# JUBILANT PHARMOVA Investor Presentation Nov'24





Statements in this document relating to future status, events, or circumstances, including but not limited to statements about plans and objectives, the progress and results of research and development, potential product characteristics and uses, product sales potential and target dates for product launch are forward looking statements based on estimates and the anticipated effects of future events on current and developing circumstances. Such statements are subject to numerous risks and uncertainties and are not necessarily predictive of future results. Actual results may differ materially from those anticipated in the forward-looking statements. Jubilant Pharmova may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the regulatory bodies and our reports to shareholders. The company assumes no obligation to update forward-looking statements to reflect actual results, changed assumptions or other factors.

## **Jubilant Bhartia Group - Snapshot**



### Jubilant Bhartia Group founded by Shyam S. Bhartia and Hari S. Bhartia, leading industrialists from India





Strong presence in diverse sectors like Pharmaceuticals, Life Science Ingredients, Contract Research & Development Services and Therapeutics, Performance Polymers, Food Service (QSR), Food, Auto, Consulting in Aerospace and Oilfield Services



Global presence through investments in India, USA, Canada, Europe, Singapore, Australia, Africa, China, Sri Lanka and Bangladesh

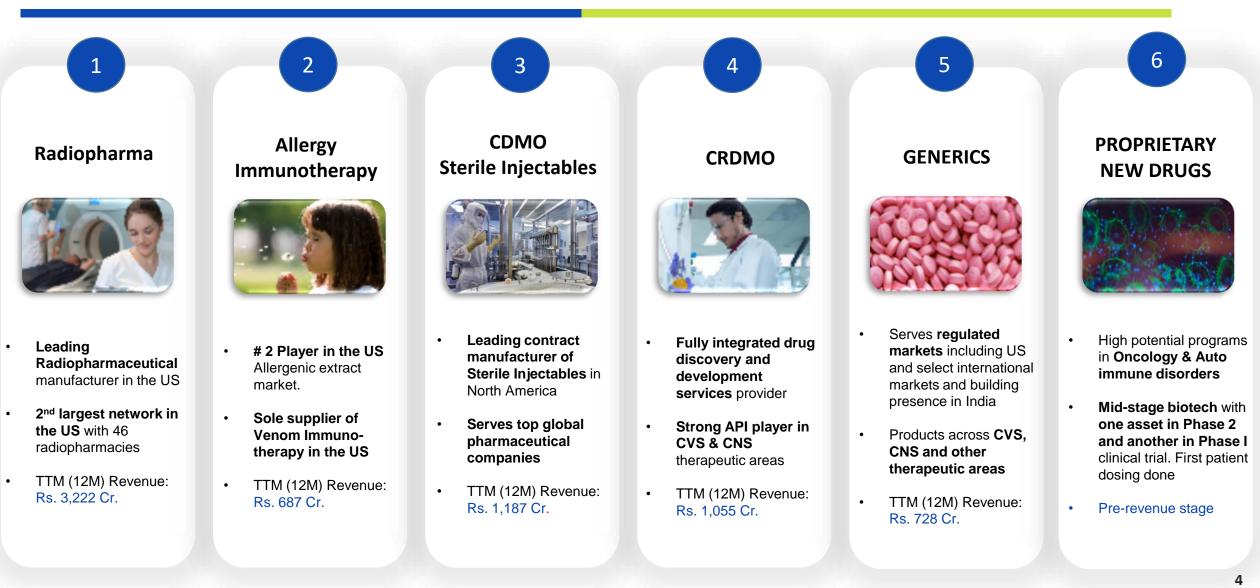


Employs around 46,000 people across the globe with ~2,200 in North America

# **Company Snapshot**

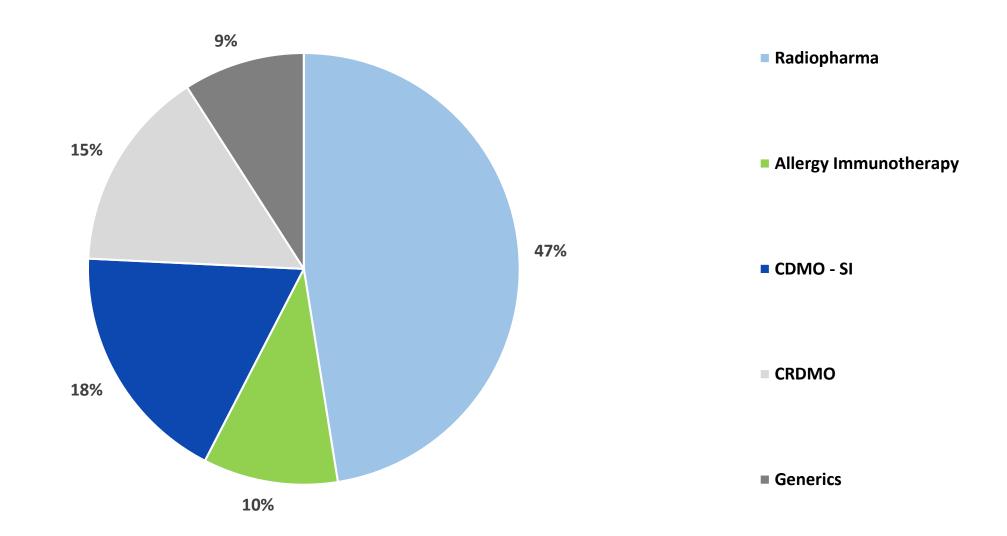


A global pharmaceutical company with strong team of approx. 5,500 multicultural people & Total Income at Rs. 7,006 Cr. (TTM\*)



