubl.com
Corporate Social Responsibility Policy	Board	www.jubl.com
Policy for Determination of Materiality of Events and Information	Board	www.jubl.com
Policy on Board Diversity	Board	-
Succession Plan for Board Members and Senior Management	Board	-
Performance Evaluation Policy	Board	-
Appointment and Remuneration Policy	Board	www.jubl.com
Whistle Blower Policy	Board	www.jubl.com and Intranet portal of the Company
Policy for Determining Material Subsidiaries	Board	www.jubl.com
Archival Policy	Board	www.jubl.com
Policy for Preservation of Documents	Board	-
Dividend Distribution Policy	Board	www.jubl.com (Also forms part of Annual Report)
Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ('UPSI')	Board	www.jubl.com
Policy and Procedure for inquiry in case of leak or suspected leak of UPSI	Board	Intranet portal of the Company
Code of Conduct for Employees	Board	Intranet portal of the Company
Policy for Prevention of Sexual Harassment	Board	Intranet portal of the Company
Risk Management Policy	Board	-

Other policies adopted by the Company for ensuring effective governance in regular operations	Approved by	On-line view
Sustainability Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Climate Change Mitigation Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Environment, Occupational Health and Safety Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Responsible Care Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Green Supply Chain Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Quality Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com
Energy Policy	Chairman and Co-Chairman & Managing Director	www.jubl.com

3. Governance related to BR

(a) Indicate the frequency with which the Board of Directors, Committee of the Board or CEO assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year

There are several committees of the Board of Directors and of Senior Executives which meet at regular frequency to review the BR performance of the Company. Sustainability & CSR Committee of the Board reviews the Sustainability and CSR performance of the Company on a half-yearly basis. This Committee comprises Executive, Non-Executive and Independent Directors.

(b) Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published?

The Company is publishing its Sustainability Report annually following GRI standards since the Financial Year 2002-03. Every year, the Report is assured by a third party. Sustainability Report for the Financial Year 2018-19 was prepared following GRI Standards in accordance with the 'Comprehensive' option and was assured by Ernst & Young Associates LLP. The Report for the Financial Year 2019-20 is published on similar lines along with the Annual Report of the Company for the Financial Year 2019-20. Sustainability Reports of the Company are available on the Company's website at the following link: https://www.jubl.com/sustainability/sustainability-report.

Business Responsibility Report Index on Social, Environmental and Economic Issues

BRR Principle		Section in BR Report	Page	Details in Company's Sustainability Report
P1	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability	Corporate Governance - Ethics, Transparency & Accountability	153	√
P2	Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle	Sustainability of Products and Services across Life-Cycle	154	√
P3	Businesses should promote the well-being of all employees	Employee well being	155	√
P4	Businesses should respect the interests of and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised	Stakeholder Prioritisation and Engagement	156	√
P5	Businesses should respect and promote human rights	Promote Human Rights	156	√
P6	Businesses should respect, protect and make efforts to restore the environment	Respect, Protect and Restore the Environment	156	√
P7	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner	Public Policy Advocacy	157	√
P8	Businesses should support inclusive growth and equitable development	Corporate Social Responsibility	157	√
P9	Businesses should engage with and provide value to their customers and consumers in a responsible manner	Customer Satisfaction	157	√

SECTION E: PRINCIPLE-WISE PERFORMANCE

Principle 1: Businesses should conduct and govern themselves with Ethics, Transparency and Accountability.

Corporate Governance – Ethics, Transparency & Accountability:

Composition of the Board: The Board of Directors (the 'Board') is the apex and highest governing body in Jubilant Life Sciences Limited. The Board along with its Committees provides leadership and strategic guidance to the Company's management while discharging its fiduciary responsibilities thereby ensuring that the management adheres to high standards of ethics, transparency and disclosures. The Board's objective is to create sustainable value for all stakeholders, provide vision to the Company and oversee implementation of the Board's decisions.

The Company is led by a team of eminent professionals who inspire, lead and contribute to the growth of the Company. The Board of Directors of the Company has an optimal mix of Executive, Non-Executive, Independent and Non-Independent Directors. As on May 29, 2020, the Board comprised 3 Executive Directors and 9 Non-Executive Directors. The Board had 6 Independent Directors including 1 Woman Director. All members of the Board are well experienced and bring expertise in the fields of Life Sciences, Pharmaceuticals, Chemical Engineering, Banking, Accounts, Taxation, Administration, etc. to the table.

The Independent Directors are not associated with the Company in any executive capacity. The Independent Directors, by furnishing a Certificate of Independence to the Board, affirm their independence on an annual basis.

Senior Leadership Team: Co-Chairman and Managing Director ('CCMD') is the highest Executive Officer of the Company. He belongs to the promoter group and along with the Chairman, has led the Company to its present growth and success. The Chief Executive Officers ('CEOs') of various businesses of the Company are responsible for smooth functioning of their respective businesses. They are responsible for development of business strategies keeping in view the interests of all the stakeholders. The business strategies and plans are reviewed during the Annual Strategy Meet by the Chairman, CCMD, Chief Financial Officer and CEOs.

Board Committees for effective governance: To focus effectively on the issues and to ensure expedient resolution of diverse matters, the Board has constituted several Committees with clearly defined terms of reference and scope. The Committee members are appointed by the Board with the consent of the individual Directors. Committees of the Board are:

- Audit Committee
- Nomination, Remuneration and Compensation Committee
- Stakeholders Relationship Committee
- Sustainability & CSR Committee
- Risk Management Committee
- Restructuring Committee
- Capital Issue Committee
- Finance Committee
- Fund Raising Committee

Codes and Policies: The Company has a detailed framework of codes and policies framed by the Board in compliance with the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations'). Following are the salient codes and policies which provide broad guidelines for smooth and transparent functioning of the Board and the Company:

- Code of Conduct for Directors and Senior Management
- Code of Conduct for Prevention of Insider Trading
- Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ('UPSI')
- Policy and Procedure for inquiry in case of leak or suspected leak of UPSI
- Policy for Determining Materiality of Events and Information
- Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions
- Corporate Social Responsibility Policy
- Policy on Board Diversity
- Succession Plan for Board Members and Senior Management
- Performance Evaluation Policy
- Appointment and Remuneration Policy
- Whistle Blower Policy
- Policy for Determining Material Subsidiaries
- Dividend Distribution Policy
- Policy for Preservation of Documents
- Archival Policy
- Risk Management Policy
- Policy on Prevention of Sexual Harassment
- Code of Conduct for Employees on issues like prohibition of child labour, forced & compulsory labour, non-discrimination, anti-bribery & corruption, preventing money laundering and others.

At Jubilant, good governance is a tradition and a way of life and 'Our Promise' and 'Our Vision' set the overall direction for corporate governance of the Company. The Vision, Values and Promise statements of the Company

are adopted by the businesses and all other functions of the Company. In addition to the above mentioned policies framed by the Board, there are several other policies adopted by the Company for ensuring effective corporate governance in regular operations. These include:

- Sustainability Policy
- Climate Change Mitigation Policy
- Environment, Occupational Health and Safety Policy
- Responsible Care Policy
- Green Supply Chain Policy
- Quality Policy
- Energy Policy

Principle 2: Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle

Sustainability of Products and Services across Life-Cycle

Jubilant Life Sciences Limited is an integrated global pharmaceutical and life sciences company engaged in Pharmaceuticals, Life Science Ingredients and Drug Discovery & Development Solutions businesses. Pharmaceuticals business through Jubilant Pharma Limited, Singapore, is engaged in manufacturing and supply of Radiopharmaceuticals with a network of over 50 Radiopharmacies in the US, Allergy Therapy Products, Contract Manufacturing of Sterile Injectables and Non-sterile products, Active Pharmaceutical Ingredients (APIs) and Solid Dosage Formulations through 6 US Food and Drug Administration ('USFDA') approved manufacturing facilities in the US, Canada and India. The Life Science Ingredients segment is engaged in Specialty Intermediates, Nutritional Products and Life Science Chemicals through five manufacturing facilities in India. The Drug Discovery & Development Solutions business comprises Drug Discovery Services (DDS) business through Jubilant Biosys Limited, Jubilant Chemsys Limited and proprietary Drug Discovery business through Jubilant Therapeutics. DDS business provides innovation and collaborative research through 2 world class research centers in Bangalore and Noida in India and proprietary Drug Discovery is an innovative biopharmaceutical company developing breakthrough therapies in the area of oncology and auto-immune disorders.

Jubilant's progress in diverse businesses has been made possible through the contribution of R&D which is focused on products development and cost reduction through process innovation. Innovation at Jubilant is backed by strong chemistry, bio science expertise and the knowledge bank created over the years. We have harnessed our strengths - a strong R&D team, modern R&D facilities, command over cost effective technologies and economies of scale into a synergistic organic entity, continuously creating and nurturing high quality products and technologies.

Material in Use

The Company sources its materials, machinery, spares, stores, etc. from across the globe without compromising on quality and value. In value terms 17.99% of the material was sourced domestically whereas 82.01% was sourced from other countries for Indian operations in the Financial Year 2019-20.

On the Road to 'Green Chemistry'

Jubilant manufactures Pyridine using alcohol produced from agricultural feedstock (molasses) instead of using alcohol produced by conventional petro route. As per the Life Cycle based carbon footprint study in the Financial Year 2011-12, it was evident that Pyridine manufactured by Jubilant through ethanol (biogenic source) route has a much lesser carbon footprint than similar products which are manufactured through conventional petro route.

Energy Consumption and Conservation

Cost of energy and its linkage with climate change impact is a major business concern at Jubilant like any other industry. To optimise its energy consumption and decouple climate change impact from energy usage, the Company has decided to focus on improving process energy efficiency, find alternate sources of uninterrupted low cost energy and increasing the percentage of renewable energy in the present energy mix. In the Financial Year 2015-16, Jubilant first inducted solar energy in its existing renewable energy mix of bio-gas, biodiesel and biomass. Gradually, the Company is trying to incorporate more solar power in its facilities considering its techno economic viability.

In line with the established practice, the Company took up several resource saving initiatives at its manufacturing facilities. During the year under review, 35 energy saving projects of the Company led to an estimated saving of ₹134.4 million.

Water and Waste Water Management

Jubilant is aware of the growing conflict for water usage between industry and public at large across the globe. In its bid to become water sustainable, the Company is continuously striving to follow zero discharge strategy. Majority of its plants have already achieved zero discharge and all the plants try to optimise water consumption and maximise effluent recycle and reuse. In addition to process modification, the site management has also put in place the best available effluent treatment technologies for its better recycling and reuse. Further,

the Company has also implemented rainwater harvesting structures at several locations to support its commitment in water conservation. Please refer the Sustainability Report of the Company for details of water and waste-water performance.

Waste Management

Waste minimisation, waste recovery and reuse and scientific disposal of waste are the three approaches adopted by Jubilant for all types of wastes, whether hazardous or non-hazardous. The Company, while continuing the waste treatment, is laying emphasis on waste minimisation. At Jubilant, the non-hazardous wastes are either recycled or reused by the third parties. Fly ash, metal scrap, plastic scrap, paper and wooden material scraps are a few major contributors of non-hazardous waste. For hazardous waste generated at its facilities, the Company follows the methods stated below for its proper disposal depending on their nature and local regulations:

- Recycle and reuse through authorised third party
- Co-processing at cement kiln
- Secured land fill
- Incineration (both solid & liquid)

Co-processing of hazardous waste with high calorific value in cement kilns result in reducing the carbon footprint which would have otherwise generated during treatment of the waste through Multi Effect Evaporator (MEE) and incinerator.

Sustainable Supply Chain

The principal goal of supply chain management (SCM) at Jubilant is to provide a substantial and sustainable value contribution for the success of our businesses. In line with our vision to do business sustainably, Jubilant is keen to take its partners along in this sustainability journey. We have processes and systems in place to engage with them on a continuous basis. Various categories of suppliers include raw material and packaging vendors, engineering item suppliers, transporters, contractors and other service providers. Considering the growing demand for a sustainable supply chain globally, Jubilant has already developed and communicated its Green Supply Chain Policy to its suppliers.

We also regularly update our suppliers on the latest sustainable procurement requirements. Suppliers' concerns are addressed through various interactions on a continual basis. To fulfil our Green Supply Chain commitments, Jubilant has been engaging extensively with its suppliers since 2014 to ensure compliance of applicable laws pertaining to Environment, Health and Safety, Human Rights and Social Requirements. The standard terms and conditions of contracts with the suppliers cover clauses for ensuring compliance with laws pertaining to EHS, Human Rights and Social requirements since 2014. Supplier sustainability audits are conducted annually to cover critical vendors and at least 10% of critical suppliers are to be evaluated every year. All external manufacturers are audited at least annually for their environmental & social performance.

Principle 3: Businesses should promote the well-being of all employees

Employee Well-Being

Engaged and committed workforce is key to our success. It onsets from recruiting qualified professionals, designed on-boarding and regular training, periodic performance discussions and rewarding meritocracy. Our Business Principles commit us to provide our people with a safe working environment, respecting their human rights, promoting their professional development and creating an inclusive work environment. Human Resource policies and benefits have been articulated in the 'HR Policy Manual'. The manual defines eligibility, entitlement, terms & conditions and associated documentation for each policy.

Employee Benefits

To improve employee satisfaction and retention, the Company has put in place several employee benefit schemes. These include maternity leave for female employees, disability and invalidity coverage as per the Maternity Benefit Act, 1961, as amended, Industrial Disputes Act, 1947, the Employee's Compensation Act, 1923 and Group Medical Insurance for employees and their dependents. All female employees in Indian units and all employees in North American units are entitled to parental leave. Long term employee benefits include Pension, Provident Fund, Super-annuation and Gratuity. These constitute the key elements of employee's post-retirement benefits in India. International subsidiaries of the Company make contribution to various social security plans and insurance schemes as per local requirements and generally accepted practices in their respective country of incorporation.

Head Count and Break-up

All permanent employee records are maintained in our PeopleSoft database in HRIS system. Details of category-wise head count, attrition and new joinees of the Company are available in the Sustainability Report of the Company.

As Chemical manufacturing sites of the Life Science Ingredients business are hazardous in nature, the Company does not encourage employment of differently abled persons on these sites. However, in line with local regulatory requirements, our two Indian manufacturing

facilities at Bharuch & Samlaya have employed 4 differently abled persons (with more than 40% physical disability).

Employee Association

299 employees of the Company were covered by Collective Bargaining Agreements with Trade Unions and Worker Committees as on March 31, 2020. During the year, we enjoyed cordial relations with our employees and there have been no instances of labour unrest or disputes at any of the manufacturing sites.

Safety and Skill Upgradation Training

Imparting periodic quality training to employees is fundamental to improve the existing talent pool. As a part of learning and development opportunities, the Company organises various internal and external trainings on a regular basis which include key capability development programs such as leadership development programs, strategic initiatives programs, self-development program and other customised programs. The Company has a dedicated in-house learning and development team which identifies the training needs of the employees, prepares training calendars and conducts trainings. The Company also organises induction programs for new employees at regular intervals and it has been made mandatory to participate in the induction training after joining the organisation. Please refer the Sustainability Report of the Company for details of training imparted to the employees.

Principle 4: Businesses should respect the interests of and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised

Stakeholder Prioritisation and Engagement

Stakeholder engagement is the foundation of every sustainable business model. Jubilant recognises the essence and invests significant time and efforts in improving the mode of stakeholder engagement. The Company has always strived to engage in an active dialogue with all its stakeholders. Stakeholders' aspirations and concerns are important elements of Jubilant's decision-making process. The Company has a robust system for maintaining a progressive relationship with its stakeholders.

The Company appreciates the need for a formal and systematic approach towards stakeholder prioritisation and materiality assessment for better understanding of the ever changing expectations of our stakeholders. In this regard, a practice was developed and introduced in the Financial Year 2014-15 on Stakeholder Prioritisation and Materiality Assessment. In Phase-I, the Stakeholder Prioritisation & Materiality Assessment Survey was conducted, internally engaging the senior leadership team to assess the Company's key stakeholders and key issues influencing decisions of stakeholders. In the financial year 2017-18, internal materiality assessment was conducted covering Heads of Departments of all Sites as well as Site Heads across all Indian manufacturing operations.

The Company has operations in various locations across India and North America. The Company supports local culture and heritage of the respective regions. There have been no violations involving rights of indigenous people or those related to human rights in Jubilant during the reporting period.

Principle 5: Businesses should respect and promote human rights

Promote Human Rights

Jubilant recognises and promotes universal respect for and observance of human rights and fundamental freedom. At Jubilant, we are committed to our Sustainability Mission and are signatory to the United Nations Global Compact (UNGC). We have formulated policies and developed systems to ensure protection of Human Rights for all concerned; these principles are defined in the Business Code of Conduct. Jubilant's policies on Human Rights cover issues of Child Labour, Forced and Compulsory Labour, Non Discrimination, Bribery and Corruption. The Company has made the Business Code of Conduct available to all employees through intranet portal of the Company.

The Company has well established Whistle-blower Policy and a dedicated Ombudsperson team for addressing the grievances reported by the Directors and employees. During the financial year 2019-20, one case of sexual harassment was reported to Ombudsperson Office and was redressed satisfactorily. Also, two complaints of corruption were reported during the year and were redressed satisfactorily. No cases of human rights violation were reported during the year.

Principle 6: Businesses should respect, protect and make efforts to restore the environment

Respect, Protect and Restore the Environment

In response to its commitment towards better environmental performance, Jubilant's top management has designed and implemented several policies and communicated the same to its employees and other stakeholders. Environment, Occupational Health & Safety (EHS) Policy and the Climate Change Mitigation Policy set the overall tone of the Company's aspiration towards achieving excellence in environmental performance. In addition, the Company has also adopted and effectively communicated Green Supply Chain Policy to its suppliers, expecting them to be sensitive towards the environment.

From the Financial Year 2013-14, the Company has also adopted and communicated Responsible Care Policy, which depicts the Company's commitment towards reducing environmental impact due to its business activities beyond the boundaries of its manufacturing facilities. The largest manufacturing facility at Gajraula and Corporate Office in India were certified for RC 14001 during the Financial Year 2016-17. Another site located at Bharuch has also been certified for RC 14001 in April 2019.

Jubilant recognises the significance of climate change impact on its business and monitors business risks and opportunities arising out of national and international regulations and protocols related to climate change. The Company is continuously striving to reduce its energy consumption for reducing its carbon footprint. The Company has engaged a dedicated team for identification and implementation of energy efficiency measures and cleaner technology to fulfil its commitment defined in the Climate Change Mitigation Policy. Our Gajraula and Bharuch sites have implemented ISO 50001 based energy management system and are certified for the same.

Environmental performance is reviewed regularly through internal and external audits. New projects are assessed for identifying any potential hazards related to environment, health and safety.

Principle 7: Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner

Public Policy Advocacy

The Company engages with a variety of stakeholders like government, regulatory agencies, NGOs and industry associations. Through its interactions with these stakeholders, the Company participates in identifying and framing public policy matters. The Company also engages with the industry association forums to voice its views about policies. Some of such business associations and NGOs are as follows:

- Advanced Neuroblastoma Research Association
- All India Distillers' Association
- American Chemical Society
- American Society of Nuclear Cardiology
- Canadian Association of Nuclear Medicine
- Confederation of Indian Industry
- Federation of Indian Chambers of Commerce & Industries
- Global Reporting Initiative
- Indian Chemical Council
- PHD Chamber of Commerce and Industry
- Society of Nuclear Medicine and Molecular Imaging
- The Institution of Engineers (India)
- US-India Business Council
- World Economic Forum

Principle 8: Businesses should support inclusive growth and equitable development

Corporate Social Responsibility (CSR)

Corporate Social Responsibility ('CSR') is deeply imbibed in Jubilant's approach towards sustainable development where 'community' is considered as one of its apex stakeholders. CSR is the commitment of the Company to contribute towards inclusive growth. Jubilant as a responsible corporate, works in the line of Sustainable Development Goals with a thrust on social performance. The CSR activities at Jubilant are in sync with the Companies Act, 2013.

CSR Policy: The Company has formulated its Corporate Social Responsibility ('CSR') Policy and Sustainability & CSR Committee of the Board of Directors has accorded its approval to the Policy and implementation of the CSR activities through Jubilant Bhartia Foundation ('JBF'). The CSR Policy is uploaded at the website www.jubl.com. The CSR activities at Jubilant are in line with the provisions of Section 135 read with Schedule VII to the Companies Act, 2013 and the CSR Policy. Major community projects implemented during the reporting period are given below:

- Project Arogya and Swasthya Prahari: Improving health indices through innovative services and promoting health seeking behavior;
- Project Muskaan: Universalising elementary education and improving quality parameters for primary education through community involvement;
- Nayee Disha: Enhancing employability through vocational training; and
- Rural Development: Local area development.

Total expenditure on CSR activities during the Financial Year 2019-20 was 44.40 million which was in line with the expenditure prescribed under the Companies Act, 2013.

Besides, the Company confers 'Social Entrepreneur of the Year Award' in association with the Schwab Foundation to recognise exceptional social entrepreneur of the nation.

Principle 9 : Businesses should engage with and provide value to their customers and consumers in a responsible manner

Customer Satisfaction

Customer Relationship Management: Meeting customer requirements is essential for our inclusive growth. Recently, there has been a paradigm shift in the customer expectations and the management

is meticulously reaching out to the customers for understanding their expectations and concerns and addressing them on time. The Company has implemented Salesforce.com-Customer Relationship Management (CRM) software. Salesforce.com gives the Company an effective digital platform to address customer queries more efficiently. Any customer can float a product query and dedicated business personnel respond to those queries online.

Customer Feedback Mechanism: Customer feedback is taken both in formal and informal ways depending on the type of business and products. A standard customer feedback form has been prepared under the existing customer feedback system. Feedback forms are sent to the customers and feedback is taken at least once a year. Based on the feedback received, customer satisfaction index is calculated at the end of the year. The customer satisfaction index paves the way forward for respective businesses and gives direction to the sales and marketing teams to improve customer satisfaction.

Labelling and Packaging: The products are packed with proper labelling and bar-coding, wherever applicable. In its bid to be more inclusive, the Company also uses Braille Code for the products meant for end consumers in Europe. For communication of hazards, international labelling guidelines are followed depending on the requirements of the target customer. For the customers in Europe, CLP (Classification, Labelling and Packaging) is followed, whereas for Chinese customers - China GHS (Global Harmonised System), for Korean customers – Korea GHS and for USA and rest of the world, GHS is followed for classification and labelling of chemicals. Labels are also continuously updated as per the changes and updates in the relevant regulations. There has been no incidence of non-compliance with the regulations or voluntary codes concerning product and services information and labelling in our Life Science Ingredients (LSI) business during the Financial Year 2019-20.

For Jubilant Pharma Limited, a wholly owned subsidiary of the Company, we continue to manufacture and distribute approved products to the USA and Rest-of-theWorld markets from all 7 Plants from India and North America. The Roorkee Plant in India is under a Warning Letter by the FDA and the Nanjangud Plant in India is under Official Action Indicated by the FDA. These actions by the FDA do not prevent or impact the current manufacturing and distribution of the approved products manufactured at these Plants. Furthermore, there are remediation steps undertaken to address and correct the actions taken by the FDA and we expect the FDA Regulatory actions at Roorkee and Nanjangud Plants to be resolved in the coming months. The Nanjangud and Roorkee Plants underwent successful inspections by the Australian Authorities, Therapeutic Goods Authority (TGA) in November, 2019, with the TGA assigning a Compliance Rating for both Plants. In March, 2020, Health Canada has also assigned a Compliant Rating for the Nanjangud Plant.

The Company adheres to all applicable laws, standards and voluntary codes related to marketing communications. The Company does not engage in sale of any banned or disputed products and adheres to the Government of India Competition Policy which protects the interests of consumers and producers by promoting and sustaining a fair competition. During the reporting year, there have been no legal actions concerning any anti-competitive behaviour, anti-trust and monopoly practices by the Company.

INDEPENDENT AUDITORS' REPORT

To the Members of Jubilant Life Sciences Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the standalone financial statements of Jubilant Life Sciences Limited ("the Company"), which comprise the standalone balance sheet as at 31 March 2020, and the standalone statement of profit and loss (including other comprehensive income), standalone statement of changes in equity and standalone statement of cash flows for the year then ended, and notes to the standalone financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2020, and profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Standalone Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone financial statements.

Emphasis of Matter

We draw attention to note 49 of the standalone financial statements which describes the accounting policy followed by the Company related to the transfer of India Branded Pharmaceuticals Business to its subsidiary. Our opinion is not modified in respect of aforesaid matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Investment in subsidiaries **See note 5 to the standalone financial statements**	
The key audit matter	**How the matter was addressed in our audit**
The Company's investments in subsidiaries represents 67.65% of total net assets. These investments are reviewed at the end of the reporting period to determine whether there is any indication of impairment and the consequential impairment loss, if any. We have identified the assessment of impairment (including evaluation of impairment indicators) in respect of investment in subsidiaries as a key audit matter because of its quantitative significance and since it involves significant judgement and is dependent on external factors such as future market conditions and the economic environment.	In view of the significance of the matter following audit procedures were applied in this area, among others to obtain sufficient appropriate audit evidence: • Assessed the appropriateness of accounting policy for impairment of investment in subsidiaries as per relevant accounting standard. • Evaluated the design implementation of key internal financial controls with respect to impairment including assessment of impairment indicators and determination of recoverable value and tested the operating effectiveness of such controls. • Evaluated the impairment indicator assessment performed by the Company considering internal/ external sources of information.

The key audit matter	How the matter was addressed in our audit
	• Where an impairment indicator was identified, we: ◆ assessed the appropriateness of the valuation methodology and assumptions such as profit forecast, growth rate, discount rate, etc. used by the Company. ◆ challenged the appropriateness of the various assumptions used in the valuation model by the Company, including forecasted revenues, growth rate, costs, discount rates, etc by evaluating past performances, where relevant, assessing historical accuracy of the assumptions and ◆ evaluating sensitivity analysis of these key assumptions.

Impact of adopting the new income tax regime
See note 30 to the standalone financial statements

The key audit matter	How the matter was addressed in our audit
With effect from financial year 2019-2020, the Income Tax Act provides an option of paying income taxes at a lower rate subject to complying with certain prescribed conditions ('new tax regime'). The Company has opted to shift to the new tax regime from a financial year in the future. Accordingly, the deferred tax liabilities which are expected to reverse subsequent to the Company shifting to the new tax regime in the specified future year was remeasured and the consequential amount was recognised in the standalone statement of profit and loss of the current year. This amount is considered to be significant. The determination of the point in time at which the Company would shift to the new tax regime involves significant judgement and estimation regarding forecasting future taxable profits and realisation of MAT credit entitlement (an item of deferred tax assets). Since the impact of remeasurement of deferred tax liabilities as stated above is sensitive to these judgements and estimates, it affects the amount of deferred tax liabilities that are reversed in the standalone statement of profit and loss of the current year. Given the significant level of judgement involved and the quantitative significance, we have determined this to be a key audit matter.	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • Examined the implications of the new provisions on the tax position of the Company keeping in view the various interpretations to assess the impact of adopting the new tax regime from the specified future financial year. • Tested the design, implementation and operating effectiveness of the Company's key controls in relation to estimation of amount of deferred tax assets to be carried forward, including MAT credit entitlement. • Tested appropriateness of forecasts of future taxable profits including revenue growth rates, EBITDA growth rates and other tax positions, based on our knowledge of the business and the observable market data of the industry. • Assessed the recoverability of MAT credit entitlement (an item of deferred tax assets) against the forecast future taxable profits. • Tested reliability of forecasts by comparison of actual results of current year with forecasts made in previous year. Ascertained reasons for variance, if any, and assessed whether the same have been taken into considered in preparing future forecasts. • Assessed the adequacy of related disclosures in the standalone financial statements.

Other Information

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other

information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Directors' Responsibility for the Standalone Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the state of affairs, profit/loss and other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the standalone financial statements made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings,

including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditors' Report) Order, 2016 ("the Order") issued by the Central Government in terms of section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. (A) As required by Section 143(3) of the Act, we report that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   c) The standalone balance sheet, the standalone statement of profit and loss (including other comprehensive income), the standalone statement of changes in equity and the standalone statement of cash flows dealt with by this Report are in agreement with the books of account.

   d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under section 133 of the Act.

   e) On the basis of the written representations received from the directors as on 31 March 2020 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2020 from being appointed as a director in terms of Section 164(2) of the Act.

   f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".

   (B) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

   i. The Company has disclosed the impact of pending litigations as at 31 March 2020 on its financial position in its standalone financial statements - Refer Note 38 to the standalone financial statements.

   ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

   iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

   iv. The disclosures in the standalone financial statements regarding holdings as well as dealings in specified bank notes during the period from 8 November 2016 to 30 December 2016 have not been made in these financial statements since they do not pertain to the financial year ended 31 March 2020.

   (C) With respect to the matter to be included in the Auditors' Report under section 197(16):

In our opinion and according to the information and explanations given to us, the remuneration paid by the company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration No.: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037
ICAI UDIN No:20095037AAAABI2298

Place: Delhi
Date: 29 May 2020

Annexure A to the Independent Auditors' Report of even date on standalone financial statements of Jubilant Life Sciences Limited.

We report that:

(i) (a) The Company is maintaining proper records showing full particulars, including quantitative details and situation of its fixed assets.

(b) According to the information and explanations given to us, the Company has a regular programme of physical verification of its fixed assets by which fixed assets are verified in a phased manner over a period of three years. In accordance with this programme, certain fixed assets were verified during the year. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. As informed to us, the discrepancies noticed on such verification were not material and have been properly adjusted in the books of account.

(c) According to the information and explanations given to us and on the basis of our examination of the books of account, the title deeds of immovable property are held in the name of the Company.

(ii) The inventory, except goods-in-transit and stocks lying with third parties, has been physically verified by the management during the year. In our opinion, the frequency of such verification is reasonable. For stocks lying with third parties at the year-end, written confirmations have been obtained. As informed to us, the discrepancies noticed on verification between the physical stocks and the book records were not material and have been properly adjusted in the books of account.

(iii) (a) According to the information and explanations given to us, during the year, the Company has granted secured loan to a Body Corporate (an other party) covered in the register maintained under section 189 of the Act. In our opinion and according to the information and explanations given to us, the terms and conditions of the grant of such loans are not prejudicial to the Company's interest.

(b) The Company has granted loans that are either re-payable on demand or have a schedule for repayment of interest and principal, to companies covered in the register maintained under section 189 of the Act. The payment of interest has been regular.

(c) There is no amounts of loans granted to companies listed in the register maintained under section 189 of the Act which are overdue for more than ninety days.

Further, according to the information and explanations given to us, the Company has not granted any loans, secured or unsecured, to companies and limited liability partnerships covered in the register maintained under section 189 of the Act. Also, as informed to us, there are no firms covered in the register maintained under section 189 of the Act.

(iv) According to the information and explanations given to us, in respect of loans and investments made by the Company, the provisions of section 185 and 186 of the Act have been complied with. As informed to us, the Company has not provided any guarantee or security as specified under Section 185 and 186 of the Act.

(v) According to the information and explanations given to us, the Company has not accepted any deposits as mentioned in the directives issued by Reserve Bank of India and the provisions of section 73 to 76 of the Act or any other relevant provision of the Companies Act 2013, and the rules framed there under. Accordingly, paragraph 3(v) of the order is not applicable.

(vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules specified by the Central Government for maintenance of cost records under section 148(1) of the Act, in respect of its products and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not carried out a detailed examination of the records with a view to determine whether these are accurate or complete.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted / accrued in the books of account in respect of undisputed statutory dues including provident fund, employees' state insurance, income-tax, goods and services tax (GST), duty of customs, cess and other material statutory dues have generally been regularly deposited with the appropriate authorities.

According to the information and explanations given to us, no amounts payable in respect of undisputed statutory dues including provident fund, employees' state insurance, income-tax, GST, duty of customs, cess, and other material statutory dues were in arrears as at 31 March 2020 for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, there are no dues of sales-tax which have not been deposited with the appropriate authorities on account of any dispute. According to the information and explanations given to us, the following dues of income-tax, service tax, duty of customs, duty of excise and value added tax have not been deposited by the Company on account of disputes:

Name of the Statute	Nature of the Dues	Amount involved* (₹ in million)	Amount paid under protest (₹ in million)	Financial year to which the amount relates	Forum where dispute is pending
Income-tax Act, 1961	Income Tax	4.53	-	1988-89	Income Tax Appellate Tribunal
		243.25	-	2001-02 2004-08	High Court
Central Excise Act, 1944	Excise Duty	15.01	9.05	2009-11	Supreme Court
		34.85	-	2012-17	Custom, Central Excise and Service Tax Appellate Tribunal
Finance Act, 1994	Service Tax	1.25	-	2015-17	Assistant Commissioner
Customs Act, 1962	Custom Duty	12.04	-	2012-14	Custom Excise and Service Tax Appellate Tribunal
		71.23	-	2015-16	Deputy Commissioner
		0.01	-	2006-07	Assistant Commissioner
		4.93	-	2016-17	Assistant Commissioner
Uttar Pradesh Value Added Tax Act, 2008	Value Added Tax	66.97	-	2010-18	Supreme Court
The Delhi Value Added Tax Act	Value Added Tax	5.65	-	2013-14	Special Objection Hearing Authority
		7.00	-	2014-15	Special Objection Hearing Authority
The Rajasthan Value Added Tax Act	Value Added Tax	0.08	-	2015-17	Assistant Commercial Tax Officer
The Maharashtra Value Added Tax Act, 2002	Value Added Tax	0.27	-	2012-13	Maharashtra Sale Tax Tribunal
		9.47	-	2014-15	Joint Commissioner
The Central Goods and Service Tax Act, 2017	Goods and Service Tax	0.28	0.28	2018	High Court
The Central Goods and Service Tax Act, 2017	Goods and Service Tax	0.35	0.35	2018	Uttar Pradesh Goods and Service Tax Tribunal

* amount as per demand orders including interest and penalty, wherever indicated in the order.

(viii) According to the records of the Company examined by us and the information and explanations given to us, the Company has not defaulted in repayment of loans or borrowings to its bankers or to any financial institutions and dues to debenture holders. The Company did not have any loans or borrowings from government during the year.

(ix) Based on our examination of books of account and according to the information and explanations given to us, the Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments). Further the monies raised by way of term loans have been applied, on an overall basis, for the purpose for which they are obtained.

(x) Based on our examination of the books of account and according to the information and explanations given to us, no fraud by the Company and no fraud on the Company by its officers or employees has been noticed or reported during the course of our audit.

(xi) Based on our examination of the books of account and according to the information and explanations given to us, the Company has paid/ provided managerial remuneration in accordance with the requisite approvals mandated by the provision of section 197 read with Schedule V of the Act.

(xii) According to the information and explanations given to us, the Company is not a nidhi company. Accordingly, paragraph 3(xii) of the Order is not applicable.

(xiii) Based on our examination of the books of account and according to the information and explanations given to us, all transactions with the related parties are in compliance with section 177 and 188 of the Act where applicable and the details have been disclosed in the standalone financial statements, as required by the applicable accounting standards.

(xiv) Based on our examination of the books of account and according to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, paragraph 3(xiv) of the Order is not applicable.

(xv) According to the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable.

(xvi) According to the information and explanations given to us, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration No.: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037
ICAI UDIN No:20095037AAAABI2298

Place: Delhi
Date: 29 May 2020

Annexure 'B' to the Independent Auditors' report of even date on standalone financial statements of Jubilant Life Sciences Limited.

Report on the internal financial controls with reference to the aforesaid standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

Opinion

We have audited the internal financial controls with reference to standalone financial statements of Jubilant Life Sciences Limited ("the Company") as of 31 March 2020 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to standalone financial statements and such internal financial controls were operating effectively as at 31 March 2020, based on the internal financial controls with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to standalone financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial controls with Reference to Standalone Financial Statements

A company's internal financial controls with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to standalone financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with

authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial controls with Reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration No.: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037
ICAI UDIN No:20095037AAAABI2298

Place: Delhi
Date: 29 May 2020

Balance Sheet as at 31 March 2020

(₹ in million)

	Notes	As at	
		31 March 2020	31 March 2019
ASSETS			
Non-current assets			
Property, plant and equipment	3	17,589.45	14,879.08
Capital work-in-progress	3	584.14	2,838.21
Other intangible assets	4	51.80	34.46
Intangible assets under development	4	6.80	-
Right-of-use assets	40	1,005.94	-
Financial assets			
i. Investments	5	17,640.25	17,638.90
ii. Loans	6	43.35	32.92
iii. Other financial assets	7	73.92	5.01
Income tax assets (net)		99.85	129.62
Other non-current assets	9	17.08	266.36
Total non-current assets		**37,112.58**	**35,824.56**
Current assets			
Inventories	10	6,563.80	4,919.39
Financial assets			
i. Trade receivables	11	4,254.51	4,805.24
ii. Cash and cash equivalents	12(a)	967.02	186.98
iii. Other bank balances	12(b)	1,610.28	160.44
iv. Loans	6	66.64	31.77
v. Other financial assets	7	1,830.17	598.18
Other current assets	13	1,928.88	2,109.69
Total current assets		**17,221.30**	**12,811.69**
Total assets		**54,333.88**	**48,636.25**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	14	159.30	159.30
Other equity		25,913.65	23,243.80
Total equity		**26,072.95**	**23,403.10**
Liabilities			
Non-current liabilities			
Financial liabilities			
i. Borrowings	16(a)	13,279.14	11,395.73
ii. Lease liabilities		447.91	-
Provisions	17	668.45	619.55
Deferred tax liabilities (net)	8	113.13	240.52
Total non-current liabilities		**14,508.63**	**12,255.80**
Current liabilities			
Financial liabilities			
i. Borrowings	16(b)	6,229.71	4,627.12
ii. Lease liabilities		36.19	-
iii. Trade payables	18		
Total outstanding dues of micro enterprises and small enterprises		96.93	60.34
Total outstanding dues of creditors other than micro enterprises and small enterprises		6,088.89	5,900.18
iv. Other financial liabilities	19	804.78	1,961.30
Other current liabilities	20	205.57	181.46
Provisions	17	217.25	207.75
Current tax liabilities (net)		72.98	39.20
Total current liabilities		**13,752.30**	**12,977.35**
Total liabilities		**28,260.93**	**25,233.15**
Total equity and liabilities		**54,333.88**	**48,636.25**

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Statement of **Profit and Loss** for the year ended 31 March 2020

(₹ in million)

	Notes	For the year ended	
		31 March 2020	31 March 2019
Revenue from operations	21	31,399.02	34,386.11
Other income	22	1,732.32	780.01
Total income		**33,131.34**	**35,166.12**
Expenses			
Cost of materials consumed	23	16,832.87	18,745.97
Purchases of stock-in-trade	24	1,094.55	1,314.74
Changes in inventories of finished goods, stock-in-trade and work-in-progress	25	(1,083.15)	467.41
Employee benefits expense	26	2,649.04	2,657.09
Finance costs	27	1,361.97	1,289.62
Depreciation and amortisation expense	28	1,073.97	864.83
Other expenses	29	8,196.68	7,992.15
Total expenses		**30,125.93**	**33,331.81**
Profit before exceptional items and tax		**3,005.41**	**1,834.31**
Exceptional items	50	17.03	-
Profit before tax		**2,988.38**	**1,834.31**
Tax expense	30		
- Current tax		261.31	310.79
- Deferred tax (credit)/ charge		(484.34)	47.22
Total tax (benefit)/ expense		**(223.03)**	**358.01**
Profit for the year		**3,211.41**	**1,476.30**
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Changes in fair value of equity investments which are classified at fair value through OCI		0.85	5.39
Remeasurement of defined benefit obligations		(30.22)	(17.03)
Income tax relating to items that will not be reclassified to profit or loss	30	10.56	5.95
Other comprehensive loss for the year, net of tax		**(18.81)**	**(5.69)**
Total comprehensive income for the year		**3,192.60**	**1,470.61**
Earnings per equity share of ₹ 1 each	51		
Basic (₹)		20.16	9.27
Diluted (₹)		20.16	9.27

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Statement of **Changes in Equity** for the year ended 31 March 2020

A. Equity share capital

(₹ in million)

Balance as at 1 April 2018	**159.30**
Changes in equity share capital during the year	-
Balance as at 31 March 2019	**159.30**
Changes in equity share capital during the year	-
Balance as at 31 March 2020	**159.30**

B. Other equity

(₹ in million)

	Reserves and surplus (2)								Items of Other Comprehensive Income (2)	Total
	Capital reserve	Securities premium	Capital redemption reserve	Amalgamation reserve	General reserve	Debenture redemption reserve	Share based payment reserve (3)	Retained earnings	Equity instruments through OCI	
Balance as at 1 April 2018	**83.10**	**5,878.41**	**9.86**	**13.21**	**6,073.23**	**749.20**	**1.66**	**9,517.01**	**8.84**	**22,334.52**
Profit for the year	-	-	-	-	-	-	-	1,476.30	-	1,476.30
Other comprehensive income/(loss)	-	-	-	-	-	-	-	(11.08)	5.39	(5.69)
Total comprehensive income for the year	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,465.22**	**5.39**	**1,470.61**
Employee stock option exercised/forfeited/lapsed	-	-	-	-	1.16	-	(1.16)	-	-	-
Dividend	-	-	-	-	-	-	-	(477.84)	-	(477.84)
Tax on dividend (1)	-	-	-	-	-	-	-	(83.49)	-	(83.49)
Transfer to debenture redemption reserve	-	-	-	-	-	551.63	-	(551.63)	-	-
Balance as at 31 March 2019	**83.10**	**5,878.41**	**9.86**	**13.21**	**6,074.39**	**1,300.83**	**0.50**	**9,869.27**	**14.23**	**23,243.80**
Profit for the year	-	-	-	-	-	-	-	3,211.41	-	3,211.41
Other comprehensive income/(loss)	-	-	-	-	-	-	-	(19.66)	0.85	(18.81)
Total comprehensive income for the year	-	-	-	-	-	-	-	**3,191.75**	**0.85**	**3,192.60**
Sale of business in a common control transaction (4)	1,005.63	-	-	-	-	-	-	-	-	1,005.63
Employee stock option exercised/forfeited/lapsed	-	-	-	-	0.50	-	(0.50)	-	-	-
Dividend	-	-	-	-	-	-	-	(1,513.18)	-	(1,513.18)
Tax on dividend (1)	-	-	-	-	-	-	-	(15.20)	-	(15.20)
Transfer from debenture redemption reserve (5)	-	-	-	-	1,300.83	(1,300.83)	-	-	-	-
Balance as at 31 March 2020	**1,088.73**	**5,878.41**	**9.86**	**13.21**	**7,375.72**	**-**	**-**	**11,532.64**	**15.08**	**25,913.65**

Statement of **Changes in Equity** for the year ended 31 March 2020 (Continued)

Notes:

(1) During the year ended 31 March 2020 and 31 March 2019, the Company has paid dividend to its shareholders that result in payment of dividend distribution tax in terms of Section 115O of the Income Tax Act, 1961 on the amount of dividends paid as reduced by the amount of dividend received by it from its subsidiaries. As the tax on dividends represents additional payment on behalf of the shareholder, the same has been charged to equity.

(2) Refer note 15 for nature and purpose of other equity.

(3) Refer note 46.

(4) Refer note 49.

(5) Refer note 50.

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

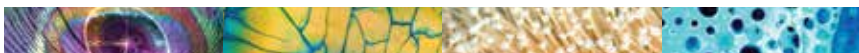
Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020



Statement of **Cash Flows** for the year ended 31 March 2020

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
A. Cash flow from operating activities		
Net profit before tax	**2,988.38**	**1,834.31**
Adjustments:		
Depreciation and amortisation expense	1,073.97	864.83
Loss on sale/ disposal/ discard of property, plant and equipment (net)	36.91	55.49
Finance costs	1,361.97	1,289.62
Exceptional items	17.03	-
Unrealised foreign exchange loss/ (gain)	86.29	(4.15)
Interest income	(26.67)	(20.31)
Dividend income	(1,519.42)	(592.89)
	1,030.08	**1,592.59**
Operating cash flow before working capital changes	**4,018.46**	**3,426.90**
Decrease/ (increase) in trade receivables, loans, other financial assets and other assets	871.17	(630.00)
(Increase)/ decrease in inventories	(1,671.71)	936.41
Increase/ (decrease) in trade payables, other financial liabilities, other liabilities and provisions	149.94	(1,426.68)
Cash generated from operations	**3,367.86**	**2,306.63**
Income tax paid (net of refund)	(200.27)	(489.25)
Net cash generated from operating activities	**3,167.59**	**1,817.38**
B. Cash flow from investing activities		
Purchase of property, plant and equipment, other intangible assets (including capital work-in-progress and intangible asset under development)	(1,975.58)	(2,825.73)
Proceeds from sale of property, plant and equipment	7.59	18.11
Investment in subsidiaries	(0.50)	(570.00)
Loans (given to)/ repaid by subsidiaries (net)	(35.93)	70.00
Movement in other bank balances*	(1,518.75)	(151.02)
Interest received	26.65	17.85
Dividend received	1,519.42	592.89
Net cash used in investing activities	**(1,977.10)**	**(2,847.90)**

Statement of **Cash Flows** for the year ended 31 March 2020 (Continued)

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
C. Cash flow from financing activities **		
Proceeds from long term borrowings	7,420.44	3,482.43
Repayment of long term borrowings	(9,025.00)	(3,477.90)
Payment of lease liabilities	(34.34)	-
Proceeds from short term borrowings (net)	1,113.59	2,730.22
Loans taken from subsidiaries	2,622.50	50.00
Repayment of loans taken from subsidiaries	-	(25.00)
Proceeds from/ (repayment) of short term borrowings taken from subsidiaries (net)	489.00	(10.00)
Dividend paid (including dividend distribution tax)	(1,528.14)	(556.36)
Finance costs paid	(1,468.50)	(1,340.56)
Net cash (used in)/ generated from financing activities	**(410.45)**	**852.83**
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	**780.04**	**(177.69)**
Add: cash and cash equivalents at the beginning of year*	186.98	364.67
Cash and cash equivalents at the end of the year (Refer note 12 (a))*	**967.02**	**186.98**

* ₹ 135.39 million (31 March 2019: ₹ 220.18 million) has restricted use.

** Refer note 16 (d) for changes in liabilities arising from financing activities and note 49 for non-cash activity during the year.

Notes:

1. Statement of Cash Flows has been prepared under the indirect method as set out in the Ind AS 7 "Statement of Cash Flows".
2. During the year, the Company paid in cash ₹ 44.40 million (31 March 2019: ₹ 38.23 million) towards corporate social responsibility (CSR) expenditure (included in donation-Refer note 42(a)).

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Notes to the financial statements for the year ended 31 March 2020

1. Corporate Information

Jubilant Life Sciences Limited ("the Company") is a public limited company domiciled in India and incorporated under the provisions of Companies Act, 1956. Its shares are listed on BSE Limited and National Stock Exchange of India Limited. The registered office of the Company is situated at Bhartiagram, Gajraula, District Amroha, Uttar Pradesh – 244223.

The Company is an integrated global pharmaceutical and life sciences company engaged in pharmaceuticals, life science ingredients and drug discovery and development solutions. The pharmaceuticals segment, through its wholly owned subsidiary Jubilant Pharma Limited, is engaged in manufacture and supply of APIs, solid dosage formulations, radiopharmaceuticals, allergy therapy products and contract manufacturing of sterile injectables and non-sterile products through 6 USFDA approved manufacturing facilities in India, USA and Canada and a network of over 50 radio-pharmacies in the US. The life science ingredients segment is engaged in specialty intermediates, nutritional products and life science chemicals through 5 manufacturing facilities in India. The drug discovery and development solutions business provides proprietary in-house innovation & collaborative research and partnership for out-licensing through 2 world class research centers in India. The Company is well recognised as a 'Partner of Choice' by leading pharmaceuticals and life sciences companies globally.

During the year ended 31 March 2020, the Company has filed with BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) the Composite Scheme of Arrangement for amalgamation of certain promoter controlled entities into the Company and Demerger of the Life Science Ingredients business into the Resulting entity which shall be listed on both the stock exchanges with a mirror shareholding. Upon receipt of no objection letters from BSE and NSE, in January 2020 the Company has filed application for approval of the composite scheme of arrangement with National Company Law Tribunal, Allahabad Bench. Pending approvals and other compliances, the financial statements of the Company does not have impact of the composite scheme.

2. Significant accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these financial statements. The accounting policies adopted are consistent with those of the previous financial year except for Ind AS 116 "Leases" applied to all lease contracts existing on 1 April 2019 using the modified retrospective method and Appendix C, "Uncertainty over Income Tax Treatments" to Ind AS 12, "Income Taxes". As a result, the comparative information has not been restated which did not have any significant impact on the financial position or performance of the Company. Also refer to respective accounting policies for further details.

(a) Basis of preparation

(i) Statement of compliance

These Standalone Financial Statements ("financial statements") have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under Section 133 of the Companies Act, 2013, ("the Act"), relevant provisions of the Act and other accounting principles generally accepted in India.

All the amounts included in the financial statements are reported in millions of Indian Rupees ('Rupees' or '₹') and are rounded to the nearest million, except per share data and unless stated otherwise.

The financial statements have been authorised for issue by the Company's Board of Directors on 29 May 2020.

(ii) Historical cost convention

These standalone financial statements have been prepared under historical cost convention on accrual basis, unless otherwise stated.

(b) Current versus non-current classification

The Company presents assets and liabilities in the Balance Sheet based on current/ non-current classification.

An asset is treated as current when:

- It is expected to be realised or intended to be sold or consumed in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is expected to be realised within twelve months after the reporting period; or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a

liability for at least twelve months after the reporting period.

The Company classifies all other assets as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle for the purpose of current-non-current classification of assets and liabilities.

(c) Property, plant and equipment (PPE) and intangible assets

(i) Property, plant and equipment

Freehold land is carried at cost. All other items of property, plant and equipment are stated at cost, which includes capitalised finance costs, less accumulated depreciation and any accumulated impairment loss. Cost includes expenditure that is directly attributable to the acquisition of the items. The cost of an item of a PPE comprises its purchase price including import duty, and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition of its intended use. Any trade discounts and rebates are deducted in arriving at the purchase price.

Expenditure incurred on startup and commissioning of the project and/or substantial expansion, including the expenditure incurred on trial runs (net of trial run receipts, if any) up to the date of commencement of commercial production are capitalised. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Advances paid towards acquisition of property, plant and equipment outstanding at each Balance Sheet date, are shown under other non-current assets and cost of assets not ready for intended use before the year end, are shown as capital work-in-progress.

(ii) Intangible assets

- Internally generated goodwill is not recognised as an asset. With regard to other internally generated intangible assets:

- Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in the Statement of Profit and Loss as incurred.

- Development expenditure including regulatory cost and legal expenses leading to product registration/ market authorisation relating to the new and/or improved product and/or process development capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Company intends to and has sufficient resources to complete development and to use the asset. The expenditure capitalised includes the cost of materials, direct labour, overhead costs that are directly attributable to preparing the asset for its intended

use, and directly attributable finance costs (in the same manner as in the case of tangible fixed assets). Other development expenditure is recognised in the Statement of Profit and Loss as incurred.

- Intangible assets that are acquired and implementation of software system are measured initially at cost.
- After initial recognition, an intangible asset is carried at its cost less accumulated amortisation and any accumulated impairment loss. Subsequent expenditure is capitalised only when it increases the future economic benefits from the specific asset to which it relates.

(iii) Depreciation and amortisation methods, estimated useful lives and residual value

Depreciation is provided on straight line basis on the original cost/ acquisition cost of assets or other amounts substituted for cost of fixed assets as per the useful life specified in Part 'C' of Schedule II of the Act, read with notification dated 29 August 2014 of the Ministry of Corporate Affairs, except for the following classes of fixed assets which are depreciated based on the internal technical assessment of the management as under:

Category of assets	Management estimate of useful life	Useful life as per Schedule II
Motor vehicles (Vehicles – Owned)	5 years	8 years
Motor vehicles under finance lease (Vehicles – Leased) (before 31 March 2019)	Tenure of lease or 5 years whichever is shorter	8 years
Computer servers and networks (included in office equipment)	5 years	6 years
Dies and punches for manufacture of dosage formulations (included in plant and equipment)	1-2 years	15 years
Employee perquisite related assets (except end user computers) (included in furniture and fixtures)	5 years, being the period of perquisite scheme	10 years

Leasehold land which qualifies as finance lease is amortised over the lease period on straight line basis (before 31 March 2019).

Software systems are being amortised over a period of five years being their useful life. Rights are amortised over the useful life.

Depreciation and amortisation on property, plant and equipment and intangible assets added/disposed off during the year has been provided on pro-rata basis with reference to the date/month of addition/disposal.

Depreciation and amortisation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

(iv) Derecognition

A property, plant and equipment and intangible assets is derecognised on disposal or when no future economic benefits are expected from its use and disposal. Losses arising from retirement and gains or losses arising from disposal of a tangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss.

(d) Non-current assets held for sale

Non-current assets are classified as held for sale if it is highly probable that they will be recovered primarily through sale rather than through continuing use. Such assets are generally measured at the lower of their carrying amount and fair value less cost to sell. Losses on initial classification as held for sale and subsequent gains and losses on re-measurement are recognised in the Statement of Profit and Loss.

Once classified as held for sale, property, plant and equipment and intangible assets are no longer amortised or depreciated.

(e) Impairment of non-financial assets

The Company's non-financial assets other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets that do not generate independent cash inflows (i.e. corporate assets) are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of an asset or CGU is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment loss recognised in respect of a CGU is allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amount of the other assets of the CGU (or group of CGUs) on a pro rata basis.

An impairment loss in respect of goodwill is not subsequently reversed. In respect of other assets for which impairment loss has been recognised in prior periods, the Company reviews at reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(f) Financial instrument

A Financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Debt instruments at amortised cost
- Debt instruments at fair value through other comprehensive income (FVOCI)
- Debt instruments, derivatives and equity instruments at fair value through profit or loss (FVPL)
- Equity instruments measured at fair value through other comprehensive income (FVOCI)

Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortised cost of the financial liability. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in other income in the Statement of Profit and Loss. The losses arising from impairment are recognised in the Statement of Profit and Loss. This category generally applies to trade and other receivables.

Debt instrument at FVOCI

A 'debt instrument' is classified as at the FVOCI if the objective of the business model is achieved

Notes to the financial statements for the year ended 31 March 2020 (Continued)

both by collecting contractual cash flows and selling the financial assets, and the asset's contractual cash flows represent SPPI.

Debt instruments included within the FVOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the other comprehensive income (OCI). On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified to the Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

Debt instrument at FVPL

FVPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVOCI, is classified as at FVPL. In addition, at initial recognition, the Company may irrevocably elect to designate a debt instrument, which otherwise meets amortised cost or FVOCI criteria, as at FVPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Debt instruments included within the FVPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVPL. For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to the Statement of Profit and Loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss to retained earnings.

Equity instruments included within the FVPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

Investments in subsidiaries

Equity investments in subsidiaries are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in subsidiaries, the difference between net disposal proceeds and the carrying amounts are recognised in the Statement of Profit and Loss.

Impairment of financial assets

The Company recognises loss allowance using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all financial assets with contractual cash flows other than trade receivable, ECLs are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of ECL (or reversal) that is required to adjust the loss allowance at the reporting date is recognised as an impairment gain or loss in the Statement of Profit and Loss.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Company's balance sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through'

arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVPL. A financial liability is classified as at FVPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVPL are measured at fair value and net gains and losses, including any interest expense, are recognised in Statement of Profit and Loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Statement of Profit and Loss. Any gain or loss on derecognition is also recognised in Statement of Profit and Loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the Balance Sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(g) Inventories

Inventories are valued at lower of cost or net realisable value except scrap, which is valued at net estimated realisable value.

The Company uses weighted average method to determine cost for all categories of inventories except for goods in transit which is valued at specifically identified purchase cost. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition inclusive of non-refundable (adjustable) taxes wherever applicable. The cost of work in progress and manufactured finished goods (manufactured) include direct materials, direct labour and an appropriate proportion of variable and fixed production overheads, the latter being allocated on the basis of normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. The net realisable value of work-in-progress is determined with reference to the selling prices of related finished products. Raw materials and other supplies held for use in the production of finished products are not written down below cost, except in cases where material prices have declined and it is estimated that the cost of the finished products will exceed their net realisable value. The comparison of cost and net realisable value is made on an item-by-item basis.

(h) Cash and cash equivalents

Cash and cash equivalent comprise cash at banks and on hand (including imprest) and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

(i) Provisions and contingencies

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent liability

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

(j) Revenue recognition

Effective 1 April 2018, the Company adopted Ind AS 115 "Revenue from Contracts with Customers" using the cumulative catch-up transition method, applied to contracts that were not completed as at 1 April 2018. In accordance with the cumulative catch-up transition method, the comparatives have not been retrospectively adjusted. There is no material effect on adoption of Ind AS 115 on the financial statements.

Revenue from sale of products is recognised upon transfer of control of products to customers at the time of shipment to or receipt of goods by the customers. Service income is recognised as and when the underlying services are performed. The Company exercises judgment in determining whether the performance obligation is satisfied at a point in time or over a period of time.

Revenues are measured based on the transaction price, which is the consideration, net of tax collected from customers and remitted to government authorities such as Goods and services tax (GST), sales tax, excise duty, value added tax and applicable discounts and allowances including expected sales return etc. The computation of these estimates using expected value method involves significant judgment based on various factors including contractual terms, historical experience, estimated inventory levels etc.

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash and only passage of time is required as per contractual terms. Contract liabilities are recognised when there are billings in excess of revenues. Contract liabilities relate to the advance received from customers and deferred revenue against which revenue is recognised when or as the performance obligation is satisfied.

Income in respect of entitlement towards export incentives is recognised in accordance with the relevant scheme on recognition of the related export sales. Such export incentives are recorded as part of other operating revenue.

(k) Employee benefits

(i) Short-term employee benefits: All employee benefits falling due within twelve months from the end of the period in which the employees render the related services are classified as short-term employee benefits, which include benefits like salaries, wages, short term compensated absences, performance incentives, etc. and are recognised as expenses in the period in which the employee renders the related service and measured accordingly.

(ii) Post-employment benefits: Post employ-ment benefit plans are classified into defined benefits plans and defined contribution plans as under:

Notes to the financial statements for the year ended 31 March 2020 (Continued)

a) *Gratuity*

The Company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment of an amount based on the respective employee's salary and the tenure of employment. The liability in respect of gratuity is recognised in the books of account based on actuarial valuation by an independent actuary. The gratuity liability for certain employees of the Company is funded with Life Insurance Corporation of India.

b) *Superannuation*

Certain employees of the Company are also participants in the superannuation plan ('the Plan'), a defined contribution plan. Contribution made by the Company to the plan during the year is charged to Statement of Profit and Loss.

c) *Provident fund*

- The Company makes contribution to the recognised provident fund - "VAM EMPLOYEES PROVIDENT FUND TRUST" (a multiemployer trust) for most of its employees in India, which is a defined benefit plan to the extent that the Company has an obligation to make good the shortfall, if any, between the return from the investments of the trust and the notified interest rate. The Company's obligation in this regard is determined by an independent actuary and provided for if the circumstances indicate that the Trust may not be able to generate adequate returns to cover the interest rates notified by the Government.

  For other employees in India, provident fund is deposited with Regional Provident Fund Commissioner. This is treated as defined contribution plan.

- Company's contribution to the provident fund is charged to Statement of Profit and Loss.

(iii) *Other long-term employee benefits:*

Compensated absences:

As per the Company's policy, eligible leaves can be accumulated by the employees and carried forward to future periods to either be utilised during the service, or encashed. Encashment can be made during service, on early retirement, on withdrawal of scheme, at resignation and upon death of the employee. Accumulated compensated absences are treated as other long-term employee benefits.

(iv) *Termination benefits:*

Termination benefits are recognised as an expense when, as a result of a past event, the Company has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

(v) *Actuarial valuation*

The liability in respect of all defined benefit plans and other long term benefits is accrued in the books of account on the basis of actuarial valuation carried out by an independent actuary using the Projected Unit Credit Method. The obligation is measured at the present value of estimated future cash flows. The discount rates used for determining the present value of obligation under defined benefit plans, is based on the market yields on Government securities as at the Balance Sheet date, having maturity periods approximating to the terms of related obligations.

Remeasurement gains and losses on other long term benefits are recognised in the Statement of Profit and Loss in the year in which they arise. Remeasurement gains and losses in respect of all defined benefit plans arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in other equity in the Statement of Changes in Equity and in the

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Balance Sheet. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost. Gains or losses on the curtailment or settlement of any defined benefit plan are recognised when the curtailment or settlement occurs. Any differential between the plan assets (for a funded defined benefit plan) and the defined benefit obligation as per actuarial valuation is recognised as a liability if it is a deficit or as an asset if it is a surplus (to the extent of the lower of present value of any economic benefits available in the form of refunds from the plan or reduction in future contribution to the plan).

Past service cost is recognised as an expense in the Statement of Profit and Loss on a straight-line basis over the average period until the benefits become vested. To the extent that the benefits are already vested immediately following the introduction of, or changes to, a defined benefit plan, the past service cost is recognised immediately in the Statement of Profit and Loss. Past service cost may be either positive (where benefits are introduced or improved) or negative (where existing benefits are reduced).

(l) Share-based payments

The Company has adopted the policy to account for Employees Welfare Trust as a legal entity separate from the Company but as a subsidiary of the Company. Any loan from the Company to the trust is accounted for as a loan in accordance with its term.

The grant date fair value of options granted (net of estimated forfeiture) to employees of the Company is recognised as an employee expense, and those granted to employees of subsidiaries is considered as the Company's equity contribution and is added to the carrying value of investment in the respective subsidiaries, with a corresponding increase in equity, over the period that the employees become unconditionally entitled to the options. The expense is recorded for each separately vesting portion of the award as if the award was, in substance, multiple awards. The increase in equity recognised in connection with share based payment transaction is presented as a separate component in equity under "share based payment reserve". The amount recognised as an expense is adjusted to reflect the actual number of stock options that vest. For the option awards, grant date fair value is determined under the option-pricing model (Black-Scholes-Merton). Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures materially differ from those estimates.

Corresponding balance of a share based payment reserve is transferred to general reserve upon expiry of grants or upon exercise of stock options by an employee, as the Company is operating the Employee Stock Option schemes through Jubilant Employees Welfare Trust, which has purchased share from the secondary market.

(m) Finance costs

Finance costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Finance cost also includes exchange differences to the extent regarded as an adjustment to the finance costs. Finance costs that are directly attributable to the construction or production or development of a qualifying asset are capitalised as part of the cost of that asset. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. All other finance costs are expensed in the period in which they occur.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the finance costs eligible for capitalisation. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Profit and Loss over the period of the borrowings using the effective interest method. Ancillary costs incurred in connection with the arrangement of borrowings are amortised over the period of such borrowings.

Finance income consists of interest income. Interest income or expense is recognised using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial

instrument to the gross carrying amount of the financial asset or the amortised cost of the financial liability. In calculating interest income or expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

(n) Exceptional items

Exceptional items refer to items of income or expense within the statement of profit and loss from ordinary activities which are non-recurring and are of such size, nature or incidence that their separate disclosure is considered necessary to explain the performance of the Company.

(o) Income tax

Income tax expense comprises current and deferred tax. It is recognised in Statement of Profit and Loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

- *Current tax:*

  Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received after considering uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date.

  Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

- *Deferred tax*:

  Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

  – temporary differences arising on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss at the time of the transaction;

  – temporary differences related to freehold land and investments in subsidiaries, to the extent that the Company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and

  – taxable temporary differences arising on the initial recognition of goodwill.

  Deferred tax assets (DTA) include Minimum Alternate Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability.

  Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used. Deferred tax is measured at the tax rates that are expected to be applied to the period when the asset is realised or the liability is settled, based on the laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

  Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

For operations carried out in SEZs, deferred tax assets or liabilities, if any, have been established for the tax consequences of those temporary differences between the carrying values of assets and liabilities and their respective tax bases that reverse after the tax holiday ends.

(p) Leases

Leases – Company as a lessee

Policy applicable from 1 April 2019

MCA vide its notification dated 30 March 2019, notified Ind AS 116 "Leases" which is effective for annual reporting periods beginning on or after 1 April 2019. Ind AS 116 replaces existing lease guidance Ind AS 17 "Leases". Ind AS 116 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both lessees and lessors. Ind AS 116 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments.

The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (1) the contact involves the use of an identified asset; (2) the Company has substantially all of the economic benefits from use of the asset through the period of the lease; and (3) the Company has the right to direct the use of the asset.

The Company's lease asset classes primarily consist of leases for land, buildings, plant and machinery and vehicles which typically run for a period of 3 to 25 years, with an option to renew the lease after that date. For certain leases, the Company is restricted from entering into any sub-lease arrangements. At the date of commencement of the lease, the Company recognises a right-of-use asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases). For these short-term leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

Right-of-use assets and lease liabilities includes the options to extend or terminate the lease when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the Statement of Profit and Loss.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates based on information available as at the date of commencement of the lease. Lease liabilities are remeasured with a corresponding adjustment to the related right-of-use asset if the Company changes its assessment of whether it will exercise an extension or a termination option. Lease liability and right-of-use asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Company makes an assessment on the expected lease

Notes to the financial statements for the year ended 31 March 2020 (Continued)

term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Company considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to Company's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in future periods is reassessed to ensure that the lease term reflects the current economic circumstances.

Policy applicable before 1 April 2019

At the inception of each lease, the lease arrangement was classified as either a finance lease or an operating lease, based on the substance of the lease arrangement.

Finance leases

Assets leased by the Company in its capacity as lessee where substantially all the risks and rewards of ownership vest in the Company were classified as finance leases. A finance lease was recognised as an asset and a liability at the commencement of the lease, at the lower of the fair value of the asset and the present value of the minimum lease payments. Minimum lease payments made under finance leases were apportioned between the finance expense and the reduction of the outstanding liability. The finance expense was allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Operating leases

Leases in which a significant portion of the risks and rewards of ownership were not transferred to the Company as lessee were classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to the Statement of Profit and Loss on a straight-line basis over the period of the lease unless the payments were structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases.

Transition to Ind AS 116

Effective 1 April 2019, the Company adopted Ind AS 116 "Leases" applied to all lease contracts existing on 1 April 2019 using the modified retrospective approach on the date of initial application. Consequently, the Company recorded the lease liability at the present value of the lease payments discounted at the incremental borrowing rate and the right-of-use asset an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the Balance Sheet immediately before the date of initial application. Comparatives have not been retrospectively adjusted.

On transition to Ind AS 116, the adoption of new standard resulted in recognition of right-of-use assets of ₹ 671.30 million and lease liabilities of ₹ 405.76 million with no material impact on the equity. The nature of expenses has changed from lease rent in previous periods to depreciation expense for the right-of-use asset and finance cost for interest accrued on lease liability. The effect of this adoption is insignificant on the profit for the year.

For transition, the Company has elected not to apply the requirements of Ind AS 116 to leases which are expiring within 12 months from the date of transition on a lease-by-lease basis. The Company also used practical expedient and therefore, did not reassess, under Ind AS 116, whether a contracts is, or contains, a lease at the date of initial application. Further, as a practical expedient, on a lease-by-lease basis, the Company relied on its assessment as at 31 March 2019 as to whether leases are onerous applying Ind AS 37, Provisions, Contingent Liabilities and Contingent Assets, as an alternative to performing an impairment review. The Company has used a single discount rate to a portfolio of leases with similar characteristics. For leases that were classified as finance leases applying Ind AS 17, the carrying amount of the right-of-use asset and the lease liability at the date of initial application is the carrying amount of the lease asset and lease liability immediately before that date measured applying Ind

Notes to the financial statements for the year ended 31 March 2020 (Continued)

AS 17. For those leases, the Company has accounted for the right-of-use asset and the lease liability applying Ind AS 116 from the date of initial application.

(q) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Chairman and Co-Chairman and Managing Director (CCMD) of the Company are responsible for allocating resources and assessing performance of the operating segments, and accordingly, identified as the chief operating decision maker. Revenues, expenses, assets and liabilities, which are common to the enterprise as a whole and are not allocable to segments on a reasonable basis, have been treated as "unallocated revenues/ expenses/ assets/ liabilities", as the case may be.

(r) Foreign currency translation

(i) Functional and presentation currency

The functional currency of the Company is the Indian rupee. These financial statements are presented in Indian rupee (₹).

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at balance sheet date exchange rates are generally recognised in Statement of Profit and Loss.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example translation differences on non-monetary assets such as equity investments classified as FVOCI are recognised in other comprehensive income (OCI).

(s) Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions.

Government grants relating to income are deferred and recognised in the Statement of Profit and Loss over the period necessary to match them with the costs that they are intended to compensate and presented within other operating revenue.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to Statement of Profit and Loss on a straight-line basis over the expected lives of the related assets and presented within other income.

(t) Earnings per share

(i) Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Company
- by the weighted average number of equity shares outstanding during the financial year, adjusted for bonus elements in equity shares issued during the year.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- the weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

(u) Measurement of fair values

A number of the accounting policies and disclosures require measurement of fair values, for both financial and non-financial assets and liabilities.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Company has an established control framework with respect to the measurement of fair values. This includes a finance team that has overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values.

The finance team regularly reviews significant unobservable inputs and valuation adjustments. If third party information is used to measure fair values, then the finance team assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which the valuations should be classified.

When measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values used in preparing these financial statements is included in the respective notes.

(v) Critical estimates and judgments

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. In particular, information about significant areas of estimation, uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in the following notes.

- Assessment of useful life of property, plant and equipment and intangible asset – Note 2(c)
- Valuation of inventories – Note 2(g)
- Recognition of revenue and related accruals – Note 2(j)
- Fair value measurement – Note 2(u)
- Estimation of assets and obligations relating to employee benefits – Note 2(k) and 32
- Recognition and estimation of tax expense including deferred tax– Note 2(o), 8 and 30
- Estimated impairment of financial assets and non-financial assets – Note 2(e) and 2(f)
- Recognition and measurement of contingency: Key assumption about the likelihood and magnitude of an outflow of resources – Note 38
- Lease term: whether the Company is reasonably certain to exercise extension options – Note 2(p) and 40.

The Company has considered the possible effects that may result from the pandemic relating to COVID-19 on the carrying amounts of receivables, inventories, property, plant and equipment and intangible assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions, the Company, as at the date of approval of these financial statements, has used internal and external sources of information, including economic forecasts and estimates from market sources, on the expected future performance of the Company. On the basis of evaluation and current indicators of future economic conditions, the Company expects to recover the carrying amounts of these assets and does not anticipate any impairment to these financial and non-financial assets. However, the impact assessment of COVID-19 is a continuing process, given the uncertainties associated with its nature and duration. The Company will continue to monitor any material changes to future economic conditions.

(₹ in million)

	Land-freehold	Land-leasehold (4)	Building-factory	Building-others	Plant and equipment	Furniture and fixtures	Vehicles-owned	Vehicles-leased	Office equipment	Railway sidings	Total	Capital work-in-progress
3. Property, Plant and Equipment and Capital Work-in-Progress												
Gross carrying amount as at 1 April 2018	**227.01**	**324.83**	**1,004.77**	**1,698.56**	**12,836.92**	**109.39**	**33.48**	**50.81**	**329.63**	**108.43**	**16,723.83**	**1,153.17**
Additions/adjustments (5)	-	-	3.90	92.89	1,264.10	15.51	8.32	12.67	78.33	-	**1,475.72**	3,139.77
Deductions/adjustments	-	-	-	-	(89.56)	(6.18)	(4.22)	(5.14)	(1.95)	-	**(107.05)**	(1,454.73)
Gross carrying amount as at 31 March 2019	**227.01**	**324.83**	**1,008.67**	**1,791.45**	**14,011.46**	**118.72**	**37.58**	**58.34**	**406.01**	**108.43**	**18,092.50**	**2,838.21**
Accumulated depreciation as at 1 April 2018	**-**	**13.53**	**98.17**	**118.63**	**1,870.34**	**48.06**	**20.15**	**16.35**	**173.80**	**33.24**	**2,392.27**	**-**
Depreciation charge for the year	-	4.51	36.79	51.15	675.49	13.64	4.80	13.50	38.75	11.08	**849.71**	-
Deductions/adjustments	-	-	-	-	(15.97)	(3.64)	(3.88)	(3.47)	(1.60)	-	**(28.56)**	-
Accumulated depreciation as at 31 March 2019	**-**	**18.04**	**134.96**	**169.78**	**2,529.86**	**58.06**	**21.07**	**26.38**	**210.95**	**44.32**	**3,213.42**	**-**
Net carrying amount as at 31 March 2019	**227.01**	**306.79**	**873.71**	**1,621.67**	**11,481.60**	**60.66**	**16.51**	**31.96**	**195.06**	**64.11**	**14,879.08**	**2,838.21**

(₹ in million)

	Land-freehold	Land-leasehold (4)	Building-factory	Building-others	Plant and equipment	Furniture and fixtures	Vehicles-owned	Vehicles-leased	Office equipment	Railway sidings	Total	Capital work-in-progress
Gross carrying amount as at 1 April 2019	**227.01**	**324.83**	**1,008.67**	**1,791.45**	**14,011.46**	**118.72**	**37.58**	**58.34**	**406.01**	**108.43**	**18,092.50**	**2,838.21**
Additions/adjustments (5)	-	-	330.27	443.55	3,256.28	17.88	-	-	28.59	-	**4,076.57**	1,822.50
Reclassified on account of adoption of Ind AS 116	-	(324.83)	-	-	-	-	-	(58.34)	-	-	**(383.17)**	-
Deductions/adjustments	-	-	(0.02)	-	(54.38)	(7.34)	(0.77)	-	(5.82)	-	**(68.33)**	(4,076.57)
Gross carrying amount as at 31 March 2020	**227.01**	**-**	**1,338.92**	**2,235.00**	**17,213.36**	**129.26**	**36.81**	**-**	**428.78**	**108.43**	**21,717.57**	**584.14**
Accumulated depreciation as at 1 April 2019	**-**	**18.04**	**134.96**	**169.78**	**2,529.86**	**58.06**	**21.07**	**26.38**	**210.95**	**44.32**	**3,213.42**	**-**
Depreciation charge for the year	-	-	41.52	98.72	769.27	13.35	4.24	-	45.79	11.08	**983.97**	-
Reclassified on account of adoption of Ind AS 116	-	(18.04)	-	-	-	-	-	(26.38)	-	-	**(44.42)**	-
Deductions/adjustments	-	-	-	-	(14.81)	(4.68)	(0.73)	-	(4.63)	-	**(24.85)**	-
Accumulated depreciation as at 31 March 2020	**-**	**-**	**176.48**	**268.50**	**3,284.32**	**66.73**	**24.58**	**-**	**252.11**	**55.40**	**4,128.12**	**-**
Net carrying amount as at 31 March 2020	**227.01**	**-**	**1,162.44**	**1,966.50**	**13,929.04**	**62.53**	**12.23**	**-**	**176.67**	**53.03**	**17,589.45**	**584.14**

Notes:

(1) Refer note 16(c) for information on property, plant and equipment are provided as security by the Company.
(2) Refer note 39(a) for disclosure of contractual commitments for the acquisition of property, plant and equipment.
(3) Refer note 44 for finance costs capitalised.
(4) Represent land on long-term lease basis.
(5) Includes ₹ 16.51 million (31 March 2019: ₹ 13.63 million) in respect of research and development (R&D) assets.
(6) Capital research and development expenditure aggregating to ₹ 31.98 million (31 March 2019: ₹ 17.02 million) incurred during the year included in additions to property, plant and equipment/capital work-in-progress.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	Rights	Softwares	Total	Intangible assets under development
4. Other intangible assets and intangible assets under development				
Gross carrying amount as at 1 April 2018	**12.24**	**112.35**	**124.59**	**-**
Additions/adjustments	-	3.05	**3.05**	3.05
Deductions/adjustments	-	-	**-**	(3.05)
Gross carrying amount as at 31 March 2019	**12.24**	**115.40**	**127.64**	**-**
Accumulated amortisation as at 1 April 2018	**12.24**	**65.82**	**78.06**	**-**
Amortisation for the year	-	15.12	**15.12**	**-**
Accumulated amortisation as at 31 March 2019	**12.24**	**80.94**	**93.18**	**-**
Net carrying amount as at 31 March 2019	**-**	**34.46**	**34.46**	**-**

(₹ in million)

	Rights	Softwares	Total	Intangible assets under development
Gross carrying amount as at 1 April 2019	**12.24**	**115.40**	**127.64**	**-**
Additions/adjustments	-	32.84	**32.84**	39.64
Deductions/adjustments	-	-	**-**	(32.84)
Gross carrying amount as at 31 March 2020	**12.24**	**148.24**	**160.48**	**6.80**
Accumulated amortisation as at 1 April 2019	**12.24**	**80.94**	**93.18**	**-**
Amortisation for the year	-	15.50	**15.50**	**-**
Accumulated amortisation as at 31 March 2020	**12.24**	**96.44**	**108.68**	**-**
Net carrying amount as at 31 March 2020	**-**	**51.80**	**51.80**	**6.80**

Note:

(1) Refer note 39(a) for disclosure of contractual commitments for the acquisition of intangibles assets.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
5. Non-current investments		
I. Investment in equity shares (at cost)		
Unquoted (fully paid up)		
Subsidiary companies:		
375 (31 March 2019: 375) equity shares with no par value		
Jubilant Life Sciences (USA) Inc.	17.11	17.11
326,758,994 (31 March 2019: 326,758,994) equity shares with no par value		
Jubilant Pharma Limited	14,913.01	14,913.01
34,484,000 (31 March 2019: 34,484,000) equity shares of ₹ 10 each		
Jubilant Infrastructure Limited	1,298.82	1,298.82
2,050,000 (31 March 2019: 2,050,000) equity shares of ₹ 10 each		
Jubilant First Trust Healthcare Limited	44.43	44.43

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
437,503 (31 March 2019: 437,503) equity shares with no par value		
Jubilant Life Sciences International Pte. Limited	3.56	3.56
99,999 (31 March 2019: 99,999) equity shares with no par value		
Jubilant Life Sciences NV	7.81	7.81
4,650,001 (31 March 2019: 4,650,001) equity shares with no par value		
Drug Discovery and Development Solutions Limited	641.31	641.31
50,000 (31 March 2019: 50,000) equity shares of ₹ 10 each		
Jubilant Business Services Limited	0.50	0.50
57,000,000 (31 March 2019: 57,000,000) equity shares of ₹ 10 each		
Jubilant Therapeutics India Limited	570.00	570.00
6,200,000 (31 March 2019: 6,200,000) equity shares of ₹ 10 each		
Jubilant Chemsys Limited (Refer Note 47)	62.00	62.00
187,061,300 (31 March 2019: 186,620,000) equity shares of ₹ 10 each		
Jubilant Biosys Limited (Refer Note 48)	-	-
500,000 (31 March 2019: Nil) equity shares of ₹ 1 each		
Jubilant LSI Limited	0.50	-
	17,559.05	**17,558.55**
II. Investment in equity shares (at fair value through other comprehensive income)		
Unquoted (fully paid up)		
Other Companies:		
6,569,310 (31 March 2019: 6,569,310) equity shares of ₹ 10 each		
Forum I Aviation Limited	81.20	80.35
	81.20	**80.35**
Total non-current investments	**17,640.25**	**17,638.90**
Aggregate amount of unquoted investments	**17,640.25**	**17,638.90**
Aggregate amount of impairment in the value of investments	**-**	**-**

(₹ in million)

	As at			
	31 March 2020		31 March 2019	
	Current	Non-current	Current	Non-current
6. Loans				
Unsecured, considered good				
Security deposits	21.15	36.80	25.95	27.30
Loan to related parties (Refer note 37)	37.83	-	-	-
Loan to employees	7.66	6.55	5.82	5.62
Total loans	**66.64**	**43.35**	**31.77**	**32.92**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at			
	31 March 2020		31 March 2019	
	Current	Non-current	Current	Non-current
7. Other financial assets				
Other bank balances:				
Deposits with maturity after 12 months from the reporting date (1)	-	73.92	-	5.01
Receivable from related parties (2) (Refer note 37)	362.25	-	336.64	-
Business sale consideration receivable (Refer note 37 and note 49)	1,285.00	-	-	-
Insurance claims receivable	2.36	-	-	-
Interest receivable	3.13	-	3.11	-
Others	177.43	-	258.43	-
Total other financial assets	**1,830.17**	**73.92**	**598.18**	**5.01**

Notes:

(1) These deposits have restricted use.

(2) Including due by directors and private companies having common director aggregating to ₹ 9.54 million (31 March 2019: ₹ 5.17 million)

8. Deferred tax

Deferred income tax reflect the net tax effects of temporary difference between the carrying amount of asset and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's net deferred income tax are as follows:

Deferred tax assets:

(₹ in million)

	Provision for compensated absences and gratuity	Expenditure allowed on actual payment basis	MAT credit entitlement	Tax losses	Lease Liability	Accrued expenses and other temporary differences	Total
As at 1 April 2018	**264.59**	**19.23**	**1,997.70**	**-**	**-**	**15.64**	**2,297.16**
(Charged)/credited:							
- to statement of profit and loss	18.52	(5.03)	102.17	-	-	(0.40)	**115.26**
- to other comprehensive income	5.95	-	-	-	-	-	**5.95**
As at 31 March 2019	**289.06**	**14.20**	**2,099.87**	**-**	**-**	**15.24**	**2,418.37**
(Charged)/credited:							
- to statement of profit and loss	(20.31)	22.47	132.25	78.57	180.24	3.14	**396.36**
- to MAT credit adjusted/ utilised	-	-	(62.08)	-	-	-	**(62.08)**
- to capital reserve	-	-	(226.86)	(78.57)	-	-	**(305.43)**
- to other comprehensive income	10.56	-	-	-	-	-	**10.56**
As at 31 March 2020	**279.31**	**36.67**	**1,943.18**	**-**	**180.24**	**18.38**	**2,457.78**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Deferred tax liabilities:

(₹ in million)

	PPE, Intangibles and Right-of-use assets	Others	Total
As at 1 April 2018	**2,495.50**	**0.91**	**2,496.41**
Charged/(credited):			
- to statement of profit and loss	161.35	1.13	**162.48**
- to other comprehensive income	-	-	-
As at 31 March 2019	**2,656.85**	**2.04**	**2,658.89**
Charged/(credited):			
- to statement of profit and loss	(91.87)	3.89	**(87.98)**
- to other comprehensive income	-	-	**-**
As at 31 March 2020	**2,564.98**	**5.93**	**2,570.91**

Reflected in the Balance Sheet as follows:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Deferred tax assets	2,457.78	2,418.37
Deferred tax liabilities	2,570.91	2,658.89
Deferred tax liabilities (net)	**(113.13)**	**(240.52)**

Reconciliation of deferred tax (liabilities)/ assets (net):

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Balance as at the commencement of the year	**(240.52)**	**(199.25)**
Credit/ (charge) during the year recognised:		
- in statement of profit and loss (including MAT)	484.34	(47.22)
- in capital reserve	(305.43)	-
- in other comprehensive income	10.56	5.95
MAT credit adjusted/utilised	(62.08)	-
Balance as at the end of the year	**(113.13)**	**(240.52)**

DTA has not been recognized on temporary differences in relation to indexation benefit of investment in subsidiaries and freehold land amounting to ₹ 4,472.50 million (31 March 2019: ₹ 4,205.51 million) and ₹ 76.65 million (31 March 2019: ₹ 72.61 million) respectively, as the Company is able to control the timing of the reversal of the temporary difference and it is probable that the temporary differences will not reverse in foreseeable future.

Tax related contingencies: Refer note 38

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		As at	
		31 March 2020	31 March 2019
9.	**Other non-current assets**		
	Capital advances	17.08	17.61
	Prepaid expenses	-	248.75
	Total other non-current assets	**17.08**	**266.36**

(₹ in million)

		As at	
		31 March 2020	31 March 2019
10.	**Inventories**		
	Raw materials *	2,847.63	2,505.83
	Work-in-progress	1,169.48	725.32
	Finished goods	1,697.96	1,062.45
	Stock-in-trade	2.91	23.49
	Stores and spares *	180.54	188.73
	Others- process chemicals and fuels *	665.28	413.57
	Total inventories	**6,563.80**	**4,919.39**
	* Goods-in-transit included in above		
	Raw materials	361.42	457.62
	Stores and spares	0.14	4.05
	Others- process chemicals and fuels	1.82	17.13
	Total goods-in-transit	**363.38**	**478.80**
	Total write down of inventories recognised during the year	43.98	8.23

(₹ in million)

		As at	
		31 March 2020	31 March 2019
11.	**Trade receivables**		
	Unsecured and current		
	Trade receivables - considered good	2,886.50	3,512.01
	Receivables from related parties (Refer note 37)	1,368.01	1,293.23
	Trade receivables - credit impaired	41.67	7.57
	Less: Expected credit loss allowance (Refer note 34)	(41.67)	(7.57)
	Total trade receivables	**4,254.51**	**4,805.24**

(₹ in million)

		As at	
		31 March 2020	31 March 2019
12(a).	**Cash and cash equivalents**		
	Balances with banks		
	- in current accounts	840.29	109.13
	- in dividend accounts	54.97	54.73
	Cash on hand	1.30	0.72
	Cheques/ drafts on hand	1.54	-
	Others		
	- Funds in transit	68.89	22.34
	- Imprest	0.03	0.06
	Total cash and cash equivalents (1)	**967.02**	**186.98**

Note:

(1) ₹ 54.97 million (31 March 2019: ₹ 54.73 million) has restricted use.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
12(b). Other bank balances		
Deposit accounts with maturity up to twelve months from the reporting date	1,610.28	160.44
Total other bank balances (1)	**1,610.28**	**160.44**

Note:

(1) ₹ 6.50 million (31 March 2019: ₹ 160.44 million) has restricted use.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
13. Other current assets		
Prepaid expenses	107.42	99.53
Recoverable from/balance with government authorities (Refer note 43)	1,572.18	1,769.50
Advance to employees	2.28	3.23
Advance for supply of goods and services	214.77	203.34
Assets held for sale (1)	32.23	34.09
Total other current assets	**1,928.88**	**2,109.69**

Note:

(1) Represents property, plant and equipment which are not considered for active use and are expected to be sold in due course.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
14. Equity share capital		
Authorised		
655,000,000 (31 March 2019 : 655,000,000) equity shares of ₹ 1 each	655.00	655.00
	655.00	**655.00**
Issued and subscribed		
159,313,139 (31 March 2019 : 159,313,139) equity shares of ₹ 1 each	159.31	159.31
	159.31	**159.31**
Paid up capital		
159,281,139 (31 March 2019 : 159,281,139) equity shares of ₹ 1 each	159.28	159.28
Add: Equity shares forfeited (paid up)	0.02	0.02
	159.30	**159.30**

Movement in equity share capital:

	As at 31 March 2020		As at 31 March 2019	
	Number	₹ in million	Number	₹ in million
At the commencement and at the end of the year	159,281,139	159.28	159,281,139	159.28

Terms and rights attached to equity shares:

The Company has only one class of shares referred to as equity shares having par value of ₹ 1 each. Holder of each equity share is entitled to one vote per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Details of shareholders holding more than 5% shares in the Company:

Equity shares of ₹ 1 each fully paid-up held by	As at 31 March 2020		As at 31 March 2019	
	Number	% of total shares	Number	% of total shares
Jubilant Stock Holding Private Limited	21,361,992	13.41%	22,521,992	14.14%
SSB Consultants & Management Services Private Limited	21,587,665	13.55%	21,007,665	13.19%
HSB Corporate Consultants Private Limited	19,278,979	12.10%	18,698,979	11.74%

Others:

a) 114,835 (31 March 2019: 114,835) equity shares of ₹ 1 each allotted on exercise of the vested stock options in accordance with the terms of exercise under the "Jubilant Employees Stock Option Plan, 2005".

b) Under the Jubilant Employees Stock Option 2011 Plan as at 31 March 2020 – Nil (31 March 2019: 9,628) outstanding options are convertible into Nil (31 March 2019: 9,628) shares (Refer note 46).

15. Nature and purpose of other equity

- *Capital reserve*

  Accumulated capital surplus not available for distribution of dividend and expected to remain invested permanently and includes excess/shortfall of consideration over book value of net assets/liabilities transferred under a common control transaction.

- *Securities premium*

  The unutilized accumulated excess of issue price over face value on issue of shares. This reserve is utilised in accordance with the provisions of the Act.

- *Capital redemption reserve*

  Capital redemption reserve represents the unutilized accumulated amount set aside at the time of redemption of preference shares. This reserve is utilised in accordance with the provisions of the Act.

- *Amalgamation reserve*

  Amalgamation reserve represents the unutilized accumulated surplus created at the time of amalgamation of another company with the Company. This reserve is not available for distribution of dividend and is expected to remain invested permanently.

- *General reserve*

  This represents appropriation of profit by the Company and is available for distribution of dividend.