## **Revenue Split – H1'FY25** (BU wise)





# **Global Manufacturing & Research Footprint**



World class manufacturing facilities, 2 state of the art research centers & 46 radiopharmacies

Kirkland, Montreal, Canada CDMO – Sterile Injectables



Kirkland, Montreal, Canada Radiopharmaceuticals





Spokane, Washington, USA CDMO – Sterile Injectibles

Spokane, Washington, USA Allergy Immunotherapy





**INDIA** 

**NORTH** 

**AMERICA** 



Roorkee, Uttrakhand, India Generics

a gant



Nanjangud, Karnataka, India API

G. Noida, Uttar Pradesh Drug discovery, CDMO



Innovation **Research Center** Greater Noida



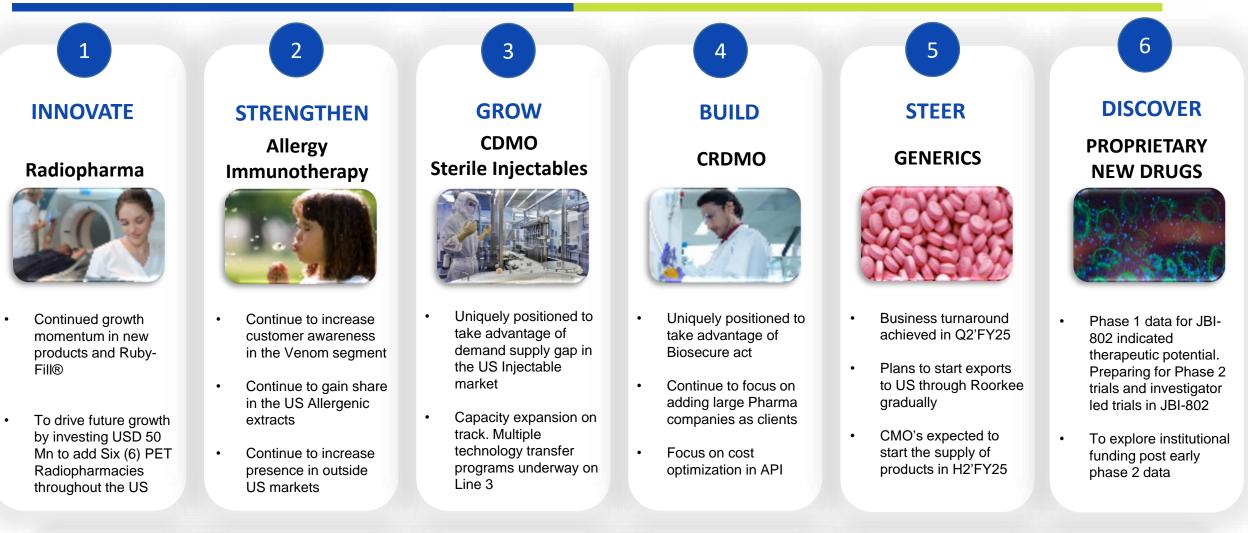
Bengaluru, Karnataka Drug discovery

# Jubilant Pharmova - Q2'FY25



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### Announced Strategic partnership with Pierre Fabre; Improved overall financial performance YoY





### Growing role in treatment of life threatening diseases

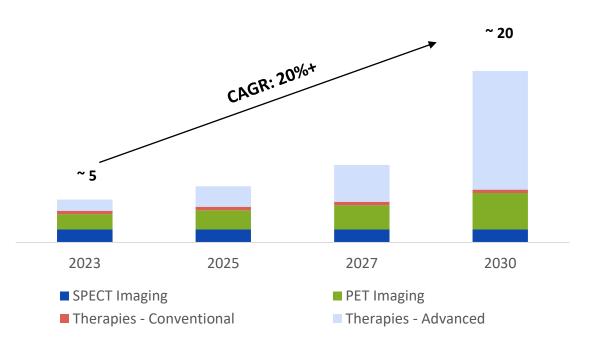
- Radiopharmaceutical is a combination of radioactive isotope and pharmaceutical drug
- Radiopharmaceuticals are used to diagnose and to treat life threatening diseases e.g. Cancer, Cardiac disorders, Neurological disorders
- There are **3 type of** ٠ procedures that use radiopharmaceuticals
  - **SPECT Imaging** •
  - **PET Imaging**
  - **Therapeutics**

	Single-photon Emission Computed Tomography (SPECT Imaging)	Positron Emission Tomography (PET Imaging)	Radiopharmaceutical Therapeutics (Tx)
Description	<ul> <li>Uses "low-energy" radio isotopes that emit gamma rays, detected by SPECT cameras</li> </ul>	<ul> <li>Uses "high energy" radio isotopes that emit positrons, detected by a PET scanner</li> </ul>	<ul> <li>Radiation is systemically or locally delivered using pharmaceuticals that either bind preferentially to targeted cells or accumulate physiologically</li> </ul>
Key Facts	<ul> <li>Longer half-lives</li> <li>Images blood flow</li> <li>Specialized but legacy products, &gt; 90% generics</li> </ul>	<ul> <li>Shorter half-lives</li> <li>Images blood flow and metabolic processes</li> <li>Superior image quality</li> <li>Mostly innovative, few generics</li> </ul>	<ul> <li>Specialized / new generation isotopes</li> <li>Targeted therapies with higher efficacies</li> <li>Minimal off target toxicity vs. conventional treatments</li> </ul>
Market trends	<ul> <li>Large and Stable market</li> <li>Robust supply chain management</li> </ul>	<ul> <li>High growth market</li> <li>More expensive vis-à-vis SPECT</li> </ul>	<ul> <li>High no. of clinical trials in the space</li> <li>Accelerating M&amp;A activity in therapeutics space with multiple &gt; USD 1 Bn. deals in 2023</li> </ul>
Key Products & Isotopes	<ul> <li>MAA, DTPA, Exametazime, Sulfur Colloid, Mertiatide</li> <li>Isotopes - Tc99</li> </ul>	<ul> <li>Ruby-Fill ®, Pylarify, Illuccix, Neuraceq, FDG</li> <li>Isotopes - Rb82, F18, Cu64</li> </ul>	<ul> <li>Products - HICON® Sodium Iodine I 131, Pluvicto, Lutathera</li> <li>Isotopes - Lu177, Ac225, Pb202</li> </ul>
Mode of Operation			Bediepcharmascautical



US radiopharmaceutical market is expected to reach approx. USD 20 Bn. by 2030, growing at a CAGR of 20 %+

US Radiopharmaceutical Market (USD Bn.)



#### **Growth Drivers and Key Trends**

- Growth driven by superior imaging and therapeutics profiles, new emerging isotopes with low off target toxicity and increasing use cases for un-met needs
- PET imaging market growth is fueled by novel products, e.g., PSMA sales has exceeded USD 1 Bn. in <2 years of launch. PET market growth is driven by
  - Strong fundamentals such as better imaging, significantly lower false negatives and faster examination time
  - Applications extending beyond oncology, such as Cardiology scans, Alzheimer's
- Advanced Radiopharmaceutical Therapy market is witnessing launch of differentiated, high value and high efficacy products e.g. Pluvicto used for Prostate Cancer exceeding USD 1 Bn. sales.
  - Favorable pharmacological profile with lower toxicity and higher efficacy, especially in areas with un-met needs
  - New / emerging isotope profiles with targeted effects and lower off target impacts, such as Lu177 and Ac225
  - Application in therapeutic areas beyond oncology such as Neurological conditions, e.g. Alzheimer's

Consolidated market with high entry barriers



# Stringent manufacturing & regulatory environment

Adherence with extensive license framework. Stringent manufacturing set up required to handle isotopes

### Managing time sensitive logistics

Radioactive isotope decays exponentially. The half life could be few hours to few days. Goal is to deliver high activity doses

### Innovative new product development

High capex requirement, long developmental cycle and complex isotope handling requirements for novel product development.

# Forward integration with radiopharmacies

Forward integration with radiopharmacies helps to gain market share



We are one of largest manufacturer in the addressable market in the US with a wide radiopharmaceutical portfolio

Organ	Туре	Product	Key Indication					
Lung	Dx SPECT	Tc99m-DTPA	Pulmonary Embolism					
Lung	Dx SPECT	Tc99m-MAA	Pulmonary Perfusion					
Thyroid	Dx SPECT	I-131	Localizing metastases associated with thyroid malignancies					
	Тx	I-131 HICON®	Hyperthyroidism, Selected cases of Carcinoma of Thyroid					
	Dx PET	Ruby - Fill ®	Coronary Artery disease					
Cardiac	Dx SPECT	Tc99m-Gluceptate	Cardiac blood pool Imaging					
	Dx SPECT	Tc99m-Sestamibi	Coronary Artery disease					
Breast	Dx SPECT	Sulfur Colloid	Localization of metastatic lymph nodes, imaging of liver, spleen					
Gastrointestinal	Dx SPECT	Tc99m-Exametazime	Intraabdominal Infection					
Renal	Dx SPECT	Tc99m-Mertiatide	Renal failure, Urinary tract obstruction					
Muscoskeletal Dx SPECT		Tc99m-MDP	Delineate areas of altered osteogenesis					
Current Addressable Market ~ USD 400 Mn								

### **Key Differentiators**

- Diversified product portfolio spread across SPECT & PET diagnostics and growing therapeutics
- **High profitability** owing to efficient cost structure, in-house APIs and robust supply chain management
- Partner of choice for leading customers owing to innovative products with superior profile vs. competitors and best in class customer service, e.g. Proprietary Ruby-Fill ® technology for Cardiac Imaging
- On-shore manufacturing facility in Montreal with high quality track record and ability to manage complex processes
- Strong R&D capabilities, continuously feeding the product pipeline to enable frequent market launches

Dx : Diagnostic, Tx : Therapeutic

Market leadership in select products - MAA, DTPA and I-131

#### **Draximage ® MAA**



MAA is used in the perfusion phase of a ventilation/perfusion (V/Q) scan to diagnose pulmonary embolism. JDI is market leader in the US market Draximage ® DTPA



DTPA is used to assess pulmonary ventilation function in association with MAA to perform a Ventilation/perfusion (V/Q) scan. JDI is the sole supplier in the US market HICON® is a radioactive therapeutic agent indicated for the treatment of hyperthyroidism and selected cases of carcinoma of the thyroid. JDI has no direct competition in the US market



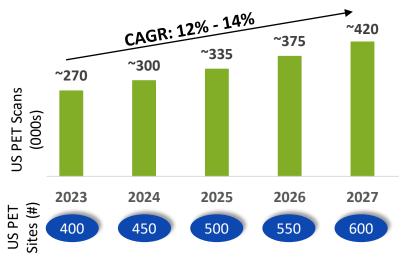
**HICON® Sodium Iodine I 131 Solution USP** 





### Innovation Leadership in Ruby - Fill<sup>®</sup>, Gaining market share consistently

### **Growing Cardiac PET Market in the US**



Source : Company Estimates

### **Growth Drivers and Key Trends**

- Superior product profile vs. SPECT scans
- Improved reimbursement landscape and diagnostic infrastructure
- Lower half lives vs. SPECT products leading to lower hospital burden