- *Debenture redemption reserve*

  The Company is required to create a debenture redemption reserve out of the profits prior to the redemption of debentures. This reserve is available for distribution of dividend post redemption of debentures.

- *Share based payment reserve*

  The fair value of the equity settled share based payment transactions with employees is recognised in Statement of Profit and Loss with corresponding credit to share based payment reserve. Further, equity settled share based payment transaction with employees of subsidiary is recognised in investment of subsidiaries with corresponding credit to share based payment reserve. Corresponding balance of a share based payment reserve is transferred to general reserve upon expiry of grants or upon exercise of stock options by an employee, as the Company is operating the Employee Stock Option schemes through Jubilant Employees Welfare Trust, which has purchased share from the secondary market.

- *Retained earnings*

  Retained earnings represent the amount of accumulated earnings of the Company and re-measurement differences on defined benefit plans.

- *Equity instrument through OCI*

  The Company has elected to recognize changes in the fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within the equity instrument through OCI within equity. The Company transfers amount therefrom to retained earnings when the relevant equity securities are derecognized.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
16(a). Non-current borrowings		
Secured debentures		
Secured rated listed non-convertible debentures	-	6,435.66
Term loans		
From banks		
Indian rupee loans (secured)	4,943.95	1,569.95
From other parties		
Indian rupee loans (secured)	2,345.29	-
From related parties		
Indian rupee loans from subsidiaries (unsecured)	5,989.90	3,367.40
Long term maturity of finance lease obligations (secured)	-	22.72
Total non-current borrowings	**13,279.14**	**11,395.73**
Add: Current maturities of non-current borrowings (Refer note 19)	132.91	984.11
Add: Current maturities of financial lease obligations (Refer note 19)	-	13.24
Total non-current borrowings (including current maturities)	**13,412.05**	**12,393.08**

(₹ in million)

	As at	
	31 March 2020	31 March 2019
16(b). Current borrowings		
Loans repayable on demand		
From banks		
Secured	1,699.71	2,071.03
Unsecured	3,800.00	2,315.09
From related parties (unsecured)	730.00	241.00
Total current borrowings	**6,229.71**	**4,627.12**

16 a. Nature of security of non-current borrowings and other terms of repayment

16(a) (i) Indian rupee term loans amounting to ₹ 7,450.00 million (31 March 2019: ₹ 1,575 million) from The Hongkong and Shanghai Banking Corporation Limited, HDFC Limited, ICICI Bank Limited, Axis Bank Limited and Non-Convertible Debentures amounting to ₹ Nil (31 March 2019: ₹ 7,450 million) are secured by a first pari-passu charge created/to be created amongst the lenders by way of:

1) First pari passu charge on all the immovable fixed assets owned by the Company, situated at Bhartiagram, Tehsil Dhanora, District Amroha, Uttar Pradesh, India ("Immovable Secured Assets"), but excluding the immovable fixed assets described in (A) below ("Excluded Immovable Assets"). The details of the Immoveable Secured Assets to be charged/mortgaged to secure the Facilities is more particular described in (B) below.

A. Excluded Immovable Assets:

(1) Land measuring 90,124.24 square meters together with all the buildings and structures thereon situated in the revenue estate of Village Naipura Khadar and Tigariya Bhoor, Tehsil Dhanora, District Amroha, Uttar Pradesh, India, which land is covered under common title deeds with other group companies of the Company;

(2) Land measuring 5.56 acres (equivalent to 2.253 hectares) together with all the buildings and structures thereon situated in the revenue estate of Village Fazalpur Gosai, Tehsil Dhanora, District Amroha, Uttar Pradesh, India; and

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(3) Leasehold land, being plot no. A-4/2 measuring 157,509 square meters, together with all the buildings and structures thereon situated in UPSIDC Industrial Area II, Gajraula, Tehsil Dhanora, District Amroha, Uttar Pradesh, India, which is covered under common lease deed with other group companies of the Company.

B. Immovable Secured Assets:

(1) Land admeasuring 32.77 Acres or 13.268 Hectares situated in the revenue estate of Villages Naipura Khader, Tehsil Hasanpur (now Pargana & Tehsil Dhanora), District Moradabad (now District Amroha), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

(2) Land admeasuring 154.28 Acres or 62.448 Hectares situated in the revenue estate of Village Tigariya Bhoor, Tehsil Dhanera, District Amroha, Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

(3) Land admeasuring 95.46 Acres or 38.648 Hectares situated in the revenue estate of Village Shahbajpur Dor, Tehsil & Pargana Hasanpur (now Dhanera), District Amroha (early in Moradabad), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

(4) Land admeasuring 28.904 Hectares or 71.39 Acres, situated in the revenue estate of Village Rasoolpur Khader, Tehsil Dhanaura, District Moradabad (now District Amroha), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

(5) Land admeasuring 48,576 Sq.Mts. or 12 Acres or 4.856 Hectares situated in the revenue estate of Villages Sadullapur, Naipura Khadar, Sahabazpur Dor, Tehsil Hasanpur (now Pargana & Tehsil Dhanora), District Amroha, Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth.

2) First pari passu charge over entire movable fixed assets of the Company, both present and future excluding movable assets of Indian Branded Pharmaceuticals (IBP).

3) First pari passu charge over the land and building of the office premises located at 1A, Sector 16A, Noida-Uttar Pradesh-201301.

16(a) (ii) Indian rupee term loan amounting to ₹ 3,750 million (31 March 2019: ₹ Nil) from ICICI Bank Limited is repayable in 16 structured quarterly installments from March 2021.

16(a) (iii) Indian rupee term loan amounting to ₹ 1,350 million (31 March 2019: ₹ Nil) from The Hongkong and Shanghai Banking Corporation Limited is repayable in 16 equal quarterly installments from April 2021.

16(a) (iv) Indian rupee term loan amounting to ₹ 2,350 million (31 March 2019: ₹ Nil) from HDFC Limited is repayable in 8 structured half yearly installments from July 2022.

16(a) (v) Non-convertible debentures amounting to ₹ Nil (31 March 2019: ₹ 3,950.00 million repayable in three yearly installments) has been fully redeemed during the year as given below:

a. 8.47% Non-convertible debentures of ₹ 1,000 million has been repaid during the year.

b. 8.65% Non-convertible debentures of ₹ 1,500 million has been repaid during the year.

c. 8.88% Non-convertible debentures of ₹ 1,450 million has been repaid during the year.

16(a) (vi) Non-convertible debentures amounting to ₹ Nil (31 March 2019: ₹ 3,500 million repayable in three yearly installments) has been fully redeemed during the year as given below:

a. 8.95% Non-convertible debentures of ₹ 1,000 million has been repaid during the year.

b. 9.10% Non-convertible debentures of ₹ 1,000 million has been repaid during the year.

c. 9.26% Non-convertible debentures of ₹ 1,500 million has been repaid during the year.

16(a) (vii) Indian rupee term loan amounting to ₹ Nil (31 March 2019: ₹ 1,575.00 million repayable in three half yearly installments from March 2021) from Axis Bank Limited has been fully repaid during the year.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

16(a) (viii) Term loans from subsidiaries are repayable up to five years from the date of respective disbursement and carry interest rate ranging from 6.25% to 8.75% (31 March 2019: 6.75% to 8.75% per annum).

16(a) (ix) Finance lease obligations are secured by hypothecation of specific assets taken under such lease. The same are repayable within five years.

16(a) (x) The term loans carry floating interest rate calculated in accordance with the terms of the arrangement which is a specified benchmark rate (reset at periodic intervals), adjusted for agreed spread. During the year ended 31 March 2020, the interest rate on Indian currency loans range from 8.45% to 9.90% per annum (31 March 2019: 8.00% to 10.09% per annum).

16 b. Nature of security of current borrowings and other terms of repayment

16(b) (i) Working capital facilities (including cash credit) sanctioned by consortium of banks and notified financial institutions are secured by a first charge by way of hypothecation, ranking pari-passu inter-se banks, of the entire book debts and receivables and inventories both present and future, of the Company wherever the same may be or be held. Working capital loans are repayable as per terms of agreement within one year.

16(b) (ii) Short term loans are availed in Indian rupees and in foreign currency which carry floating interest rate calculated in accordance with the terms of the arrangement which is a specified benchmark rate (reset at periodic intervals), adjusted for agreed spread. During the year ended 31 March 2020, the interest rate on Indian currency loans and foreign currency loans range from 5.34% to 13.55% per annum (31 March 2019: 6.10 % to 10.60% per annum) and 2.55% to 5.52% per annum (31 March 2019: 1.44% to 5.58% per annum), respectively.

The composition of property, plant and equipment and current assets as mentioned above are defined in detail in the respective financing/credit arrangements.

16 c. Assets pledged as security

Assets with following carrying amounts are pledged as collateral/security against loans and borrowings at year end:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Land leasehold, property, plant and equipment	15,272.95	12,459.92
Inventories	6,563.80	4,919.39
Financial assets	4,254.51	4,805.24
	26,091.26	**22,184.55**

16 d. Reconciliation of movements of liabilities to cash flow arising from financing activities

(₹ in million)

	31 March 2020	**31 March 2019**
As at beginning of the year	**17,144.01**	**14,352.91**
Movement due to cash transactions as per the statement of cash flows	1,117.69	1,409.19
Movement due to non-cash transactions:		
- Finance costs expensed	1,379.00	1,289.62
- Finance costs capitalised	105.45	115.82
- Lease liabilities (including transition to Ind AS 116)	482.48	(1.58)
- Foreign exchange movement	-	0.48
- Others	-	(22.43)
As at end of the year	**20,228.63**	**17,144.01**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		As at			
		31 March 2020		31 March 2019	
		Current	Non-current	Current	Non-current
17.	**Provisions**				
	Unsecured, considered good				
	Provision for employee benefits (Refer note 32)	217.25	668.45	207.75	619.55
	Total provisions	**217.25**	**668.45**	**207.75**	**619.55**

(₹ in million)

		As at	
		31 March 2020	31 March 2019
18.	**Trade payables**		
	Current		
	Total outstanding dues of micro enterprises and small enterprises (Refer Note 31)	96.93	60.34
	Total outstanding dues of creditors other than micro enterprises and small enterprises *	6,088.89	5,900.18
	Total trade payables	**6,185.82**	**5,960.52**
	* Amount payable to related party included in the above (Refer note 37)	383.07	236.97

(₹ in million)

		As at	
		31 March 2020	31 March 2019
19.	**Other current financial liabilities**		
	Current maturities of non-current borrowings [Refer note 16(a)]	132.91	984.11
	Current maturities of finance lease obligations [Refer note 16(a)]	-	13.24
	Interest accrued but not due on borrowings	102.77	123.81
	Unpaid dividend	54.97	54.73
	Security deposit	30.53	29.11
	Capital creditors (Refer note 31) *	178.77	405.36
	Employee benefits payable	261.83	323.50
	Other payables	43.00	27.44
	Total other current financial liabilities	**804.78**	**1,961.30**

*Includes outstanding dues of micro enterprises and small enterprises of ₹ 21.89 million (31 March 2019: ₹ 63.38 million).

(₹ in million)

		As at	
		31 March 2020	31 March 2019
20.	**Other current liabilities**		
	Contract liabilities	90.10	55.27
	Statutory dues payables	115.47	126.19
	Total other current liabilities	**205.57**	**181.46**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
21.	**Revenue from operations**		
	Sale of products		
	- Finished goods	29,385.66	32,260.24
	- Traded goods	1,556.98	1,654.33
	Sale of services	7.60	19.21
	Other operating revenue (Refer note 43)	448.78	452.33
	Total revenue from operations	**31,399.02**	**34,386.11**

Disaggregation of revenue

In the following table, revenue is disaggregated by primary geographical market and major products & service lines:

(₹ in million)

	For the year ended 31 March 2020			For the year ended 31 March 2019		
	Life Science Ingredients	Pharmaceuticals	Total	Life Science Ingredients	Pharmaceuticals	Total
Primary geographical markets						
India	18,495.84	289.18	18,785.02	22,502.69	247.48	22,750.17
Americas and Europe	7,663.66	-	7,663.66	7,079.57	-	7,079.57
China	2,120.67	-	2,120.67	1,258.07	-	1,258.07
Rest of the world	2,380.89	-	2,380.89	2,845.97	-	2,845.97
Total	**30,661.06**	**289.18**	**30,950.24**	**33,686.30**	**247.48**	**33,933.78**
Major products/service lines						
Specialty Intermediates	10,767.62	-	10,767.62	9,641.30	-	9,641.30
Life Science Chemicals	14,962.34	-	14,962.34	20,529.70	-	20,529.70
Nutritional Products	4,931.10	-	4,931.10	3,515.30	-	3,515.30
India branded pharmaceuticals	-	289.18	289.18	-	247.48	247.48
Total	**30,661.06**	**289.18**	**30,950.24**	**33,686.30**	**247.48**	**33,933.78**

Reconciliation of the disaggregated revenue with the Company's reportable segments (refer note 36):

(₹ in million)

	For the year ended 31 March 2020			For the year ended 31 March 2019		
	Life Science Ingredients	Pharmaceuticals	Total	Life Science Ingredients	Pharmaceuticals	Total
Revenue from sale of products and services	30,661.06	289.18	30,950.24	33,686.30	247.48	33,933.78
Other operating revenue	448.78	-	448.78	452.33	-	452.33
Total	**31,109.84**	**289.18**	**31,399.02**	**34,138.63**	**247.48**	**34,386.11**

Contract Balances

(₹ in million)

	As at		
	31 March 2020	31 March 2019	1 April 2018
Trade receivables	4,254.51	4,805.24	4,936.61
Contract liabilities	90.10	55.27	71.77

The amount of ₹ 55.27 million and ₹ 71.77 million recognised in contract liabilities at the beginning of the year has been recognised as revenue for the year ended 31 March 2020 and 31 March 2019, respectively.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Reconciliation of revenue recognized with the contracted price is as follows:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Contracted price	30,983.82	34,009.59
Reductions towards variable consideration components	(33.58)	(75.81)
Revenue recognised	**30,950.24**	**33,933.78**

The reduction towards variable consideration comprises of volume discounts, price discounts etc.

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
22.	**Other income**		
	Interest income	26.67	20.31
	Dividend from subsidiaries	1,519.42	592.89
	Other non-operating income	186.23	166.81
	Total other income	**1,732.32**	**780.01**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
23.	**Cost of materials consumed**		
	Raw materials consumed	16,832.87	18,745.97
	Total cost of materials consumed	**16,832.87**	**18,745.97**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
24.	**Purchase of stock-in-trade**		
	Purchase of stock-in-trade	1,094.55	1,314.74
	Total purchase of stock-in-trade	**1,094.55**	**1,314.74**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
25.	**Changes in inventories of finished goods, stock-in-trade and work-in-progress**		
	Opening balance		
	Work-in-progress	725.32	881.54
	Finished goods	1,062.45	1,377.64
	Stock-in-trade	23.49	19.49
	Total opening balance	**1,811.26**	**2,278.67**
	Closing balance		
	Work-in-progress	1,169.48	725.32
	Finished goods	1,697.96	1,062.45
	Stock-in-trade	2.91	23.49
	Total closing balance	**2,870.35**	**1,811.26**
	Less: Transfer on sale of business (refer note 49)	(24.06)	-
	Total changes in inventories of finished goods, stock-in-trade and work-in-progress	**(1,083.15)**	**467.41**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
26.	**Employee benefits expense**		
	Salaries, wages, bonus, gratuity and allowances	2,352.62	2,371.58
	Contribution to provident fund, superannuation and other funds	134.31	135.44
	Staff welfare expenses	162.11	150.07
	Total employee benefits expense	**2,649.04**	**2,657.09**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
27.	**Finance costs**		
	Interest expense	1,310.68	1,231.99
	Other finance costs	51.29	45.57
	Exchange differences to the extent considered as adjustment to finance costs	-	12.06
	Total finance costs (1)	**1,361.97**	**1,289.62**

Note:

(1) Refer note 44 for finance costs capitalised.

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
28.	**Depreciation and amortisation expense**		
	Depreciation of property, plant and equipment	983.97	849.71
	Depreciation on right-of-use assets	74.50	-
	Amortisation of intangible assets	15.50	15.12
	Total depreciation and amortisation expense	**1,073.97**	**864.83**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
29.	**Other expenses**		
	Power and fuel	3,691.99	3,582.81
	Consumption of stores and spares and packing materials	1,363.41	1,331.27
	Processing charges	202.68	174.86
	Rental charges	43.08	146.49
	Rates and taxes	132.41	63.04
	Insurance	91.41	35.09
	Advertisement, publicity and sales promotion	41.97	45.27
	Travel and conveyance	146.48	178.12
	Repairs and maintenance:		
	i. Plant and machinery	946.62	880.34
	ii. Buildings	48.82	36.92
	iii. Others	129.12	128.98
	Office expenses	138.29	128.98
	Vehicle running and maintenance	22.21	30.68

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Printing and stationery	10.84	13.13
Telephone and communication charges	17.34	20.34
Staff recruitment and training	27.87	40.29
Donation [including corporate social responsibility expenditure (refer note 42(a))]	178.15	133.65
Payments to statutory auditors (refer note 29(a) below)	15.42	8.40
Legal and professional fees	94.57	142.38
Freight and forwarding (including ocean freight)	480.72	448.83
Subscription	14.92	18.33
Claims and other selling expenses	134.15	41.09
Commission on sales	19.75	27.78
Loss on sale/ disposal/ discard of property, plant and equipment (net)	36.91	55.49
Provision/ write off of bad debts/ irrecoverable advances (net)	26.02	4.92
Net foreign exchange loss	45.59	187.08
Miscellaneous expenses	95.94	87.59
Total other expenses	**8,196.68**	**7,992.15**

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
29(a). Details of payment to statutory auditors (excluding applicable taxes and including out of pocket expenses)		
As auditor:		
Audit fee	4.18	4.00
Certification fees and other services	11.24	4.40
Total payment to auditors	**15.42**	**8.40**

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
29(b). Research and development expenses (excluding finance cost, depreciation and amortisation) comprises as mentioned here under:		
Cost of material consumed	15.06	18.50
Employee benefits expense	129.22	138.51
Utilities-power	4.54	4.84
Other expenses	36.23	40.35
	185.05	**202.20**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

30. Income tax

The major components of income tax expense for the years ended 31 March 2020 and 31 March 2019 are:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Profit or loss section:		
Current income tax:		
Current income tax charge for the year	261.28	312.43
Adjustments in respect of current income tax of previous years	0.03	(1.64)
Total current tax expense	**261.31**	**310.79**
Deferred tax:		
Deferred tax on profits for the year	(486.14)	138.04
Adjustments in respect of deferred tax of previous years	1.80	(90.82)
Total deferred tax (benefit)/ expense	**(484.34)**	**47.22**
Income tax (benefit)/ expense reported in the statement of profit and loss	**(223.03)**	**358.01**
Other comprehensive income section:		
Tax related to items that will not be reclassified to profit and loss	10.56	5.95
Income tax charged to OCI	**10.56**	**5.95**
Equity section:		
Tax expense related to items recognised in capital reserve	305.43	-
Income tax expense reported in the equity	**305.43**	-

Reconciliation between average effective tax rate and applicable tax rate for the year ended 31 March 2020 and 31 March 2019:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Profit before income tax	2,988.38	1,834.31
At statutory income tax rate of 34.944% (31 March 2019: 34.944%)	1,044.26	640.98
- Effect of non-deductible expenses and exempt income	(569.02)	(165.07)
- Incremental allowance for research and development and other capital expenditure	(28.11)	(24.56)
- Effect of prior year taxes	1.83	(92.46)
- Effect of change in tax rate on opening deferred tax balance*	(500.11)	-
- Effect of lower tax rate on temporary difference of current year	(93.07)	-
- Utilization of unused tax losses	(78.57)	-
- Others	(0.24)	(0.88)
Income tax (benefit)/ expense reported in the statement of profit and loss	**(223.03)**	**358.01**

*During the current year, in accordance with Taxation Laws (Amendment) Act, 2019, the Company has evaluated the net deferred tax liability as at 31 March 2019, and, based on estimates, has written back an amount to the extent of ₹ 500.11 million to the statement of profit and loss.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

31. Micro, small and medium enterprises

There are no micro, small and medium enterprises, to whom the company owes dues, which are outstanding for more than 45 days as at the end of year. The information as required to be disclosed in relation to micro, small and medium enterprises has been determined to the extent such parties have been identified on the basis of information available with the Company.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
The principal amount remaining unpaid to any supplier as at the end of the year.	118.82	123.72
The interest due on principal amount remaining unpaid to any supplier as at the end of the year.	-	-
The amount of interest paid by the Company in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act), along with the amount of the payment made to the supplier beyond the appointed day during the year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act.	-	-
The amount of interest accrued and remaining unpaid at the end of the year.	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under the MSMED Act.	-	-

32. Employee benefits in respect of the Company have been calculated as under:

(A) Defined Contribution Plans

The Company has certain defined contribution plan such as provident fund, employee state insurance, employee pension scheme, employee superannuation fund wherein specified percentage is contributed to these plans. During the year, the Company has contributed following amounts to:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Employer's contribution to provident fund (1)	10.49	10.75
Employer's contribution to employee's pension scheme	32.64	30.61
Employer's contribution to superannuation fund	4.71	7.21
Employer's contribution to employee state insurance	1.36	2.24

(1) For certain employees where Provident Fund is deposited with government authority e.g. Regional Provident Fund Commissioner.

(B) Defined Benefit Plans

i. Gratuity

In accordance with Ind AS 19 "Employee Benefits", an actuarial valuation has been carried out in respect of gratuity. The discount rate assumed is 6.80% p.a. (31 March 2019: 7.65% p.a.) which is determined by reference to market yield at the Balance Sheet date on Government bonds. The retirement age has been considered at 58 years (31 March 2019: 58 years) and mortality table is as per IALM (2012-14) (31 March 2019: IALM (2006-08)).

Notes to the financial statements for the year ended 31 March 2020 (Continued)

The estimates of future salary increases, considered in actuarial valuation is 10% p.a. for first three years and 6% p.a. thereafter (31 March 2019: 10% p.a. for first three years and 6% p.a. thereafter), taking into account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The plans assets are maintained with Life Insurance Corporation of India in respect of gratuity scheme for certain employees of a unit of the Company. The details of investments maintained by Life Insurance Corporation are not available with the Company, hence not disclosed. The expected rate of return on plan assets is 6.80 % p.a. (31 March 2019: 7.65 % p.a.).

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

(₹ in million)

	31 March 2020	31 March 2019
Present value of obligation at the beginning of the year	578.60	526.42
Employees transferred to subsidiaries	(7.99)	-
Current service cost	51.20	47.40
Interest cost	44.26	40.53
Actuarial loss	30.22	17.05
Benefits paid	(64.77)	(52.80)
Present value of obligation at the end of the year	**631.52**	**578.60**

Fair value of plan assets:**

(₹ in million)

	31 March 2020	31 March 2019
Plan assets at the beginning of the year	4.71	5.22
Expected return on plan assets	0.36	0.40
Benefits paid	-	(0.93)
Actuarial gain	-	0.02
Plan assets at the end of the year	**5.07**	**4.71**

** In respect of one location, the plan assets were invested in insurer managed funds.

Reconciliation of the present value of defined benefit obligation and the fair value of the plan assets:

(₹ in million)

	As at 31 March 2020	As at 31 March 2019
Present value of obligation at the end of the year	631.52	578.60
Fair value of plan assets at the end of the year	(5.07)	(4.71)
Net liabilities recognised in the Balance Sheet	**626.45**	**573.89**

The Company's best estimate of contribution during next year is ₹ 95.39 million (31 March 2019: ₹ 93.92 million)

Expense recognised in the Statement of Profit and Loss under employee benefits expense:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Current service cost	51.20	47.40
Interest cost	43.90	40.13
Expense recognised in the Statement of Profit and Loss	**95.10**	**87.53**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Amount recognised in the other comprehensive income:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Actuarial loss due to demographic assumption change	1.82	0.31
Actuarial loss due to financial assumption change	23.79	1.51
Actuarial loss due to experience adjustment	4.61	15.23
Actuarial gain on plan assets	-	(0.02)
Amount recognised in the other comprehensive income	**30.22**	**17.03**

Sensitivity Analysis

Discount rate (₹ in million)

	31 March 2020		31 March 2019	
Sensitivity level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit	(13.15)	13.80	(12.26)	12.88

Future salary increase (₹ in million)

	31 March 2020		31 March 2019	
Sensitivity level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit	13.75	(13.23)	12.94	(12.43)

The sensitivity analysis above has been determined based on reasonably possible changes of the respective assumptions occurring at the end of the year and may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumptions constant.

The table below summarises the maturity profile of the defined benefit obligation:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Within one year	165.38	154.34
Between one to three years	140.58	77.03
Between three to five years	107.39	87.89
Later than five years	218.17	259.34
	631.52	**578.60**

ii. Provident Fund:

The Company makes monthly contributions to provident fund managed by trust for qualifying employees. Under the scheme, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. As per Ind AS 19 on "Employee Benefits", employer established provident fund trusts are treated as defined benefit plans, since the Company is obliged to meet interest shortfall, if any, with respect to covered employees. The total liability of ₹ Nil (31 March 2019: ₹ Nil) as worked out by the actuary has been allocated to each entity based on the corpus value of each entity as at 31 March 2020. Accordingly, liability of ₹ Nil (31 March 2019: ₹ Nil) has been allocated to Company and ₹ Nil (31 March 2019: ₹ Nil) has been charged to Statement of Profit and Loss during the year.

Actuarial assumptions made to determine interest rate guarantee on exempt provident fund liabilities are as follows:

	As at	
	31 March 2020	31 March 2019
Discount rate	6.80%	7.65%
Guaranteed rate of return	8.50%	8.65%

The Company has contributed ₹ 96.29 million to provident fund (31 March 2019: ₹ 92.82 million) for the year.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(C) Other long term benefits (compensated absences):

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Present value of obligation at the end of the year	259.25	253.41

33. Fair value measurements

(₹ in million)

	Notes	Level of hierarchy	Carrying Value as at		Fair Value as at	
			31 March 2020	31 March 2019	31 March 2020	31 March 2019
Financial assets						
FVTOCI						
Investments in equity instruments (excluding investment in subsidiaries)	(d)	3	81.20	80.35	81.20	80.35
Amortised Cost						
Trade receivables	(a)		4,254.51	4,805.24	4,254.51	4,805.24
Loans	(a, b)		109.99	64.69	109.99	64.69
Cash and cash equivalents	(a)		967.02	186.98	967.02	186.98
Other bank balances	(a)		1,610.28	160.44	1,610.28	160.44
Other financial assets	(a, b)		1,904.09	603.19	1,904.09	603.19
Total financial assets			**8,927.09**	**5,900.89**	**8,927.09**	**5,900.89**
Financial liabilities						
Amortised Cost						
Secured rated listed non-convertible debentures	(c)	1	-	7,424.05	-	7,423.16
Other borrowings	(a, c)	3	19,641.76	9,596.15	19,857.99	9,622.76
Lease liabilities	(a)		484.10	-	-	-
Trade payables	(a)		6,185.82	5,960.52	6,185.82	5,960.52
Other financial liabilities	(a)		671.87	963.95	671.87	963.95
Total financial liabilities			**26,983.55**	**23,944.67**	**26,715.68**	**23,970.39**

The following methods / assumptions were used to estimate the fair values:

(a) Fair valuation of financial assets and liabilities with short term maturities is considered as approximate to respective carrying amount due to the short term maturities of these instruments. Further, for the current year the fair value disclosure of lease liabilities is not required.

(b) Fair valuation of non-current financial assets has been disclosed to be same as carrying value as there is no significant difference between carrying value and fair value.

(c) Fair value of quoted financial instruments (listed debentures) is based on quoted market price at the reporting date. The fair value of other long-term borrowings is estimated by discounting future cash flows using current rates (applicable to instruments with similar terms, currency, credit risk and remaining maturities) to discount the future payouts.

(d) The fair value is determined by using the valuation model/technique with observable/non-observable inputs and assumptions.

There are no transfers between Level 1, Level 2 and Level 3 during the year ended 31 March 2020 and 31 March 2019.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Reconciliation of Level 3 fair value measurement:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Opening balance	80.35	74.96
Gain recognized in other comprehensive income	0.85	5.39
Closing balance	**81.20**	**80.35**

34. Financial risk management

Risk management framework

The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework.

The Company, through three layers of defense namely policies and procedures, review mechanism and assurance aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit committee of the Board with top management oversees the formulation and implementation of the risk management policies. The risks are identified at business unit level and mitigation plan are identified, deliberated and reviewed at appropriate forums.

The Company has exposure to the following risks arising from financial instruments:

- credit risk (see (i));
- liquidity risk (see (ii)); and
- market risk (see (iii)).

i. Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers, loans and investments.

The carrying amount of financial assets represents the maximum credit risk exposure.

Trade receivables and other financial assets

The Company has established a credit policy under which each new customer is analysed individually for creditworthiness before the payment and delivery terms and conditions are offered. The Company's review includes external ratings, if they are available, financial statements, credit agency information, industry information and business intelligence. Sale limits are established for each customer and reviewed annually. Any sales exceeding those limits require approval from the appropriate authority as per policy.

In monitoring customer credit risk, customers are grouped according to their credit characteristics, including whether they are an individual or a legal entity, whether they are an institutional, dealers or end-user customer, their geographic location, industry, trade history with the Company and existence of previous financial difficulties.

Expected credit loss with respect to trade receivables:

With respect to trade receivables, based on internal assessment which is driven by the historical experience/ current facts available in relation to default and delays in collection thereof, the credit risk for trade receivables is considered low. The Company estimates its allowance for trade receivable using lifetime expected credit loss. The balance past due for more than 6 month (net of expected credit loss allowance), excluding receivable from group companies is ₹ 5.32 million (31 March 2019: ₹ 2.01 million).

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Movement in the expected credit loss allowance of trade receivables are as follows:

(₹ in million)

	31 March 2020	31 March 2019
Balance at the beginning of the year	7.57	7.15
Provided during the year (net of reversal/transfer)	35.43	2.19
Amount written off *	(1.33)	(1.77)
Balance at the end of the year	**41.67**	**7.57**

* Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a payment plan with the Company.

Expected credit loss with respect to other financial asset:

With regards to all financial assets with contractual cash flows other than trade receivable, management believes these to be high quality assets with negligible credit risk. The management believes that the parties, from which these financial assets are recoverable, have strong capacity to meet the obligations and where the risk of default is negligible and accordingly no provision for expected credit loss has been provided on these financial assets. Break up of financial assets other than trade receivables have been disclosed in Balance Sheet.

ii. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company's treasury department is responsible for managing the short term and long term liquidity requirements. Short term liquidity situation is reviewed daily by treasury department. Longer term liquidity position is reviewed on a regular basis by the Board of Directors and appropriate decisions are taken according to the situation.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and exclude the impact of netting agreements.

(₹ in million)

As at 31 March 2020	Carrying Amount	Contractual Cash flows (2)		
		Total	Within 1 year	More than 1 year
Non-derivative financial liabilities				
Borrowings (1)	19,641.76	19,669.61	6,370.33	13,299.28
Lease liabilities	484.10	484.10	36.19	447.91
Trade payables	6,185.82	6,185.82	6,185.82	-
Other financial liabilities	671.87	671.87	671.87	-

(₹ in million)

As at 31 March 2019	Carrying Amount	Contractual Cash flows (2)		
		Total	Within 1 year	More than 1 year
Non-derivative financial liabilities				
Borrowings (1)	17,020.20	17,055.48	5,640.36	11,415.12
Trade payables	5,960.52	5,960.52	5,960.52	-
Other financial liabilities	963.95	963.95	963.95	-

Notes:

(1) Carrying amount presented as net of unamortised transaction cost.

(2) Contractual cash flows exclude interest payable.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

iii. *Market risk*

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates that will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Currency risk

The Company is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchases and borrowings are denominated and the functional currency of the Company. The currencies in which the Company is exposed to risk are USD, EUR, CAD and Other.

The Company follows a natural hedge driven currency risk mitigation policy to the extent possible. Any residual risk is evaluated and appropriate risk mitigating steps are taken, including but not limited to, entering into forward contract and interest rate swap.

Exposure to currency risk

The summary quantitative data about the Company's exposure to currency risk as reported to the management of the Company is as follows:

(₹ in million)

	As at 31 March 2020				As at 31 March 2019			
	USD	EUR	CAD	OTHER	USD	EUR	CAD	OTHER
Cash and cash equivalents	380.51	-	-	-	68.97	-	-	-
Trade receivables	1,472.39	550.92	-	-	1,685.67	771.74	-	-
Other financial assets	242.73	8.85	83.47	-	240.02	7.77	26.19	-
Trade payables	(3,728.45)	(25.62)	-	(1.80)	(3,682.72)	(36.27)	-	(1.60)
Borrowings	-	-	-	-	(380.19)	-	-	-
Net statement of financial position exposure	**(1,632.82)**	**534.15**	**83.47**	**(1.80)**	**(2,068.25)**	**743.24**	**26.19**	**(1.60)**

Sensitivity analysis

A reasonably possible strengthening (weakening) of the EUR, USD, CAD and other against all other currencies at year end would have affected the measurement of financial exposure denominated in a foreign currency and affected profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact on forecast sales and purchases.

(₹ in million)

	Profit or loss (before tax)	
	Strengthening	Weakening
31 March 2020		
USD (1% movement)	(16.33)	16.33
EUR (1% movement)	5.34	(5.34)
CAD (1% movement)	0.83	(0.83)
Other (1% movement)	(0.02)	0.02
31 March 2019		
USD (1% movement)	(20.68)	20.68
EUR (1% movement)	7.43	(7.43)
CAD (1% movement)	0.26	(0.26)
Other (1% movement)	(0.02)	0.02

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk because funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the Company are principally denominated in INR and USD with a mix of fixed and floating rates of interest. The Company has exposure to interest rate risk, arising principally on changes in base lending rate and LIBOR rates. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings.

Exposure to interest rate risk

The interest rate profile of the Company's interest-bearing financial instruments as reported to the management of the Company is as follows:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Fixed-rate borrowings	8,219.90	11,509.75
Floating rate borrowings	11,449.71	5,545.73
Total borrowings (gross of transaction cost)	**19,669.61**	**17,055.48**

The sensitivity analysis below have been determined based on the exposure to interest rates for floating rate liabilities assuming the amount of the liability outstanding at the year-end was outstanding for the whole year.

If interest rates had been 25 basis points higher/ lower and all other variables were held constant, the Company's profit before tax for the year ended 31 March 2020 would decrease/ increase by ₹ 28.62 million (31 March 2019: ₹ 13.86 million). This is mainly attributable to the Company's exposure to interest rates on its floating rate borrowings.

35. Capital management

(a) Risk management

The Company's objectives when managing capital are to:

- safeguard its ability to continue as a going concern, so that it can continue to provide returns for its shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry, the Company monitors capital on the basis of the following gearing ratio:

'Net debt' (total borrowings net of cash and cash equivalents and other bank balances) divided by 'Total equity' (as shown in the Balance Sheet).

The gearing ratios were as follows:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Net debt	17,064.46	16,672.78
Total equity	26,072.95	23,403.10
Net debt to equity ratio	**0.65**	**0.71**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(b) Dividends

(₹ in million)

	31 March 2020	31 March 2019
Equity shares		
Interim dividend of ₹ 5 for the year ended 31 March 2020 and final dividend of ₹ 4.5 for the year ended 31 March 2019 per fully paid equity share (including tax on dividend)	1,528.38	561.33
(31 March 2019 : final dividend of ₹ 3 for the year ended 31 March 2018 per fully paid up equity share)		

36. Segment information

Business Segments

The Chairman and Co-Chairman and Managing Director of the Company have been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108, "Operating Segments". Operating Segments have been defined and presented based on the regular review by the CODM to assess the performance of each segment and to make decision about allocation of resources. Accordingly, the Company has determined reportable segment by nature of its products and services, which are as follows:

a. **Life Science Ingredients**: (i) Specialty Intermediates, (ii) Nutritional Products and (iii) Life Science Chemicals.

b. **Pharmaceuticals:** India Branded Pharmaceuticals.

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole.

No operating segments have been aggregated to form the above reportable operating segments.

Common allocable costs are allocated to each segment according to the relative contribution of each segment to the total common costs.

Revenue, expenses, assets and liabilities which relate to the Company as a whole and not allocable to segments on reasonable basis have been included under 'unallocated revenue / expenses / assets / liabilities'.

Finance costs and fair value gains and losses on financial assets are not allocated to individual segments as the underlying instruments are managed on a Company basis.

Borrowings, current taxes, deferred taxes and certain financial assets and liabilities are not allocated to the segments and have been included under 'unallocated assets / liabilities'.

Information related to each reportable segment is set out below. Segment results (profit/(loss) before interest and tax) is used to measure performance because management believes that this information is most relevant in evaluating the results of the respective segments relative to other entities that operate in the same industries.

(₹ in million)

	For the year ended 31 March 2020			For the year ended 31 March 2019		
	Total segment revenue	Inter-segment revenue	Revenue from external customer	Total segment revenue	Inter-segment revenue	Revenue from external customer
Revenue						
Life Science Ingredients	31,109.84	-	31,109.84	34,138.63	-	34,138.63
Pharmaceuticals	289.18	-	289.18	247.48	-	247.48
Total segment revenue	**31,399.02**	**-**	**31,399.02**	**34,386.11**	**-**	**34,386.11**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Result		
Life Science Ingredients	3,161.57	2,954.92
Pharmaceuticals	(98.23)	(136.73)
Total segment result	**3,063.34**	**2,818.19**
Un-allocated corporate expenses (net of un-allocated income)	(1,260.34)	(285.43)
Interest income	26.67	20.31
Finance costs	1,361.97	1,289.62
Profit before tax	**2,988.38**	**1,834.31**
Tax expense	(223.03)	358.01
Profit for the year	**3,211.41**	**1,476.30**

(₹ in million)

	Segment assets		Segment liabilities	
	As at			
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Life Science Ingredients	31,780.25	28,764.17	7,389.15	7,330.48
Pharmaceuticals (refer note 49)	-	56.83	-	63.72
Segment total	**31,780.25**	**28,821.00**	**7,389.15**	**7,394.20**
Un-allocated corporate assets and liabilities	22,553.63	19,815.25	20,871.78	17,838.95
Total assets/liabilities	**54,333.88**	**48,636.25**	**28,260.93**	**25,233.15**

Other information:

(₹ in million)

	Capital expenditure		Depreciation/Amortisation	
	For the year ended			
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Life Science Ingredients	1,932.05	3,147.53	1,030.17	819.83
Pharmaceuticals	0.51	0.34	0.23	0.45
Un-allocated	6.30	15.94	43.57	44.55
Total	**1,938.86**	**3,163.81**	**1,073.97**	**864.83**

Information about Geographical segments:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Revenue by geographical markets		
India	19,233.80	23,202.50
Americas and Europe	7,663.66	7,079.57
China	2,120.67	1,258.07
Rest of the world	2,380.89	2,845.97
Total	**31,399.02**	**34,386.11**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Non-current assets (by geographical location of assets)*		
Within India	19,472.33	18,185.66
Outside India	-	-
Total	**19,472.33**	**18,185.66**

*Non-current assets are excluding financial instruments and deferred tax assets.

37. Related Party Disclosures

1. Related parties where control exists or with whom transactions have taken place.

a) Subsidiaries including step-down subsidiaries

Jubilant Pharma Limited, Draximage Limited, Cyprus, Draximage Limited, Ireland, Jubilant DraxImage (USA) Inc., Jubilant DraxImage Inc.,6981364 Canada Inc., Draximage (UK) Limited, Jubilant Pharma Holdings Inc., Jubilant Clinsys Inc., Cadista Holdings Inc. (Merged into Jubilant Pharma Holdings Inc. w.e.f. 31 March 2020),Jubilant Cadista Pharmaceuticals Inc., Jubilant Life Sciences International Pte. Limited, HSL Holdings Inc.(Merged into Jubilant Pharma Holdings Inc. w.e.f. 31 March 2020), Jubilant HollisterStier LLC, Jubilant Life Sciences (Shanghai) Limited, Jubilant Pharma NV, Jubilant Pharmaceuticals NV, PSI Supply NV, Jubilant Life Sciences (USA) Inc., Jubilant Life Sciences (BVI) Limited, Jubilant Biosys (BVI) Limited (Merged into Jubilant Life Sciences (BVI) Limited w.e.f. 14 November 2019), Jubilant Biosys (Singapore) Pte. Limited (Amalgamated with Jubilant Drug Development Pte. Limited w.e.f. 27 March 2020), Jubilant Biosys Limited, Jubilant Discovery Services LLC, Jubilant Drug Development Pte. Limited, Jubilant Chemsys Limited, Jubilant Clinsys Limited, Jubilant Infrastructure Limited, Jubilant First Trust Healthcare Limited, Jubilant Pharma Trading Inc. (Merged into Jubilant Pharma Holdings Inc. w.e.f. 14 December 2018), Jubilant Innovation Pte. Limited, Jubilant DraxImage Limited, Jubilant Innovation (India) Limited, Jubilant Innovation (USA) Inc., Jubilant HollisterStier Inc., Draxis Pharma LLC, Drug Discovery and Development Solutions Limited, TrialStat Solutions Inc. (Formerly Jubilant Drug Discovery & Development Services Inc.), Vanthys Pharmaceutical Development Private Limited, Jubilant Generics Limited, Jubilant Life Sciences NV, Jubilant Pharma Australia Pty Limited, Jubilant Draximage Radiopharmacies Inc., Jubilant Pharma SA (Pty) Limited (w.e.f. 14 February 2019), Jubilant Therapeutics India Limited (w.e.f. 20 March 2019), Jubilant Therapeutics Inc. (w.e.f. 19 February 2019), Jubilant Business Services Limited (w.e.f. 28 March 2019), Jubilant Episcribe LLC (w.e.f. 28 March 2019), Jubilant Epicore LLC (w.e.f. 28 March 2019), Jubilant Prodel LLC (w.e.f. 28 March 2019), Jubilant Epipad LLC (w.e.f. 28 March 2019), Jubilant Pharma UK Limited (w.e.f. 17 April 2019), Jubilant LSI Limited (w.e.f. 23 October 2019), Jubilant Employee Welfare Trust.

b) Other entities where control exists:

Jubilant HollisterStier General Partnership Canada, Draximage General Partnership Canada (controlled through subsidiaries/step down subsidiaries).

c) Key management personnel (KMP) and related entities:

Mr. Hari S. Bhartia, Mr. S Sridhar, Ms. Sudha Pillai, Dr.Ashok Misra, Mr. Sankaraiah Rajagopal, Mr. Rajesh Kumar Srivastava, Mr. Sushil Kumar Roongta, Mr. Vivek Mehra, Mr. Arun Seth (w.e.f. 22 October 2018), Mr. Anant Pande (w.e.f. 22 October 2018), Mr. Rajiv Shah.