#### **Ruby-Fill ® Rubidium 82 generator and Elusion System**

- The RUBY-FILL® Rubidium 82 Generator contains accelerator produced Strontium-82. which decays to Rubidium-82 (Rb-82). It is used for Cardiac PET scan, a non-invasive imaging procedure of the myocardium, to evaluate regional myocardial perfusion in adults with suspected or existing coronary artery disease.
- Ruby-fill is installed in top 80% US Cardiac networks and is positioned to further increase market share
- Lower cost vs. competition driven by higher shelf life of generators, hence driving more scans per generator
- Better Image quality due to patented feature of saline push dosing, significantly increasing Rb-82 activity delivered to the heart
- Consistent image quality due to proprietary constant activity mode, plus patient weight based dosing

#### Gaining market share in the US cardiac PET market; Strong growth in installations in the US in Q2'FY25 13

Ruby-Fill<sup>®</sup> and Robust product pipeline to fuel future business growth





Ruby-Fill<sup>®</sup> Growth potential

- Gain market share in the growing US cardiac PET market
- Scale ex-US markets such as Europe, Canada, etc.



PET & SPECT Product Pipeline

- Target to launch new products in PET Imaging with an addressable market at ~ USD 500 Mn.
- Pipeline in SPECT Imaging with an addressable market at ~ USD 50 Mn.



Development of therapeutic product - MIBG

 Completed patient dosing for Phase II clinical trials for MIBG. Expect launch for relapse / refractory Neuroblastoma (~400 patients per annum) in CY 2026.

Driving revenue growth



Particulars (Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Ү-о-Ү	H1'FY24	H1'FY25	Y-o-Y
Revenue	251	262	251	0%	455	513	13%
EBITDA	132	126	120	(10%)	226	245	9%
EBITDA Margin (%)	53%	48%	48%	(520) bps	50%	48%	(180) bps

- Q2'FY25 revenue stable YoY. Overall H1'FY25 revenue grew by 13% YoY on the back of new product sales in Sulfur Colloid and growth in Ruby-Fill ®
- Q2'FY25 EBITDA decreased YoY due to change in product mix, however overall H1'FY25 EBITDA increased YoY by 9%



### US Radiopharmacy market is expected to grow on the back of novel PET & Therapeutic products

#### **SPECT** Radiopharmacy



#### **PET Radiopharmacy**





#### **Growth Drivers and Key Trends**

- Radiopharmacy dispenses and distributes radiopharmaceutical products
- Consolidated market in US with top 3 radiopharmacy networks dispensing and distributing 70%+ products
- Increasing demand of novel PET diagnostics product, e.g., Cyclotron based pharmacies for F-18 PSMA, Alzheimer's products. Additionally, SPECT pharmacies can handle generator based PET products, e.g., Ga-68 PSMA
- Therapeutics dispensing share of pharmacy networks expected to grow, driven by Stringent USP 825 regulations. Most clinics and hospitals don't want to invest in the clean room infrastructure for dispensing. Additionally, big pharma companies have limited capabilities in the distribution and handling wastes of radioactive materials
- Emerging radioisotopes landscape such as Rb-Sr, Ga-68, Cu-64, Lu-177, Ac-225 are leading to development of new PET Imaging and Theranostic products which will further fuel radiopharmacy share of dispensing and distributing these products. 16

1. USP develops uniform minimum standards for the preparation, compounding, dispensing, and repackaging of radiopharmaceuticals





#### **Consolidated Market**

	# of radio pharmacies in the US	SPECT pharmacies	PET pharmacies	# of hospitals served in the US	
CardinalHealth <sup>®</sup>	160+	✓	✓	~ 4,100	
JUBILANT RADIOPHARMA	ILANT 46		✓	~ 1,800	
SIEMENS Healthineers PETNET Solutions	41		✓	~ 700	
👸 RLS	31	✓		~ 900	
PharmaLogic Take The Lead	42	✓	✓	~ 200	
	14		✓	~ 200	

#### **Barriers to Entry**



#### Stringent Regulations

Each treatment site is required to obtain a license from Nuclear Regulatory Commission and comply with additional state, local, and hospital regulations for transportation and usage



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#### Intricate Supply Chain

A robust supply chain is required given short product halflives and strong customer preference for just-in-time ordering, compared to large bulk orders

#### **Complex Care Coordination**

Requires awareness, education, and collaboration across multiple hospital departments

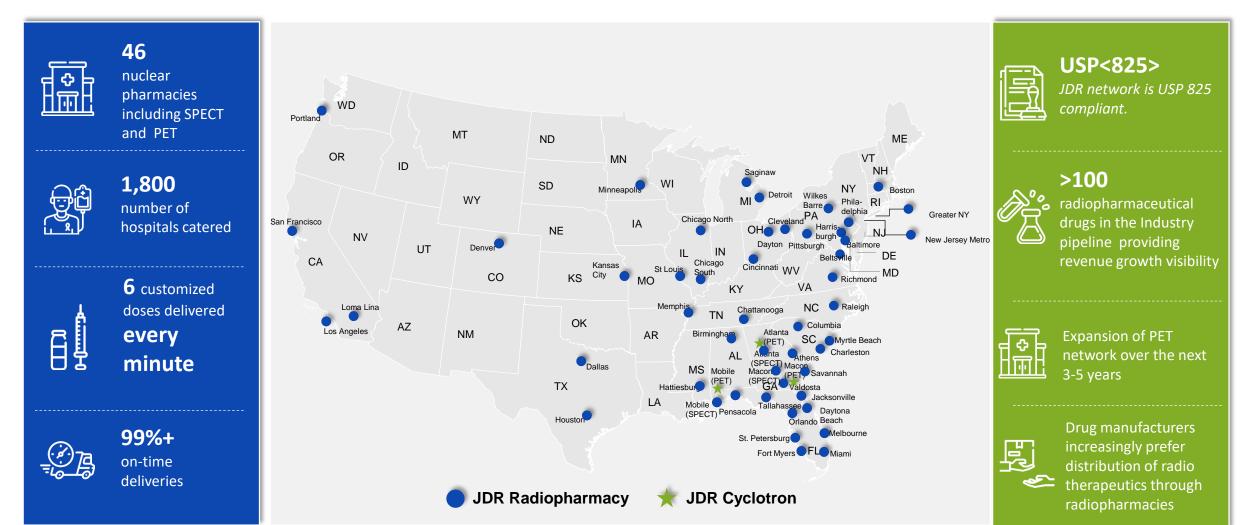
#### **Skilled Manpower Requirement**



Authorized nuclear pharmacists require at least 4,000 hours of training or experience in nuclear pharmacy practice along with rigorous examinations



2nd largest radiopharmacy network in the US





### Investing in PET radiopharmacy network throughout the US to drive growth & profitability

#### **PET Radiopharmacy**



- Plans to invest USD 50 Mn. to expand PET radiopharmacy network by adding Six (6) sites in strategic locations throughout US
- Investment shall position the company in the growing PET Imaging segment and shall also enable the company to secure long term contracts with leading PET radiopharmaceutical manufacturers
- New PET radiopharmacies to be fully operational by FY28.
   Funding through internal accruals and long term credit
- PET radiopharmacies are expected to deliver 20% + EBITDA margins once fully operational & reaches optimum utilisation

#### Strengthening position by expanding PET radiopharmacy network to Nine (9) sites through out the US



Expand Radiopharmacy network, Ride on volume & new product led industry growth



Radiopharmacy Network Expansion

- Expand PET radiopharmacy network by adding six (6) PET radiopharmacies in strategic locations throughout United States.
- Evaluate opportunity to expand SPECT radiopharmacy network.



### New Product led volume growth

- Drive revenue on the back of increased volume for new products
- Increase market share across Group purchasing organizations, Integrated delivery networks and independents hospitals

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### Enhance Operational Efficiencies

- Further strengthen performance on key pharmacy operational metrics
- Continue to improve sourcing efficiency

## JUBILANT PHARMOVA

# Radiopharmacy

Volume to drive revenue growth & operational efficiency to drive margin expansion

Particulars (Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y
Revenue	490	570	568	16%	977	1,139	17%
EBITDA	6	13	6	2%	8	19	145%
EBITDA Margin (%)	1%	2%	1%	(10) bps	1%	2%	90 bps

Q2'FY25 revenue grew YoY on the back of increase in volume from new products

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 Q2'FY25 EBITDA stable on YoY basis due to increase in overheads despite revenue growth

> 50 Mn.

Americans suffer

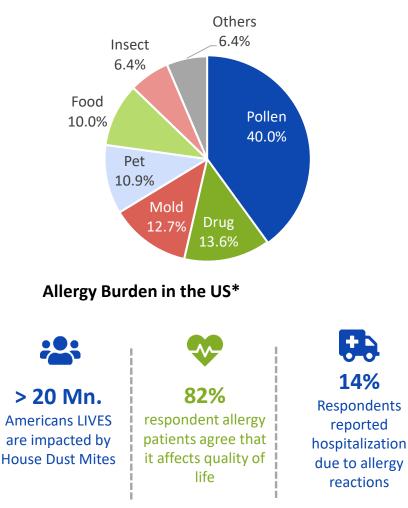
from some type

of an allergy

annually

### Global market poised to reach USD 3 Bn. by 2028, growing at a CAGR of ~ 7%

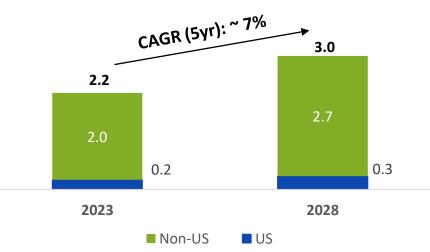
### Most Common Allergies in US (2023)



**2**02

>50 Deaths in US in a

year due to Anaphylaxis Global Allergy Immunotherapy Market (USD Bn.)



- Allergy immunotherapy (AIT) refers to the treatment for allergic reactions against a variety of allergens including Pollen, Mold, PET dander, Food & Insect (treated by venom immunotherapy) etc. In this treatment, repeated shots of allergic antigens are provided to develop immunity and eventually cure allergy over a period of time.
- There are two kinds of delivery mechanisms Sub Lingual and Sub Cutaneous

#### **Growth Drivers**

- Increasing allergy cases
- Awareness of allergy treatment
- Advancement in treatment options



Jubilant is #2 player in the US Sub-Cutaneous Allergy Immunotherapy market with strong entry barriers

### **Strong Entry Barriers**

- Highly concentrated US market with well established players
- Raw material comprising natural extracts / organisms involve a complex supply chain from sourcing to processing.
- Grandfathered approvals with any new product needing a Biologic License Approval which is more complex than small molecule drug approval.
- In order to succeed, New Entrant has to offer a complete portfolio of products, which shall entail significant investment, development and approval lead times.