Jubilant Enpro Private Limited, JOGPL Private Limited, Jubilant FoodWorks Limited, Jubilant Industries Limited, Jubilant Agri and Consumer Products Limited, Jubilant Consumer Private Limited.

d) Others:

Vam Employees Provident Fund Trust, Jubilant Bhartia Foundation, Vam Officers Superannuation Fund.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

2. Transactions with related parties

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Description of transactions:					
1.	**Sales of goods and services:**					
	Jubilant Life Sciences (Shanghai) Limited	1,704.89				1,704.89
	Jubilant Life Sciences (USA) Inc.	1,347.44				1,347.44
	Jubilant Chemsys Limited	20.87				20.87
	Jubilant Infrastructure Limited	4.02				4.02
	Jubilant Life Sciences NV	2,737.22				2,737.22
	Jubilant Generics Limited	1.79				1.79
	Jubilant Consumer Private Limited		0.22			0.22
	Jubilant FoodWorks Limited		6.42			6.42
	Jubilant Agri and Consumer Products Limited		140.74			140.74
		5,816.23	**147.38**			**5,963.61**
2.	**Rental and other income:**					
	Jubilant Chemsys Limited	15.70				15.70
	Jubilant Biosys Limited	6.40				6.40
	Jubilant Generics Limited	87.46				87.46
	Jubilant HollisterStier LLC	4.37				4.37
	Jubilant Cadista Pharmaceuticals Inc.	1.60				1.60
	Jubilant Business Services Limited	18.84				18.84
	Jubilant DraxImage Inc.	1.04				1.04
	Jubilant HollisterStier General Partnership	2.36				2.36
	Jubilant Therapeutics India Limited	0.01				0.01
	Jubilant Clinsys Limited	0.01				0.01
	Jubilant DraxImage Limited	0.01				0.01
	Jubilant First Trust Healthcare Limited	0.01				0.01
	Jubilant Infrastructure Limited	0.01				0.01
	Jubilant Enpro Private Limited		13.74			13.74
	JOGPL Private Limited		4.18			4.18
	Jubilant FoodWorks Limited		4.41			4.41
	Jubilant Industries Limited		0.18			0.18
	Jubilant Agri and Consumer Products Limited		47.70			47.70
	Jubilant Consumer Private Limited		2.23			2.23
		137.82	**72.44**			**210.26**
3.	**Dividend income:**					
	Jubilant Pharma Limited	1,519.42				1,519.42
		1,519.42				**1,519.42**
4.	**Interest income:**					
	Drug Discovery and Development Solutions Limited	0.95				0.95
		0.95				**0.95**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
5.	**Sale of Business:**					
	Jubilant Generics Limited	1,285.00				1,285.00
		1,285.00				**1,285.00**
6.	**Purchase of goods and services:**					
	Jubilant Infrastructure Limited	970.03				970.03
	Jubilant Agri and Consumer Products Limited		123.68			123.68
		970.03	**123.68**			**1,093.71**
7.	**Sale of duty credit scrips:**					
	Jubilant Generics Limited	5.82				5.82
		5.82				**5.82**
8.	**Recovery of expenses:**					
	Jubilant Chemsys Limited	25.74				25.74
	Jubilant Cadista Pharmaceuticals Inc.	100.99				100.99
	Jubilant HollisterStier LLC	130.14				130.14
	Jubilant DraxImage Inc.	134.16				134.16
	Jubilant Draximage Radiopharmacies Inc.	155.77				155.77
	Jubilant HollisterStier General Partnership	17.20				17.20
	Jubilant Biosys Limited	20.15				20.15
	Jubilant Generics Limited	152.67				152.67
	Jubilant Business Services Limited	0.09				0.09
	Jubilant Life Sciences NV	0.54				0.54
	Jubilant Infrastructure Limited	0.30				0.30
	Jubilant Employee Welfare Trust	62.09				62.09
	Jubilant LSI Limited	1.66				1.66
	Jubilant Enpro Private Limited		0.07			0.07
	Jubilant Agri and Consumer Products Limited		14.41			14.41
		801.50	**14.48**			**815.98**
9.	**Reimbursement of expenses:**					
	Jubilant Life Sciences NV	1.12				1.12
	Jubilant Generics Limited	6.00				6.00
	Jubilant Life Sciences (USA) Inc.	15.11				15.11
	Jubilant Industries Limited		0.56			0.56
	Jubilant Enpro Private Limited		4.16			4.16
		22.23	**4.72**			**26.95**
10.	**Remuneration (including perquisites)* :**					
	Mr. Hari S. Bhartia			125.70		125.70
	Mr. Sankaraiah Rajagopal			67.29		67.29
	Mr. Anant Pande			21.35		21.35
	Mr. Rajesh Kumar Srivastava			39.85		39.85
	Mr. Rajiv Shah			9.69		9.69
				263.88		**263.88**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
11.	**Sitting fees:**					
	Dr. Ashok Misra			0.40		0.40
	Mr. S Sridhar			0.53		0.53
	Ms. Sudha Pillai			0.56		0.56
	Mr. Sushil Kumar Roongta			0.32		0.32
	Mr. Vivek Mehra			0.48		0.48
	Mr. Arun Seth			0.29		0.29
				2.58		**2.58**
12.	**Commission:**					
	Dr. Ashok Misra			1.00		1.00
	Mr. S Sridhar			1.00		1.00
	Ms. Sudha Pillai			1.00		1.00
	Mr. Sushil Kumar Roongta			1.00		1.00
	Mr. Vivek Mehra			1.00		1.00
	Mr. Arun Seth			1.00		1.00
				6.00		**6.00**
13.	**Company's contribution to provident fund trust :**					
	Vam Employee Provident Fund Trust				96.29	96.29
					96.29	**96.29**
14.	**Company's contribution to superannuation fund:**					
	Vam Officers Superannuation Fund				4.71	4.71
					4.71	**4.71**
15.	**Lease payments:**					
	Jubilant Biosys Limited	0.05				0.05
	Jubilant Infrastructure Limited	27.04				27.04
	Jubilant Agri and Consumer Products Limited		0.06			0.06
	Jubilant Enpro Private Limited		4.49			4.49
		27.09	**4.55**			**31.64**
16.	**Donation:**					
	Jubilant Bhartia Foundation				45.52	45.52
					45.52	**45.52**
17.	**Interest expenses on loans:**					
	Jubilant Generics Limited	239.08				239.08
	Jubilant Infrastructure Limited	180.37				180.37
	Jubilant Chemsys Limited	19.00				19.00
	Vanthys Pharmaceutical Development Private Limited	1.48				1.48
	Jubilant Biosys Limited	23.75				23.75
		463.68				**463.68**
18.	**Investment in equity share capital:**					
	Jubilant LSI Limited	0.50				0.50
		0.50				**0.50**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
19.	**Loans given:**					
	Drug Discovery and Development Solutions Limited	35.93				35.93
		35.93				**35.93**
20.	**Loans taken:**					
	Jubilant Chemsys Limited	120.00				120.00
	Jubilant Infrastructure Limited	2,622.50				2,622.50
	Jubilant Biosys Limited	680.00				680.00
		3,422.50				**3,422.50**
21.	**Loans repaid:**					
	Jubilant Chemsys Limited	30.00				30.00
	Jubilant Biosys Limited	250.00				250.00
	Vanthys Pharmaceutical Development Private Limited	31.00				31.00
		311.00				**311.00**
	Amount outstanding:					
22.	**Loans payable:**					
	Jubilant Generics Limited	3,250.00				3,250.00
	Jubilant Infrastructure Limited	2,739.90				2,739.90
	Jubilant Chemsys Limited	300.00				300.00
	Jubilant Biosys Limited	430.00				430.00
		6,719.90				**6,719.90**
23.	**Interest payable on loan:**					
	Jubilant Generics Limited	16.15				16.15
	Jubilant Infrastructure Limited	71.61				71.61
		87.76				**87.76**
24.	**Commission payable #:**					
	Mr. Hari S. Bhartia			37.00		37.00
	Dr. Ashok Misra			1.00		1.00
	Mr. S Sridhar			1.00		1.00
	Ms. Sudha Pillai			1.00		1.00
	Mr. Sushil Kumar Roongta			1.00		1.00
	Mr. Vivek Mehra			1.00		1.00
	Mr. Arun Seth			1.00		1.00
				43.00		**43.00**
25.	**Trade payables:**					
	Jubilant Pharmaceuticals NV	15.79				15.79
	Jubilant Life Sciences (USA) Inc.	44.30				44.30
	Jubilant Infrastructure Limited	226.56				226.56
	PSI Supply NV	1.23				1.23
	Jubilant Biosys Limited	7.57				7.57
	Jubilant Chemsys Limited	6.85				6.85
	Jubilant Life Sciences NV	4.64				4.64
	Jubilant Generics Limited	61.77				61.77
	Jubilant Industries Limited		3.70			3.70
	Jubilant Agri and Consumer Products Limited		10.22			10.22
	Jubilant Enpro Private Limited		0.44			0.44
		368.71	**14.36**			**383.07**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
26.	**Other payables:**					
	JOGPL Private Limited		1.44			1.44
	Vam Employees Provident Fund Trust				22.37	22.37
	Vam Officers Superannuation Fund				0.37	0.37
			1.44		**22.74**	**24.18**
27.	**Loans recoverable**					
	Drug Discovery and Development Solutions Limited	37.83				37.83
		37.83				**37.83**
28.	**Advance from customers:**					
	Jubilant Life Sciences International Pte. Limited	10.41				10.41
		10.41				**10.41**
29.	**Trade receivables:**					
	Jubilant Life Sciences (USA) Inc.	417.38				417.38
	Jubilant Life Sciences (Shanghai) Limited	280.40				280.40
	Jubilant Chemsys Limited	0.42				0.42
	Jubilant Infrastructure Limited	0.59				0.59
	Jubilant Generics Limited	4.29				4.29
	Jubilant Life Sciences NV	599.39				599.39
	Jubilant Consumer Private Limited		0.03			0.03
	Jubilant Enpro Private Limited		3.29			3.29
	Jubilant FoodWorks Limited		3.17			3.17
	Jubilant Industries Limited		0.05			0.05
	Jubilant Agri and Consumer Products Limited		59.00			59.00
		1,302.47	**65.54**			**1,368.01**
30.	**Deposits recoverable:**					
	Jubilant Enpro Private Limited		0.42			0.42
			0.42			**0.42**
31.	**Business sale consideration receivable:**					
	Jubilant Generics Limited	1,285.00				1,285.00
		1,285.00	-			**1,285.00**
32.	**Other receivables:**					
	Jubilant Cadista Pharmaceuticals Inc.	64.35				64.35
	Jubilant HollisterStier LLC	26.39				26.39
	Jubilant HollisterStier General Partnership	34.27				34.27
	Jubilant DraxImage Inc.	49.21				49.21
	PSI Supply NV	8.28				8.28
	Jubilant Therapeutics India Limited	0.01				0.01
	Jubilant Business Services Limited	5.07				5.07
	Jubilant Draximage Radiopharmacies Inc.	113.20				113.20
	Jubilant Life Sciences NV	0.57				0.57
	Jubilant LSI Limited	1.66				1.66

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Jubilant Employee Welfare Trust	11.31				11.31
	Drug Discovery and Development Solutions Limited	0.96				0.96
	Jubilant Agri and Consumer Products Limited		36.79			36.79
	Jubilant FoodWorks Limited		0.64			0.64
	Jubilant Enpro Private Limited		4.61			4.61
	JOGPL Private Limited		0.09			0.09
	Jubilant Consumer Private Limited		4.84			4.84
		315.28	**46.97**			**362.25**

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Description of transactions:					
1.	**Sales of goods and services:**					
	Jubilant Life Sciences (Shanghai) Limited	882.13				882.13
	Jubilant Life Sciences (USA) Inc.	1,059.39				1,059.39
	Jubilant Chemsys Limited	22.17				22.17
	Jubilant Infrastructure Limited	2.83				2.83
	Jubilant Life Sciences International Pte. Limited	1,081.51				1,081.51
	Jubilant Life Sciences NV	2,978.16				2,978.16
	Jubilant Generics Limited	73.46				73.46
	Jubilant Consumer Private Limited		0.15			0.15
	Jubilant FoodWorks Limited		0.54			0.54
	Jubilant Agri and Consumer Products Limited		149.78			149.78
		6,099.65	**150.47**			**6,250.12**
2.	**Rental and other income:**					
	Jubilant Chemsys Limited	14.31				14.31
	Jubilant Biosys Limited	5.91				5.91
	Jubilant Generics Limited	86.39				86.39
	Jubilant Enpro Private Limited		10.83			10.83
	JOGPL Private Limited		3.44			3.44
	Jubilant FoodWorks Limited		7.12			7.12
	Jubilant Industries Limited		0.18			0.18
	Jubilant Agri and Consumer Products Limited		53.67			53.67
	Jubilant Consumer Private Limited		2.85			2.85
		106.61	**78.09**			**184.70**
3.	**Dividend income:**					
	Jubilant Pharma Limited	592.89				592.89
		592.89				**592.89**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
4.	**Interest income:**					
	Jubilant Generics Limited	0.37				0.37
		0.37				**0.37**
5.	**Purchase of goods and services:**					
	Jubilant Infrastructure Limited	809.82				809.82
	Jubilant Chemsys Limited	0.03				0.03
	Priority Vendor Technologies Private Ltd		0.78			0.78
	Jubilant Agri and Consumer Products Limited		165.84			165.84
		809.85	**166.62**			**976.47**
6.	**Purchase of Merchandise Exports from India Scheme (MEIS) scripts and Duty Entitlement Pass Book and License (DEPB):**					
	Jubilant Generics Limited	32.43				32.43
		32.43				**32.43**
7.	**Recovery of expenses:**					
	Jubilant Chemsys Limited	17.35				17.35
	Jubilant Cadista Pharmaceuticals Inc.	96.20				96.20
	Jubilant HollisterStier LLC	116.93				116.93
	Jubilant DraxImage Inc.	126.23				126.23
	Jubilant Draximage Radiopharmacies Inc.	166.54				166.54
	Jubilant HollisterStier General Partnership	22.39				22.39
	Jubilant Biosys Limited	12.51				12.51
	Jubilant Generics Limited	115.22				115.22
	Jubilant Pharma Holdings Inc.	19.31				19.31
	Jubilant Pharma Limited	6.89				6.89
	Jubilant Business Services Limited	1.03				1.03
	Jubilant Therapeutics India Limited	4.63				4.63
	Jubilant Life Sciences NV	6.84				6.84
	Jubilant Enpro Private Limited		0.28			0.28
	Jubilant Agri and Consumer Products Limited		8.30			8.30
		712.07	**8.58**			**720.65**
8.	**Reimbursement of expenses:**					
	Jubilant Chemsys Limited	0.03				0.03
	Jubilant Life Sciences NV	31.40				31.40
	Jubilant Generics Limited	5.58				5.58
	Jubilant Biosys Limited	0.26				0.26
	Jubilant Life Sciences (USA) Inc.	15.73				15.73
	Jubilant Industries Limited		1.99			1.99
	Jubilant Enpro Private Limited		2.37			2.37
		53.00	**4.36**			**57.36**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
9.	**Remuneration (including perquisites)* :**					
	Mr. Hari S. Bhartia			110.72		110.72
	Mr. Sankaraiah Rajagopal			70.30		70.30
	Mr. Anant Pande			7.92		7.92
	Mr. Rajesh Kumar Srivastava			45.68		45.68
	Mr. Rajiv Shah			8.43		8.43
				243.05		**243.05**
10.	**Sitting fees:**					
	Dr. Ashok Misra			0.49		0.49
	Mr. S Sridhar			0.53		0.53
	Ms. Sudha Pillai			0.61		0.61
	Mr. Sushil Kumar Roongta			0.48		0.48
	Mr. Vivek Mehra			0.53		0.53
	Mr. Arun Seth			0.10		0.10
				2.74		**2.74**
11.	**Commission:**					
	Dr. Ashok Misra			1.00		1.00
	Mr. S Sridhar			1.00		1.00
	Ms. Sudha Pillai			1.00		1.00
	Mr. Sushil Kumar Roongta			1.00		1.00
	Mr. Vivek Mehra			1.00		1.00
	Mr. Arun Seth			0.44		0.44
				5.44		**5.44**
12.	**Company's contribution to provident fund trust :**					
	Vam Employee Provident Fund Trust				92.82	92.82
					92.82	**92.82**
13.	**Company's contribution to superannuation fund:**					
	Vam Officers Superannuation Fund				7.21	7.21
					7.21	**7.21**
14.	**Rent expenses:**					
	Jubilant Enpro Private Limited		17.36			17.36
			17.36			**17.36**
15.	**Donation:**					
	Jubilant Bhartia Foundation				44.27	44.27
					44.27	**44.27**
16.	**Lease rental expenses:**					
	Jubilant Infrastructure Limited	26.01				26.01
		26.01				**26.01**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
17.	**Interest expenses on loans:**					
	Jubilant Generics Limited	276.27				276.27
	Jubilant Infrastructure Limited	8.77				8.77
	Jubilant Chemsys Limited	14.10				14.10
	Vanthys Pharmaceutical Development Private Limited	2.17				2.17
		301.31				**301.31**
18.	**Investment in equity share capital:**					
	Jubilant Business Services Limited	0.50				0.50
	Jubilant Therapeutics India Limited	570.00				570.00
		570.50				**570.50**
19.	**Loans given:**					
	Jubilant Generics Limited	420.00				420.00
		420.00				**420.00**
20.	**Loans received back:**					
	Jubilant Employee Welfare Trust	92.99				92.99
	Jubilant Generics Limited	490.00				490.00
		582.99				**582.99**
21.	**Loans taken:**					
	Jubilant Chemsys Limited	40.00				40.00
	Jubilant Infrastructure Limited	50.00				50.00
	Jubilant Generics Limited	67.00				67.00
		157.00				**157.00**
22.	**Loans repaid:**					
	Jubilant Infrastructure Limited	25.00				25.00
	Jubilant Chemsys Limited	50.00				50.00
	Jubilant Generics Limited	67.00				67.00
		142.00				**142.00**
	Amount outstanding:					
23.	**Loans payable:**					
	Jubilant Generics Limited	3,250.00				3,250.00
	Jubilant Infrastructure Limited	117.40				117.40
	Jubilant Chemsys Limited	210.00				210.00
	Vanthys Pharmaceutical Development Private Limited	31.00				31.00
		3,608.40				**3,608.40**
24.	**Interest payable on loan:**					
	Jubilant Generics Limited	21.12				21.12
		21.12				**21.12**
25.	**Commission payable #:**					
	Mr. Hari S. Bhartia			22.00		22.00
	Dr. Ashok Misra			1.00		1.00
	Mr. S Sridhar			1.00		1.00
	Ms. Sudha Pillai			1.00		1.00
	Mr. Sushil Kumar Roongta			1.00		1.00
	Mr. Vivek Mehra			1.00		1.00
	Mr. Arun Seth			0.44		0.44
				27.44		**27.44**

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
26.	**Trade payables:**					
	Jubilant Pharmaceuticals NV	14.82				14.82
	Jubilant Life Sciences (USA) Inc.	26.97				26.97
	Jubilant Infrastructure Limited	128.05				128.05
	PSI Supply NV	1.16				1.16
	Jubilant Biosys Limited	12.65				12.65
	Jubilant Chemsys Limited	4.50				4.50
	Jubilant Life Sciences NV	20.17				20.17
	Jubilant Generics Limited	9.67				9.67
	Jubilant Business Services Limited	0.50				0.50
	Jubilant DraxImage Limited	0.04				0.04
	Priority Vendor Technologies Private Ltd		0.26			0.26
	Jubilant Industries Limited		3.70			3.70
	Jubilant Agri and Consumer Products Limited		13.56			13.56
	Jubilant Enpro Private Limited		0.92			0.92
		218.53	**18.44**			**236.97**
27.	**Other payables:**					
	JOGPL Private Limited		1.44			1.44
	Vam Employees Provident Fund Trust				21.89	21.89
	Vam Officers Superannuation Fund				1.81	1.81
			1.44		**23.70**	**25.14**
28.	**Advance from customers:**					
	Jubilant Life Sciences International Pte. Limited	4.62				4.62
		4.62				**4.62**
29.	**Trade receivables:**					
	Jubilant Life Sciences (USA) Inc.	345.14				345.14
	Jubilant Life Sciences (Shanghai) Limited	119.63				119.63
	Jubilant Chemsys Limited	0.50				0.50
	Jubilant Infrastructure Limited	0.26				0.26
	Jubilant Generics Limited	0.84				0.84
	Jubilant Life Sciences NV	746.07				746.07
	Jubilant Consumer Private Limited		0.15			0.15
	Jubilant Industries Limited		0.32			0.32
	Jubilant Agri and Consumer Products Limited		80.32			80.32
		1,212.44	**80.79**			**1,293.23**
30.	**Deposits recoverable:**					
	Jubilant Enpro Private Limited		1.27			1.27
			1.27			**1.27**
31.	**Other receivables:**					
	Jubilant Cadista Pharmaceuticals Inc.	45.87				45.87
	Jubilant HollisterStier LLC	3.84				3.84
	Jubilant HollisterStier General Partnership	14.47				14.47
	Jubilant DraxImage Inc.	11.72				11.72
	Jubilant DraxImage Limited	8.69				8.69
	PSI Supply NV	7.77				7.77

Notes to the financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Subsidiaries	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Jubilant Pharma Holdings Inc.	17.18				17.18
	Jubilant Pharma Limited	6.90				6.90
	Jubilant Therapeutics India Limited	4.63				4.63
	Jubilant Business Services Limited	1.03				1.03
	Jubilant Draximage Radiopharmacies Inc.	166.24				166.24
	Jubilant Agri and Consumer Products Limited		42.61			42.61
	Jubilant FoodWorks Limited		0.52			0.52
	Jubilant Enpro Private Limited		0.87			0.87
	Jubilant Consumer Private Limited		4.30			4.30
		288.34	**48.30**			**336.64**

* As the liabilities for the gratuity and compensated absences are provided on an actuarial basis, and calculated for the Company as a whole, the said liabilities pertaining specifically to KMP are not known and hence, not included in the above table.

Breakup of remuneration to key management personnel were as follows:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Short term employment benefits	255.36	235.38
Post employment benefits	8.52	7.67
	263.88	**243.05**

Commission payable is subject to the approval of shareholders in the annual general meeting.

38. Contingent liabilities to the extent not provided for:

Claims against the Company, disputed by the Company, not acknowledged as debt:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Central Excise	65.43	407.55
Customs	88.21	34.48
Sales Tax	89.45	76.99
Income Tax	2,480.76	2,349.80
Service Tax and GST	1.88	2.42
State Excise	663.41	655.51
Others	69.29	324.24

The above does not include all other obligations resulting from claims, legal pronouncements having financial impact in respect of which the Company generally performs the assessment based on the external legal opinion and the amount of which cannot be reliably estimated.

Future cash outflows in respect of the above matters are determinable only on receipt of judgments/decisions pending at various stages/forums.

Additionally, the Company is involved in other disputes, lawsuits, claims, governmental and/ or regulatory inspections, inquiries, investigations and proceedings, including commercial matters that arise from time to time in the ordinary course of business.

The Company believes that none of above matters, either individually or in aggregate, are expected to have any material adverse effect on its financial statements.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

39. Commitments as at year end

a) Capital Commitments:

Estimated amount of contracts remaining to be executed on capital account (net of advances) ₹ 241.16 million and ₹ 54.73 million (31 March 2019: ₹ 724.00 million and ₹ Nil) for property, plant and equipment and intangible assets, respectively.

b) Other Commitments:

Export obligation under Advance License Scheme on duty free import of specific raw materials, remaining outstanding is ₹ 1,029.61 million (31 March 2019: ₹ 2,213.31 million).

40. Leases

Leases under Ind AS 116 for the year ended 31 March 2020

The details of the right-of-use assets held by the Company is as follows:

(₹ in million)

	Depreciation charge for the year ended 31 March 2020	Net carrying amount as at 31 March 2020
Land	42.91	862.30
Buildings	8.99	32.79
Plant and equipment	5.24	67.36
Vehicles	17.36	43.49
Total	**74.50**	**1,005.94**

Additions to the right-of-use assets during the year ended 31 March 2020 were ₹ 76.72 million.

Amount recognised in Statement of Profit and Loss:

(₹ in million)

	For the year ended 31 March 2020
Interest on lease liabilities	40.22
Rental expense relating to short-term leases	43.08
	83.30

Amount recognised in Statement of Cash Flows:

(₹ in million)

	For the year ended 31 March 2020
Total cash outflow for leases	117.64
	117.64

The weighted average incremental borrowing rate applied to lease liabilities as at 1 April 2019 is 9.16%.

The difference between the operating lease commitments disclosed applying Ind AS 17 as at 31 March 2019 in the financial statements for the year then ended and the lease liabilities recognised as at 1 April 2019 in these financial statements is primarily on account of inclusion of extension and termination options reasonably certain to be exercised and exclusion of short-term leases for which the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease, in measuring the lease liability in accordance with Ind AS 116.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Leases under Ind AS 17 for the year ended 31 March 2019:

(i) Operating lease payments under cancellable leases:

(₹ in million)

	For the year ended 31 March 2019
Premises	103.68
Vehicles*	5.52
	109.20

* Included under vehicle running and maintenance expense in note 29.

(ii) The Company has significant operating lease arrangements which are non-cancellable for a period up to 25 years. The leases have varying terms, escalation clauses and renewal rights. On renewal, the terms of the leases are renegotiated.

The schedule of future minimum lease rental payments in respect of non-cancellable operating leases is set out below:

(₹ in million)

	As at 31 March 2019
Not later than one year	26.76
Later than one year but not later than five years	115.52
Later than five years	527.58
	669.86
Operating lease expenses	**42.81**

(iii) Assets acquired under finance lease:

Future minimum lease payments and their present values under finance leases in respect of vehicles are as follows:

(₹ in million)

	Minimum lease payments	Present value of minimum lease payments	Future interest
	As at		
	31 March 2019	31 March 2019	31 March 2019
Not later than one year	17.87	13.24	4.63
Later than one year but not later than five years	27.33	22.72	4.61
Later than five years	-	-	-
	45.20	**35.96**	**9.24**

There is no element of contingent rent or sub lease payments. The Company has option to purchase the assets at the end of the lease term. There are no restrictions imposed by these lease arrangements regarding dividend, additional debt and further leasing.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

41. Disclosure pursuant to section 186(4) of the Companies Act, 2013 in respect of unsecured loans to subsidiary companies [Refer note 37]:

(₹ in million)

	Purpose/Term of loan	As at	
		31 March 2020	31 March 2019
Jubilant Generics Limited (denominated in INR)	General business purpose and interest rate upto 7% p.a.		
Outstanding as at the beginning of year		-	70.00
Given during the year		-	420.00
Repaid during the year		-	490.00
Outstanding as at the end of year		-	-
Maximum balance outstanding		-	160.00
Drug Discovery and Development Solutions Limited (denominated in USD)	General business purpose and interest rate upto 7% p.a.		
Outstanding as at the beginning of year		-	-
Given during the year		35.93	-
Repaid during the year		-	-
Currency translation adjustment		1.90	-
Outstanding as at the end of year		37.83	-
Maximum balance outstanding		37.83	-

42. (a) Corporate Social Responsibility (CSR) expense

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Prescribed CSR expenditure as per Section 135 of the Companies Act, 2013	44.40	38.23
Details of CSR spent during the financial year (1)		
a) Construction/ acquisition of any asset	-	-
b) On purposes other than (a) above	44.40	38.23

(1) Included in donation – refer note 29

(b) Donation includes ₹ 55.00 million (31 March 2019 ₹ 30.00 million) to Prudent Electoral Trust and ₹ 30.00 million (31 March 2019 ₹ Nil) towards purchase of Electoral Bonds during the year.

43. Government grant recoverable ₹ 112.39 million (31 March 2019: ₹ 126.04 million) and government grant recognized ₹ 335.96 million (31 March 2019: ₹ 290.35 million) in the Statement of Profit and Loss.

44. During the year, finance costs amounting to ₹ 105.45 million (31 March 2019: ₹ 115.82 million) has been capitalized in property, plant and equipment, calculated using capitalisation rate of 7.85% (31 March 2019: 8.40%).

45. The Company has established a comprehensive system of maintenance of information and documents as required by the transfer pricing legislation under sections 92-92F of the Income-tax Act, 1961. Since the law requires existence of such information and documentation to be contemporaneous in nature, the Company is in the process of updating the documentation for the specified domestic transactions entered into with the specified persons and the international transactions entered into with the associated enterprises during the financial year and expects such records to be in existence before the due date of filing of income tax return. The management is of the opinion that its specified domestic transactions and international transactions are at arm's length so that the aforesaid legislation will not have any impact on the financial statements, particularly on the amount of tax expense and that of provision for taxation.

46. Employee Stock Option Scheme

The Company has a stock option plan in place namely "JLL Employees Stock Option Plan, 2011" ("Plan 2011").

The Nomination, Remuneration and Compensation Committee ('Committee') of the Board of Directors which comprises a majority of Independent Directors is responsible for administration and supervision of the Stock Option Plans.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

Under Plan 2011, each option, upon vesting, shall entitle the holder to acquire one equity share of ₹ 1 each. Options granted will vest gradually over a period of 3 years from the grant date. Vesting of Options is a function of achievement of performance criteria or any other criteria, as specified by the Committee and communicated in the grant letter.

PLAN 2011			
Vesting schedule			
Sr. No.	**% of options scheduled to vest**	**Vesting date**	**Lock-in period**
1	20	1 year from grant date	Nil
2	30	2 years from grant date	Nil
3	50	3 years from grant date	Nil

There were no options granted during the year ended 31 March 2020 and 31 March 2019, accordingly disclosures as required under Ind AS 102 w.r.t. weighted average fair value of stock options granted during the year is not applicable.

Up to 31 March 2019, the Trust has purchased 6,363,506 equity shares of the Company from the open market, out of interest free loan provided by the Company, of which 2,879,277 shares were transferred to the employees on exercise of Options. Further, during the year ended 31 March 2019, in order to comply with SEBI (Share Based Employee Benefits) Regulations, 2014, Jubilant Employees Welfare Trust sold 3,474,601 equity shares of the Company representing shares which were not backed by stock option grants to employees. The Trust is also holding as at 31 March 2020 Nil (31 March 2019: 170,364) equity shares of Jubilant Industries Limited issued to it in accordance with the Scheme of Amalgamation and Demerger amongst the Company, Jubilant Industries Limited and others, which were sold during the year ended 31 March 2020.

The movement in the equity shares held by trust:

	Number of equity shares	
	31 March 2020	**31 March 2019**
At the commencement of the year	9,628	3,506,817
Sale of shares by trust	(2,165)	(3,474,601)
Transfer to employees on exercise of options	(7,463)	(22,588)
At the end of the year	-	9,628

The movement in the stock options under "Plan 2011", during the year, is set out below:

Under Plan 2011

	For the year ended 31 March 2020		For the year ended 31 March 2019	
	Number of options	**Weighted average exercise price (₹)**	**Number of options**	**Weighted average exercise price (₹)**
Outstanding at the beginning of the year	9,628	218.04	32,216	213.43
Forfeited/lapsed during the year	(2,165)	208.20	-	-
Exercised during the year	(7,463)	220.90	(22,588)	211.46
Outstanding at the end of the year	-	-	9,628	218.04
Exercisable at the end of the year	-	-	9,628	218.04

The weighted average share price for share options exercised during the year ended 31 March 2020 is ₹ 536.92 (31 March 2019: ₹ 765.19).

Notes to the financial statements for the year ended 31 March 2020 (Continued)

The Company has granted following stock options to certain senior executives of its subsidiaries/step down subsidiaries under these stock option schemes:

Under Plan 2011, options outstanding at the end of the year:

	As at 31 March 2020		As at 31 March 2019	
	Number of options	Weighted average exercise price (₹)	Number of options	Weighted average exercise price (₹)
Jubilant Generics Limited*	-	-	785	220.90
Drug Discovery and Development Solutions Limited	-	-	1,319	200.05

* Represents options outstanding out of options granted to employees of the Company which were transferred to Jubilant Generics Limited on account of sale of businesses.

Fair value of option granted

The weighted average fair value of options granted for Plan 2011 was ₹ 84.90 per option. The fair value at grant date is determined using the Black-Scholes-Merton model which takes into account the exercise price, the term of the option, the share price at grant date, expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option. The following tables list the inputs to models used for fair valuation of the plans:

	Plan 2011
Expected volatility	38.36% - 45.95%
Risk free interest rate	7.74% - 8.81%
Exercise price (₹)	170.20 - 220.90
Expected dividend yield	0.63% - 1.10%
Life of options (years)	3.65

Expected volatility has been based on an evaluation of the historical volatility of the share price, particularly over the historical period commensurate with the expected term. The expected term of the instruments has been based on historical experience and general option holder behaviour.

Share options outstanding at the end of the year:

Options	Options outstanding as at		Remaining contractual life as at (in years)		Exercise Price as at	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Option Plan 2011	-	9,628	-	-	-	218.04
Total	**-**	**9,628**	**-**	**-**	-	-

47. On 31 January 2019, 6,200,000 8% convertible non-cumulative redeemable preference shares of ₹ 10 each of Jubilant Chemsys Limited held by the Company have been converted into 6,200,000 equity shares of ₹ 10 each.

48. On 31 January 2019, 186,620,000 12% convertible non-cumulative redeemable preference shares of ₹ 10 each of Jubilant Biosys Limited have been converted into 186,620,000 equity shares of ₹ 10 each. During the year ended 31 March 2020, Jubilant Biosys (Singapore) Pte. Limited, Promoters and Promoters entities have transferred equity shares held in the Jubilant Biosys Limited to the Company, accordingly the Jubilant Biosys Limited has become wholly owned subsidiary of the Company.

Notes to the financial statements for the year ended 31 March 2020 (Continued)

49. The Company has transferred its India Branded Pharmaceuticals (IBP) Business to Jubilant Generics Limited, a wholly owned indirect subsidiary in India, against a consideration of ₹ 1,285.00 million. The Company has recognised the excess of consideration over book value of net assets/liabilities transferred, net of related tax, amounting to ₹ 1,005.63 million in capital reserve since the transfer is a result of internal reorganisation and the Company continues to control IBP business.

50. During the year ended 31 March 2020, the Board of Directors of the Company approved the early redemption of Non-Convertible Debentures ("NCDs") of ₹ 7,450.00 million. The exceptional items represent debt initiation costs of ₹ 17.03 million on early redemption of NCDs.

51. Earnings per share

		For the year ended	
		31 March 2020	31 March 2019
Profit for basic and diluted earnings per share of ₹ 1 each	**₹ in million**	**3,211.41**	**1,476.30**
Weighted average number of equity shares used in computing earnings per share			
For basic earnings per share	Nos.	**159,281,139**	**159,281,139**
For diluted earnings per share:			
No. of shares for basic earnings per share	Nos.	159,281,139	159,281,139
Add: weighted average outstanding options related to employee stock options.	Nos.	-	-
No. of shares for diluted earnings per share	Nos.	**159,281,139**	**159,281,139**
Earnings per share (face value of ₹ 1 each)			
Basic	₹	20.16	9.27
Diluted	₹	20.16	9.27

52. Previous year figures have been regrouped/ reclassified to conform to the current year's classification.

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

INDEPENDENT AUDITORS' REPORT

To the Members of Jubilant Life Sciences Limited

Report on the Audit of Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Jubilant Life Sciences Limited (hereinafter referred to as the 'Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), which comprise the consolidated balance sheet as at 31 March 2020, and the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group, as at 31 March 2020, of its consolidated profit and other comprehensive income, consolidated changes in equity and consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment of intangible assets under development See note 4 and 43 to the consolidated financial statements	
The key audit matter	**How the matter was addressed in our audit**
The Group's assessment process of impairment of intangible assets under development is complex as it involves significant judgement in estimating the expected cost to complete the development and estimating the recoverable amount which primarily involves revenue growth and discount rate. Given the significant level of judgement involved in making the above estimates, we have determined this to be a key audit matter.	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • Assessed the appropriateness of accounting policy for impairment of intangible assets under development as per relevant accounting standard. • Tested the design and implementation of key controls with respect to impairment assessment of intangible assets under development. • Tested the operating effectiveness of Key controls with respect to impairment assessment of intangible assets under development in relation to subsidiary incorporated in India. • Examined the key reasons of differences between past cash flow projections and actual cash flows in respect of intangible assets put to use.

	• Evaluated the impairment model which is based on discounted cash flows. This included evaluating the appropriateness of the assumptions used in key inputs such as those relating to forecast revenue, gross margin and discount rate based on our knowledge of the Group and the industry with the assistance of valuation specialists. We also interviewed key research and development personnel and commercial personnel to evaluate the appropriateness of assumptions used. • Performed sensitivity analysis of the key assumptions used to determine which changes to assumptions would change the outcome of impairment assessment. • Compared the recoverable amount of the intangible assets under development with its carrying amount to determine impairment loss, if any. • Assessed the adequacy of related disclosures in the consolidated financial statements.
Impairment of goodwill **See note 4 to the consolidated financial statements**	
The key audit matter	**How the matter was addressed in our audit**
As at 31 March 2020, the goodwill represents 37% of the total net assets. The Group's process of assessment of impairment of goodwill is complex as it involves significant judgement in determining the appropriate allocation of the goodwill to different cash generating units and assumptions used to estimate the recoverable amount. The recoverable amount of the cash generating units has been derived from discounted forecast cash flow model which uses several key assumptions, including estimates of future sales volumes and prices, operating costs, terminal value growth rates and the discount rate. Given the significant level of judgement involved in making the above estimates and the quantitative significance, we have determined this to be a key audit matter.	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • Assessed the appropriateness of accounting policy for impairment of goodwill as per the relevant accounting standard. • Examined the appropriateness of allocation of goodwill to various cash generating units. • Tested the design and implementation of key controls in determining the carrying amount and the recoverable amount of the cash generating unit to which the goodwill is allocated. • Evaluated the impairment model which is based on discounted cash flows. This included evaluation of the appropriateness of the assumptions applied to key inputs such as revenue projections, discount rate and terminal growth rates based on our knowledge of the Group and the industry with the assistance of valuation specialists. • Examined the causes of differences between past cash flow projections and actual cash flows. • Performed sensitivity analysis of the key assumptions used to determine which changes to assumptions would change the outcome of impairment assessment. • Compared the recoverable amount of the cash generating unit to the carrying amount to determine impairment loss, if any. • Assessed the adequacy of related disclosures in the consolidated financial statements.

Impact of adopting the new income tax regime See note 29 to the consolidated financial statements	
The key audit matter	**How the matter was addressed in our audit**
With effect from financial year 2019-2020, the Income Tax Act provides an option of paying income taxes at a lower rate subject to complying with certain prescribed conditions ('new tax regime'). The Holding Company and a major Indian subsidiary have opted to shift to the new tax regime from a financial year in the future. Accordingly, the deferred tax liabilities which are expected to reverse subsequent to these entities shifting to the new tax regime in the specified future year were remeasured and the consequential amount was recognised in the Consolidated Statement of Profit and Loss of the current year. This amount is considered to be significant. The determination of the point in time at which the aforesaid entities would shift to the new tax regime involves significant judgement and estimation regarding forecasting future taxable profits and realisation of MAT credit entitlement (an item of deferred tax assets). Since the impact of remeasurement of deferred tax liabilities as stated above is sensitive to these judgements and estimates, it affects the amount of deferred tax liabilities that are reversed in the Consolidated Statement of Profit and Loss of the current year. Given the significant level of judgement involved and the quantitative significance, we have determined this to be a key audit matter.	In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: • Examined the implications of the new provisions on the tax position of the relevant companies keeping in view the various interpretations to assess the impact of adopting the new tax regime from the specified future financial year. • Tested the design, implementation and operating effectiveness of the respective Company's key controls in relation to estimation of amount of deferred tax assets to be carried forward, including MAT credit entitlement. • Tested appropriateness of forecasts of future taxable profits including revenue growth rates, EBITDA growth rates and other tax positions, based on our knowledge of the business and the observable market data of the industry. • Assessed the recoverability of MAT credit entitlement (an item of deferred tax assets) against the forecast future taxable profits. • Tested reliability of forecasts by comparison of actual results of current year with forecasts made in previous year. Ascertained reasons for variance, if any, and assessed whether the same have been taken into considered in preparing future forecasts. • Assessed the adequacy of related disclosures in the consolidated financial statements.

Other Information

The Holding Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the holding Company's annual report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Directors' Responsibilities for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated state of affairs, consolidated profit and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are

reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group is responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on the internal financial controls with reference to the consolidated financial statements and the operating effectiveness of such controls based on our audit.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of Management and Board of Directors use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of such entities or business activities within the Group to express an opinion on the consolidated financial statements, of which we are the independent auditors. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the consolidated financial statements.

We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to

communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

A. As required by Section 143(3) of the Act, based on our audit we report, to the extent applicable, that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.

b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books.

c) The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.

d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under section 133 of the Act.

e) On the basis of the written representations received from the directors of the Holding Company as on 31 March 2020 taken on record by the Board of Directors of the Holding Company and its subsidiary companies incorporated in India, none of the directors of the Group companies, incorporated in India is disqualified as on 31 March 2020 from being appointed as a director in terms of Section 164(2) of the Act.

f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".

B. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The consolidated financial statements disclose the impact of pending litigations as at 31 March 2020 on the consolidated financial position of the Group. Refer Note 37 to the consolidated financial statements.

ii. The Group did not have any material foreseeable losses on long-term contracts including derivative contracts during the year ended 31 March 2020.

iii. There has been no delay in transferring amounts to the Investor Education and Protection Fund by the Holding Company or its subsidiary companies incorporated in India during the year ended 31 March 2020.

iv. The disclosures in the consolidated financial statements regarding holdings as well as dealings in specified bank notes during the period from 8 November 2016 to 30 December 2016 have not been made in the financial statements since they do not pertain to the financial year ended 31 March 2020.

C. With respect to the matter to be included in the Auditor's report under section 197(16):

In our opinion and according to the information and explanations given to us, the remuneration paid to any director by the Holding Company and its subsidiary companies incorporated in India is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration No. 101248W/W-100022

Manish Gupta
Partner
Membership No. 095037
ICAI UDIN No.20095037AAAABK7729

Place: Delhi
Date: 29 May 2020

Annexure 'A' to the Independent Auditors' report of even date on consolidated financial statements of Jubilant Life Sciences Limited.

Report on the internal financial controls with reference to the aforesaid consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

(Referred to in paragraph A(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Opinion

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended 31 March 2020, we have audited the internal financial controls with reference to consolidated financial statements of Jubilant Life Sciences Limited (hereinafter referred to as "the Holding Company") and such companies incorporated in India under the Companies Act, 2013 which are its subsidiary companies as of that date.

In our opinion, the Holding Company and such companies incorporated in India which are its subsidiary companies have, in all material respects, adequate internal financial controls with reference to consolidated financial statements and such internal financial controls were operating effectively as at 31 March 2020, based on the internal financial controls with reference to consolidated financial statements criteria established by such companies considering the essential components of such internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The respective Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls with reference to consolidated financial statements based on the criteria established by the respective Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements.

Meaning of Internal Financial controls with Reference to Consolidated Financial Statements

A company's internal financial controls with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to consolidated financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements

in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial controls with Reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration No. 101248W/W-100022

Manish Gupta
Partner
Membership No. 095037
ICAI UDIN No.20095037AAAABK7729

Place: Delhi
Date: 29 May 2020

Consolidated **Balance Sheet** as at 31 March 2020

(₹ in million)

	Notes	As at 31 March 2020	As at 31 March 2019
ASSETS			
Non-current assets			
Property, plant and equipment	3	37,506.50	33,962.14
Capital work-in-progress	3	2,636.19	4,916.02
Goodwill	4	20,894.61	19,589.36
Other intangible assets	4	2,266.49	2,932.28
Intangible assets under development	4	5,047.68	4,098.24
Rights-of-use assets	39	2,732.13	-
Financial assets			
i. Investments	5	693.64	1,151.06
ii. Loans	6	177.79	155.57
iii. Other financial assets	7	75.16	6.34
Deferred tax assets (net)	8	2,112.40	1,495.47
Income tax assets (net)		291.01	313.49
Other non-current assets	9	399.43	217.09
Total non-current assets		**74,833.03**	**68,837.06**
Current assets			
Inventories	10	18,453.79	14,173.94
Financial assets			
i. Trade receivables	11	12,932.16	12,715.49
ii. Cash and cash equivalents	12(a)	12,308.14	10,053.97
iii. Other bank balances	12(b)	1,690.57	3,650.13
iv. Loans	6	34.45	36.79
v. Other financial assets	7	942.27	1,069.11
Income tax assets (net)		3.35	11.70
Other current assets	13	4,018.76	4,136.86
Total current assets		**50,383.49**	**45,847.99**
Total assets		**125,216.52**	**114,685.05**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	14	159.30	159.29
Other equity		55,879.52	47,929.88
Equity attributable to owners of the Company		**56,038.82**	**48,089.17**
Non-controlling interest		-	0.99
Total equity		**56,038.82**	**48,090.16**
Liabilities			
Non-current liabilities			
Financial liabilities			
i. Borrowings	16(a)	37,396.86	42,428.90
ii. Lease liabilities		1,361.25	-
iii. Other financial liabilities	19	4.85	4.54
Provisions	17	1,507.51	1,143.47
Deferred tax liabilities (net)	8	2,634.20	2,023.54
Other non-current liabilities	20	82.90	97.15
Total non-current liabilities		**42,987.57**	**45,697.60**
Current liabilities			
Financial liabilities			
i. Borrowings	16(b)	6,498.90	4,997.13
ii. Lease liabilities		440.48	-
iii. Trade payables	18		
Total outstanding dues of micro enterprises and small enterprises		120.51	105.78
Total outstanding dues of creditors other than micro enterprises and small enterprises		10,782.18	10,095.49
iv. Other financial liabilities	19	5,308.86	3,954.01
Other current liabilities	20	992.79	781.74
Provisions	17	987.67	687.39
Current tax liabilities (net)		1,058.74	275.75
Total current liabilities		**26,190.13**	**20,897.29**
Total liabilities		**69,177.70**	**66,594.89**
Total equity and liabilities		**125,216.52**	**114,685.05**

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Consolidated Statement of **Profit and Loss** for the year ended 31 March 2020

(₹ in million)

	Notes	For the year ended	
		31 March 2020	31 March 2019
Revenue from operations	21	91,544.13	91,108.17
Other income	22	474.32	357.40
Total income		**92,018.45**	**91,465.57**
Expenses			
Cost of materials consumed	23	31,194.24	32,828.00
Purchases of stock-in-trade		2,765.84	2,409.11
Changes in inventories of finished goods, stock-in-trade and work-in-progress	24	(2,554.33)	(18.71)
Employee benefits expense	25	21,276.76	19,259.59
Finance costs	26	2,874.09	2,198.08
Depreciation, amortisation and impairment expense	27	4,619.29	3,708.96
Other expenses	28	19,390.88	19,240.13
Total expenses		**79,566.77**	**79,625.16**
Profit before exceptional items and tax		**12,451.68**	**11,840.41**
Exceptional items	44	346.37	2,802.30
Profit before tax		**12,105.31**	**9,038.11**
Tax expense	29		
- Current tax		3,228.15	2,821.51
- Deferred tax (credit)/ charge		(105.27)	446.52
Total tax expense		**3,122.88**	**3,268.03**
Profit for the year		**8,982.43**	**5,770.08**
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Changes in fair value of equity investments which are classified at fair value through OCI		(322.12)	(64.13)
Remeasurement of defined benefit obligations		(57.85)	(15.38)
Income tax relating to items that will not be reclassified to profit or loss	29	19.50	5.12
		(360.47)	**(74.39)**
Items that will be reclassified to profit or loss			
Exchange differences on translation of foreign operations		812.91	(63.44)
Income tax relating to items that will be reclassified to profit or loss		(121.37)	-
		691.54	**(63.44)**
Other comprehensive income/ (loss) for the year, net of tax		**331.07**	**(137.83)**
Total comprehensive income for the year		**9,313.50**	**5,632.25**
Profit is attributable to:			
Owners of the Company		8,982.46	5,744.56
Non-controlling interests		(0.03)	25.52
		8,982.43	**5,770.08**
Other comprehensive income/ (loss) is attributable to:			
Owners of the Company		331.07	(137.69)
Non-controlling interests		-	(0.14)
		331.07	**(137.83)**
Total comprehensive income is attributable to:			
Owners of the Company		9,313.53	5,606.87
Non-controlling interests		(0.03)	25.38
		9,313.50	**5,632.25**
Earnings per equity share of ₹ 1 each	47		
Basic (₹)		56.39	36.86
Diluted (₹)		56.39	36.86

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Consolidated Statement of **Changes in Equity** for the year ended 31 March 2020

A. Equity share capital

	(₹ in million)
Balance as at 1 April 2018	**155.79**
Shares sold by ESOP trust (3)	3.48
Shares transferred by ESOP trust to employees on exercise of stock options	0.02
Balance as at 31 March 2019	**159.29**
Shares sold by ESOP trust (3)	-
Shares transferred by ESOP trust to employees on exercise of stock options	0.01
Balance as at 31 March 2020	**159.30**

B. Other equity

(₹ in million)

	Attributable to owners of the Company												Attributable to Non-controlling interest	Total
	Reserves and surplus (2)									Items of Other Comprehensive Income (2)		Total attributable to owners of the Company		
	Capital reserve	Securities premium	Capital redemption reserve	Amalgamation reserve	General reserve	Legal reserve	Debenture redemption reserve	Share based payment reserve (3)	Retained earnings	Equity instruments through OCI	Foreign currency translation reserve			
Balance as at 1 April 2018	**291.86**	**5,441.03**	**398.36**	**13.21**	**6,071.58**	**33.76**	**749.20**	**1.66**	**26,396.92**	**566.74**	**745.19**	**40,709.51**	**(515.22)**	**40,194.29**
Profit/(loss) for the year	-	-	-	-	-	-	-	-	5,744.56	-	-	5,744.56	25.52	5,770.08
Other comprehensive income/(loss)	-	-	-	-	-	-	-	-	(10.12)	(64.13)	(63.44)	(137.69)	(0.14)	(137.83)
Total comprehensive income/(loss) for the year	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,734.44**	**(64.13)**	**(63.44)**	**5,606.87**	**25.38**	**5,632.25**
Employee stock option exercised/forfeited/lapsed	-	-	-	-	1.16	-	-	(1.16)	-	-	-	-	-	-
Dividend	-	-	-	-	-	-	-	-	(477.84)	-	-	(477.84)	-	(477.84)
Tax on dividend (1)	-	-	-	-	-	-	-	-	(83.49)	-	-	(83.49)	-	(83.49)
Transfer to debenture redemption reserve	-	-	-	-	-	-	551.63	-	(551.63)	-	-	-	-	-
Transfer to legal reserve	-	-	-	-	-	2.49	-	-	(2.49)	-	-	-	-	-
Transaction with non-controlling interest (5)	(490.83)	-	-	-	-	-	-	-	-	-	-	(490.83)	490.83	-
Adjustment on account of consolidation of ESOP Trust (3)	2,224.71	430.45	-	-	-	-	-	-	10.50	-	-	2,665.66	-	2,665.66
Balance as at 31 March 2019	**2,025.74**	**5,871.48**	**398.36**	**13.21**	**6,072.74**	**36.25**	**1,300.83**	**0.50**	**31,026.41**	**502.61**	**681.75**	**47,929.88**	**0.99**	**47,930.87**
Profit/(loss) for the year	-	-	-	-	-	-	-	-	8,982.46	-	-	8,982.46	(0.03)	8,982.43
Other comprehensive income/(loss)	-	-	-	-	-	-	-	-	(38.35)	(322.12)	691.54	331.07	-	331.07
Total comprehensive income/(loss) for the year	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,944.11**	**(322.12)**	**691.54**	**9,313.53**	**(0.03)**	**9,313.50**
Employee stock option exercised/forfeited/lapsed	-	-	-	-	0.50	-	-	(0.50)	-	-	-	-	-	-
Dividend	-	-	-	-	-	-	-	-	(1,513.18)	-	-	(1,513.18)	-	(1,513.18)
Tax on dividend (1)	-	-	-	-	-	-	-	-	(15.20)	-	-	(15.20)	-	(15.20)
Transfer from debenture redemption reserve (4)	-	-	-	-	1,300.83	-	(1,300.83)	-	-	-	-	-	-	-
Transfer from legal reserve	-	-	-	-	-	(6.03)	-	-	6.03	-	-	-	-	-
Transaction with non-controlling interest (5)	0.96	-	-	-	-	-	-	-	-	-	-	0.96	(0.96)	-
Adjustment on account of consolidation of ESOP Trust (3)	1.39	1.03	-	-	-	-	-	-	-	-	-	2.42	-	2.42
Tax effect of common control transaction	152.71	-	-	-	-	-	-	-	-	-	-	152.71	-	152.71
Others	8.40	-	-	-	-	-	-	-	-	-	-	8.40	-	8.40
Balance as at 31 March 2020	**2,189.20**	**5,872.51**	**398.36**	**13.21**	**7,374.07**	**30.22**	**-**	**-**	**38,448.17**	**180.49**	**1,373.29**	**55,879.52**	**-**	**55,879.52**

Consolidated Statement of **Changes in Equity** for the year ended 31 March 2020 (Continued)

Notes:

(1) During the year ended 31 March 2020 and 31 March 2019, the Company has paid dividend to its shareholders that result in payment of dividend distribution tax in terms of Section 115O of the Income Tax Act, 1961 on the amount of dividends paid as reduced by the amount of dividend received by it from its subsidiaries. As the tax on dividends represents additional payment on behalf of the shareholder, the same is charged to equity.

(2) Refer note 15 for nature and purpose of other equity.

(3) Refer note 45.

(4) Refer note 16.1.5 and note 16.1.6.

(5) Refer note 2(b).

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

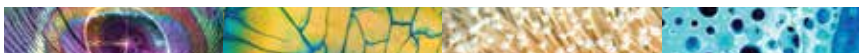
Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020



Consolidated Statement of **Cash Flows** for the year ended 31 March 2020

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
A.	**Cash flow from operating activities**		
	Net profit before tax	**12,105.31**	**9,038.11**
	Adjustments:		
	Depreciation, amortisation and impairment expense	4,619.29	3,708.96
	Loss on sale/ disposal/ discard of property, plant and equipment (net)	25.34	46.33
	Finance costs	2,874.09	2,198.08
	Exceptional items	346.37	2,802.30
	Unrealised foreign exchange gain	(44.81)	(123.75)
	Interest income	(215.27)	(109.68)
	Loss on investments at fair value through P&L	2.37	93.09
		7,607.38	**8,615.33**
	Operating cash flow before working capital changes	**19,712.69**	**17,653.44**
	Decrease/ (increase) in trade receivables, loans, other financial assets and other assets	2,197.71	(2,048.18)
	(Increase)/ decrease in inventories	(3,743.27)	166.87
	Decrease in trade payables, other financial liabilities, other liabilities and provisions	(251.16)	(1,123.96)
	Cash generated from operations	**17,915.97**	**14,648.17**
	Income tax paid (net of refund)	(2,486.59)	(3,433.06)
	Net cash generated from operating activities	**15,429.38**	**11,215.11**
B.	**Cash flow from investing activities**		
	Purchase of property, plant and equipment, other intangible assets (including capital work-in-progress and intangible assets under development)	(5,741.53)	(6,559.28)
	Proceeds from sale of property, plant and equipment	65.32	78.09
	Purchase of investments	(36.39)	(0.04)
	Proceeds from sale of investments	235.75	-
	Payment for acquisition of business (Refer Note 42)	-	(101.69)
	Movement in other bank balances*	1,961.49	(3,623.95)
	Interest received	245.33	88.52
	Net cash used in investing activities	**(3,270.03)**	**(10,118.35)**
C.	**Cash flow arising from financing activities #**		
	Proceeds from sale of shares by ESOP Trust/ on exercise of stock options	2.62	2,658.65
	Proceeds from long term borrowings**	9,614.67	17,194.14
	Repayment of long term borrowings**	(16,102.51)	(13,126.07)
	Payment of lease liabilities	(741.67)	-
	Proceeds from short term borrowings (net)	1,501.76	2,548.12
	Dividend paid (including dividend distribution tax)	(1,528.14)	(545.86)
	Finance costs paid	(3,250.43)	(2,154.70)
	Net cash (used in)/ generated from financing activities	**(10,503.70)**	**6,574.28**

Consolidated Statement of **Cash Flows** for the year ended 31 March 2020 (Contd.)

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
D. Effect of exchange rate changes	**598.52**	**(58.83)**
Net increase in cash and cash equivalents (A+B+C+D)	**2,254.17**	**7,612.21**
Add: cash and cash equivalents at the beginning of year *	10,053.97	2,441.76
Cash and cash equivalents at the end of the year (Refer note 12 (a)) *	**12,308.14**	**10,053.97**

* ₹ 191.10 million (31 March 2019: ₹ 2,807.70 million) has restricted use.

** Revolver facility of Jubilant HollisterStier LLC is presented on net basis.

Refer note 16 (c) for movement of liabilities arising from financing activities.

Note:

1. Consolidated Statement of Cash Flows has been prepared under the indirect method as set out in the Ind AS 7 "Statement of Cash Flows".

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

Notes to the consolidated financial statements for the year ended 31 March 2020

1. Corporate Information

Jubilant Life Sciences Limited ("the Company" or the "Parent Company") is a public limited company domiciled in India and incorporated under the provisions of Companies Act, 1956. Its shares are listed on BSE Limited and National Stock Exchange of India Limited. The registered office of the Company is situated at Bhartiagram, Gajraula, District Amroha, Uttar Pradesh – 244223.

The consolidated financial statements of the Company as at and for the year ended on 31 March 2020 comprise the financial statements of Company and its subsidiaries and partnerships (together referred to as "the Group"). The Group is an integrated global pharmaceutical and life sciences company engaged in pharmaceuticals, life science ingredients and drug discovery and development solutions. The pharmaceuticals segment, through its wholly owned subsidiary Jubilant Pharma Limited, is engaged in manufacture and supply of APIs, solid dosage formulations, radiopharmaceuticals, allergy therapy products and contract manufacturing of sterile injectables and non-sterile products through 6 USFDA approved manufacturing facilities in India, USA and Canada and a network of over 50 radio-pharmacies in the US. The life science ingredients segment is engaged in specialty intermediates, nutritional products and life science chemicals through 5 manufacturing facilities in India. The drug discovery and development solutions business provides proprietary in-house innovation & collaborative research and partnership for out-licensing through 2 world class research centers in India. The Group is well recognised as a 'Partner of Choice' by leading pharmaceuticals and life sciences companies globally.

During the year ended 31 March 2020, The Company has filed with BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) the Composite Scheme of Arrangement for amalgamation of certain promoter controlled entities into the Company and Demerger of the Life Science Ingredients business into the Resulting entity which shall be listed on both the stock exchanges with a mirror shareholding. Upon receipt of no objection letters from BSE and NSE in January 2020, the Company has filed application for approval of the composite scheme of arrangement with National Company Law Tribunal, Allahabad Bench. Pending approvals and other compliances, the Consolidated Balance Sheet of the Group do not have any impact of the composite scheme.

2. Significant accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these financial statements. The accounting policies adopted are consistent with those of the previous financial year except for Ind AS 116 "Leases" applied to all lease contracts existing on 1 April 2019 using the modified retrospective method and Appendix C, "Uncertainty over Income Tax Treatments" to Ind AS 12, "Income Taxes". As a result, the comparative information has not been restated which did not have any significant impact on the financial position or performance of the Group. Also refer to respective accounting policies for further details.

(a) Basis of preparation

(i) Statement of compliance

The Consolidated Financial Statements ("financial statements") have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under Section 133 of Companies Act, 2013 ("the Act") relevant provisions of the Act and other accounting principles generally accepted in India.

All the amounts included in the financial statements are reported in millions of Indian Rupees ('Rupees' or '₹') and are rounded to the nearest million, except per share data and unless stated otherwise.

The financial statements have been authorised for issue by the Company's Board of Directors on 29 May 2020.

(ii) Historical cost convention

The consolidated financial statements have been prepared under historical cost convention on accrual basis, unless otherwise stated.

(b) Principles of consolidation

The consolidated financial statement comprises the financial statement of the Company, and the entities controlled by the Company including its subsidiaries and partnerships. Subsidiaries are entities controlled by the Group. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Specifically, the Group controls an investee if and only if the Group has:

(i) Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)

(ii) Exposure, or rights, to variable returns from its involvement with the investee, and

(iii) The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

(i) The contractual arrangement with the other vote holders of the investee

(ii) Rights arising from other contractual arrangements

(iii) The Group's voting rights and potential voting rights

(iv) The size of the Group's holding of voting rights relative to the size and dispersion of the holdings of the other voting rights holders.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of an entity begins when the Group obtains control over that entity and ceases when the Group loses control over the entity. Assets, liabilities, income and expenses of an entity acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the entity.

Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Group uses accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that Group member's financial statements in preparing the consolidated financial statements to ensure conformity with the Group's accounting policies.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the parent company. When the end of the reporting period of the parent is different from that of a member of the Group, the member prepares, for consolidation purposes, additional financial information as of the same date as the financial statements of the parent to enable the parent to consolidate the financial information of the subsidiary, unless it is impracticable to do so.

The details of the consolidated entities are as follows:

Sr. No.	Name	Country of Incorporation	Name of Parent	Percentage of ownership
1	Jubilant Pharma Limited (1)	Singapore	Jubilant Life Sciences Limited	100%
2	Draximage Limited, Cyprus (1)	Cyprus	Jubilant Pharma Limited	100%
3	Draximage Limited, Ireland (1)	Ireland	Jubilant Pharma Limited	100%
4	Jubilant DraxImage (USA) Inc. (1)	USA	Jubilant Pharma Holdings Inc. (w.e.f. 1 July 2019) Jubilant Pharma Limited (upto 30 June 2019)	100%
5	Jubilant DraxImage Inc. (1)	Canada	Jubilant Pharma Limited	100%
6	6963196 Canada Inc. (Merged into 6981364 Canada Inc. w.e.f. 1 April 2018) (1)	Canada	Jubilant DraxImage Inc.	100%
7	6981364 Canada Inc. (1)	Canada	Jubilant DraxImage Inc.	100%
8	Draximage (UK) Limited (1)	UK	Jubilant DraxImage Inc.	100%

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Sr. No.	Name	Country of Incorporation	Name of Parent	Percentage of ownership
9	Jubilant Pharma Holdings Inc. (1)	USA	Jubilant Pharma Limited (84.48% upto 1 July 2019)	84.71%
			Jubilant Generics Limited (15.52% upto 1 July 2019)	15.29%
10	Jubilant Clinsys Inc. (1)	USA	Jubilant Pharma Holdings Inc.	100%
11	Cadista Holdings Inc. (Merged with Jubilant Pharma Holdings Inc. w.e.f. closure of business hours on 31 March 2020) (1)	USA	Jubilant Pharma Holdings Inc.	100%
12	Jubilant Cadista Pharmaceuticals Inc. (1)	USA	Jubilant Pharma Holdings Inc. (w.e.f. closure of business hours on 31 March 2020) Cadista Holdings Inc. (upto closure of business hours on 31 March 2020)	100%
13	Jubilant Life Sciences International Pte. Limited (2)	Singapore	Jubilant Life Sciences Limited	100%
14	HSL Holdings Inc. (Merged with Jubilant Pharma Holdings Inc. w.e.f. closure of business hours on 31 March 2020) (1)	USA	Jubilant Pharma Holdings Inc.	100%
15	Jubilant HollisterStier LLC (1)	USA	Jubilant Pharma Holdings Inc. (w.e.f. closure of business hours on 31 March 2020) HSL Holdings Inc. (upto closure of business hours on 31 March 2020)	100%
16	Jubilant Life Sciences (Shanghai) Limited (2)	China	Jubilant Life Sciences International Pte. Limited	100%
17	Jubilant Pharma NV (1)	Belgium	Jubilant Generics Limited	77.65%
			Jubilant Pharma Limited	22.35%
18	Jubilant Pharmaceuticals NV (1)	Belgium	Jubilant Pharma NV	99.81%
			Jubilant Pharma Limited	0.19%
19	PSI Supply NV (1)	Belgium	Jubilant Pharma NV	99.50%
			Jubilant Pharma Limited	0.50%
20	Jubilant Life Sciences (USA) Inc. (2)	USA	Jubilant Life Sciences Limited	100%
21	Jubilant Life Sciences (BVI) Limited (3)	BVI	Drug Discovery and Development Solutions Limited	100%
22	Jubilant Biosys (BVI) Limited (merged into Jubilant Life Sciences (BVI) Limited w.e.f. 14 November 2019) (3)	BVI	Jubilant Life Sciences (BVI) Limited (upto 14 November 2019)	100%
23	Jubilant Biosys (Singapore) Pte. Limited (Merged with Jubilant Drug Development Pte. Limited w.e.f. 27 March 2020) (3)	Singapore	Jubilant Life Sciences (BVI) Limited (w.e.f. 14 November 2019) Jubilant Biosys (BVI) Limited (upto 13 November 2019)	100%

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Sr. No.	Name	Country of Incorporation	Name of Parent	Percentage of ownership
24	Jubilant Biosys Limited (3) @	India	Jubilant Life Sciences Limited	100%
25	Jubilant Discovery Services LLC (3)	USA	Jubilant Innovation (USA) Inc.	100%
26	Jubilant Drug Development Pte. Limited (3)	Singapore	Jubilant Life Sciences (BVI) Limited	100%
27	Jubilant Chemsys Limited (3) **	India	Jubilant Life Sciences Limited	75.61%
			Jubilant Drug Development Pte. Limited	24.39%
28	Jubilant Clinsys Limited (3)	India	Jubilant Chemsys Limited	100%
29	Jubilant Infrastructure Limited (2)	India	Jubilant Life Sciences Limited	100%
30	Jubilant First Trust Healthcare Limited (3)	India	Jubilant Life Sciences Limited	100%
31	Jubilant Pharma Trading Inc. (Merged into Jubilant Pharma Holdings Inc. w.e.f. 14 December 2018) (1)	USA	Jubilant Pharma Holdings Inc.	100%
32	Jubilant Innovation Pte. Limited (3)	Singapore	Drug Discovery and Development Solutions Limited	100%
33	Jubilant DraxImage Limited (1)	India	Jubilant Pharma Limited	100%
34	Jubilant Innovation (India) Limited (3)	India	Drug Discovery and Development Solutions Limited	100%
35	Jubilant Innovation (USA) Inc. (3)	USA	Drug Discovery and Development Solutions Limited	100%
36	Jubilant HollisterStier Inc. (1)	USA	Jubilant Pharma Holdings Inc. (w.e.f. closure of business hours on 31 March 2020) HSL Holdings Inc. (upto closure of business hours on 31 March 2020)	100%
37	Draxis Pharma LLC (1)	USA	Jubilant HollisterStier Inc.	100%
38	Drug Discovery and Development Solutions Limited (3)	Singapore	Jubilant Life Sciences Limited	100%
39	TrialStat Solutions Inc. (Formerly Jubilant Drug Discovery & Development Services Inc.) (3)	Canada	Drug Discovery and Development Solutions Limited	100%
40	Jubilant HollisterStier General Partnership # (1)	Canada	Jubilant HollisterStier Inc.	99.99%
			Draxis Pharma LLC	0.01%
41	Draximage General Partnership # (1)	Canada	Jubilant DraxImage Inc.	90%
			6981364 Canada Inc.	10%
42	Vanthys Pharmaceutical Development Private Limited (3)	India	Jubilant Innovation Pte. Limited	100%
43	Jubilant Generics Limited (1)	India	Jubilant Pharma Limited	100%
44	Jubilant Life Sciences NV (2)	Belgium	Jubilant Life Sciences Limited (One share, representing 0.001% holding is held by Jubilant Infrastructure Limited)	100%

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Sr. No.	Name	Country of Incorporation	Name of Parent	Percentage of ownership
45	Jubilant Pharma Australia Pty Limited (1)	Australia	Jubilant Pharma Limited	100%
46	Jubilant Draximage Radiopharmacies Inc. (1)	USA	Jubilant Pharma Holdings Inc.	100%
47	Jubilant Pharma SA (Pty) Limited (Incorporated on 14 February 2019) (1)	South Africa	Jubilant Pharma Limited	100%
48	Jubilant Therapeutics India Limited (Incorporated on 20 March 2019) (3)	India	Jubilant Life Sciences Limited	100%
49	Jubilant Therapeutics Inc. (Incorporated on 19 February 2019) (3)	USA	Jubilant Therapeutics India Limited	100%
50	Jubilant Business Services Limited (Incorporated on 28 March 2019) (1)	India	Jubilant Life Sciences Limited	100%
51	Jubilant Episcribe LLC (Incorporated on 28 March 2019) (3)	USA	Jubilant Therapeutics Inc.	100%
52	Jubilant Epicore LLC (Incorporated on 28 March 2019) (3)	USA	Jubilant Therapeutics Inc.	100%
53	Jubilant Prodel LLC (Incorporated on 28 March 2019) (3)	USA	Jubilant Therapeutics Inc.	100%
54	Jubilant Epipad LLC (Incorporated on 28 March 2019) (3)	USA	Jubilant Therapeutics Inc.	100%
55	Jubilant Pharma UK Limited (Incorporated on 17 April 2019) (1)	UK	Jubilant Pharma Limited	100%
56	Jubilant LSI Limited (Incorporated on 23 October 2019) (2)	India	Jubilant Life Sciences Limited	100%
57	Jubilant Employee Welfare Trust	India	Jubilant Life Sciences Limited	-

Partnership firms, in which two subsidiaries of the Parent Company are partners.

@ During the year ended 31 March 2020, Jubilant Biosys (Singapore) Pte. Limited, Promoters and Promoters entities have transferred equity shares held in the Jubilant Biosys Limited to the Company without consideration, accordingly the Jubilant Biosys Limited has become wholly owned subsidiary of the Company. During the year ended 31 March 2019, on conversion of preference share capital of Jubilant Biosys Limited held by the Company, the shareholding of the Group had increased from 66.32% to 99.92%. The said transactions have been recorded as transaction with non-controlling interest.

** During the year ended 31 March 2019, on conversion of preference share capital of Jubilant Chemsys Limited held by the Company, the equity shareholding in the Company has changed, earlier it was wholly owned subsidiary of Jubilant Drug Development Pte. Limited.

(1) Represents entities engaged in Pharmaceuticals business.

(2) Represents entities engaged in Life Science Ingredients business.

(3) Represents entities engaged in Drug Discovery and Development Solutions business.

(c) Consolidation procedure

a) Combine like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries. For this purpose, income and expenses of the subsidiary are based on the amounts of the assets and liabilities recognised in the consolidated financial statements at the acquisition date.

b) Offset (eliminate) the carrying amount of the parent's investment in each subsidiary and the parent's portion of equity of each subsidiary. Business combinations policy explains how to account for any related goodwill.

c) Eliminate in full, intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the Group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full). Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Ind AS 12 "Income Taxes" applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. Non-controlling interest in the results and the equity of subsidiaries are shown separately in the Consolidated Statement of Profit and Loss, Consolidated Statement of Changes in Equity and Consolidated Balance Sheet.

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised within equity.

(d) Current versus non-current classification

The Group presents assets and liabilities in the Consolidated Balance Sheet based on current/ non-current classification.

An asset is treated as current when:

- It is expected to be realised or intended to be sold or consumed in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is expected to be realised within twelve months after the reporting period; or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

The Group classifies all other assets as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities, respectively.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. Each entity of the Group has identified twelve months as its operating cycle for the purpose of current-non-current classification of assets and liabilities.

(e) Business combinations

Business combinations (other than business combinations between common control entities) are accounted for using the purchase (acquisition) method. The cost of an acquisition is measured as the fair value of the consideration transferred, equity instruments issued and liabilities incurred or assumed at the date of exchange. The consideration transferred does not include amounts related to the settlement of pre-existing relationships; such amounts

are generally recognised in the Consolidated Statement of Profit and Loss and Other Comprehensive Income. The cost of acquisition also includes the fair value of any contingent consideration. Identifiable assets acquired and liabilities & contingent liabilities assumed in a business combination are measured initially at fair value at the date of acquisition. Transaction costs incurred in connection with a business combination are expensed as incurred. The excess of the consideration transferred over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised in other comprehensive income and accumulated in equity as capital reserve as a gain on bargain purchase.

Business combinations between entities under common control are accounted at historical cost. The difference between the consideration paid/ received and the carrying amount of assets and liabilities transferred is recorded in the capital reserve, a component of other equity.

Business combinations arising from transfers of interests in entities that are under the common control are accounted for as if the acquisition had occurred at the beginning of the earliest comparative period presented or, if later, at the date that common control was established; for this purpose comparatives are revised.

(f) Property, plant and equipment (PPE) and intangible assets

(i) Property, plant and equipment

Freehold land is carried at cost. All other items of property, plant and equipment are stated at cost, which includes capitalised finance costs, less accumulated depreciation and any accumulated impairment loss. Cost includes expenditure that is directly attributable to the acquisition of the items. The cost of an item of a PPE comprises its purchase price including import duty, and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition of its intended use. Any trade discounts and rebates are deducted in arriving at the purchase price.

Expenditure incurred on startup and commissioning of the project and/or substantial expansion, including the expenditure incurred on trial runs (net of trial run receipts, if any) up to the date of commencement of commercial production are capitalised. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Advances paid towards acquisition of property, plant and equipment outstanding at each Consolidated Balance Sheet date, are shown under other non-current assets and cost of assets not ready for intended use before the year end, are shown as capital work-in-progress.

(ii) Intangible assets

- Goodwill arising on business combinations is disclosed separately in the balance sheet and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.
- Internally generated goodwill is not recognised as an asset. With regard to other internally generated intangible assets:
  - Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in the Consolidated Statement of Profit and Loss as incurred.
  - Development expenditure including regulatory cost and legal expenses leading to product registration/ market authorisation relating to the new and/or improved product and/ or process development capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Group intends to and

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

has sufficient resources to complete development and to use the asset. The expenditure capitalised includes the cost of materials, direct labour, overhead costs that are directly attributable to preparing the asset for its intended use, and directly attributable finance costs (in the same manner as in the case of tangible fixed assets). Other development expenditure is recognised in the Consolidated Statement of Profit and Loss as incurred.

- Intangible assets (including intangible assets under development) that are acquired and implementation of software system are measured initially at cost.
- After initial recognition, an intangible asset is carried at its cost less accumulated amortisation and any accumulated impairment loss. Subsequent expenditure is capitalised only when it increases the future economic benefits from the specific asset to which it relates.

(iii) Depreciation and amortisation methods, estimated useful lives and residual value

For Indian entities, depreciation is provided on straight line basis on the original cost/ acquisition cost of assets or other amounts substituted for cost of fixed assets as per the useful life specified in Part 'C' of Schedule II of the Act, read with notification dated 29 August 2014 of the Ministry of Corporate Affairs, except for the following classes of fixed assets which are depreciated based on the internal technical assessment of the management as under:

Category of assets	Management estimate of useful life	Useful life as per Schedule II
Motor vehicles (Vehicles – Owned)	5 years	8 years
Motor vehicles under finance lease (Vehicles – Leased) (before 31 March 2019)	Tenure of lease or 5 years whichever is shorter	8 years
Computer servers and networks (included in office equipment)	5 years	6 years
Dies and punches for manufacture of dosage formulations (included in plant and equipment)	1-2 years	15 years
Employee perquisite related assets (except end user computers) (included in furniture and fixtures)	5 years, being the period of perquisite scheme	10 years

For overseas entities, depreciation is charged using the straight line method, over the estimated useful life considered as follows:

- Building: 30 years
- Plant and machinery: 3 to 20 years
- Dies and punches: 1 to 2 years
- Furniture and office equipment: 3 to 15 years
- Computer and information technology related assets: 3 to 5 years
- Vehicles: 3 to 5 years

Leasehold land which qualifies as finance lease is amortised over the lease period on straight line basis (before 31 March 2019).

Leasehold improvements (included in furniture and fixtures) are depreciated over their estimated useful life, or the remaining period of lease from the date of capitalisation, whichever is shorter.

The estimated useful lives of Intangibles are follows:

Internally generated product registration / market authorisation	5 to 10 years
Acquired patents, trademarks / trade names and customer contracts	5 to 10 years
Rights	5 years
Softwares	5 years

Depreciation on assets added/disposed off during the year has been provided on pro-rata basis with reference to the date / month of addition/disposal. Depreciation and amortisation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

(iv) Derecognition

A property, plant and equipment and intangible assets is derecognised on disposal or when no future economic benefits are expected from its use and disposal. Losses arising from retirement and gains or losses arising from disposal of a tangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Consolidated Statement of Profit and Loss.

(g) Non-current assets held for sale

Non-current assets are classified as held for sale if it is highly probable that they will be recovered primarily through sale rather than through continuing use. Such assets are generally measured at the lower of their carrying amount and fair value less cost to sell. Losses on initial classification as held for sale and subsequent gains and losses on re-measurement are recognised in the Consolidated Statement of Profit and Loss. Once classified as held for sale, property, plant and equipment and intangible assets are no longer depreciated or amortised.

(h) Impairment of non-financial assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. The Group's other non-financial assets (other than inventories and deferred tax assets) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets that do not generate independent cash inflows (i.e. corporate assets) are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs. Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes.

The recoverable amount of an asset or CGU is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment loss recognised in respect of a CGU is allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amount of the other assets of the CGU (or group of CGUs) on a pro rata basis.

An impairment loss in respect of goodwill is not subsequently reversed. In respect of other assets for which impairment loss has been recognised in prior periods, the Group reviews at reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(i) Financial instrument

A Financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Debt instruments at amortised cost
- Debt instruments at fair value through other comprehensive income (FVOCI)
- Debt instruments, derivatives and equity instruments at fair value through profit or loss (FVPL)
- Equity instruments measured at fair value through other comprehensive income (FVOCI)

Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows and contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortised cost of the financial liability. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in other income in the Consolidated Statement of Profit and Loss. The losses arising from impairment are recognised in the Consolidated Statement of Profit and Loss. This category generally applies to trade and other receivables.

Debt instrument at FVOCI

A 'debt instrument' is classified as at the FVOCI if the objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets and the asset's contractual cash flows represent SPPI.

Debt instruments included within the FVOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the other comprehensive income (OCI). On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified to the Consolidated Statement of Profit and Loss. Interest earned whilst holding FVOCI debt instrument is reported as interest income using the EIR method.

Debt instrument at FVPL

FVPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVOCI, is classified as at FVPL. In addition, the Group, at initial recognition, may irrevocably elect to designate a debt instrument, which otherwise meets amortised cost or FVOCI criteria, as at FVPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). Debt instruments included within the FVPL category are measured at fair value with all changes recognised in the Consolidated Statement of Profit and Loss.

Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVPL. For all other equity instruments, the Group may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Group decides to classify an equity instrument as at FVOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to the Consolidated Statement of Profit and Loss, even on sale of investment. However, the Group may transfer the cumulative gain or loss to retained earnings.

Equity instruments included within the FVPL category are measured at fair value with all changes recognised in the Consolidated Statement of Profit and Loss.

Impairment of financial assets

The Group recognises loss allowance using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all financial assets with contractual cash flows other than trade receivable, ECLs are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of ECL (or reversal) that is required to adjust the loss allowance at the reporting date is recognised as an impairment gain or loss in the Consolidated Statement of Profit and Loss.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's Balance Sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVPL. A financial liability is classified as FVPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVPL are measured at fair value and net gains and losses, including any interest expense, are recognised in Consolidated Statement of Profit and Loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Consolidated Statement of Profit and Loss. Any gain or loss on derecognition is also recognised in Consolidated Statement of Profit and Loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Consolidated Statement of Profit and Loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the Consolidated Balance Sheet when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(j) Inventories

Inventories are valued at lower of cost or net realisable value except scrap, which is valued at net estimated realisable value.

The Group uses weighted average method to determine cost for all categories of inventories except for goods in transit which is valued at specifically identified purchase cost. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition inclusive of non-refundable (adjustable) taxes wherever applicable. The cost of work in progress and manufactured finished goods (manufactured) include direct materials, direct labour and an appropriate proportion of variable and fixed production overheads, the latter being allocated on the basis of normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. The net realisable value of work-in-progress is determined with reference to the selling prices of related finished products. Raw materials and other supplies held for use in the production of finished products are not written down below

cost, except in cases where material prices have declined and it is estimated that the cost of the finished products will exceed their net realisable value. The comparison of cost and net realisable value is made on an item-by-item basis.

(k) Cash and cash equivalents

Cash and cash equivalent comprise cash at banks and on hand (including imprest) and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

(l) Provisions and contingencies

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent liabilities

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

Decommissioning provisions

In accordance with the applicable regulatory and contractual requirements, a decommissioning provision in respect of estimated costs of dismantling and repairing leased premises to be performed at the time it is vacated and removing certain machinery and equipment to be performed at the time it is disposed off, is recognised. The provision is measured at the present value of the best estimate of the decommissioning costs.

(m) Revenue recognition

Effective 1 April 2018, the Group adopted Ind AS 115 "Revenue from Contracts with Customers" using the cumulative catch-up transition method, applied to contracts that were not completed as at 1 April 2018. In accordance with the cumulative catch-up transition method, the comparatives have not been retrospectively adjusted. There is no material effect on adoption of Ind AS 115 on the consolidated financial statements.

Revenue from sale of products is recognised upon transfer of control of products to customers at the time of shipment to or receipt of goods by the customers. Service income is recognised as and when the underlying services are performed. The Group exercises judgment in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Group considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Any fees including upfront fees received in relation to contract manufacturing arrangements is recognised over the period over which the Group satisfies the underlying performance obligations. In respect of outsourcing contracts for drug development with third party Clinical Research Organisation (CRO), revenue is recognised on the basis of actual cost incurred plus mark up as agreed with the customer under each agreement.

Revenues are measured based on the transaction price, which is the consideration, net of tax collected from customers and remitted to government authorities such as Goods and services tax (GST), sales tax, excise duty, value added tax and applicable discounts and allowances including charge-backs, expected sales return and bill backs. The computation of these estimates using expected value method

involves significant judgment based on various factors including contractual terms, historical experience, estimated inventory levels and expected sell-through levels in supply chain.

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms. Contract liabilities are recognised when there are billings in excess of revenues. Contract liabilities relate to the advance received from customers and deferred revenue against which revenue is recognised when or as the performance obligation is satisfied.

Income in respect of entitlement towards export incentives is recognised in accordance with the relevant scheme on recognition of the related export sales. Such export incentives are recorded as part of other operating revenue.

(n) Employee benefits

(i) Short-term employee benefits: All employee benefits falling due within twelve months from the end of the period in which the employees render the related services are classified as short-term employee benefits, which include benefits like salaries, wages, short term compensated absences, performance incentives, etc. and are recognised as expenses in the period in which the employee renders the related service and measured accordingly.

(ii) Post-employment benefits: Post employment benefit plans are classified into defined benefits plans and defined contribution plans as under:

a) Gratuity

The Group has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment of an amount based on the respective employee's salary and the tenure of employment. The liability in respect of gratuity (applicable for Indian entities of the Group), is recognised in the books of accounts based on actuarial valuation by an independent actuary. The gratuity liability for certain employees of the Group is funded with Life Insurance Corporation of India.

b) Superannuation

Certain employees of the Parent Company are also participants in the superannuation plan ('the Plan'), a defined contribution plan. Contribution made by the Parent Company to the plan during the year is charged to Consolidated Statement of Profit and Loss.

c) Provident fund

- The Group makes contribution to the recognised provident fund - "VAM EMPLOYEES PROVIDENT FUND TRUST" (a multiemployer trust) for most of its employees in India, which is a defined benefit plan to the extent that the Group has an obligation to make good the shortfall, if any, between the return from the investments of the trust and the notified interest rate. The Group's obligation in this regard is determined by an independent actuary and provided for if the circumstances indicate that the Trust may not be able to generate adequate returns to cover the interest rates notified by the Government. For other employees in India, provident fund is deposited with Regional Provident Fund Commissioner. This is treated as defined contribution plan.
- Group's contribution to the provident fund is charged to Consolidated Statement of Profit and Loss.

d) Foreign subsidiaries make contribution to various social security plans and insurance schemes as per local requirements and generally accepted practices in their respective country of incorporation. Such contributions are charged to Consolidated Statement of Profit and Loss on accrual basis in the year in which liability to pay arise.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(iii) Other long-term employee benefits:

Compensated absences

As per the Group's policy, eligible leaves can be accumulated by the employees and carried forward to future periods to either be utilised during the service, or encashed. Encashment can be made during service, on early retirement, on withdrawal of scheme, at resignation and upon death of the employee. Accumulated compensated absences are treated as other long-term employee benefits.

(iv) Termination benefits:

Termination benefits are recognised as an expense when, as a result of a past event, the Group has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

(v) Actuarial valuation

The liability in respect of all defined benefit plans and other long term benefits is accrued in the consolidated books of account on the basis of actuarial valuation carried out by an independent actuary using the Projected Unit Credit Method. The obligation is measured at the present value of estimated future cash flows. The discount rates used for determining the present value of obligation under defined benefit plans, is based on the market yields on Government securities as at the Balance Sheet date, having maturity periods approximating to the terms of related obligations.

Remeasurement gains and losses on other long term benefits are recognised in the Consolidated Statement of Profit and Loss in the year in which they arise. Remeasurement gains and losses in respect of all defined benefit plans arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in other equity in the Consolidated Statement of Changes in Equity and in the Consolidated Balance Sheet. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost. Gains or losses on the curtailment or settlement of any defined benefit plan are recognised when the curtailment or settlement occurs. Any differential between the plan assets (for a funded defined benefit plan) and the defined benefit obligation as per actuarial valuation is recognised as a liability if it is a deficit or as an asset if it is a surplus (to the extent of the lower of present value of any economic benefits available in the form of refunds from the plan or reduction in future contribution to the plan).

Past service cost is recognised as an expense in the Consolidated Statement of Profit and Loss on a straight-line basis over the average period until the benefits become vested. To the extent that the benefits are already vested immediately following the introduction of, or changes to, a defined benefit plan, the past service cost is recognised immediately in the Consolidated Statement of Profit and Loss. Past service cost may be either positive (where benefits are introduced or improved) or negative (where existing benefits are reduced).

(o) Share based payments

The grant date fair value of options granted (net of estimated forfeiture) to employees of the Group is recognised as an employee expense, with a corresponding increase in equity, over the period that the employees become unconditionally entitled to the options. The expense is recorded for each separately vesting portion of the award as if the award was, in substance, multiple awards. The increase in equity recognised in connection with share based payment transaction is presented as a separate component in equity under "share based payment reserve". The amount recognised as an expense is adjusted to reflect the actual number of stock options that vest. For the option awards, grant date fair value is determined under the option-pricing model (Black-Scholes-Merton). Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures materially differ from those estimates.

Corresponding balance of share based payment reserve is transferred to general reserve upon expiry of grants or upon exercise of stock options

by an employee, as the Group is operating the Employee Stock Option schemes through Jubilant Employees Welfare Trust, which has purchased share from the secondary market. The difference between cost of shares purchased from secondary market and the proceeds on sale/allotment of shares by trust is recognised in capital reserve.

(p) Finance costs

Finance costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Finance cost also includes exchange differences to the extent regarded as an adjustment to the finance costs. Finance costs that are directly attributable to the construction or production or development of a qualifying asset are capitalised as part of the cost of that asset. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. All other finance costs are expensed in the period in which they occur.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the finance costs eligible for capitalisation. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Consolidated Statement of Profit and Loss over the period of the borrowings using the effective interest method. Ancillary costs incurred in connection with the arrangement of borrowings are amortised over the period of such borrowings.

Finance income consists of interest income. Interest income or expense is recognised using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortised cost of the financial liability. In calculating interest income or expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

(q) Exceptional items

Exceptional items refer to items of income or expense within the Consolidated Statement of Profit and Loss from ordinary activities which are non-recurring and are of such size, nature or incidence that their separate disclosure is considered necessary to explain the performance of the Group.

(r) Income tax

Income tax expense comprises current and deferred tax. It is recognised in Consolidated Statement of Profit and Loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

- *Current tax:*

  Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received after considering uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

  Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

- *Deferred tax*:

  Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

  – temporary differences arising on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss at the time of the transaction;

  – temporary differences related to freehold land and investment in subsidiaries to the extent that the Group is able to control the timing of the

reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and

– taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets (DTA) include Minimum Alternate Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used. Deferred tax is measured at the tax rates that are expected to be applied to the period when the asset is realised or the liability is settled, based on the laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Deferred income tax is not provided on the undistributed earnings of the subsidiaries where it is expected that the earnings of the subsidiary will not be distributed in the foreseeable future. The dividend distribution tax (DDT) paid by the subsidiary companies, if available for set off against the DDT liability of the Parent, is effectively a tax on distribution of dividend to the shareholders of the Parent company and therefore is recognised in Consolidated Statement of Changes in Equity.

For operations carried out in SEZs, deferred tax assets or liabilities, if any, have been established for the tax consequences of those temporary differences between the carrying values of assets and liabilities and their respective tax bases that reverse after the tax holiday ends.

(s) Leases

Leases – Group as a lessee

Policy applicable from 1 April 2019

MCA vide its notification dated 30 March 2019, notified Ind AS 116 "Leases" which is effective for annual reporting periods beginning on or after 1 April 2019. Ind AS 116 replaces existing lease guidance Ind AS 17 "Leases". Ind AS 116 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both lessees and lessors. Ind AS 116 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments.

The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether: (1) the contact involves the use of an identified asset; (2) the Group has substantially all of the economic benefits from use of the asset through the period of the lease; and (3) the Group has the right to direct the use of the asset.

The Group's lease asset classes primarily consist of leases for land, buildings, plant and equipment, office equipment and vehicles which typically run for a period of 3 to 10 years, with an option to renew the lease after that date. For certain leases, the Group is restricted from entering into any sub-lease arrangements. At the date of commencement of the lease, the Group recognises a right-of-use asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases). For these short-term leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Right-of-use assets and lease liabilities includes the options to extend or terminate the lease when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the Consolidated Statement of Profit and Loss.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates based on information available as at the date of commencement of the lease. Lease liabilities are remeasured with a corresponding adjustment to the related right-of-use asset if the Group changes its assessment of whether it will exercise an extension or a termination option. Lease liability and right-of-use asset have been separately presented in the Consolidated Balance Sheet and lease payments have been classified as financing cash flows.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Group makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Group considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to Group's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in future periods is reassessed to ensure that the lease term reflects the current economic circumstances.

Policy applicable before 1 April 2019

At the inception of each lease, the lease arrangement was classified as either a finance lease or an operating lease, based on the substance of the lease arrangement.