### **Key Differentiators**

- # 2 player in the US SCIT allergy market & Sole Supplier of Venom immunotherapy in the US since 2018.
- Product portfolio includes 6 different Insect Venom products, 200+ allergenic extracts and skin testing devices, with best in class customer service and high supply reliability.
- **HollisterStier'** brand loyalty going back 100 years
- Onshore USFDA approved Manufacturing. Dedicated Sales force in the US, serves over 2,000 customers including Allergists, ENT Physicians

**Balanced Product Portfolio** 



### **Venom Extracts**



- Venom extracts includes products for Honey Bee, White-Faced Hornet, Yellow Hornet, Wasp, Yellow Jacket and Mixed Vespid allergies
- Sole supplier in US

### **Allergenic Extracts**



- Allergenic extracts (over 200 products) includes products for Dog, Cat, Mite, Tree Pollen
- Combination of specialized (e.g., Dog) and standardized extracts (e.g., Cat); 2<sup>nd</sup> largest in the US

### **Skin Testing Devices**



- Multiple skin test system includes ComforTen, Quintest and Quintip
- Differentiated product vs. competition – stainless steel lancets vs. plastic tips ensuring minimal trauma

Moving ahead on three pronged growth strategy





### **Enlarge US Venom Segment**

- Create customer awareness on the Bee sting allergy through targeted marketing campaigns and enlarge the US Venom segment
- Leverage Brand equity in the community



### Gain market share in US Allergenic extracts

- Use Venom products to gain customer wallet share in Allergenic extracts
- Launch differentiated products e.g. Ultra Filtered Dog product



### Penetrate outside US market

- Penetrate the Europe market on the back of **strategic partnerships**
- Expand the distribution channel in APAC, MEA & LATAM

Sustained growth momentum & margin expansion



Particulars (Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y
Revenue	179	168	170	(5%)	330	338	2%
EBITDA	86	63	46	(46%)	136	110	(20%)
EBITDA Margin (%)	48%	38%	27%	(2,090) bps	41%	32%	(890) bps

Q2'FY25 revenue lower YoY due to delay in product launches in the new markets outside of US by our partners

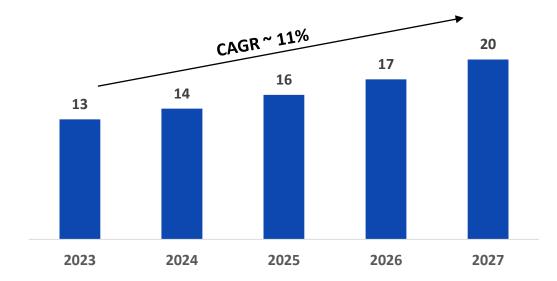
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 Q2'FY25 EBITDA margin decreased YoY due to lower revenue in the outside US markets and lower production. The margin is expected to normalize in H2'FY25

## **3** CDMO - Sterile Injectables Demand expected to outpace the supply by 2027



Global CDMO-SI Market Size (in USD Bn.)



From 2023-27, For vial outsourcing sub-market, Vial filling **Demand > Supply (6.8 Bn. units vs. 6.1 Bn. units)** 

The business is engaged in Fill and Finish for Sterile Injectables, where a sterile drug is transferred from a filling needle into a sterile vial and then a stopper is applied, except in cases, where the drug requires sterile lyophilization.

#### **Growth Drivers & Key Trends**

- Increase in demand: Increasing number of drugs/injectable in development pipeline driven by biologics (65%+ of current pipeline) and LOEs
- Increase in outsourcing: Outsourcing expected to increase, driven by limited internal capacity and capabilities, cost reduction initiatives and big pharma focus on internalizing specialized capabilities, e.g., Proteins, RNA, Peptides
- **Significant shortages:** Since 2015, 50-60% of new drug shortages in the US have been injectables, signaling need for significant on-shoring
- Demand Supply Gap expected to widen further with increasing consolidation, e.g., Novo Holding acquired Catalent for enterprise value of USD 16.5 Bn. This transaction may further reduce the overall capacity available for outsourcing, given Novo is expected to use capacity for manufacturing their anti-obesity drugs.

### Structurally attractive market with key differentiators driving our growth

### **Strong Entry Barriers**

- Majority of commercial contracts are typically long duration (typically 3 years or more with auto renewal)
- Greenfield expansion is considerably difficult due to high up-front capex required with ongoing opex to support initial product commercialization
- Innovator companies prefer onshore North American manufacturers with a good quality track record in light of continuing supply challenges
- Attractive niches & Technology (e.g., Isolator Technology, Multi Dose Preservative Free ophthalmic drops, etc.) have emerged, driven by requirements of differentiated technologies, higher quality standards, people capabilities and capital investment
- **High switching costs for customers** due to significant tech transfer time (18-24 months), other challenges, e.g., quality
- Stringent regulatory requirements (FDA) for sterile manufacturing, with ever evolving landscape making difficult for new entrants

### **Key Differentiators**

- Deep and long-term relationships with our customers
   Top 10 Customers have been with us 5+ years.
- Customer satisfaction is strong with 90%+ repeat
   Customer business rate
- Serving 4 of the top 10 pharma companies globally
- On Shore Manufacturing facilities in Spokane, US and Montreal, Canada
- Co-invested capacity with US govt., advanced isolator technologies are part of our expansion, meeting both regulatory & customer requirements
- Steady quality track record in past audits including inspections from US FDA, ENVISA Brazil and others
- Focused core competency in Sterile Fill & Finish and Ophthalmic (ointments, liquids & creams) sterile products