Finance leases

Assets leased by the Group in its capacity as lessee where substantially all the risks and rewards of ownership vest in the Group were classified as finance leases. A finance lease was recognised as an asset and a liability at the commencement of the lease, at the lower of the fair value of the asset and the present value of the minimum lease payments. Minimum lease payments made under finance leases were apportioned between the finance expense and the reduction of the outstanding liability. The finance expense was allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Operating leases

Leases in which a significant portion of the risks and rewards of ownership were not transferred to the Group as lessee were classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to the Consolidated Statement of Profit and Loss on a straight-line basis over the period of the lease unless the payments were structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases.

Transition to Ind AS 116

Effective 1 April 2019, the Group adopted Ind AS 116 "Leases" applied to all lease contracts existing on 1 April 2019 using the modified retrospective approach on the date of initial application. Consequently, the Group recorded the lease liability at the present value of the lease payments discounted at the incremental borrowing rate and the right-of-use asset an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the Consolidated Balance Sheet immediately before the date of initial application. Comparatives have not been retrospectively adjusted.

On transition to Ind AS 116, the adoption of new standard resulted in recognition of right-of-use assets of ₹ 1,366.59 million and lease liabilities of ₹ 1,346.35 million with no material impact on the equity. The nature of expenses has changed from lease rent in previous periods to depreciation expense for the right-to-use asset and finance cost for interest accrued on lease liability. The effect of this adoption is insignificant on the profit for the year.

For transition, the Group has elected not to apply the requirements of Ind AS 116 to leases which are expiring within 12 months from the date of transition on a lease-by-lease basis. The Group also used practical expedient and therefore, did not reassess, under Ind AS 116, whether a contracts is, or contains, a lease at the date of initial application. Further, as a practical expedient, on a lease-by-lease basis, the Group relied on its assessment as at 31 March 2019 as to whether leases are onerous applying Ind AS 37, Provisions, Contingent Liabilities and Contingent Assets, as an alternative to performing an impairment review. The Group has used a single discount rate to a portfolio of leases with similar characteristics. For leases that were classified as finance leases applying Ind AS 17, the carrying amount of the right-of-use asset and the lease liability at the date of initial application is the carrying amount of the lease asset and lease liability immediately before that date measured applying Ind AS 17. For those leases, the Group has accounted for the right-of-use asset and the lease liability applying Ind AS 116 from the date of initial application.

(t) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Chairman and Co-Chairman and Managing Director (CCMD) of the Group are responsible for allocating resources and assessing performance of the operating segments, and accordingly, identified as the chief operating decision maker. Revenues, expenses, assets and liabilities, which are common to the enterprise as a whole and are not allocable to segments on a reasonable basis, have been treated as "unallocated revenues/ expenses/ assets/ liabilities", as the case may be.

(u) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Indian rupee (₹), which is also the Parent Company's functional currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at balance sheet date exchange rates are generally recognised in Consolidated Statement of Profit and Loss.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets such as equity investments classified as FVOCI are recognised in other comprehensive income (OCI).

(iii) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Equity share capital and opening other equity are carried at historical cost.
- All assets and liabilities, both monetary and non-monetary, (excluding share capital, opening other equity) are translated using closing rates at balance sheet date.
- Profit and Loss items are translated at the respective quarterly average rates or the exchange rate that approximates the actual exchange rate on date of specific transaction.
- All resulting exchange differences are recognised in Other Comprehensive Income.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

When a foreign operation is sold or any inter-company balances forming part of the net investment are settled, the associated cumulative exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

The items of Consolidated Cash Flow Statement are translated at the respective average rates or the exchange rate that approximates the actual exchange rate on date of specific transaction. The impact of changes in exchange rate on cash and cash equivalent held in foreign currency is included in effect of exchange rate changes.

(v) Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to income are deferred and recognised in the Consolidated Statement of Profit and Loss over the period necessary to match them with the costs that they are intended to compensate and presented within other operating revenue.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to Consolidated Statement of Profit and Loss on a straight-line basis over the expected lives of the related assets and presented within other income.

(w) Earnings per share

(i) Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Group
- by the weighted average number of equity shares outstanding during the financial year, adjusted for bonus elements in equity shares issued during the year and excluding treasury shares.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- the weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

(x) Measurement of fair values

A number of the accounting policies and disclosures require measurement of fair values, for both financial and non-financial assets and liabilities. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Group has an established control framework with respect to the measurement of fair values. This includes a finance team that has overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values.

The finance team regularly reviews significant unobservable inputs and valuation adjustments. If third party information is used to measure fair values, then the finance team assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which the valuations should be classified.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Further information about the assumptions made in measuring fair values used in preparing these financial statements is included in the respective notes.

(y) Critical estimates and judgments

The preparation of consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements is included in the following notes.

- Assessment of useful life of property, plant and equipment and intangible asset – Note 2(f)
- Valuation of inventories – Note 2(j)
- Recognition of revenue and related accruals – Note 2(m)
- Fair value measurements – Note 2(x)
- Estimation of assets and obligations relating to employee benefits – Note 31
- Recognition and estimation of tax expense including deferred tax – Note 8 and 29
- Estimated impairment of financial assets and non-financial assets – Note 2(h), 2(i) and 4(a)
- Recognition and measurement of contingency : Key assumption about the likelihood and magnitude of an outflow of resources – Note 37
- Lease term: whether the Group is reasonably certain to exercise extension options – Note 2(s) and 39

The Group has considered the possible effects that may result from the pandemic relating to COVID-19 on the carrying amounts of receivables, inventories, property, plant and equipment, goodwill and intangible assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions, the Group, as at the date of approval of these financial statements, has used internal and external sources of information, including economic forecasts and estimates from market sources, on the expected future performance of the Group. On the basis of evaluation and current indicators of future economic conditions, the Group expects to recover the carrying amounts of these assets and does not anticipate any impairment to these financial and non-financial assets. However, the impact assessment of COVID-19 is a continuing process, given the uncertainties associated with its nature and duration. The Group will continue to monitor any material changes to future economic conditions.

(₹ in million)

	Land-freehold	Land-leasehold (3)	Building-factory	Building-other	Plant and equipment	Furniture and fixtures	Vehicles-owned	Vehicles-leased	Office equipment	Railway sidings	Total	Capital work-in-progress
3. Property, plant and equipment and capital work-in-progress												
Gross carrying amount as at 1 April 2018	**607.67**	**611.99**	**6,348.73**	**2,109.82**	**27,045.67**	**640.75**	**38.74**	**300.60**	**802.91**	**108.43**	**38,615.31**	**3,000.90**
Additions/adjustments	-	-	401.59	193.28	3,165.77	180.33	9.57	180.05	285.72	-	**4,416.31**	6,080.40
Deductions/adjustments	(13.95)	-	(0.31)	-	(153.79)	(7.99)	(4.29)	(33.42)	(8.46)	-	**(222.21)**	(4,226.69)
Foreign currency translation adjustment	10.12	-	224.56	-	313.28	16.84	-	16.37	11.94	-	**593.11**	61.41
Gross carrying amount as at 31 March 2019	**603.84**	**611.99**	**6,974.57**	**2,303.10**	**30,370.93**	**829.93**	**44.02**	**463.60**	**1,092.11**	**108.43**	**43,402.52**	**4,916.02**
Accumulated depreciation as at 1 April 2018	**-**	**22.10**	**727.74**	**205.70**	**4,973.97**	**226.05**	**22.59**	**103.28**	**375.44**	**33.24**	**6,690.11**	**-**
Depreciation charge for the year	-	7.15	278.62	81.67	1,912.12	130.57	5.55	171.16	136.50	11.08	**2,734.42**	-
Deductions/adjustments	-	-	(0.05)	-	(49.36)	(5.07)	(3.88)	(17.92)	(4.62)	-	**(80.90)**	-
Foreign currency translation adjustment	-	-	23.83	-	60.50	4.31	-	3.32	4.79	-	**96.75**	-
Accumulated depreciation as at 31 March 2019	**-**	**29.25**	**1,030.14**	**287.37**	**6,897.23**	**355.86**	**24.26**	**259.84**	**512.11**	**44.32**	**9,440.38**	**-**
Net carrying amount as at 31 March 2019	**603.84**	**582.74**	**5,944.43**	**2,015.73**	**23,473.70**	**474.07**	**19.76**	**203.76**	**580.00**	**64.11**	**33,962.14**	**4,916.02**

(₹ in million)

	Land-freehold	Land-leasehold (3)	Building-factory	Building-other	Plant and equipment	Furniture and fixtures	Vehicles-owned	Vehicles-leased	Office equipment	Railway sidings	Total	Capital work-in-progress
Gross carrying amount as at 1 April 2019	**603.84**	**611.99**	**6,974.57**	**2,303.10**	**30,370.93**	**829.93**	**44.02**	**463.60**	**1,092.11**	**108.43**	**43,402.52**	**4,916.02**
Additions/adjustments	-	-	535.03	620.81	5,047.88	266.53	4.25	-	182.56	-	**6,657.06**	4,202.03
Reclassified on account of adoption of Ind AS 116	-	(611.99)	-	-	-	-	-	(463.60)	-	-	**(1,075.59)**	-
Deductions/adjustments	-	-	(0.02)	(3.46)	(304.07)	(9.22)	(1.03)	-	(12.60)	-	**(330.40)**	(6,608.06)
Foreign currency translation adjustment	15.52	-	370.99	-	632.45	47.05	-	-	32.64	-	**1,098.65**	126.20
Gross carrying amount as at 31 March 2020	**619.36**	**-**	**7,880.57**	**2,920.45**	**35,747.19**	**1,134.29**	**47.24**	**-**	**1,294.71**	**108.43**	**49,752.24**	**2,636.19**
Accumulated depreciation as at 1 April 2019	**-**	**29.25**	**1,030.14**	**287.37**	**6,897.23**	**355.86**	**24.26**	**259.84**	**512.11**	**44.32**	**9,440.38**	**-**
Depreciation charge for the year	-	-	296.15	141.32	2,175.07	120.10	5.69	-	170.16	11.08	**2,919.57**	-
Reclassified on account of adoption of Ind AS 116	-	(29.25)	-	-	-	-	-	(259.84)	-	-	**(289.09)**	-
Deductions/adjustments	-	-	-	(0.30)	(119.78)	(6.24)	(0.77)	-	(8.32)	-	**(135.41)**	-
Foreign currency translation adjustment	-	-	69.22	-	202.98	20.78	-	-	17.31	-	**310.29**	-
Accumulated depreciation as at 31 March 2020	**-**	**-**	**1,395.51**	**428.39**	**9,155.50**	**490.50**	**29.18**	**-**	**691.26**	**55.40**	**12,245.74**	**-**
Net carrying amount as at 31 March 2020	**619.36**	**-**	**6,485.06**	**2,492.06**	**26,591.69**	**643.79**	**18.06**	**-**	**603.45**	**53.03**	**37,506.50**	**2,636.19**

Notes:

(1) Refer note 16.3 for information on property, plant and equipment provided as security by the Group.

(2) Refer note 38(a) for disclosure of contractual commitments for the acquisition of property, plant and equipment.

(3) Represent land on long-term lease basis.

(4) Refer note 41(b) for finance costs capitalised.

(₹ in million)

	Goodwill	Other Intangible assets					Intangible assets under development
		Internally generated product registration/ market authorisation	Acquired patents, trademarks/ trade names and customer contracts	Rights	Softwares	Total	
4. Goodwill, other intangible assets and intangible assets under development							
Gross carrying amount as at 1 April 2018	**18,876.98**	**4,180.98**	**315.50**	**99.50**	**800.37**	**5,396.35**	**3,708.84**
Additions/adjustments	-	536.63	-	-	47.29	**583.92**	1,041.14
Deductions/adjustments (2)	-	-	-	-	-	**-**	(651.85)
Foreign currency translation adjustment	712.38	48.46	9.44	-	24.94	**82.84**	0.11
Gross carrying amount as at 31 March 2019	**19,589.36**	**4,766.07**	**324.94**	**99.50**	**872.60**	**6,063.11**	**4,098.24**
Accumulated amortisation as at 1 April 2018	**-**	**1,481.04**	**242.77**	**30.17**	**439.02**	**2,193.00**	**-**
Amortisation for the year	-	773.26	19.01	0.99	113.35	**906.61**	-
Foreign currency translation adjustment	-	9.61	4.84	-	16.77	**31.22**	-
Accumulated amortisation as at 31 March 2019	**-**	**2,263.91**	**266.62**	**31.16**	**569.14**	**3,130.83**	**-**
Net carrying amount as at 31 March 2019	**19,589.36**	**2,502.16**	**58.32**	**68.34**	**303.46**	**2,932.28**	**4,098.24**

(₹ in million)

	Goodwill	Other Intangible assets					Intangible assets under development
		Internally generated product registration/ market authorisation	Acquired patents, trademarks/ trade names and customer contracts	Rights	Softwares	Total	
Gross carrying amount as at 1 April 2019	**19,589.36**	**4,766.07**	**324.94**	**99.50**	**872.60**	**6,063.11**	**4,098.24**
Additions/adjustments	-	131.01	-	-	136.53	**267.54**	1,317.73
Deductions/adjustments (2)	-	(36.11)	-	-	(0.02)	**(36.13)**	(392.20)
Foreign currency translation adjustment	1,305.25	91.90	15.62	-	47.24	**154.76**	23.91
Gross carrying amount as at 31 March 2020	**20,894.61**	**4,952.87**	**340.56**	**99.50**	**1,056.35**	**6,449.28**	**5,047.68**
Accumulated amortisation as at 1 April 2019	**-**	**2,263.91**	**266.62**	**31.16**	**569.14**	**3,130.83**	**-**
Amortisation for the year	-	850.25	6.12	0.74	125.61	**982.72**	-
Deductions/adjustments	-	(24.75)	-	-	(0.02)	**(24.77)**	-
Foreign currency translation adjustment	-	46.93	10.56	-	36.52	**94.01**	-
Accumulated amortisation as at 31 March 2020	**-**	**3,136.34**	**283.30**	**31.90**	**731.25**	**4,182.79**	**-**
Net carrying amount as at 31 March 2020	**20,894.61**	**1,816.53**	**57.26**	**67.60**	**325.10**	**2,266.49**	**5,047.68**

Notes:

(1) Refer note 41(b) for finance costs capitalised.

(2) Refer note 43.

(3) Refer note 38(a) for disclosure of contractual commitments for the acquisition of intangible assets.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

4 (a). Impairment testing of goodwill

For the purposes of impairment testing, goodwill is allocated to the Cash Generating Units (CGU) which represents the lowest level at which the goodwill is monitored for internal management purposes, which is not higher than the Group's operating segments.

The aggregate carrying amounts of goodwill allocated to CGU are as follows:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Allergy Therapy	1,538.28	1,406.04
Radiopharmaceutical	8,968.85	8,659.68
Generics	2,432.00	2,249.44
Contract Manufacturing Operation	7,955.48	7,274.20
Total	**20,894.61**	**19,589.36**

The recoverable amount of the above cash generating units was based on its value in use. The value in use of these units was determined to be higher than the carrying amount and an analysis of the calculation's sensitivity towards change in key assumptions did not identify any probable scenarios where the CGU recoverable amount would fall below their carrying amount.

Value in use was determined by discounting the future cash flows generated from the continuing use of the CGU. The calculation was based on the following key assumptions:

i. The anticipated annual revenue growth and margin included in the cash flow projections are based on past experience, actual operating results and the 5-year business plan in all periods presented.

ii. The terminal growth rate ranges from 0% to 2% (31 March 2019: 1% to 5%) representing management view on the future long-term growth rate.

iii. Discount rate ranging from 8% to 14% (31 March 2019: 8% to 12%) for Generics CGU and 7% to 10% (31 March 2019: 9% to 11%) for all other CGUs was applied in all the periods presented in determining the recoverable amount of the CGUs. The discount rate was estimated based on past experience and industry's weighted average cost of capital.

The values assigned to the key assumptions represent the management's assessment of future trends in the industry and based on both internal and external sources.

(₹ in million)

		As at	
		31 March 2020	**31 March 2019**
5.	**Non-current investments**		
	I. Investment in equity instruments (at fair value through other comprehensive income)		
	Quoted		
	50,000 (31 March 2019: 220,364) equity shares of ₹ 10 each		
	Jubilant Industries Limited	4.30	27.56
	Unquoted		
	7,487,251 (31 March 2019: 7,487,251) equity shares of ₹ 10 each		
	Forum I Aviation Limited	92.54	91.57
	540,463 (31 March 2019: 540,463) common stock of USD 0.01 each		
	Safe Foods Corporation USA	420.39	692.25
	296,670 (31 March 2019: Nil) shares of USD 0.0001 each		
	Lengo Therapeutics, Inc.	2.24	-

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
II. Investment in equity instruments (at fair value through profit or loss)		
Unquoted		
Investment in 10% of total capital of the fund		
Healthcare Ventures IX L.P.	56.50	119.50
Nil (31 March 2019: 30,000) shares of USD 0.001 each		
Ilya Fund Ltd.	-	206.53
534,194 (31 March 2019: 534,194) common stock of USD 0.001 each		
IniPharm Inc.	0.04	0.04
136,291 (31 March 2019: Nil) shares of USD 1 each		
Vaxxas Pty Ltd	75.35	-
III. Investment in debt instruments (at fair value through profit or loss)		
Unquoted		
106,845 (31 March 2019: 106,845) warrants		
Leap Therapeutics Inc.	4.44	13.61
500,000 (31 March 2019: Nil) promissory notes		
IniPharm Inc.	37.84	-
Total non-current investments	**693.64**	**1,151.06**
Aggregate amount of quoted investments and market value thereof	4.30	27.56
Aggregate amount of unquoted investments	689.34	1,123.50
Aggregate amount of impairment in the value of investments	-	-

(₹ in million)

	As at			
	31 March 2020		31 March 2019	
	Current	Non-current	Current	Non-current
6. Loans				
Unsecured, considered good				
Security deposits	21.26	164.11	26.06	143.94
Loan to employees	13.19	13.68	10.73	11.63
Total loans	**34.45**	**177.79**	**36.79**	**155.57**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at			
	31 March 2020		31 March 2019	
	Current	Non-current	Current	Non-current
7. Other financial assets				
Other bank balances:				
Deposits with maturity after 12 months from the reporting date (1)	-	75.16	-	6.34
Receivable from related parties (2) (Refer note 36)	53.66	-	48.71	-
Insurance claims receivable	114.22	-	-	-
Notes receivable	126.11	-	125.83	-
Unbilled receivables	389.61	-	586.36	-
Interest receivable	14.34	-	21.19	-
Others	244.33	-	287.02	-
Total other financial assets	**942.27**	**75.16**	**1,069.11**	**6.34**

Notes:

(1) These deposits have restricted use.

(2) Including due by directors and private companies having common director aggregating to ₹ 9.54 million (31 March 2019: ₹ 5.17 million).

8. Deferred tax

Deferred income tax reflect the net tax effects of temporary difference between the carrying amount of asset and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant component of the Group's net deferred income tax are as follows:

Deferred tax assets:

(₹ in million)

	Provision for compensated absences and gratuity	Expenditure allowed on actual payment basis	Tax losses carried forward	MAT credit entitlement	Intangibles	Lease Liability	Accrued expenses and other temporary differences	Total
As at 1 April 2018	**392.74**	**725.73**	**1,974.20**	**2,879.59**	**-**	**-**	**808.68**	**6,780.94**
(Charged)/credited								
- to consolidated statement of profit and loss	69.67	(76.87)	57.25	570.02	-	-	(183.58)	**436.49**
- to other comprehensive income	5.12	-	-	-	-	-	-	**5.12**
Foreign currency translation adjustment	2.35	39.23	12.19	-	-	-	9.05	**62.82**
As at 31 March 2019	**469.88**	**688.09**	**2,043.64**	**3,449.61**	**-**	**-**	**634.15**	**7,285.37**
(Charged)/credited								
- to consolidated statement of profit and loss	101.39	85.69	(463.50)	122.45	-	644.05	16.40	**506.48**
- to other comprehensive income	(101.87)	-	-	-	-	-	-	**(101.87)**
- to capital reserve	-	-	(78.57)	(226.86)	458.14	-	-	**152.71**
Foreign currency translation adjustment	4.49	65.31	18.40	-	-	21.38	10.74	**120.32**
As at 31 March 2020	**473.89**	**839.09**	**1,519.97**	**3,345.20**	**458.14**	**665.43**	**661.29**	**7,963.01**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Deferred tax liabilities:

(₹ in million)

	PPE, Intangibles and Right-of-use assets	Others	Total
As at 1 April 2018	**6,746.78**	**60.33**	**6,807.11**
Charged/(credited)			
- to consolidated statement of profit and loss	844.91	38.10	**883.01**
Foreign currency translation adjustment	124.53	(1.21)	**123.32**
As at 31 March 2019	**7,716.22**	**97.22**	**7,813.44**
Charged/(credited)			
- to consolidated statement of profit and loss	350.72	50.49	**401.21**
Foreign currency translation adjustment	269.85	0.31	**270.16**
As at 31 March 2020	**8,336.79**	**148.02**	**8,484.81**

Reflected in the Consolidated Balance Sheet as follows:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Deferred tax assets	2,112.40	1,495.47
Deferred tax liabilities	2,634.20	2,023.54
Deferred tax liabilities (net)	**521.80**	**528.07**

Reconciliation of deferred tax liabilities/ (assets) (net):

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Balance as at the commencement of the year	528.07	26.17
(Credit)/ charge during the year recognised in profit or loss	(105.27)	446.52
Charge/ (credit) during the year recognised in OCI	101.87	(5.12)
Foreign currency translation adjustment	149.84	60.50
Recognition of deferred tax asset to capital reserve	(152.71)	-
Balance as at the end of the year	**521.80**	**528.07**

Deferred tax assets not recognised in respect of certain subsidiaries is as below:

(₹ in million)

	Amount as at			
	31 March 2020		31 March 2019	
	Temporary differences	Deferred tax on temporary differences	Temporary differences	Deferred tax on temporary differences
Deductible temporary differences	459.74	106.92	605.07	131.97
Less: taxable temporary differences	4.73	1.19	-	-
Net unrecognized temporary differences	**455.01**	**105.73**	**605.07**	**131.97**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

The Group has determined that below undistributed profits of certain subsidiaries will not be distributed in the foreseeable future:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Undistributed earnings of subsidiaries	46,157.75	31,165.13

DTA has not been recognized on temporary differences in relation to indexation benefit of investment in subsidiaries and freehold land amounting to ₹ 4,670.18 million (31 March 2019: ₹ 4,363.24) and ₹ 115.64 million (31 March 2019: ₹ 105.79 million) respectively, as the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary differences will not reverse in foreseeable future.

Expiry period of unused tax losses:

Below is the summary of unused tax losses and unabsorbed depreciation available to reduce future income taxes and the period of expiry if the same is not used :

(₹ in million)

Tax jurisdictions	As at			
	31 March 2020		31 March 2019	
	Unused tax losses	Period of expiry	Unused tax losses	Period of expiry
India - tax losses	9.41	2021-2028	52.65	2020-2027
United States	188.93	Indefinite period	35.78	Indefinite period
Canada	0.52	2029 to 2040	0.89	2029 to 2039
Belgium	228.61	Indefinite period	17.39	Indefinite period
Australia	2.52	Indefinite period	3.08	Indefinite period
Cyprus	5.01	2021-2025	-	-

Tax related contingencies: Refer note 37

(₹ in million)

		As at	
		31 March 2020	31 March 2019
9.	**Other non-current assets**		
	Capital advances	399.30	216.81
	Prepaid expenses	0.13	0.28
	Total other non-current assets	**399.43**	**217.09**

(₹ in million)

		As at	
		31 March 2020	31 March 2019
10.	**Inventories**		
	Raw materials *	6,261.04	5,274.21
	Work-in-progress	4,639.91	3,348.20
	Finished goods *	5,390.93	3,775.70
	Stock-in-trade *	158.24	200.92
	Stores and spares *	1,314.24	1,134.74
	Others- process chemicals and fuels *	689.43	440.17
	Total inventories	**18,453.79**	**14,173.94**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
* Goods in transit included in the above		
Raw materials	478.76	536.48
Finished goods	670.45	397.43
Stock-in-trade	139.92	16.15
Stores and spares	8.79	9.90
Others- process chemicals and fuels	4.62	18.46
Total goods in transit	**1,302.54**	**978.42**
Total write down of inventories recognised during the year	**842.95**	**942.12**

(₹ in million)

	As at	
	31 March 2020	31 March 2019
11. Trade receivables		
Unsecured and current		
Trade receivables - considered good	12,850.03	12,631.12
Receivables from related parties (Refer note 36)	82.13	84.37
Trade receivables - credit impaired	227.04	177.11
Less: Expected credit loss allowance (Refer note 33)	(227.04)	(177.11)
Total trade receivables	**12,932.16**	**12,715.49**

(₹ in million)

	As at	
	31 March 2020	31 March 2019
12(a). Cash and cash equivalents		
Balances with banks		
- on current accounts	8,556.72	7,172.65
- on dividend accounts	54.97	54.73
- on deposit accounts with original maturity up to three months	3,536.23	2,772.90
Cash on hand	1.79	1.58
Cheques/drafts on hand	1.54	-
Others		
- Funds in transit	156.67	51.95
- Imprest	0.22	0.16
Total cash and cash equivalents (1)	**12,308.14**	**10,053.97**

Note:

(1) ₹ 54.97 million (31 March 2019: ₹ 2,634.55 million) has restricted use.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at	
	31 March 2020	31 March 2019
12(b). Other bank balances		
Deposits accounts with maturity up to twelve months from the reporting date	1,690.57	3,650.13
Total other bank balances (1)	**1,690.57**	**3,650.13**

Note:

(1) ₹ 60.97 million (31 March 2019: ₹ 166.81 million) has restricted use.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
13. Other current assets		
Prepaid expenses	741.59	685.01
Recoverable from/ balance with government authorities (Refer note 41 (a))	2,773.85	2,984.93
Advance to employees	37.05	31.97
Advance for supply of goods and services	338.47	317.59
Assets held for sale (1)	101.90	75.45
Others	25.90	41.91
Total other current assets	**4,018.76**	**4,136.86**

Note:

(1) Represents property, plant and equipment and freehold land which are not considered for active use and are expected to be sold in due course.

(₹ in million)

	As at	
	31 March 2020	31 March 2019
14. Equity share capital		
Authorised		
655,000,000 (31 March 2019 : 655,000,000) equity shares of ₹ 1 each	655.00	655.00
	655.00	**655.00**
Issued and subscribed		
159,313,139 (31 March 2019 : 159,313,139) equity shares of ₹ 1 each	159.31	159.31
	159.31	**159.31**
Paid up capital		
159,281,139 (31 March 2019 : 159,281,139) equity shares of ₹ 1 each	159.28	159.28
Add: Equity shares forfeited (paid up)	0.02	0.02
	159.30	**159.30**
Less: Shares held in trust for employees under ESOP scheme (Refer note 45)	-	(0.01)
	159.30	**159.29**

Movement in equity share capital:

	As at 31 March 2020		As at 31 March 2019	
	Number	₹ in million	Number	₹ in million
At the commencement and at the end of the year	159,281,139	159.28	159,281,139	159.28

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Terms and rights attached to equity shares:

The Company has only one class of shares referred to as equity shares having par value of ₹ 1 each. Holder of each equity share is entitled to one vote per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Details of shareholders holding more than 5% shares in the Company:

Equity shares of ₹ 1 each fully paid-up held by	As at 31 March 2020		As at 31 March 2019	
	Number	% of total shares	Number	% of total shares
Jubilant Stock Holding Private Limited	21,361,992	13.41%	22,521,992	14.14%
SSB Consultants & Management Services Private Limited	21,587,665	13.55%	21,007,665	13.19%
HSB Corporate Consultants Private Limited	19,278,979	12.10%	18,698,979	11.74%

Others:

a) 114,835 (31 March 2019: 114,835) equity shares of ₹ 1 each allotted on exercise of the vested stock options in accordance with the terms of exercise under the "Jubilant Employees Stock Option Plan, 2005".

b) Under the Jubilant Employees Stock Option 2011 Plan as at 31 March 2020 – Nil (31 March 2019: 9,628) outstanding options are convertible into Nil (31 March 2019: 9,628) shares (Refer note 45).

15. Nature and purpose of other equity

- *Capital reserve*

  Accumulated capital surplus not available for distribution of dividend and expected to remain invested permanently. This also includes reserves arising on transaction with non-controlling interest.

- *Securities premium*

  The unutilized accumulated excess of issue price over face value on issue of shares. This reserve is utilised in accordance with the provisions of the Act.

- *Capital redemption reserve*

  Capital redemption reserve represents the unutilized accumulated amount set aside at the time of redemption of shares. This reserve is utilised in accordance with the provisions of the Act.

- *Amalgamation reserve*

  Amalgamation reserve represents the unutilized accumulated surplus created at the time of amalgamation of another company with the Company. This reserve is not available for distribution of dividend and is expected to remain invested permanently.

- *General reserve*

  This represents appropriation of profit by the Company and is available for distribution of dividend.

- *Legal reserve*

  This represents the statutory reserves created based on the requirements of local regulations. This reserve is not available for distribution.

- *Debenture redemption reserve*

  The Group is required to create a debenture redemption reserve out of the profits prior to the redemption of debentures. This reserve is available for distribution of dividend post redemption of debentures.

- *Share based payment reserve*

  The fair value of the equity settled share based payment transactions with employees is recognised in Consolidated Statement of Profit and Loss with corresponding credit to share based payment reserve. Corresponding balance

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

of a share based payment reserve is transferred to general reserve upon expiry of grants or upon exercise of stock options by an employee, as the Group is operating the Employee Stock Option schemes through Jubilant Employees Welfare Trust, which has purchased share from the secondary market.

- *Retained earnings*

  Retained earnings represent the amount of accumulated earnings of the Group and re-measurement differences on defined benefit plans.

- *Equity instrument through OCI*

  The Group has elected to recognize changes in the fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within the equity instrument through OCI within equity. The Group transfers amount therefrom to retained earnings when the relevant equity securities are derecognized.

- *Foreign currency translation reserve*

  Exchange differences arising on translation of the foreign operations are recognised in other comprehensive income as described in accounting policy and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the Group disposes or partially disposes off its interest in a foreign operation through sale, liquidation, repayment of share capital or abandonment of all, or part of, that entity.

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
16(a). Non-current borrowings		
Secured debentures		
Secured rated listed non-convertible debentures	-	6,435.66
Bonds		
4.875% senior notes (unsecured)	15,107.31	20,638.40
6% senior notes (unsecured)	15,000.31	13,674.02
Term loans		
From banks		
Indian rupee loans (secured)	4,943.95	1,569.95
From other parties		
Indian rupee loans (secured)	2,345.29	-
Long term maturity of finance lease obligations (secured)	-	110.87
Total non-current borrowings	**37,396.86**	**42,428.90**
Add: Current maturities of non-current borrowings (Refer note 19)	2,386.40	884.53
Add: Current maturities of financial lease obligations (Refer note 19)	-	93.72
Total non-current borrowings (including current maturities)	**39,783.26**	**43,407.15**

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
16(b). Current borrowings		
Loans repayable on demand		
From banks		
Secured	2,698.90	2,358.51
Unsecured	3,800.00	2,638.62
Total current borrowings	**6,498.90**	**4,997.13**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

16.1 Nature of security of non-current borrowings and other terms of repayment

Parent Company

16.1.1 Indian rupee term loans amounting to ₹ 7,450.00 million (31 March 2019: ₹ 1,575.00 million) from The Hongkong and Shanghai Banking Corporation Limited, HDFC Limited, ICICI Bank Limited, Axis Bank Limited and Non-Convertible Debentures amounting to ₹ Nil (31 March 2019: ₹ 7,450.00 million) are secured by a first pari-passu charge created/to be created amongst the lenders by way of:

1) First pari passu charge on all the immovable fixed assets owned by the Company, situated at Bhartiagram, Tehsil Dhanora, District Amroha, Uttar Pradesh, India ("Immovable Secured Assets"), but excluding the immovable fixed assets described in (A) below ("Excluded Immovable Assets"). The details of the Immoveable Secured Assets to be charged/mortgaged to secure the Facilities is more particular described in (B) below.

   A. Excluded Immovable Assets:

      (1) Land measuring 90,124.24 square meters together with all the buildings and structures thereon situated in the revenue estate of Village Naipura Khadar and Tigariya Bhoor, Tehsil Dhanora, District Amroha, Uttar Pradesh, India, which is covered under common title deeds with other group companies of the Company;

      (2) Land measuring 5.56 acres (equivalent to 2.253 hectares) together with all the buildings and structures thereon situated in the revenue estate of Village Fazalpur Gosai, Tehsil Dhanora, District Amroha, Uttar Pradesh, India; and

      (3) Leasehold land, being plot no. A-4/2 measuring 157,509 square meters, together with all the buildings and structures thereon situated in UPSIDC Industrial Area II, Gajraula, Tehsil Dhanora, District Amroha, Uttar Pradesh, India, which is covered under common lease deed with other group companies of the Company.

   B. Immovable Secured Assets:

      (1) Land admeasuring 32.77 Acres or 13.268 Hectares situated in the revenue estate of Villages Naipura Khader, Tehsil Hasanpur (now Pargana & Tehsil Dhanora), District Moradabad (now District Amroha), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

      (2) Land admeasuring 154.28 Acres or 62.448 Hectares situated in the revenue estate of Village Tigariya Bhoor, Tehsil Dhanera, District Amroha, Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

      (3) Land admeasuring 95.46 Acres or 38.648 Hectares situated in the revenue estate of Village Shahbajpur Dor, Tehsil & Pargana Hasanpur (now Dhanera), District Amroha (early in Moradabad), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

      (4) Land admeasuring 28.904 Hectare or 71.39 Acres, situated in the revenue estate of Village Rasoolpur Khader, Tehsil Dhanaura, District Moradabad (now District Amroha), Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth;

      (5) Land admeasuring 48,576 Sq.Mts. or 12 Acres or 4.856 Hectares situated in the revenue estate of Villages Sadullapur, Naipura Khadar, Sahabazpur Dor, Tehsil Hasanpur (now Pargana & Tehsil Dhanora), District Amroha, Uttar Pradesh, together with buildings and structures thereon and all plant and machinery attached to the earth or permanently fastened to anything attached to the earth.

2) First pari passu charge over entire movable fixed assets of the Company, both present and future excluding movable assets of Indian Branded Pharmaceuticals (IBP).

3) First pari passu charge over the land and building of the office premises located at 1A, Sector 16A, Noida-Uttar Pradesh-201301.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

16.1.2 Indian rupee term loan amounting to ₹ 3,750 million (31 March 2019: ₹ Nil) from ICICI Bank Limited is repayable in 16 structured quarterly installments from March 2021.

16.1.3 Indian rupee term loan amounting to ₹ 1,350 million (31 March 2019: ₹ Nil) from The Hongkong and Shanghai Banking Corporation Limited is repayable in 16 equal quarterly installments from April 2021.

16.1.4 Indian rupee term loan amounting to ₹ 2,350 million (31 March 2019: ₹ Nil) from HDFC Limited is repayable in 8 structured half yearly installments from July 2022.

16.1.5 Non-convertible debentures amounting to ₹ Nil (31 March 2019: ₹ 3,950.00 million repayable in three yearly installments) has been fully redeemed during the year as given below:

a. 8.47% Non-convertible debentures of ₹1,000 million has been repaid during the year.

b. 8.65% Non-convertible debentures of ₹ 1,500 million has been repaid during the year.

c. 8.88% Non-convertible debentures of ₹ 1,450 million has been repaid during the year.

16.1.6 Non-convertible debentures amounting to ₹ Nil (31 March 2019: ₹ 3,500 million repayable in three yearly installments) has been fully redeemed during the year as given below:

a. 8.95% Non-convertible debentures of ₹ 1,000 million has been repaid during the year.

b. 9.10% Non-convertible debentures of ₹ 1,000 million has been repaid during the year.

c. 9.26% Non-convertible debentures of ₹ 1,500 million has been repaid during the year.

16.1.7 Indian rupee term loan amounting to ₹ Nil (31 March 2019: ₹ 1,575.00 million repayable in three half yearly installments from March 2021) from Axis Bank Limited has been fully repaid during the year.

Other entities

16.1.8 Unsecured 4.875% senior notes amounting to USD 200.00 million (₹ 15,133.00 million) (31 March 2019: USD 300.00 million (₹ 20,748.00 million)) issued by Jubilant Pharma Limited are repayable in single installment in October 2021. During the year ended 31 March 2020, the Group has early redeemed USD 100 million in aggregate principal amount of these senior notes on a pro-rata basis on 20 November 2019 together with accrued interest and redemption premium as per the terms, and has cancelled equivalent amount of senior notes upon redemption.

16.1.9 Unsecured 6.00% senior notes amounting to USD 200.00 million (₹ 15,133 million) (31 March 2019: USD 200.00 million (₹ 13,832.00 million) issued by Jubilant Pharma Limited are repayable in single installment in March 2024.

16.1.10 During the year ended 31 March 2015, Jubilant Pharma Limited, Singapore (JPL) had obtained an unsecured loan amounting to USD 60.00 million from International Finance Corporation (IFC), due for repayment along with the repayment premium in accordance with the terms of the contract in two equal installments on June 15, 2020, (at the end of First repayment date, 5 years from the date of disbursement) and June 15, 2021 (at the end of Final repayment date, 6 years from the date of disbursement) if on or prior to such First repayment date there was (i) neither a Private Equity (PE) Investment nor a Qualifying IPO or (ii) a Private Equity (PE) Investment occurred but IFC did not convert the entire loan into shares and there was no Qualifying IPO. The term loan carried a differential return (in the form of discount in the event of conversion and premium in the event of redemption) to IFC under various scenarios based on the probabilities of occurrence of Private Equity (PE) Investment, Qualifying IPO and redemption. This instrument was considered as stock settled debt as the characteristic of this instrument did not expose the counterparty to risk and rewards similar to those of an owner and, therefore, did not create a shareholder relationship. Accordingly, this instrument was classified as debt instrument only.

During the year ended 31 March 2019, JPL fully redeemed this loan on one time settlement of ₹ 9,336.60 million (US $ 135 million) based on mutual agreement. Post such one-time settlement, all obligations of JPL to IFC under the aforesaid contract were irrevocably and unconditionally extinguished and settled in full. The payment was made from the proceeds of 5 year rated unsecured bonds of US $ 200.00 million raised by JPL in international market in March 2019.

16.1.11 Finance lease obligations are secured by hypothecation of specific assets taken under such lease. The same are repayable within five years.

The Indian rupee term loans carry interest rate ranging from 8.45% to 9.90% (31 March 2019: 8.00% to 10.09%) per annum. The benchmark rates are reset at periodic intervals as per the terms of the loan.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

16.2 Nature of security of current borrowings and other terms of repayment

Parent company

16.2.1 Working capital facilities (including cash credit) sanctioned by consortium of banks and notified financial institutions are secured by a first charge by way of hypothecation, ranking pari-passu inter-se banks, of the entire book debts and receivables and inventories, both present and future, of the Company wherever the same may be or be held. Working capital loans are repayable as per terms of agreement within one year.

Other entities

16.2.2 Working capital facilities (including cash credit) sanctioned by consortium of banks and notified financial institutions are secured by a first charge by way of hypothecation, ranking pari-passu inter-se banks, of the entire book debts and receivables and inventories, both present and future, of Jubilant Generics Limited wherever the same may be or be held. Working capital loans are repayable as per terms of agreement within one year.

16.2.3 Revolving Facility of USD 31 million (₹ 2,345.83 million) repayable in single installment on 1 January 2021 (31 March 2019: USD Nil (₹ Nil)) of Jubilant HollisterStier LLC from Bank of America N.A. is secured by way of interest in the receivables, inventory, equipment, fixtures, deposit accounts, all general intangibles and the parcel or parcels of real property owned by Jubilant HollisterStier LLC.

Indian rupee loans carry interest rate ranging from 5.34% to 13.55% (31 March 2019: 6.08% to 10.60%) per annum and other currencies loans carry interest rate of benchmark interest rate (Libor and CAD Prime) plus spread ranging from 0 to 270 (31 March 2019: 0 to 270) basis points. The benchmark interest rates are reset at periodic intervals as per the terms of the loan.

The composition of property, plant and equipment and current assets as mentioned above are defined in detail in the respective financing/credit arrangements.

16.3 Assets pledged as security

Assets with following carrying amounts are pledged as collateral/security against loans and borrowings at year end.

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Land leasehold, property, plant and equipment and intangible assets	22,730.81	12,459.92
Inventories	14,334.87	8,038.00
Financial assets	10,574.46	7,331.05
Other assets	109.98	-
	47,750.12	**27,828.97**

16(c). Reconciliation of movements of liabilities to cash flows arising from financing activities

(₹ in million)

	31 March 2020	**31 March 2019**
As at the beginning of the year	**49,057.12**	**35,243.32**
Movement due to cash transactions as per the consolidated statement of cash flows	(8,978.18)	4,461.49
Movement due to non-cash transactions		
- Finance cost expensed	3,107.26	2,198.08
- Finance cost capitalised	154.37	153.55
- Accrued cost on stock settled debt instrument (refer note 16.1.10)	-	5,324.38
- Lease liabilities (Including transition to Ind AS 116)	2,247.24	164.59
- Foreign exchange movement	2,938.29	1,534.14
- Others	(2.90)	(22.43)
As at the end of the year	**48,523.20**	**49,057.12**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	As at			
	31 March 2020		31 March 2019	
	Current	Non-current	Current	Non-current
17. Provisions				
Unsecured, considered good				
Provision for employee benefits (Refer note 31)	642.06	1,126.59	474.73	992.23
Decommissioning provisions	-	380.92	-	151.24
Provision for sales return	345.61	-	212.66	-
Total provisions	**987.67**	**1,507.51**	**687.39**	**1,143.47**

The following table presents the movement in the decommissioning provisions during the year:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Balance at the beginning of the year	**151.24**	**141.35**
Provision made during the year	189.64	-
Unwinding of discount	11.91	1.25
Foreign currency translation adjustment	28.13	8.64
Balance at the end of the year	**380.92**	**151.24**

Decommissioning provision arises from regulatory and contractual requirements to perform certain asset disposal activities at the time that certain leased premises are vacated and certain machinery and equipment is disposed off.

The following table presents the movement in the provisions for sales return during the year:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Balance at the beginning of the year	**212.66**	**158.34**
Provisions made during the year	297.10	199.22
Credits issued during the year	(191.45)	(154.35)
Foreign currency translation adjustments	27.30	9.45
Balance at the end of the year	**345.61**	**212.66**

(₹ in million)

	As at	
	31 March 2020	31 March 2019
18. Trade payables		
Current		
Total outstanding dues of micro enterprises and small enterprises (Refer note 30)	120.51	105.78
Total outstanding dues of creditors other than micro enterprises and small enterprises	10,782.18	10,095.49
Total trade payables	**10,902.69**	**10,201.27**
Amount payable to related parties included in the above (Refer note 36)	14.85	18.76

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		As at	
		31 March 2020	31 March 2019
19.	**Other financial liabilities**		
	Non-current		
	Employee benefits payable	4.85	4.54
	Total other non-current financial liabilities	**4.85**	**4.54**
	Current		
	Current maturities of non-current borrowings (Refer note 16(a))	2,386.40	884.53
	Current maturities of finance lease obligations (Refer note 16(a))	-	93.72
	Interest accrued but not due on borrowings	439.31	652.84
	Unpaid dividend	54.97	54.73
	Security deposit	32.83	29.81
	Capital creditors *	343.34	632.19
	Employee benefits payable	1,963.61	1,509.59
	Other payables	88.40	96.60
	Total other current financial liabilities	**5,308.86**	**3,954.01**

* Includes outstanding dues of micro enterprises and small enterprises of ₹ 24.38 million (31 March 2019: ₹ 69.67 million).

(₹ in million)

		As at	
		31 March 2020	31 March 2019
20.	**Other liabilities**		
	Non-current		
	Contract liabilities	25.22	44.75
	Deferred income - government grant	57.68	52.40
	Total other non-current liabilities	**82.90**	**97.15**
	Current		
	Contract liabilities	624.65	400.21
	Deferred income - government grant	6.10	2.43
	Statutory dues payables	362.04	379.10
	Total other current liabilities	**992.79**	**781.74**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
21.	**Revenue from operations**		
	Sale of products		
	- Finished goods	75,182.46	77,421.79
	- Traded goods	3,000.99	2,472.18
	Sale of services	11,581.92	10,076.91
	Other operating revenue (Refer note 41(a))	1,778.76	1,137.29
	Total revenue from operations	**91,544.13**	**91,108.17**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Disaggregation of revenue

In the following table, revenue from sale of product and services is disaggregated by primary geographical market and major products & service lines:

(₹ in million)

	For the year ended 31 March 2020				For the year ended 31 March 2019			
	Pharmaceuticals	Life Science Ingredients	Drug Discovery and Development Solutions	Total	Pharmaceuticals	Life Science Ingredients	Drug Discovery and Development Solutions	Total
Primary geographical markets								
India	835.84	18,463.83	18.12	19,317.79	1,100.34	22,438.43	28.21	23,566.98
Americas and Europe	52,210.24	8,279.87	2,427.01	62,917.12	49,080.22	8,326.71	2,038.16	59,445.09
China	12.83	2,212.41	2.57	2,227.81	11.19	1,384.77	-	1,395.96
Rest of the world	2,762.13	2,380.84	159.68	5,302.65	2,616.74	2,849.70	96.41	5,562.85
Total	**55,821.04**	**31,336.95**	**2,607.38**	**89,765.37**	**52,808.49**	**34,999.61**	**2,162.78**	**89,970.88**
Major products/service lines								
Radiopharmaceuticals	25,373.31	-	-	25,373.31	24,465.40	-	-	24,465.40
Contract manufacturing operations	8,914.84	-	-	8,914.84	7,787.90	-	-	7,787.90
Allergy therapy products	4,081.94	-	-	4,081.94	3,623.05	-	-	3,623.05
Solid dosage formulations	11,125.08	-	-	11,125.08	10,068.21	-	-	10,068.21
Active pharmaceutical ingredients	6,036.69	-	-	6,036.69	6,616.45	-	-	6,616.45
Specialty intermediates	-	10,942.78	-	10,942.78	-	9,879.15	-	9,879.15
Life science chemicals	-	15,159.84	-	15,159.84	-	21,100.94	-	21,100.94
Nutritional products	-	5,234.33	-	5,234.33	-	4,019.52	-	4,019.52
Drug discovery and development solutions	-	-	2,607.38	2,607.38	-	-	2,162.78	2,162.78
India branded pharmaceuticals	289.18	-	-	289.18	247.48	-	-	247.48
Total	**55,821.04**	**31,336.95**	**2,607.38**	**89,765.37**	**52,808.49**	**34,999.61**	**2,162.78**	**89,970.88**

Reconciliation of the disaggregated revenue with the Group's reportable segments (refer note 35):

(₹ in million)

	For the year ended 31 March 2020				For the year ended 31 March 2019			
	Pharmaceuticals	Life Science Ingredients	Drug Discovery and Development Solutions	Total	Pharmaceuticals	Life Science Ingredients	Drug Discovery and Development Solutions	Total
Revenue from sale of products and services	55,821.04	31,336.95	2,607.38	89,765.37	52,808.49	34,999.61	2,162.78	89,970.88
Other operating revenue	1,321.76	449.30	7.70	1,778.76	679.13	452.64	5.52	1,137.29
Total	**57,142.80**	**31,786.25**	**2,615.08**	**91,544.13**	**53,487.62**	**35,452.25**	**2,168.30**	**91,108.17**

Contract Balances

(₹ in million)

	As at		
	31 March 2020	31 March 2019	1 April 2018
Trade receivables	12,932.16	12,715.49	11,307.64
Unbilled receivables	389.61	586.36	474.93
Contract liabilities	649.87	444.96	539.34

The amount of ₹ 237.52 million and ₹ 369.25 million recognised in contract liabilities at the beginning of the period has been recognised as revenue for the year ended 31 March 2020 and 31 March 2019, respectively.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Reconciliation of revenue recognized with the contracted price is as follows:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Contracted price	100,091.81	100,796.12
Reductions towards variable consideration components	(10,326.44)	(10,825.24)
Revenue recognised	**89,765.37**	**89,970.88**

The reduction towards variable consideration comprises of volume discounts, price discounts, etc.

Unsatisfied (or partially satisfied) performance obligations are subject to variability due to several factors such as terminations, changes in scope of contracts, periodic revalidations of the estimates, economic factors (changes in currency rates, tax laws etc.). The aggregate value of transaction price allocated to unsatisfied (or partially satisfied) performance obligations, excluding those where original expected duration of one year or less, amounts to ₹ 620.68 million (31 March 2019: ₹ 789.69 million) majority of which is expected to be recognised as revenue in the next two years.

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
22.	**Other income**		
	Interest income	215.27	109.68
	Net foreign exchange income	143.91	122.24
	Other non-operating income	115.14	125.48
	Total other income	**474.32**	**357.40**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
23.	**Cost of materials consumed**		
	Raw materials consumed	31,194.24	32,828.00
	Total cost of materials consumed	**31,194.24**	**32,828.00**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
24.	**Changes in inventories of finished goods, stock-in-trade and work-in-progress**		
	Opening balance		
	Work-in-progress	3,348.20	3,065.33
	Finished goods	3,775.70	3,848.38
	Stock-in-trade	200.92	151.56
	Total opening balance	**7,324.82**	**7,065.27**
	Closing balance		
	Work-in-progress	4,639.91	3,348.20
	Finished goods	5,390.93	3,775.70
	Stock-in-trade	158.24	200.92
	Total closing balance	**10,189.08**	**7,324.82**
	Increase in inventories of finished goods, stock-in-trade and work-in-progress	(2,864.26)	(259.55)
	Foreign currency translation adjustment	309.93	240.84
	Total changes in inventories of finished goods, stock-in-trade and work-in-progress	**(2,554.33)**	**(18.71)**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
25.	**Employee benefits expense**		
	Salaries, wages, bonus, gratuity and allowances	17,938.02	16,204.83
	Contribution to provident fund, superannuation and other funds	1,567.26	1,137.77
	Staff welfare expenses	1,771.48	1,916.99
	Total employee benefits expense	**21,276.76**	**19,259.59**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
26.	**Finance costs**		
	Interest expense	2,727.09	2,060.24
	Other finance costs	147.00	125.78
	Exchange differences to the extent considered as an adjustment to finance costs	-	12.06
	Total finance costs	**2,874.09**	**2,198.08**

Note:

(1) Refer note 41(b) for finance costs capitalised.

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
27.	**Depreciation, amortisation and impairment expense**		
	Depreciation of property, plant and equipment	2,933.09	2,734.42
	Depreciation on right-of-use assets	578.82	-
	Amortisation and impairment of intangible assets (Refer note 43)	1,107.38	974.54
	Total depreciation, amortisation and impairment expense	**4,619.29**	**3,708.96**

(₹ in million)

		For the year ended	
		31 March 2020	31 March 2019
28.	**Other expenses**		
	Power and fuel	4,738.04	4,663.83
	Consumption of stores and spares and packing materials	3,138.95	2,994.15
	Processing charges	497.89	354.67
	Rental charges	74.72	510.68
	Rates and taxes	796.50	723.97
	Insurance	406.67	216.19
	Advertisement, publicity and sales promotion	391.84	315.74
	Travel and conveyance	749.67	819.58
	Repairs and maintenance:		
	i. Plant and machinery	1,412.14	1,350.47
	ii. Buildings	402.73	349.76
	iii. Others	463.10	412.90

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Office expenses	429.23	341.17
Vehicle running and maintenance	111.36	60.64
Printing and stationery	125.18	66.72
Telephone and communication charges	274.16	281.93
Staff recruitment and training	243.88	269.46
Donation [including corporate social responsibility expenditure (Refer note 40)]	243.70	161.00
Payments to statutory auditors	18.02	11.11
Legal and professional fees	1,765.84	2,166.68
Freight and forwarding (including ocean freight)	1,488.90	1,397.75
Subscription	130.48	120.22
Claims and other selling expenses	608.16	500.20
Commission on sales	438.14	463.31
Loss on sale/ disposal/ discard of property, plant and equipment (net)	25.34	46.33
Provision/ write off of bad debts/ irrecoverable advances (net)	36.71	4.49
Loss on investments at fair value through P&L	2.37	93.09
Miscellaneous expenses	377.16	544.09
Total other expenses	**19,390.88**	**19,240.13**

29. Income tax

The major components of income tax expense for the years ended 31 March 2020 and 31 March 2019 are:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Profit or loss section		
Current income tax:		
Current income tax charge for the year	3,253.92	2,906.95
Adjustments in respect of current income tax of previous years	(25.77)	(85.44)
	3,228.15	**2,821.51**
Deferred tax:		
Deferred tax on profits for the year	(175.48)	897.90
Adjustments in respect of deferred tax of previous years	70.21	(451.38)
	(105.27)	**446.52**
Income tax expense reported in the consolidated statement of profit and loss	**3,122.88**	**3,268.03**
OCI section:		
Tax related to items that will not be reclassified to profit or loss	(19.50)	(5.12)
Tax related to items that will be reclassified to profit or loss	121.37	-
Income tax expense/ (benefit) reported in the OCI	**101.87**	**(5.12)**
Equity section:		
Tax related to items recognised in capital reserve	(152.71)	-
Income tax benefit reported in the equity	**(152.71)**	**-**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Reconciliation between average effective tax rate and applicable tax rate for 31 March 2020 and 31 March 2019:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Profit before tax	12,105.31	9,038.11
At statutory income tax rate 34.944% (31 March 2019: 34.944%)	4,230.08	3,158.27
- Effect of non-deductible expenses and exempt income	(303.27)	565.03
- Incremental allowance for research and development and other capital expenditure	(261.69)	(206.10)
- Effect of prior year taxes	44.44	(536.83)
- Utilization of unused tax losses	(78.57)	-
- Unrecognised deferred tax (including MAT credit)	103.00	5.53
- Differences in other countries tax rates	346.17	105.58
- Effect of change in tax rate on opening deferred tax balance*	(717.41)	-
- Effect of change in tax rate of current year	(110.32)	9.93
- Others	(129.55)	166.62
Income tax expense reported in the consolidated statement of profit and loss	**3,122.88**	**3,268.03**

* During the current year, in accordance with Taxation Laws (Amendment) Act, 2019, the Company has evaluated the net deferred tax liability as at 31 March 2019 and based on the estimates, has written back an amount to the extent of ₹ 717.41 million to the consolidated statement of profit and loss.

30. Micro, small and medium enterprises

There are no micro, small and medium enterprises, to whom the Indian entities owes dues, which are outstanding for more than 45 days as at the end of year. The information as required to be disclosed in relation to micro, small and medium enterprises has been determined to the extent such parties have been identified on the basis of information available with the Indian entities.

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
The principal amount remaining unpaid to any supplier as at the end of the year.	144.89	175.45
The interest due on principal amount remaining unpaid to any supplier as at the end of the year.	-	-
The amount of interest paid by the Company in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act), along with the amount of the payment made to the supplier beyond the appointed day during the year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act.	-	-
The amount of interest accrued and remaining unpaid at the end of the year.	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under the MSMED Act.	-	-

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

31. Employee benefits in respect of the Group have been calculated as under:

(A) Defined Contribution Plans

The Group entities located in India and Singapore have certain defined contribution plan such as provident fund, employee state insurance, employee pension scheme, employee superannuation fund wherein specified percentage is contributed to these plans. During the year, the Group has contributed following amounts to:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Employer's contribution to provident fund (1)	50.97	47.30
Employer's contribution to employee's pension scheme	76.70	68.95
Employer's contribution to superannuation fund	4.71	7.21
Employer's contribution to employee state insurance	4.81	7.09

(1) Includes contribution for certain employees in India where provident fund is deposited with government authority e.g. Regional Provident Fund Commissioner.

Foreign Subsidiaries

a. The Group entities located in United States of America have a 401(k) plan, where eligible employees are permitted to participate in the defined contribution plan. Participants may voluntarily contribute eligible pre-tax and post-tax compensation of up to 100% of their annual compensation in accordance with the annual limits as determined by the Internal Revenue Service (IRS). Employees at or above the age of 50 may choose to contribute additional compensation as "catch-up" contributions in accordance with the IRS annual limits. Employees receive a 100% match of their contributions up to 3% of their eligible compensation and 50% match of their contributions over 3% upto 5% of their eligible compensation. The Company's matching contributions vest 100% immediately for all employees in the United States. The Group has contributed ₹ 265.66 million and ₹ 215.51 million for the years ended 31 March 2020 and 31 March 2019, respectively.

b. The entities of the Group located in Canada contribute to a Registered Retirement Savings Plan (RRSP), a trust registered with Canada Revenue Agency (CRA) and to Quebec pension plan (QPP). Under RRSP plan, the Group contributes equivalent to the contribution made by the employee, up to a maximum of 5% of the employees' base salary. Under QPP plan, the Group contributes equivalent to the contribution made by the employees at the rate of 5.70% and 5.55% of the employees' base salary for the years ended 31 March 2020 and 31 March 2019, respectively.

During the year, the Group has contributed following amounts to:

(₹ in million)

Plan under which contributions made	For the year ended	
	31 March 2020	31 March 2019
Registered retirement savings plan (RRSP)	66.20	68.46
Quebec pension plan (QPP)	93.71	88.27

c. Further, the entities of the Group located in Belgium contribute to social security fund named as RijksSocialeZekerheid (RSZ). Under these plan employees have to contribute 13% of their compensation and the Group makes a contribution of 33.33% of the employee's annual compensation. The Group has contributed ₹ 4.88 million and ₹ 5.65 million for the years ended 31 March 2020 and 31 March 2019, respectively.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(B) Defined Benefit Plans

Parent Company including Indian Subsidiaries

i. Gratuity

In accordance with Ind AS 19 "Employee Benefits", an actuarial valuation has been carried out in respect of gratuity. The discount rate assumed is 6.80% p.a. (31 March 2019: 7.65% p.a.) which is determined by reference to market yield at the Balance Sheet date on Government bonds. The retirement age has been considered at 58 years (31 March 2019: 58 years) and mortality table is as per IALM (2012-14) (31 March 2019: IALM (2006-08)).

The estimates of future salary increases, considered in actuarial valuation is 10% p.a. for first three years and 6% p.a. thereafter (31 March 2019: 10% p.a. for first three years and 6% p.a. thereafter), taking into account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The plan assets are maintained with Life Insurance Corporation of India in respect of gratuity scheme for certain employees of two units of the Group. The details of investments maintained by Life Insurance Corporation are not available with the Group, hence not disclosed. The expected rate of return on plan assets is 6.80% p.a. (31 March 2019: 7.65% p.a.).

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

(₹ in million)

	31 March 2020	31 March 2019
Present value of obligation at the beginning of the year	854.41	773.24
Current service cost	97.84	87.74
Interest cost	65.57	59.51
Actuarial loss	58.09	15.06
Benefits paid	(109.08)	(81.14)
Present value of obligation at the end of the year	**966.83**	**854.41**

Fair value of plan assets:**

(₹ in million)

	31 March 2020	31 March 2019
Plan assets at the beginning of the year	36.79	32.43
Expected return on plan assets	2.81	2.50
Contribution by employer	7.78	7.32
Actual benefits paid	(6.29)	(5.14)
Actuarial gain/ (loss)	0.24	(0.32)
Plan assets at the end of the year	**41.33**	**36.79**

** In respect of two locations, the plan assets were invested in insurer managed funds.

Reconciliation of the present value of defined benefit obligation and the fair value of the plan assets:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Present value of obligation at the end of the year	966.83	854.41
Fair value of plan assets at the end of the year	(41.33)	(36.79)
Net liabilities recognised in the Balance Sheet	**925.50**	**817.62**

Group's best estimate of contribution during next year is ₹ 168.22 million (31 March 2019: ₹ 157.98 million).

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Expense recognised in the Consolidated Statement of Profit and Loss under employee benefits expense:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Current service cost	97.84	87.74
Interest cost	62.76	57.01
Expense recognised in the Consolidated Statement of Profit and Loss	**160.60**	**144.75**

Amount recognised in the other comprehensive income:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Actuarial loss/ (gain) due to demographic assumption change	3.92	(1.05)
Actuarial loss due to financial assumption change	41.34	2.45
Actuarial loss due to experience adjustment	12.83	13.66
Actuarial (gain) / loss on plan assets	(0.24)	0.32
Amount recognised in the other comprehensive income	**57.85**	**15.38**

Sensitivity analysis:

Discount rate **(₹ in million)**

	31 March 2020		31 March 2019	
Sensitivity level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit	(22.99)	24.21	(20.87)	19.06

Future salary increase **(₹ in million)**

	31 March 2020		31 March 2019	
Sensitivity level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit	24.15	(23.15)	19.16	(21.17)

The sensitivity analysis above has been determined based on reasonably possible changes of the respective assumptions occurring at the end of the year and may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumptions constant.

The table below summarises the maturity profile of the defined benefit obligations:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Within one year	209.54	193.19
Between one to three years	207.22	125.79
Between three to five years	157.84	126.54
Later than five years	392.23	408.89
	966.83	**854.41**

(ii) Provident Fund:

The Group makes monthly contributions to provident fund managed by trust for qualifying employees. Under the scheme, the Group is required to contribute a specified percentage of the payroll costs to fund the benefits. As per Ind AS 19 on "Employee Benefits", employer established provident fund trusts are treated as defined benefit plans, since the Group is obliged to meet interest shortfall, if any, with respect to covered employees. The total liability of ₹ Nil (31 March 2019: ₹ Nil) as worked out by the actuary has been allocated to each entity based on the corpus value of each entity as at 31 March 2020. Accordingly, liability of ₹ Nil (31 March 2019: ₹ Nil) has been allocated to Group and ₹ Nil (31 March 2019: ₹ Nil) has been charged to Consolidated Statement of Profit and Loss during the year.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Actuarial assumptions made to determine interest rate guarantee on exempt provident fund liabilities are as follows:

	As at	
	31 March 2020	31 March 2019
Discount rate	6.80%	7.65%
Guaranteed rate of return	8.50%	8.65%

The Group has contributed ₹ 159.55 million to provident fund (31 March 2019: ₹ 149.50 million) for the year.

(C) Other long term benefits (compensated absences):

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Present value of obligation at the end of the year	843.15	649.34

32. Fair value measurements

(₹ in million)

	Note	Level of hierarchy	Carrying Value as at		Fair Value as at	
			31 March 2020	31 March 2019	31 March 2020	31 March 2019
Financial assets						
FVTOCI						
Investments in quoted equity instruments	(c)	1	4.30	27.56	4.30	27.56
Investments in other equity instruments	(d)	3	515.17	783.82	515.17	783.82
FVTPL						
Investments in equity instruments	(d)	3	131.89	326.07	131.89	326.07
Investments in debt instruments	(d)	3	42.28	13.61	42.28	13.61
Amortised Cost						
Trade receivables	(a)		12,932.16	12,715.49	12,932.16	12,715.49
Loans	(a, b)		212.24	192.36	212.24	192.36
Cash and cash equivalents	(a)		12,308.14	10,053.97	12,308.14	10,053.97
Other bank balances	(a)		1,690.57	3,650.13	1,690.57	3,650.13
Other financial assets	(a, b)		1,017.43	1,075.45	1,017.43	1,075.45
Total financial assets			**28,854.18**	**28,838.46**	**28,854.18**	**28,838.46**
Financial liabilities						
Amortised Cost						
Secured rated listed non-convertible debentures	(c)	1	-	7,424.05	-	7,423.16
4.875% senior notes	(c)	1	15,055.11	20,573.28	14,092.61	20,722.07
6% senior notes	(c)	1	14,960.16	13,639.56	14,287.52	14,024.96
Other borrowings	(a, c)	3	16,266.89	6,767.39	16,564.35	6,789.33
Lease liabilities	(a)		1,801.73	-	-	-
Trade payables	(a)		10,902.69	10,201.27	10,902.69	10,201.27
Other financial liabilities	(a)		2,927.31	2,980.30	2,927.31	2,980.30
Total financial liabilities			**61,913.89**	**61,585.85**	**58,774.48**	**62,141.09**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

The following methods / assumptions were used to estimate the fair values:

(a) Fair valuation of financial assets and liabilities with short term maturities is considered as approximate to respective carrying amount due to the short term maturities of these instruments. Further, for the current year the fair value disclosure of lease liabilities is not required.

(b) Fair valuation of non-current financial assets has been disclosed to be same as carrying value as there is no significant difference between carrying value and fair value.

(c) Fair value of quoted financial instruments (including listed debentures and bonds) is based on quoted market price at the reporting date. The fair value of other long-term borrowings is estimated by discounting future cash flows using current rates (applicable to instruments with similar terms, currency, credit risk and remaining maturities) to discount the future payouts.

(d) The fair value is determined by using the valuation model/technique with observable/non-observable inputs and assumptions. Costs of certain unquoted investments have been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

There are no transfers between Level 1, Level 2 and Level 3 during the year ended 31 March 2020 and 31 March 2019.

Reconciliation of Level 3 fair value measurement:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Opening balance	**1,123.50**	**1,197.93**
Additional investment	36.39	0.04
Proceeds from sale of investments	(220.39)	-
Loss recognized in statement of P&L	(2.37)	(93.09)
Loss recognized in other comprehensive income	(314.22)	(54.40)
Foreign currency translation adjustment	66.43	73.02
Closing balance	**689.34**	**1,123.50**

33. Financial risk management

Risk management framework

The Parent Company's board of directors has overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group, through three layers of defense namely policies and procedures, review mechanism and assurance aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit committee of the Board with top management oversees the formulation and implementation of the risk management policies. The risks are identified at business unit level and mitigation plan are identified, deliberated and reviewed at appropriate forums.

The Group has exposure to the following risks arising from financial instruments:

- credit risk (see (i));
- liquidity risk (see (ii)); and
- market risk (see (iii)).

i. *Credit risk*

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers, loans and investments. The carrying amount of financial assets represents the maximum credit exposure.

Trade receivables and other financial assets

The Group has established a credit policy under which each new customer is analysed individually for creditworthiness before the Group's standard payment and delivery terms and conditions are offered. The Group's review includes external ratings, if they are available, financial statements, credit agency information, industry information and business intelligence. Sale limits are established for each customer and reviewed annually. Any sales exceeding those limits require approval from the appropriate authority as per policy.

In monitoring customer credit risk, customers are grouped according to their credit characteristics, including whether they are an individual or a legal entity, whether they are institutional, dealers or end-user customer, their geographic location, industry, trade history with the Group and existence of previous financial difficulties.

As at 31 March 2020 and 31 March 2019, there is no major customer in terms of credit risk for the Group.

Expected credit loss with respect to trade receivables:

With respect to trade receivables, based on internal assessment which is driven by the historical experience/ current facts available in relation to default and delays in collection thereof, the credit risk for trade receivables is considered low. The Group estimates its allowance for trade receivable using lifetime expected credit loss. The balance past due for more than 6 month (net of expected credit loss allowance) is ₹ 37.75 million (31 March 2019: ₹ 91.40 million).

Movement in the expected credit loss allowance of trade receivables are as follows:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Balance at the beginning of the year	177.11	124.73
Provided during the year (net of reversal)	46.77	76.94
Amount written off */ translation adjustment	3.16	(24.56)
Balance at the end of the year	**227.04**	**177.11**

*Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a payment plan with the Group.

Expected credit loss with respect to other financial asset:

With regards to all financial assets with contractual cash flows, other than trade receivables, management believes these to be high quality assets with negligible credit risk. The management believes that the parties, from which these financial assets are recoverable, have strong capacity to meet the obligations and where the risk of default is negligible and accordingly no provision for expected credit loss has been provided on these financial assets. Break up of financial assets other than trade receivables have been disclosed in Consolidated Balance Sheet.

ii. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group's treasury department is responsible for managing the short-term and long-term liquidity requirements. Short-term liquidity situation is reviewed daily by the treasury department. Long-term liquidity position is reviewed on a regular basis by the Parent Company's Board of Directors and appropriate decisions are taken according to the situation.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and exclude the impact of netting agreements.

(₹ in million)

As at 31 March 2020	Carrying Amount	Contractual Cash flows (2)		
		Total	Within 1 year	More than 1 year
Non-derivative financial liabilities				
Borrowings (1)	46,282.16	46,560.74	8,985.36	37,575.38
Lease liabilities	1,801.73	1,801.73	440.48	1,361.25
Trade payables	10,902.69	10,902.69	10,902.69	-
Other financial liabilities	2,927.31	2,927.31	2,922.46	4.85

(₹ in million)

As at 31 March 2019	Carrying Amount	Contractual Cash flows (2)		
		Total	Within 1 year	More than 1 year
Non-derivative financial liabilities				
Borrowings (1)	48,404.28	48,806.73	6,090.86	42,715.87
Trade payables	10,201.27	10,201.27	10,201.27	-
Other financial liabilities	2,980.30	2,980.30	2,975.76	4.54

Notes:

(1) Carrying amount presented as net of unamortised transaction cost.

(2) Contractual cash flows exclude interest payable.

iii. Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Currency risk

The Group is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchases and borrowings are denominated and the respective functional currencies of the Group companies. The functional currencies of the Group companies are primarily the INR, USD, CAD and EUR. The currencies in which these transactions are primarily denominated are EUR, USD, CAD and INR.

The Group follows a natural hedge driven currency risk mitigation policy, to the extent possible. Any residual risk is evaluated and appropriate risk mitigating steps are taken, including but not limited to, entering into forward contracts and interest rate swaps.

Exposure to currency risk

The summary quantitative data about the Group's exposure to currency risk as reported to the management of the Group is as follows:

(₹ in million)

	As at 31 March 2020				As at 31 March 2019			
	USD	EUR	CAD	OTHER	USD	EUR	CAD	OTHER
Cash and cash equivalents	3,050.54	13.02	-	95.68	3,839.72	2.33	-	16.29
Trade receivables	4,340.05	732.06	2.29	36.12	5,695.50	1,025.85	12.54	139.94
Other financial assets	14,580.70	8.85	132.16	22.87	5,905.03	7.88	50.80	32.78
Trade payables	(6,180.48)	(216.63)	(71.83)	(77.75)	(5,709.99)	(181.75)	(50.44)	(55.83)
Borrowings	-	-	-	-	(403.01)	-	-	-
Other financial liabilities	(108.01)	(0.36)	(16.28)	(85.07)	(34.52)	(1.91)	(36.83)	(44.18)
Net statement of financial position exposure	**15,682.80**	**536.94**	**46.34**	**(8.15)**	**9,292.73**	**852.40**	**(23.93)**	**89.00**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Sensitivity analysis

A reasonably possible strengthening/weakening of the EUR, USD, CAD, INR or other currencies against all other currencies at year end would have affected the measurement of financial instruments denominated in a foreign currency and affected profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact on forecast sales and purchases.

(₹ in million)

	Profit or loss (before tax)		OCI (before tax)	
	Strengthening	Weakening	Strengthening	Weakening
31 March 2020				
USD (1% movement)	24.04	(24.04)	132.79	(132.79)
EUR (1% movement)	5.37	(5.37)	-	-
CAD (1% movement)	0.46	(0.46)	-	-
Other (1% movement)	(0.08)	0.08	-	-
31 March 2019				
USD (1% movement)	92.93	(92.93)	-	-
EUR (1% movement)	8.52	(8.52)	-	-
CAD (1% movement)	(0.24)	0.24	-	-
Other (1% movement)	0.89	(0.89)	-	-

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is exposed to interest rate risk because funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the Group are principally denominated in INR and USD with a mix of fixed and floating rates of interest. The Group has exposure to interest rate risk, arising principally on changes in base lending rate and LIBOR rates. The risk is managed by the Group by maintaining an appropriate mix between fixed and floating rate borrowings.

Exposure to interest rate risk

The interest rate profile of the Group's interest bearing financial instruments, as reported to the management of the Group is as follows:

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Fixed-rate borrowings	31,766.00	42,649.98
Floating rate borrowings	14,794.74	6,156.75
	46,560.74	**48,806.73**

The sensitivity analyses below have been determined based on the exposure to interest rates for floating rate liabilities assuming the amount of the liability outstanding at the year-end was outstanding for the whole year.

If interest rates had been 25 basis points higher/ lower and all other variables were held constant, the Group's profit before tax for the year ended 31 March 2020 would decrease/ increase by ₹ 36.99 million (31 March 2019: ₹ 15.39 million). This is mainly attributable to the Group's exposure to interest rates on its floating rate borrowings.

34. Capital management

(a) Risk management

The Group's objectives when managing capital are to:

- safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of the following gearing ratio:

'Net debt' (total borrowings net of cash and cash equivalents and other bank balances) divided by 'Total equity' (as shown in the Consolidated Balance Sheet, including non-controlling interest).

The gearing ratios were as follows:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Net debt	32,283.45	34,700.18
Total equity	56,038.82	48,090.16
Net debt to equity ratio	**0.58**	**0.72**

b) Dividends

(₹ in million)

	31 March 2020	**31 March 2019**
Equity shares		
Interim dividend of ₹ 5 for the year ended 31 March 2020 and final dividend of ₹ 4.5 for the year ended 31 March 2019 per fully paid equity share (including tax on dividend)	1,528.38	561.33
(31 March 2019: final dividend of ₹ 3 for the year ended 31 March 2018 per fully paid equity share)		

35. Segment information

Business Segments

The Chairman and Co-Chairman and Managing Director of the Parent Company have been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108 "Operating Segments". Operating Segments have been defined and presented based on the regular review by the CODM to assess the performance of each segment and to make decision about allocation of resources. Accordingly, the Group has determined reportable segments by the nature of its products and services, which are as follows:

a. **Pharmaceuticals:** (i) Specialty Pharmaceuticals comprising Radiopharmaceuticals (including radiopharmacies) and Allergy Therapy products; (ii) Contract Development and Manufacturing Operations (CDMO) comprising Contract manufacturing of Sterile Injectables and Non-Sterile products (CMO) and Active Pharmaceutical Ingredients (APIs); and (iii) Generics comprising Solid Dosage Formulations; iv) India Branded Pharmaceuticals

b. **Life Science Ingredients**: i) Specialty Intermediates ii) Life Science Chemicals and iii) Nutritional Products; and

c. **Drug Discovery and Development Solutions:** Proprietary in-house innovation and collaborative research and partnership for out-licensing.

Effective 1 April 2019, the Group has realigned its segment to report its India Branded Pharmaceuticals as "Pharmaceuticals". Further, the segment earlier presented as "Others" has been renamed as "Drug Discovery and Development Solutions". Hence, previous year numbers have been regrouped to conform to current year reporting.

The Group prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the consolidated financial statements of the Group as a whole.

No operating segments have been aggregated to form the above reportable operating segments.

Common allocable costs are allocated to each segment according to the relative contribution of each segment to the total common costs.

Revenue, expenses, assets and liabilities which relate to the Group as a whole and not allocable to segments on reasonable basis have been included under 'unallocated revenue / expenses / assets / liabilities'.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Finance costs and fair value gains and losses on certain financial assets are not allocated to individual segments as the underlying instruments are managed on a Group basis.

Borrowings, current taxes, deferred taxes and certain financial assets and liabilities are not allocated to the segments and have been included under 'unallocated assets / liabilities'.

Information related to each reportable segment is set out below. Segment results (profit/(loss) before interest and tax) is used to measure performance because management believes that this information is most relevant in evaluating the results of the respective segments relative to other entities that operate in the same industries.

(₹ in million)

	For the year ended 31 March 2020			For the year ended 31 March 2019		
	Total segment revenue	Inter-segment revenue	Revenue from external customer	Total segment revenue	Inter-segment revenue	Revenue from external customer
Revenue						
Pharmaceuticals	57,142.80	-	57,142.80	53,487.62	-	53,487.62
Life Science Ingredients	31,805.13	18.88	31,786.25	35,533.05	80.80	35,452.25
Drug Discovery and Development Solutions	2,638.02	22.94	2,615.08	2,184.78	16.48	2,168.30
Total segment revenue	**91,585.95**	**41.82**	**91,544.13**	**91,205.45**	**97.28**	**91,108.17**

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Result		
Pharmaceuticals	12,296.66	11,032.87
Life Science Ingredients	3,133.19	3,556.43
Drug Discovery and Development Solutions	593.74	98.33
Total segment result	**16,023.59**	**14,687.63**
Un-allocated corporate expenses (net of un-allocated income)	1,259.46	3,561.12
Interest income	215.27	109.68
Finance costs	2,874.09	2,198.08
Profit before tax	**12,105.31**	**9,038.11**
Tax expense	3,122.88	3,268.03
Profit for the year	**8,982.43**	**5,770.08**

(₹ in million)

	Segment Assets		Segment Liabilities	
	As at			
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Pharmaceuticals	83,049.22	74,665.13	8,752.59	7,035.91
Life Science Ingredients	33,576.88	31,446.60	7,398.63	7,482.16
Drug Discovery and Development Solutions	2,830.37	2,301.57	449.67	365.98
Segment total	**119,456.47**	**108,413.30**	**16,600.89**	**14,884.05**
Un-allocated corporate assets/ liabilities	5,760.05	6,271.75	52,576.81	51,710.84
Total assets/ liabilities	**125,216.52**	**114,685.05**	**69,177.70**	**66,594.89**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Other information:

(₹ in million)

	Capital expenditure		Depreciation/Amortisation/ Impairment	
	For the year ended			
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Pharmaceuticals	3,616.98	3,759.93	3,258.30	2,689.02
Life Science Ingredients	1,970.12	3,401.99	1,177.29	894.45
Drug Discovery and Development Solutions	589.18	130.11	140.13	80.94
Un-allocated	6.30	15.94	43.57	44.55
Total	**6,182.58**	**7,307.97**	**4,619.29**	**3,708.96**

Information about Geographical segments:

(₹ in million)

	For the year ended	
	31 March 2020	31 March 2019
Revenue by geographical markets		
India	20,304.67	24,406.21
Americas and Europe	63,709.00	59,742.89
China	2,227.81	1,395.96
Rest of the world	5,302.65	5,563.11
Total	**91,544.13**	**91,108.17**

(₹ in million)

	As at	
	31 March 2020	31 March 2019
Non-current assets (by geographical location of assets)*		
Within India	33,398.87	31,674.65
Outside India	38,628.12	34,515.88
Total	**72,026.99**	**66,190.53**

*Non-current assets are excluding financial investments and deferred tax assets.

For the year ended 31 March 2020 and 31 March 2019, there is no major customer with respect to consolidated revenue of the Group.

36. Related Party Disclosures

1. Related parties with whom transactions have taken place:

a) Key management personnel (KMP) and related entities:

Mr. Shyam S. Bhartia, Mr. Hari S. Bhartia, Mr. Sankaraiah Rajagopal, Mr. S Sridhar, Ms. Sudha Pillai, Dr. Ashok Misra, Mr. Rajesh Kumar Srivastava, Mr. Sushil Kumar Roongta, Mr. Vivek Mehra, Mr. Arun Seth (w.e.f. 22 October 2018), Mr. Anant Pande (w.e.f. 22 October 2018), Mr. Rajiv Shah.

Jubilant Enpro Private Limited, JOGPL Private Limited, Jubilant FoodWorks Limited, Jubilant Industries Limited, Jubilant Agri and Consumer Products Limited, Jubilant Consumer Private Limited, Jubilant Industries Inc., USA., Safe Foods Corporation USA.

b) Others:

Vam Employees Provident Fund Trust, Jubilant Bhartia Foundation, Vam Officers Superannuation Fund.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

2. Transactions with related parties

FY 2019-20 (₹ in million)

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Description of transactions:				
1.	**Sales of goods and services:**				
	Jubilant Consumer Private Limited	0.22			0.22
	Jubilant FoodWorks Limited	6.42			6.42
	Safe Foods Corporation USA	167.95			167.95
	Jubilant Agri and Consumer Products Limited	140.74			140.74
		315.33			**315.33**
2.	**Rental and other income:**				
	Jubilant Enpro Private Limited	13.74			13.74
	JOGPL Private Limited	4.18			4.18
	Jubilant FoodWorks Limited	4.41			4.41
	Jubilant Industries Limited	0.18			0.18
	Jubilant Agri and Consumer Products Limited	47.70			47.70
	Jubilant Industries Inc. USA	1.70			1.70
	Jubilant Consumer Private Limited	2.23			2.23
		74.14			**74.14**
3.	**Purchase of goods and services:**				
	Jubilant Agri and Consumer Products Limited	123.68			123.68
		123.68			**123.68**
4.	**Purchase of property, plant and equipment:**				
	Jubilant Agri and Consumer Products Limited	0.71			0.71
		0.71			**0.71**
5.	**Recovery of expenses:**				
	Jubilant Enpro Private Limited	0.07			0.07
	Jubilant Industries Inc. USA	4.00			4.00
	Jubilant Agri and Consumer Products Limited	19.81			19.81
		23.88			**23.88**
6.	**Reimbursement of expenses:**				
	Jubilant Industries Limited	0.56			0.56
	Jubilant Enpro Private Limited	4.16			4.16
		4.72			**4.72**
7.	**Remuneration (including perquisites)* :**				
	Mr. Shyam S. Bhartia		163.58		163.58
	Mr. Hari S. Bhartia		125.70		125.70
	Mr. Sankaraiah Rajagopal		67.29		67.29
	Mr. Anant Pande		21.35		21.35
	Mr. Rajesh Kumar Srivastava		39.85		39.85
	Mr. Rajiv Shah		9.69		9.69
			427.46		**427.46**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 **(₹ in million)**

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
8.	**Sitting fees:**				
	Dr. Ashok Misra		0.40		0.40
	Mr. S Sridhar		0.53		0.53
	Ms. Sudha Pillai		0.56		0.56
	Mr. Sushil Kumar Roongta		0.32		0.32
	Mr. Vivek Mehra		0.48		0.48
	Mr. Arun Seth		0.29		0.29
			2.58		**2.58**
9.	**Commission:**				
	Dr. Ashok Misra		1.00		1.00
	Mr. S Sridhar		1.00		1.00
	Ms. Sudha Pillai		1.00		1.00
	Mr. Sushil Kumar Roongta		1.00		1.00
	Mr. Vivek Mehra		1.00		1.00
	Mr. Arun Seth		1.00		1.00
			6.00		**6.00**
10.	**Company's contribution to provident fund trust :**				
	Vam Employee Provident Fund Trust			159.55	159.55
				159.55	**159.55**
11.	**Company's contribution to superannuation fund:**				
	Vam Officers Superannuation Fund			4.71	4.71
				4.71	**4.71**
12.	**Lease payments:**				
	Jubilant Agri and Consumer Products Limited	0.06			0.06
	Jubilant Enpro Private Limited	8.09			8.09
		8.15			**8.15**
13.	**Donation:**				
	Jubilant Bhartia Foundation			83.40	83.40
				83.40	**83.40**
	Amount outstanding:				
14.	**Commission payable #:**				
	Mr. Hari S. Bhartia		37.00		37.00
	Dr. Ashok Misra		1.00		1.00
	Mr. S Sridhar		1.00		1.00
	Ms. Sudha Pillai		1.00		1.00
	Mr. Sushil Kumar Roongta		1.00		1.00
	Mr. Vivek Mehra		1.00		1.00
	Mr. Arun Seth		1.00		1.00
			43.00		**43.00**
15.	**Trade payables:**				
	Jubilant Industries Limited	3.70			3.70
	Jubilant Agri and Consumer Products Limited	10.22			10.22
	Jubilant Enpro Private Limited	0.93			0.93
		14.85			**14.85**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

FY 2019-20 (₹ in million)

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
16.	**Other payables:**				
	JOGPL Private Limited	1.44			1.44
	Vam Employees Provident Fund Trust			37.32	37.32
	Vam Officers Superannuation Fund			0.37	0.37
		1.44		**37.69**	**39.13**
17.	**Trade receivables:**				
	Jubilant Consumer Private Limited	0.03			0.03
	Jubilant Enpro Private Limited	3.29			3.29
	Jubilant FoodWorks Limited	3.17			3.17
	Jubilant Industries Limited	0.05			0.05
	Safe Foods Corporation USA	12.61			12.61
	Jubilant Agri and Consumer Products Limited	62.98			62.98
		82.13			**82.13**
18.	**Deposits recoverable:**				
	Jubilant Enpro Private Limited	1.58			1.58
		1.58			**1.58**
19.	**Other receivables:**				
	Jubilant Agri and Consumer Products Limited	38.82			38.82
	Jubilant FoodWorks Limited	0.64			0.64
	Jubilant Enpro Private Limited	4.61			4.61
	JOGPL Private Limited	0.09			0.09
	Jubilant Industries Inc. USA	4.66			4.66
	Jubilant Consumer Private Limited	4.84			4.84
		53.66			**53.66**

FY 2018-19 (₹ in million)

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
	Description of transactions:				
1.	**Sales of goods and services:**				
	Jubilant Consumer Private Limited	0.15			0.15
	Jubilant FoodWorks Limited	0.54			0.54
	Jubilant Agri and Consumer Products Limited	149.78			149.78
		150.47			**150.47**
2.	**Rental and other income:**				
	Jubilant Enpro Private Limited	10.83			10.83
	JOGPL Private Limited	3.44			3.44
	Jubilant FoodWorks Limited	7.12			7.12
	Jubilant Industries Limited	0.18			0.18
	Jubilant Agri and Consumer Products Limited	53.67			53.67
	Jubilant Industries Inc., USA	1.67			1.67
	Jubilant Consumer Private Limited	2.85			2.85
		79.76			**79.76**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
3.	**Purchase of goods and services:**				
	Priority Vendor Technologies Private Ltd	1.31			1.31
	Jubilant Agri and Consumer Products Limited	165.84			165.84
		167.15			**167.15**
4.	**Purchase of property, plant, equipment:**				
	Jubilant Agri and Consumer Products Limited	0.34			0.34
		0.34			**0.34**
5.	**Recovery of expenses:**				
	Jubilant Enpro Private Limited	0.28			0.28
	Jubilant Industries Inc., USA	0.80			0.80
	Jubilant Agri and Consumer Products Limited	13.23			13.23
		14.31			**14.31**
6.	**Reimbursement of expenses:**				
	Jubilant Industries Limited	1.99			1.99
	Jubilant Enpro Private Limited	2.37			2.37
		4.36			**4.36**
7.	**Remuneration (including perquisites)* :**				
	Mr. Shyam S. Bhartia		142.07		142.07
	Mr. Hari S. Bhartia		110.72		110.72
	Mr. Sankaraiah Rajagopal		70.30		70.30
	Mr. Anant Pande		7.92		7.92
	Mr. Rajesh Kumar Srivastava		45.68		45.68
	Mr. Rajiv Shah		8.43		8.43
			385.12		**385.12**
8.	**Sitting fees:**				
	Dr. Ashok Misra		0.49		0.49
	Mr. S Sridhar		0.53		0.53
	Ms. Sudha Pillai		0.61		0.61
	Mr. Sushil Kumar Roongta		0.48		0.48
	Mr. Vivek Mehra		0.53		0.53
	Mr. Arun Seth		0.10		0.10
			2.74		**2.74**
9.	**Commission:**				
	Dr. Ashok Misra		1.00		1.00
	Mr. S Sridhar		1.00		1.00
	Ms. Sudha Pillai		1.00		1.00
	Mr. Sushil Kumar Roongta		1.00		1.00
	Mr. Vivek Mehra		1.00		1.00
	Mr. Arun Seth		0.44		0.44
			5.44		**5.44**
10.	**Company's contribution to provident fund trust :**				
	Vam Employee Provident Fund Trust			149.50	149.50
				149.50	**149.50**
11.	**Company's contribution to superannuation fund:**				
	Vam Officers Superannuation Fund			7.21	7.21
				7.21	**7.21**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

FY 2018-19 **(₹ in million)**

Sr. No.	Particulars	Enterprise in which certain key management personnel are interested	Key management personnel	Others	Total
12.	**Rent expenses:**				
	Jubilant Enpro Private Limited	25.20			25.20
		25.20			**25.20**
13.	**Donation:**				
	Jubilant Bhartia Foundation			68.87	68.87
				68.87	**68.87**
	Amount outstanding:				
14.	**Commission payable #:**				
	Mr. Hari S. Bhartia		22.00		22.00
	Dr. Ashok Misra		1.00		1.00
	Mr. S Sridhar		1.00		1.00
	Ms. Sudha Pillai		1.00		1.00
	Mr. Sushil Kumar Roongta		1.00		1.00
	Mr. Vivek Mehra		1.00		1.00
	Mr. Arun Seth		0.44		0.44
			27.44		**27.44**
15.	**Trade payables:**				
	Priority Vendor Technologies Private Ltd	0.58			0.58
	Jubilant Industries Limited	3.70			3.70
	Jubilant Agri and Consumer Products Limited	13.56			13.56
	Jubilant Enpro Private Limited	0.92			0.92
		18.76			**18.76**
16.	**Other payables:**				
	JOGPL Private Limited	1.44			1.44
	Vam Employees Provident Fund Trust			35.70	35.70
	Vam Officers Superannuation Fund			1.81	1.81
		1.44		**37.51**	**38.95**
17.	**Trade receivables:**				
	Jubilant Consumer Private Limited	0.15			0.15
	Jubilant Industries Limited	0.32			0.32
	Jubilant Agri and Consumer Products Limited	83.90			83.90
		84.37			**84.37**
18.	**Deposits recoverable:**				
	Jubilant Enpro Private Limited	1.58			1.58
		1.58			**1.58**
19.	**Other receivables:**				
	Jubilant Agri and Consumer Products Limited	42.95			42.95
	Jubilant FoodWorks Limited	0.52			0.52
	Jubilant Enpro Private Limited	0.87			0.87
	Jubilant Industries Inc., USA	0.07			0.07
	Jubilant Consumer Private Limited	4.30			4.30
		48.71			**48.71**

* As the liabilities for the gratuity and compensated absences are provided on an actuarial basis, and calculated for the Company as a whole, the said liabilities pertaining specifically to KMP are not known and hence, not included in the above table.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Breakup of remuneration to key management personnel were as follows:

(₹ in million)

	For the year ended	
	31 March 2020	**31 March 2019**
Short term employment benefits	418.76	377.24
Post employment benefits	8.70	7.88
	427.46	**385.12**

Commission payable is subject to the approval of shareholders in the annual general meeting.