### Collaborative partner with unique capabilities & strong customer relationships



### Full Suite of Services with On-shore manufacturing

### Strong Quality track record

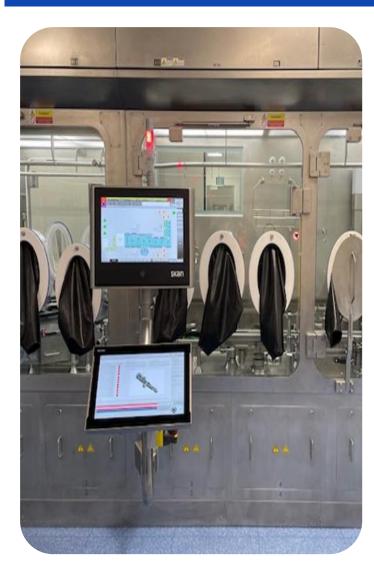
- Can handle Vial size from 2ml to 100 ml with batch size up to 2,000 ltr.
- **Full suite of services** including sterile fill and finish (Liquid & Freeze dried), Ophthalmic (Liquids, Ointments and creams) and Biologics
- Strategically located on-shore manufacturing footprint in North America

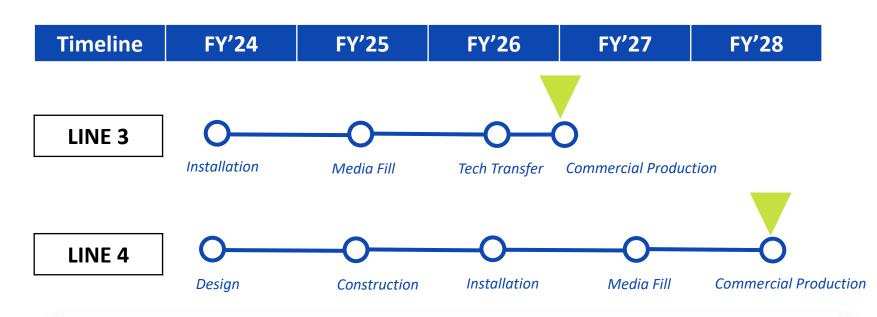
- Steady quality track record in past audits at each location including inspections from FDA, ENVISA and others
- Stability in core portfolio at Spokane with **multiple products having patent protection** and limited competition

- Strong Customer Relationships
- · Serve leading pharmaceutical companies globally
- Long standing relationship with customers with some longer than10 years and 90%+ repeat business rate
- Customer-focused approach with strong Tech Transfer & Project Management collaboration from the development phase
- 25+ Customers across the world



Doubling of capacity with state of the art technology at Spokane on track; Incremental revenue potential of \$160m - \$180m





- Doubling Spokane capacity of sterile fill and finish (both liquid and lyophilization)
- Total investment at USD 285 Mn. Incl. US Govt. funding USD 149.6 Mn.
- Multiple Technology transfers underway and commercial revenue in FY26 / FY27

Driving Revenue growth



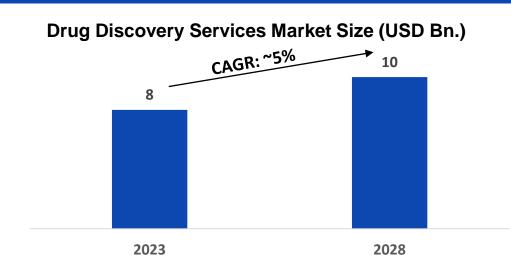
Particulars (Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Ү-о-Ү	H1'FY24	H1'FY25	Y-o-Y
Revenue	301	324	302	0%	555	626	13%
EBITDA	56	57	89	59%	97	146	51%
EBITDA Margin (%)	19%	18%	29%	1,080 bps	17%	23%	590 bps

- Q2'FY25 revenue stable YoY despite CMO Montreal plant under remediation
- Q2'FY25 EBITDA & EBITDA margins increased YoY due to retrospective pricing improvement

# **4** CRDMO: Drug Discovery Services, CDMO & API



Both Drug Discovery Services and API/Formulation Development markets are expected to grow at ~5-6% CAGR



#### API/Formulation Development Market Size (USD Bn.)



#### **Growth Drivers for Drug Discovery Market**

- Large Pharma companies to de-risk their supply chain by adding "friend sourcing" locations. Biosecure Act aims to prohibit US Govt. and US life sciences companies, (who are receiving federal grant money) to work with biotechnology service providers that are connected to foreign adversaries.
- Early signs of recovery in FY'25 vs slowdown in last couple of years
- Rise in **specialized discovery technologies** such as ADCs and oligonucleotides

#### **Growth Drivers for API / Formulation development Market**

- Focus on integrated service offering ranging from discovery to development
- Rapid momentum in specialized CDMO services to support ever increasing clinical trials, e.g., High potency APIs with stringent exposure control requirements
- Rising share of biologics along with increasing investments in biologics for new niche modalities

# **CDMO API market**

### CDMO API Market is estimated to grow at a CAGR of ~ 6%+



CDMO API Market Size (USD Bn.) cagr: +6% ~ 130 + 18 ~ 95 + 12 12 99 75 2023 2028 HPAPI Large Molecule Small Molecule

#### **Growth Drivers for API Market**

- Although API market is dominated by the small molecules, higher growth is experienced by HPAPIs and large molecule segments
- Cost competitiveness is the key including backward integration into major KSMs to mitigate pricing pressures on the finished good formulation companies and ensuring supply continuity
- Rising interest of companies in manufacturing **custom generics** for innovators, ensuring higher margins
- Signals of a positive rebound for the CDMO industry are also driven by the BIOSECURE Act, providing a positive tailwind for Indian Industry