The Group is in the process of updating the documentation for the specified transactions entered into with the specified persons and associated enterprises during the financial year. The management is of the opinion that its specified transactions are at arm's length and will not have any impact on the consolidated financial statements, particularly on the amount of tax expense and that of provision for taxation.

37. Contingent liabilities to the extent not provided for:

A. Claims against Group, disputed by the Group, not acknowledged as debt:

(₹ in million)

	As at	
	31 March 2020	**31 March 2019**
Central Excise	73.63	414.35
Customs	90.91	35.02
Sales Tax	89.45	76.99
Income Tax	5,786.34	4,036.86
Service Tax and GST	119.00	385.10
State Excise	676.12	655.51
Others	188.05	348.21

Future cash outflows in respect of the above matters as well as for matters listed under 37B below are determinable only on receipt of judgments/decisions pending at various stages/forums.

B. Other contingent liabilities as at 31 March 2020

(i) A customer had filed an arbitration claim in 2013 before the International Court of Arbitration, International Chamber of Commerce, Paris ("ICC") against Jubilant Pharmaceuticals NV ("JPNV"), a subsidiary of the Group in Belgium alleging contravention of certain provisions of Licensing and Supply agreement between the parties and claiming damages (excluding interest) amounting to Euro 2.08 million equivalent to ₹ 172.44 million (31 March 2019: ₹ 161.82 million). JPNV has also filed a counter claim against this customer for damages amounting Euro 2.38 million equivalent to ₹ 196.96 million (31 March 2019: ₹ 184.84 million) in the same dispute. Partial Award No. 2 dated 5 September 2017 was passed by the Arbitrator wherein claims of the customer were allowed for Euro 0.67 million equivalents to ₹ 55.35 million (31 March 2019: ₹ 51.94 million) but the customer was restrained from using, either directly or indirectly, the Dossiers and also directed to return the Dossiers to JPNV. Partial Award No. 3 dated 14 February 2018 was passed by the Arbitrator holding the customer liable to pay daily penalties of Euro 5,000 equivalents to ₹ 0.41 million (31 March 2019: ₹ 0.39 million) for any use, either directly or indirectly, of the Dossiers and €1,000 equivalents to ₹ 0.08 million (31 March 2019: ₹ 0.08 million) for non-return of Dossiers to JPNV before 16 March 2018. On 5 March 2018, the customer challenged the Partial Awards No. 2 and 3 before Court of Brussels, which has vide interim order dated 24 August 2018 rejected the customer's request for suspension of the Partial Award. These proceedings are pending for annulment of the said Awards. Final Award was passed on 20 September 2019 by the Arbitrator where under JPNV was directed to pay Euro 668,684 equivalents to ₹ 55.35 million (31 March 2019: ₹ 51.94 million) along with interest (as held in Partial Award No. 2). JPNV has challenged the Final Award, and has also filed for the enforcement of the Partial Award No. 3 which has been challenged by the Customer vide challenge filed in the court of Antwerp dated 28 February 2020. The Customer has also challenged the decision of the arbitrator dated 20 September 2019 for not reopening the proceedings refusing to abolish the daily penalties. Both the challenge proceedings are pending.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(ii) During the year ended 31 March 2019, the Group received warning letter from U.S. Food and Drug Administration ("USFDA") for its solid dosage formulations manufacturing facility located at Roorkee, India. As a result of this, USFDA may withhold approval of any new applications or supplements till the Group resolves the issues raised by the agency, however, the Group continues to manufacture and distribute existing products from its Roorkee facility. The Group has submitted comprehensive responses to the USFDA and has engaged with third party consultants to help in the remediation activities. The Group is taking all necessary steps to ensure further stringent controls at all its facilities.

(iii) Additionally, the Group is involved in other disputes, lawsuits, claims, governmental and/or regulatory inspections, inquiries, investigations and proceedings, including commercial matters that arise from time to time in the ordinary course of business. The Group believes that none of these matters, either individually or in aggregate, are expected to have any material adverse effect on its consolidated financial statements.

The above does not include all other obligations resulting from claims, legal pronouncements having financial impact in respect of which the Group generally performs the assessment based on the external legal opinion and the amount of which cannot be reliably estimated.

The Group believes that none of these matters, either individually or in aggregate, are expected to have any material adverse effect on its consolidated financial statements.

38. Commitments as at year end

a) Capital Commitments:

Estimated amount of contracts remaining to be executed on capital account (net of advances) is ₹ 1,274.79 million and ₹ 1,203.91 million (31 March 2019: ₹ 1,632.04 million and ₹ 92.49 million) for property, plant and equipment and intangible assets, respectively.

b) Other Commitments:

Export obligation undertaken by the Group under EPCG scheme to be completed over a period of five/eight years on account of import of Capital Goods at concessional import duty and remaining outstanding is ₹ 7.21 million (31 March 2019 ₹ 313.39 million). Similarly, export obligation under Advance License Scheme on duty free import of specific raw materials, remaining outstanding is ₹ 1,727.01 million (31 March 2019: ₹ 2,851.70 million).

39. Leases

Leases under Ind AS 116 for the year ended 31 March 2020

The details of the right-of-use assets held by the Group is as follows:

(₹ in million)

	Depreciation charge for the year ended 31 March 2020	Net carrying amount as at 31 March 2020
Land	13.00	867.00
Buildings	414.14	1503.64
Plant and equipment	6.68	26.59
Office equipment	4.94	9.58
Vehicles	151.00	325.32
Total	**589.76**	**2,732.13**

Additions to the right-of-use assets during the year ended 31 March 2020 were ₹ 951.59 million.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Amount recognised in Consolidated Statement of Profit and Loss:

(₹ in million)

	For the year ended 31 March 2020
Interest on lease liabilities	91.45
Rental expense relating to short-term leases	74.72
	166.17

Amount recognised in Consolidated Statement of Cash Flows:

(₹ in million)

	For the year ended 31 March 2020
Total cash outflow for leases	907.84
	907.84

The weighted average incremental borrowing rate applied to lease liabilities as at 1 April 2019 is 6.31%.

The difference between the operating lease commitments disclosed applying Ind AS 17 as at 31 March 2019 in the consolidated financial statements for the year then ended and the lease liabilities recognised as at 1 April 2019 in these consolidated financial statements is primarily on account of inclusion of extension and termination options reasonably certain to be exercised and exclusion of short-term leases for which the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease, in measuring the lease liability in accordance with Ind AS 116.

Leases under Ind AS 17 for the year ended 31 March 2019:

(i) Operating lease payments under cancellable leases:

(₹ in million)

	For the year ended 31 March 2019
Premises	133.58
Vehicles*	7.38
	140.96

* Included under vehicle running and maintenance expense in note 28.

(ii) The Group has significant operating lease arrangements which are non-cancellable for a period up to 5 years. The leases have varying terms, escalation clauses and renewal rights.

The schedule of future minimum lease rental payments in respect of non-cancellable operating leases is set out below:

(₹ in million)

	As at 31 March 2019
Not later than one year	284.08
Later than one year but not later than five years	391.45
Later than five years	1.63
	677.16
Operating lease expenses	**377.10**

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

(iii) Assets acquired under finance lease:

Future minimum lease payments and their present values under finance leases in respect of vehicles are as follows:

(₹ in million)

	Minimum lease payments	Present value of minimum lease payments	Future interest
	As at		
	31 March 2019	31 March 2019	31 March 2019
Not later than one year	105.06	93.72	11.34
Later than one year but not later than five years	123.51	110.87	12.64
Later than five years	-	-	-
	228.57	**204.59**	**23.98**

There is no element of contingent rent or sub lease payments. There are no restrictions imposed by these lease arrangements regarding dividend and additional debt.

40. Expenditure incurred under section 135 of the Companies Act, 2013 on Corporate Social Responsibility (CSR) activities is included under donation.

41. (a) Government grant recoverable ₹ 192.39 million (31 March 2019: ₹ 242.23 million) and Government grant recognized ₹ 633.89 million (31 March 2019: ₹ 595.98 million) in Consolidated Statement of Profit and Loss.

(b) During the year, finance costs amounting to ₹ 113.33 million and ₹ 41.04 million (31 March 2019: ₹ 124.90 million and ₹ 28.65 million) has been capitalized in property, plant and equipment and intangible assets, respectively, calculated using capitalisation rate of 7.85% to 8.38% (31 March 2019: 7.4% to 8.4%).

42. On 1 September 2017, subject to customary closing conditions, the Group, through Jubilant Draximage Radiopharmacies Inc. (a wholly owned step-down subsidiary), acquired through an Asset Purchase Agreement ("APA") substantially all of the assets comprising the Radiopharmacy Business and assumed only certain specific, related liabilities, from Triad Isotopes, Inc. ("Triad") for a purchase consideration of USD 21.61 million (₹ 1,380.61 million) ("Business Combination"). During the year ended 31 March 2019, the Group paid balance consideration of USD 1.46 million (₹ 101.69 million) pursuant to final settlement of working capital adjustments as per the terms of the APA.

43. The carrying value of internally generated product registration/market authorisation and other intangibles (including intangible assets under development) has been reviewed and based on prevailing market conditions, technical and financial assessment, ₹ 303.83 million (31 March 2019 ₹ 105.99 million) have been charged off in Pharmaceuticals segment and included under depreciation, amortisation and impairment expense in the Consolidated Statement of Profit and Loss.

44. Exceptional items includes the following:

a) Premium of ₹ 173.55 million on early redemption of US$ 100 million senior notes for the year ended 31 March 2020.

b) Debt initiation costs of ₹ 42.59 million on early redemption of US$ 100 million senior notes and ₹ 17.03 million on early redemption of NCDs for the year ended 31 March 2020.

c) Property, plant and equipment written off on account of obsolescence amounting to ₹ 113.20 million for the year ended 31 March 2020.

d) Settlement charges of ₹ 2,802.30 million paid to International Finance Corporation ("IFC") by Jubilant Pharma Limited for the year ended 31 March 2019.

45. Employee Stock Option Scheme

The Parent Company has stock option plan in place namely:

- JLL Employees Stock Option Plan, 2011 ("Plan 2011")

The Nomination, Remuneration and Compensation Committee ('Committee') of the Board of Directors which comprises a majority of Independent Directors is responsible for administration and supervision of the Stock Option Plans.

Under Plan 2011, up to 5,352,000 Stock Options, can be issued to eligible directors (other than promoter directors) and other specified categories of employees of the Company/ subsidiaries. Options are to be granted at market price. As per the SEBI guidelines, the market price is taken as the closing price on the day preceding the date of grant of options, on the stock exchange where the trading volume is the highest.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Under Plan 2011, each option, upon vesting, shall entitle the holder to acquire one equity share of ₹ 1 each. Options granted will vest gradually over a period of 3 years from the grant date. Vesting of Options is a function of achievement of performance criteria or any other criteria, as specified by the Committee and communicated in the grant letter.

PLAN 2011			
Vesting schedule			
Sr. No.	% of options scheduled to vest	Vesting date	Lock-in period
1	20	1 year from grant date	Nil
2	30	2 years from grant date	Nil
3	50	3 years from grant date	Nil

There were no options granted during the year ended 31 March 2020 and 31 March 2019, accordingly disclosures as required under Ind AS 102 w.r.t. weighted average fair value of stock options granted during the year is not applicable.

In 2008-09, members approved constitution of Jubilant Employees Welfare Trust ('Trust') for the purpose of acquisition of equity shares of the Company from the secondary market or subscription of shares from the Company, to hold the shares and to allocate/transfer these shares to eligible employees of the Company/subsidiaries from time to time on the terms and conditions specified under respective Plans. The members authorised grant of loan(s) from time to time to the Trust in one or more tranches, up to ₹ 1,000 million either free of interest or at interest agreed between the Board and the Trust.

Up to 31 March 2020, the Trust has purchased 6,363,506 equity shares of the Parent Company from the open market, out of interest free loan provided by the Group, of which 2,886,740 (31 March 2019: 2,879,277) shares were transferred to the employees on exercise of Options. The Trust is also holding Nil (31 March 2019: 170,364) equity shares of Jubilant Industries Limited issued to it in accordance with the Scheme of Amalgamation and Demerger amongst the Company, Jubilant Industries Limited and others which were sold during the year ended 31 March 2020.

In order to comply with SEBI (Share Based Employee Benefits) Regulations, 2014, Jubilant Employees Welfare Trust sold 3,476,766 upto 31 March 2020 (31 March 2019: 3,474,601) equity shares of the Company representing shares which were not backed by stock option grants to employees. Consequently, the number of equity shares has increased to 159,281,139 (31 March 2019: 159,271,511) and the resultant gains have been recognised in other equity.

The movement in the equity shares held by trust:

	Number of equity shares	
	31 March 2020	31 March 2019
At the commencement of the year	9,628	3,506,817
Sale of shares by trust	(2,165)	(3,474,601)
Transfer to employees on exercise of options	(7,463)	(22,588)
At the end of the year	-	9,628

The movement in the stock options under "Plan 2011", during the year, is set out below:

Under Plan 2011

	For the year ended			
	31 March 2020		31 March 2019	
	Number of options	Weighted average exercise price (₹)	Number of options	Weighted average exercise price (₹)
Outstanding at the beginning of the year	9,628	218.04	32,216	213.43
Forfeited/lapsed during the year	(2,165)	208.20	-	-
Exercised during the year	(7,463)	220.90	(22,588)	211.46
Outstanding at the end of the year	-	-	9,628	218.04
Exercisable at the end of the year	-	-	9,628	218.04

The weighted average share price for share options exercised during the year ended 31 March 2020 is ₹ 536.92 (31 March 2019: ₹ 765.19).

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

Fair value of option granted

The weighted average fair value of options granted for Plan 2011 was ₹ 84.90 per option respectively. The fair value at grant date is determined using the Black-Scholes-Merton model which takes into account the exercise price, the term of the option, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option. The following tables list the inputs to models used for fair valuation of the plans:

	Plan 2011
Expected volatility	38.36% - 45.95%
Risk free interest rate	7.74% - 8.81%
Exercise price (₹)	170.20 - 220.90
Expected dividend yield	0.63% - 1.10%
Life of options (years)	3.65

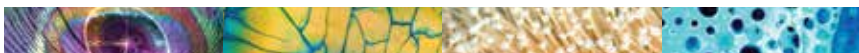
Expected volatility has been based on an evaluation of the historical volatility of the share price, particularly over the historical period commensurate with the expected term. The expected term of the instruments has been based on historical experience and general option holder behaviour.

Share options outstanding at the end of the year:

Options	Options outstanding as at		Remaining contractual life as at (in years)		Exercise Price as at	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Option Plan 2011	-	9,628	-	-	-	218.04
Total	**-**	**9,628**	**-**	**-**	**-**	**-**

46. Additional information, as required under Schedule III to the Companies Act, 2013, of enterprises consolidated as Subsidiary

Name of the Enterprise		Net Assets (Total assets -Total liabilities)		Share in profit/ (loss)		Share in other comprehensive income		Share in total comprehensive income	
		As % of consolidated net assets	Amount (₹ in million)	As % of consolidated profit/ (loss)	Amount (₹ in million)	As % of Consolidated other comprehensive income	Amount (₹ in million)	As % of Consolidated total comprehensive income	Amount (₹ in million)
Parent									
Jubilant Life Sciences Limited		46.53%	26,072.95	35.75%	3,211.41	(5.68%)	(18.81)	34.28%	3,192.60
Subsidiaries									
Indian									
1	Jubilant Clinsys Limited	0.07%	41.12	0.01%	0.89	-	-	0.01%	0.89
2	Jubilant Chemsys Limited	1.79%	1,002.94	1.68%	150.67	(0.61%)	(2.01)	1.60%	148.66
3	Jubilant Biosys Limited	2.76%	1,545.00	3.97%	356.89	(0.85%)	(2.83)	3.80%	354.07
4	Jubilant Infrastructure Limited	3.01%	1,687.17	0.73%	65.75	(0.80%)	(2.65)	0.68%	63.10
5	Jubilant First Trust Healthcare Limited	0.07%	37.52	(0.04%)	(3.26)	-	-	(0.03%)	(3.26)
6	Jubilant Generics Limited	42.73%	23,944.08	7.15%	642.53	(3.89%)	(12.89)	6.76%	629.64
7	Jubilant Innovation (India) Limited	-	2.59	(0.01%)	(0.63)	-	-	(0.01%)	(0.63)
8	Jubilant DraxImage Limited	(0.01%)	(6.91)	-	(0.15)	-	-	-	(0.15)
9	Vanthys Pharmaceutical Development Private Limited	0.07%	38.07	0.01%	0.78	-	-	0.01%	0.78
10	Jubilant Employee Welfare Trust	4.84%	2,710.39	1.47%	132.32	-	-	1.42%	132.32
11	Jubilant Therapeutics India Limited	1.01%	564.21	(0.01%)	(0.77)	-	-	(0.01%)	(0.77)
12	Jubilant Business Services Limited	0.01%	7.78	0.09%	8.46	(0.05%)	(0.15)	0.09%	8.31
13	Jubilant LSI Limited	-	(1.16)	(0.02%)	(1.66)	-	-	(0.02%)	(1.66)
Foreign									
1	Jubilant Life Sciences (USA) Inc.	0.37%	205.46	0.38%	33.71	5.10%	16.89	0.54%	50.61
2	Jubilant Life Sciences (Shanghai) Limited	0.49%	273.41	0.30%	27.10	2.86%	9.46	0.39%	36.57
3	Jubilant Pharma NV	2.65%	1,484.15	-	(0.19)	27.61%	91.41	0.98%	91.22
4	Jubilant Pharmaceuticals NV	(0.06%)	(35.52)	(0.66%)	(59.07)	(0.44%)	(1.46)	(0.65%)	(60.53)
5	PSI Supply NV	0.13%	75.59	0.07%	5.96	1.38%	4.58	0.11%	10.54
6	Jubilant Pharma Holdings Inc.	31.68%	17,755.15	(0.70%)	(62.53)	459.61%	1,521.64	15.67%	1,459.11
7	Jubilant Clinsys Inc.	(0.13%)	(75.64)	0.07%	6.71	(2.02%)	(6.68)	-	0.04
8	Jubilant HollisterStier LLC	19.95%	11,179.90	24.90%	2,236.30	365.20%	1,209.05	36.99%	3,445.35
9	Jubilant Pharma Limited	21.40%	11,991.98	(8.15%)	(732.08)	326.75%	1,081.78	3.75%	349.70
10	Jubilant Cadista Pharmaceuticals Inc.	16.94%	9,493.25	13.02%	1,169.84	237.56%	786.51	21.01%	1,956.35
11	Jubilant Discovery Services LLC	0.09%	51.13	0.06%	4.95	(9.78%)	(32.37)	(0.29%)	(27.42)
12	Jubilant Drug Development Pte. Limited	0.36%	204.20	0.05%	4.42	5.06%	16.75	0.23%	21.16
13	Jubilant Life Sciences (BVI) Limited	0.35%	194.75	(0.02%)	(1.36)	5.60%	18.54	0.18%	17.19



Name of the Enterprise		Net Assets (Total assets -Total liabilities)		Share in profit/ (loss)		Share in other comprehensive income		Share in total comprehensive income	
		As % of consolidated net assets	Amount (₹ in million)	As % of consolidated profit/ (loss)	Amount (₹ in million)	As % of Consolidated other comprehensive income	Amount (₹ in million)	As % of Consolidated total comprehensive income	Amount (₹ in million)
14	Jubilant Life Sciences International Pte. Limited	0.99%	552.02	(0.07%)	(6.74)	(78.65%)	(260.39)	(2.87%)	(267.12)
15	Jubilant Innovation Pte. Limited	0.05%	29.16	(0.02%)	(1.62)	0.77%	2.54	0.01%	0.93
16	Draximage Limited, Cyprus	-	-	-	(0.12)	(0.01%)	(0.02)	-	(0.14)
17	Draximage Limited, Ireland	0.03%	19.49	(0.04%)	(3.81)	0.53%	1.76	(0.02%)	(2.05)
18	Jubilant Draximage (USA) Inc.	0.66%	367.83	0.42%	38.17	9.29%	30.75	0.74%	68.92
19	Jubilant DraxImage Inc.	49.32%	27,640.68	88.16%	7,918.66	181.74%	601.68	91.48%	8,520.33
20	6981364 Canada Inc.	-	(1.30)	-	(0.05)	0.01%	0.05	-	-
21	Draximage (UK) Limited	-	-	-	-	-	-	-	-
22	Jubilant Innovation (USA) Inc.	0.88%	493.20	(0.06%)	(5.37)	12.09%	40.03	0.37%	34.66
23	Draxis Pharma LLC	0.03%	18.63	-	(0.03)	0.48%	1.60	0.02%	1.58
24	Jubilant HollisterStier Inc.	(0.37%)	(206.91)	(1.86%)	(166.69)	(0.57%)	(1.88)	(1.81%)	(168.57)
25	TrialStat Solutions Inc. (formerly Jubilant Drug Discovery and Development Services Inc.)	(0.01%)	(2.85)	(0.02%)	(1.76)	(0.01%)	(0.03)	(0.02%)	(1.79)
26	Drug Discovery and Development Solutions Limited	1.06%	596.54	(0.06%)	(5.54)	15.53%	51.41	0.49%	45.87
27	Jubilant Life Sciences NV	0.34%	190.67	0.48%	42.83	3.39%	11.22	0.58%	54.05
28	Jubilant Pharma Australia Pty Limited	-	(1.60)	-	0.11	0.06%	0.20	-	0.31
29	Jubilant Draximage Radiopharmacies Inc.	3.33%	1,863.34	(22.09%)	(1,983.84)	(16.96%)	(56.14)	(21.90%)	(2,039.98)
30	Jubilant Pharma SA (Pty) Limited	-	1.37	-	0.22	(0.06%)	(0.21)	-	0.01
31	Jubilant Therapeutics Inc.	0.77%	431.38	(1.92%)	(172.30)	12.40%	41.04	(1.41%)	(131.26)
32	Jubilant Episcribe LLC	0.15%	83.46	-	(0.04)	2.17%	7.18	0.08%	7.15
33	Jubilant Epicore LLC	0.27%	152.82	(0.01%)	(0.77)	3.99%	13.20	0.13%	12.43
34	Jubilant Prodel LLC	0.44%	248.75	-	(0.04)	6.48%	21.45	0.23%	21.41
35	Jubilant Epipad LLC	0.25%	138.42	(0.17%)	(15.49)	3.73%	12.34	(0.03%)	(3.14)
36	Jubilant Pharma UK Limited	-	0.47	-	-	-	0.01	-	0.01
Partnership controlled through subsidiaries		5.46%	3,059.93	0.06%	5.17	13.93%	46.10	0.55%	51.28
Total eliminations *		(160.75%)	(90,080.23)	(42.92%)	(3,855.56)	(1,482.95%)	(4,909.62)	(94.11%)	(8,765.18)
Total		**100.00%**	**56,038.82**	**100.00%**	**8,982.43**	**100.00%**	**331.07**	**100.00%**	**9,313.50**

* Minority Interests included in respective subsidiaries (Net assets: ₹ Nil, share in loss ₹ 0.03 million, share in other comprehensive income ₹ Nil and share in total comprehensive income ₹ (0.03) million.

Notes to the consolidated financial statements for the year ended 31 March 2020 (Continued)

47. Earnings per share

		For the year ended	
		31 March 2020	31 March 2019
Profit for basic and diluted earnings per share of ₹ 1 each	**₹ in million**	**8,982.46**	**5,744.56**
Weighted average number of equity shares used in computing earnings per share*			
For basic earnings per share	Nos.	**159,278,804**	**155,862,928**
For diluted earnings per share:			
No. of shares for basic earnings per share	Nos.	159,278,804	155,862,928
Add: Potential dilutive effects of stock options	Nos.	-	-
No. of shares for diluted earnings per share	Nos.	**159,278,804**	**155,862,928**
Earnings per share (face value of ₹ 1 each)			
Basic	₹	56.39	36.86
Diluted	₹	56.39	36.86

* The weighted average number of shares takes into account the weighted average effect of changes in treasury share transactions during the year. There have been no other transactions involving equity shares or potential equity shares between the reporting date and the date of authorisation of these consolidated financial statements.

48. Previous year figures have been regrouped/ reclassified to conform to the current year's classification.

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
ICAI Firm Registration Number: 101248W/W-100022

Manish Gupta
Partner
Membership No.: 095037

Place: Delhi
Date: 29 May 2020

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

Shyam S. Bhartia
Chairman
DIN:00010484

Hari S. Bhartia
Co-Chairman and Managing Director
DIN:00010499

Alok Vaish
Chief Financial Officer

Rajiv Shah
Company Secretary

Place: Noida
Date: 29 May 2020

FORM AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of financial statements of subsidiary/ associates/ joint ventures as per Companies Act, 2013

PART "A" : SUBSIDIARIES

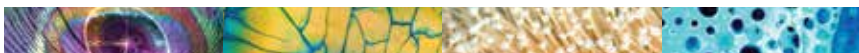
(₹ in million)
Foreign Currencies in absolute terms

Sr. No.	Name of the subsidiary	Date since when subsidiary was acquired / incorporated	Reporting currency	Share capital	Reserves & surplus	Total assets	Total liabilities	Investments (4)	Turnover / Total income	Profit/ (loss) before taxation	Provision for taxation	Profit/ (loss) after taxation	Proposed dividend	% of shareholding
1	Jubilant Clinsys Limited	21 September 2004	INR	20.00	21.12	48.64	7.52	-	2.45	(0.60)	(1.49)	0.89	Nil	100.00%
2	Jubilant Chemsys Limited	21 September 2004	INR	82.00	920.95	1,531.44	528.50	-	1,490.05	266.03	115.36	150.67	Nil	100.00%
3	Jubilant Biosys Limited	3 February 2004	INR	1,870.61	(325.61)	1,878.53	333.53	2.24	1,424.62	515.47	158.58	356.89	Nil	100.00%
4	Jubilant Infrastructure Limited	17 April 2006	INR	344.84	1,342.33	4,735.30	3,048.13	15.64	1,197.45	48.87	(16.88)	65.75	Nil	100.00%
5	Jubilant First Trust Healthcare Limited	23 May 2007	INR	20.50	17.02	37.71	0.19	-	-	(1.00)	2.26	(3.26)	Nil	100.00%
6	Jubilant Generics Limited	25 November 2013	INR	25.80	23,918.28	31,377.25	7,433.17	-	11,670.19	356.24	(286.29)	642.53	Nil	100.00%
7	Jubilant Life Sciences (USA) Inc.	4 March 1999	USD	375,000	2,340,372	9,239,193	6,523,820	-	21,339,737	640,590	164,234	476,357	Nil	100.00%
			INR	17.11	188.34	699.08	493.62	-	1,510.32	45.34	11.62	33.71	Nil	
8	Jubilant Life Sciences (Shanghai) Limited	25 March 2004	RMB	1,652,837	24,031,075	54,099,929	28,416,016	-	176,179,154	3,566,464	898,789	2,667,675	Nil	100.00%
			INR	8.80	264.60	575.89	302.49	-	1,790.03	36.24	9.13	27.10	Nil	
9	Jubilant Pharma NV	27 May 2004	EUR	16,180,000	1,751,049	17,961,400	30,351	-	-	(2,354)	-	(2,354)	Nil	100.00%
			INR	894.14	590.01	1,486.67	2.51	-	-	(0.19)	-	(0.19)	Nil	
10	Jubilant Pharmaceuticals NV	28 May 2004	EUR	1,050,300	(1,479,452)	1,427,831	1,856,983	-	5,808	747	751,907	(751,160)	Nil	100.00%
			INR	63.95	(99.47)	118.18	153.70	-	0.46	0.06	59.13	(59.07)	Nil	
11	PSI Supply NV	28 May 2004	EUR	665,000	248,218	2,979,156	2,065,939	-	3,633,006	113,594	37,855	75,739	Nil	100.00%
			INR	43.37	32.22	246.58	171.00	-	285.69	8.93	2.98	5.96	Nil	
12	Jubilant Pharma Holdings Inc. (5) (6)	12 September 2005	USD	246,586,975	(11,932,191)	475,365,042	240,710,258	-	21,919,405	(1,113,467)	(230,017)	(883,450)	Nil	100.00%
			INR	11,610.64	6,144.51	35,968.50	18,213 .34	-	1,551 .35	(78.81)	(16.28)	(62.53)	NIl	
13	Jubilant Clinsys Inc.	4 October 2005	USD	37,629,630	(38,629,306)	441,982	1,441,658	-	640,400	100,657	5,806	94,851	Nil	100.00%
			INR	1,986.28	(2,061.93)	33.44	109.08	-	45.32	7.12	0.41	6.71	Nil	
14	Jubilant HollisterStier LLC	31 May 2007	USD	21,521,278	126,234,023	204,629,164	56,873,862	-	164,277,220	41,114,674	9,517,425	31,597,248	Nil	100.00%
			INR	876.78	10,303.13	15,483.27	4,303.36	-	11,626.74	2,909.90	673.60	2,236.30	Nil	
15	Jubilant Pharma Limited	19 May 2005	USD	326,758,994	(168,271,136)	583,224,454	424,736,596	-	28,023,480	(6,693,498)	3,650,205	(10,343,704)	NIl	100.00%
			INR	15,232.66	(3,240.68)	44,129.68	32,137.69	-	1,983.36	(473.73)	258.34	(732.08)	NIl	
16	Jubilant Cadista Pharmaceuticals Inc.	1 July 2005	USD	1	125,464,265	144,525,797	19,061,531	-	128,662,560	22,074,273	5,545,249	16,529,024	Nil	100.00%
			INR	-	9,493 .25	10,935.54	1,442.29	-	9,106 .11	1,562 .31	392 .47	1,169.84	Nil	
17	Jubilant Discovery Services LLC	17 June 2008	USD	3,485,000	(2,809,296)	945,808	270,104	-	1,488,015	69,936	-	69,936	Nil	100.00%
			INR	184.60	(133.47)	71.56	20.44	-	105.31	4.95	-	4.95	Nil	
18	Jubilant Drug Development Pte. Limited (8)	19 August 2008	USD	2,547,001	151,786	2,796,377	97,590	-	99,352	62,385	-	62,385	Nil	100.00%
			INR	127.33	76.87	211.59	7.38	-	7.03	4.42	-	4.42	Nil	
19	Jubilant Life Sciences (BVI) Limited (7)	19 August 2008	USD	4,057,501	(1,483,626)	2,636,296	62,421	-	-	(19,197)	-	(19,197)	Nil	100.00%
			INR	203.05	(8.29)	199.48	4.72	-	-	(1.36)	-	(1.36)	Nil	
20	Jubilant Life Sciences International Pte. Limited	1 April 2008	USD	437,503	6,858,018	7,303,108	7,586	5,555,960	10,768	(95,101)	75	(95,176)	Nil	100.00%
			INR	19.99	532.03	552.59	0.57	420.39	0.76	(6.73)	0.01	(6.74)	Nil	

FORM AOC-1 (Continued)

(₹ in million)
Foreign Currencies in absolute terms

Sr. No.	Name of the subsidiary	Date since when subsidiary was acquired / incorporated	Reporting currency	Share capital	Reserves & surplus	Total assets	Total liabilities	Investments (4)	Turnover / Total income	Profit/ (loss) before taxation	Provision for taxation	Profit/ (loss) after taxation	Proposed dividend	% of shareholding
21	Jubilant Innovation Pte. Limited	20 March 2009	USD	2,922,301	(2,536,949)	491,213	105,861	-	-	(22,839)	-	(22,839)	Nil	100.00%
			INR	138.09	(108.93)	37.17	8.01	-	-	(1.62)	-	(1.62)	Nil	
22	Draximage Limited, Cyprus	12 September 2008	USD	3,401	(3,401)	-	-	-	-	(1,715)	-	(1,715)	Nil	100.00%
			INR	0.16	(0.16)	-	-	-	-	(0.12)	-	(0.12)	Nil	
23	Draximage Limited, Ireland	20 October 2008	USD	725,004	(467,367)	296,656	39,019	-	11,866	(50,761)	3,057	(53,818)	Nil	100.00%
			INR	35.05	(15.55)	22.45	2.95	-	0.84	(3.59)	0.22	(3.81)	Nil	
24	Jubilant Draximage (USA) Inc.	4 November 2008	USD	9	4,861,231	5,841,532	980,292	-	4,747,225	703,194	163,877	539,317	Nil	100.00%
			INR	-	367.83	442.00	74.17	-	335.99	49.77	11.60	38.17	Nil	
25	Jubilant DraxImage Inc.	28 May 2008	CAD	2,501,615	518,210,010	580,594,493	59,882,868	-	282,677,003	198,740,644	49,911,368	148,829,276	Nil	100.00%
			INR	101.25	27,539.42	30,819.41	3,178.73	-	15,040.20	10,574.25	2,655.60	7,918.66	Nil	
26	6981364 Canada Inc.	28 May 2008	CAD	2,500	(27,004)	2,358	26,862	-	14	(889)	-	(889)	Nil	100.00%
			INR	0.11	(1.41)	0.13	1.43	-	-	(0.05)	-	(0.05)	Nil	
27	Draximage (UK) Limited	10 December 2002	GBP	1	-	1	-	-	-	-	-	-	Nil	100.00%
			INR	-	-	-	-	-	-	-	-	-	Nil	
28	Jubilant Innovation (USA) Inc.	14 July 2009	USD	2,975,000	3,543,149	6,547,041	28,892	1,801,257	79,209	(91,827)	(15,973)	(75,854)	Nil	100.00%
			INR	160.04	333.16	495.38	2.19	136.29	5.61	(6.50)	(1.13)	(5.37)	Nil	
29	Jubilant Innovation (India) Limited	31 December 2009	INR	0.50	2.09	3.25	0.66	-	0.08	(0.63)	-	(0.63)	Nil	100.00%
30	Jubilant DraxImage Limited	9 September 2009	INR	0.78	(7.70)	3.62	10.53	-	1.91	(0.01)	0.14	(0.15)	Nil	100.00%
31	Draxis Pharma LLC	1 October 2009	USD	250,100	(3,938)	247,662	1,500	-	-	(381)	-	(381)	Nil	100.00%
			INR	11.64	6.99	18.74	0.11	-	-	(0.03)	-	(0.03)	Nil	
32	Jubilant HollisterStier Inc.	1 October 2009	USD	42,325,600	(45,060,219)	99,738,894	102,473,513	-	-	(3,000,150)	(644,916)	(2,355,234)	Nil	100.00%
			INR	1,922.11	(2,129.02)	7,546.74	7,753.66	-	-	(212.34)	(45.64)	(166.69)	Nil	
33	TrialStat Solutions Inc. (formerly Jubilant Drug Discovery and Development Services Inc.)	18 October 2010	CAD	150,000	(203,675)	576,187	629,861	-	1,319,727	(33,047)	-	(33,047)	Nil	100.00%
			INR	7.36	(10.21)	30.59	33.43	-	70.22	(1.76)	-	(1.76)	Nil	
34	Vanthys Pharmaceutical Development Private Limited	11 May 2009	INR	225.00	(186.93)	39.05	0.98	-	1.83	1.05	0.26	0.78	Nil	100.00%
35	Drug Discovery and Development Solutions Limited	6 August 2013	USD	4,650,001	3,234,001	9,647,883	1,763,881	500,534	1,104,884	(78,314)	-	(78,314)	Nil	100.00%
			INR	301.67	294.88	730.01	133.46	37.87	78.20	(5.54)	-	(5.54)	Nil	
36	Jubilant Life Sciences NV	12 July 2013	EUR	100,000	2,203,624	11,320,041	9,016,416	-	38,596,505	773,513	228,837	544,676	Nil	100.00%
			INR	7.81	182.86	936.96	746.29	-	3,035.16	60.83	18.00	42.83	Nil	
37	Jubilant Pharma Australia Pty Limited	11 August 2016	AUD	20,000	(54,800)	374,405	409,205	-	47,751	2,273	-	2,273	Nil	100.00%
			INR	1.00	(2.60)	17.25	18.85	-	2.30	0.11	-	0.11	Nil	
38	Jubilant Employee Welfare Trust	22 November 2008	INR	0.01	2,710.38	2,721.74	11.35	-	194.45	194.42	62.09	132.32	Nil	100.00%
39	Jubilant Draximage Radiopharmacies Inc.	8 March 2017	USD	97,705,000	(73,078,852)	74,497,253	49,871,105	-	197,132,820	(34,233,263)	(6,203,035)	(28,030,228)	Nil	100.00%
			INR	7,120.57	(5,257.23)	5,636.83	3,773.50	-	13,952.10	(2,422.86)	(439.02)	(1,983.84)	Nil	
40	Jubilant Pharma SA (Pty) Limited	14 February 2019	ZAR	280,000	44,001	496,783	172,781	-	1,367,187	65,104	18,229	46,874.82	Nil	100.00%
			INR	1.37	-	2.10	0.73	-	6.55	0.31	0.09	0.22	Nil	



FORM AOC-1 (Continued)

(₹ in million)
Foreign Currencies in absolute terms

Sr. No.	Name of the subsidiary	Date since when subsidiary was acquired / incorporated	Reporting currency	Share capital	Reserves & surplus	Total assets	Total liabilities	Investments (4)	Turnover / Total income	Profit/ (loss) before taxation	Provision for taxation	Profit/ (loss) after taxation	Proposed dividend	% of shareholding
41	Jubilant Therapeutics India Limited	20 March 2019	INR	570.00	(5.79)	564.55	0.33	-	-	(0.77)	-	(0.77)	Nil	100.00%
42	Jubilant Therapeutics Inc.	19 February 2019	USD	526	5,700,683	9,003,533	3,302,324	-	-	(2,432,354)	2,176	(2,434,530)	Nil	100.00%
			INR	0.04	431.35	681.25	249.87	-	-	(172.15)	0.15	(172.30)	Nil	
43	Jubilant Business Services Limited	28 March 2019	INR	0.50	7.28	78.81	71.03	-	95.59	11.30	2.84	8.46	Nil	100.00%
44	Jubilant Episcribe LLC	28 March 2019	USD	1,106,440	(3,481)	1,132,231	29,272	-	-	(521)	-	(521)	Nil	100.00%
			INR	76.26	7.19	85.67	2.21	-	-	(0.04)	-	(0.04)	Nil	
45	Jubilant Epicore LLC	28 March 2019	USD	2,033,575	(13,819)	2,458,130	438,374	-	-	(10,859)	-	(10,859)	Nil	100.00%
			INR	140.17	12.66	185.99	33.17	-	-	(0.77)	-	(0.77)	Nil	
46	Jubilant Prodel LLC	28 March 2019	USD	3,291,317	(3,808)	3,519,104	231,595	-	-	(621)	-	(621)	Nil	100.00%
			INR	226.86	21.89	266.27	17.52	-	-	(0.04)	-	(0.04)	Nil	
47	Jubilant Epipad LLC	28 March 2019	USD	2,051,230	(221,801)	2,346,528	517,099	-	-	(218,841)	-	(218,841)	Nil	100.00%
			INR	141.39	(2.96)	177.55	39.13	-	-	(15.49)	-	(15.49)	Nil	
48	Jubilant LSI Limited	23 October 2019	INR	0.50	(1.66)	0.50	1.66	-	-	(1.66)	-	(1.66)	Nil	100.00%
49	Jubilant Pharma UK Limited	17 April 2019	GBP	5,000	-	5,000	-	-	-	-	-	-	Nil	100.00%
			INR	0.46	0.01	0.47	-	-	-	-	-	-	Nil	

Notes:

1) Reporting period of all the Subsidiary Companies is 1 April 2019 to 31 March 2020.
2) Converted into Indian Rupees at the exchange rate as on 31 March 2020 : 1EUR = INR 82.77, 1USD = INR 75.67, 1GBP = INR 93.50, 1RMB = INR 10.65, 1CAD = INR 53.08, 1 AUD = INR 46.07,1 ZAR = INR 4.23.
3) The above statement excludes inter company eliminations.
4) Excludes investment in subsidiaries.
5) Cadista Holdings Inc. merged with Jubilant Pharma Holdings Inc. w.e.f. closure of business hours on 31 March 2020.
6) HSL Holdings Inc. merged with Jubilant Pharma Holdings Inc. w.e.f. closure of business hours on 31 March 2020.
7) Jubilant Biosys (BVI) Limited merged into Jubilant Life Sciences (BVI) Limited w.e.f. 14 November 2019.
8) Jubilant Biosys (Singapore) Pte. Limited merged with Jubilant Drug Development Pte. Limited w.e.f. 27 March 2020.

Names of Subsidiaries which are yet to commence operations: -

1) Jubilant LSI Limited
2) Jubilant Pharma UK Limited

Names of Subsidiaries which have been liquidated during the year: - Nil

FORM AOC-1 (Continued)

PART "B" : ASSOCIATES AND JOINT VENTURES

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

				Shares of Associate/Joint Ventures held by the company on the year end						Profit/Loss for the year	
Sr. No.	Name of Associates/Joint Ventures	Latest audited Balance Sheet date	Date on which Associate or Joint Venture was associated or acquired	No.	Amount of Investment in Associates/ Joint Venture (₹ in million)	Extent of Holding %	Net worth attributable to shareholding as per latest audited Balance Sheet (₹ in million)	Description of how there is significant influence	Reason why the associate/ joint venture is not consolidated	Considered in consolidation (₹ in million)	Not considered in consolidation (₹ in million)

1) Names of associates or joint ventures which are yet to commence operations: Nil

2) Names of associates or joint ventures which have been liquidated or sold during the year: Nil

For and on behalf of the Board of Directors of **Jubilant Life Sciences Limited**

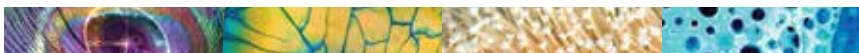
Shyam S. Bhartia
Chairman
DIN:00010484

Place: Noida
Date : 29 May 2020

Rajiv Shah
Company Secretary

Alok Vaish
Chief Financial Officer

Hari S. Bhartia
Co-Chairman & Managing Director
DIN:00010499



Corporate Information

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Tel.: +91 5924-267200
CIN: L24116UP1978PLC004624

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Statutory Auditors
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Chartered Accountants
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Noida – 201305, UP (India)

Cost Auditors
JK Kabra & Co.
Cost Accountants
552/1-B, Arjun Street
Main Vishwas Road
Vishwas Nagar
Delhi–110032, India

Internal Auditors
Ernst & Young LLP
Golf View Corporate Tower B
Sector Road, Sector 42
Gurgaon–122002
Haryana, India

Company Secretary
Rajiv Shah

Registrars & Transfer Agents
Alankit Assignments Limited
205-208 Anar Kali Complex
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New Delhi- 110 055
Tel.: +91-11-4254 1234

Bankers
Axis Bank Limited
Corporation Bank
The Hong Kong & Shanghai Banking Corporation Limited
ICICI Bank Limited
Punjab National Bank
RBL Bank Limited
Yes Bank Limited
JPMorgan Chase Bank, N.A.
IndusInd Bank Limited
HDFC Bank Limited

Jubilant Life Sciences Limited publishes its Corporate Sustainability Report annually following GRI reporting framework and its principles. This year the report has been prepared in accordance with the `GRI Standards: Comprehensive option'. The Corporate Sustainability Report for FY 2019-20 is available at www.jubl.com/sustainability/sustainability-report

JUBILANT LIFESCIENCES

Enhancing Life **Responsibly**

SUSTAINABILITY REPORT
2019-2020

JUBILANT LIFESCIENCES

Jubilant Life Sciences Limited

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