# **CRDMO : Drug Discovery Services & API**

We provide end to end CRDMO services for drug substance in small molecules





# **Drug Discovery Services**

Three Pronged growth strategy





Well prepared to scale up infrastructure (labs, scientific talent etc.) to take advantage of increase in CRO demand



### Maximize market penetration & Transform operations by increasing cost effectiveness & asset utilisation



**State of the art GMP manufacturing facility** spanning over 41 acres with 7 multi stream manufacturing blocks

Facility inspected by FDA, PMDA Japan, KFDA Korea, ANVISA Brazil, TGA Australia

### **Dominant position in select therapies**

- Comprehensive portfolio comprising of APIs from various therapeutic area -Central Nervous System, Cardiovascular System, Anti-infective and Antidiabetic
- Among the largest producers for API's such as, Oxcarbamazepine, Carbamazepine, Pinaverium, Resperidone, Donepezil, Lamotrigine, Meclizine, Azithromycin & Valsartan
- Reach to 50 countries, Servicing 160+ customers

### Strategy going forward

- Maximize penetration of APIs : Fortifying sales in USA, Japan, LATAM & MENA
- Transform operations towards CDMO: Leverage GMP manufacturing capabilities for Innovative APIs (CDMO)
- **Custom Manufacturing** : Partner with large pharma to manufacture products requiring life cycle mgmt.
- Increase backward integration: De-risk by increasing backward integration & follow China plus one strategy for sourcing

# **CRDMO DDS:** Continue to add large pharma clients ; Medium term outlook continues to be positive

**CRDMO API:** Focus on profitable products ; Taking initiatives to reduce operating costs

### Drug Discovery Services

Particulars ( Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y	
Revenue	115	113	151	32%	218	265	21%	•
EBITDA	26	22	36	39%	47	57	21%	
EBITDA Margin (%)	22%	19%	24%	120 bps	22%	22%	0 bps	

#### API

Particulars ( Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y
Revenue	165	130	127	(23%)	341	256	(25%)
EBITDA	15	16	12	(17%)	28	28	1%
EBITDA Margin (%)	9%	12%	10%	70 bps	8%	11%	280 bps

#### **CRDMO** Segment

Particulars ( Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y
Revenue	279	243	278	(0%)	559	521	(7%)
EBITDA	41	38	48	18%	76	86	14%
EBITDA Margin (%)	15%	16%	17%	270 bps	13%	16%	300 bps

#### **Drug Discovery Services**

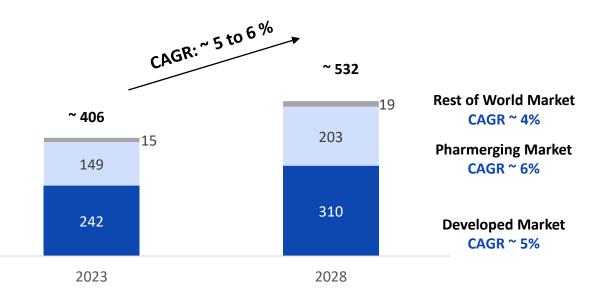
- Q2'FY25 revenue increased sharply YoY due to increase in revenue from new contracts from large Pharma customers and incremental revenues in CDMO business
- Q2'FY25 EBITDA margins expanded YoY due to sharp revenue growth
- API
- Q2'FY25 revenue decreased YoY due to focus on selling profitable products. Industry wide pricing pressure continues
- Q2'FY25 EBITDA margins percentage increased YoY due to cost optimization efforts despite lower revenue











■ Developed Markets ■ Pharmerging Markets ■ RoW Markets

#### **Overall Market**

 Overall market is growing on the back of increase in Chronic disease prevalence, loss of exclusivity for innovator products negated by pricing pressure in select markets

#### **Developed Market**

- US market is expected to grow ~2% with early signs of decrease in price reductions.
- Non-US market is expected to grow by ~5 to 7% with margins & regulatory approval timelines varying by market. Key differentiators are cost competitiveness and supply reliability.

#### India Market

 India market is expected to grow in excess of 10%. Key differentiators are brand building and In-clinic effectiveness of sales team

## **Generics** Achieved profitability in Q2'FY25





### **Key Products & Facilities**

- Therapeutic areas Cardiovascular System, Central Nervous System, Gastrointestinal and Multi Specialty
- Global presence with serving more than 50 countries including US, Europe, Canada, Japan, Australia and RoW
- Building branded generics business in India in the field of Cardiovascular diabetes & Multi Specialty
- Derisking product supplies through building a robust CMO network
- USFDA classifies Roorkee Facility as "Voluntary Action Indicated (VAI)" in April'24.

## Generics



Engineered turnaround by improving quality, optimizing cost & scaling Non US international business



Continuous Quality Improvement

Implemented a large scale **quality improvement** program in Roorkee facility.



Continuous Cost Optimisation

Implemented cost optimization initiatives of **Rs. 150 Cr. in FY24.** 

Outsourcing of manufacturing to CMO network in US



Scaled up Non US International business

Scaled Non US international business and achieved highest ever sales in FY24

## **Generics** Growth Strategy for key markets





Grow the profitable Non-US International market

- Focus on scaling 2 key markets to triple digit revenue in INR Cr. (B2B2C)
- Offer a portfolio of products to 50+ markets (B2B)
- Launch new products through In-Licensing



#### Build business in Indian Market

- Build and Scale branded
  generics business in India
- Develop 3 to 4 profitable therapeutic area divisions. Demonstrated successful blueprint by achieving profitability in CVD division in Q4'FY24 and H1'FY25



# Focus on profitability in the US Market

- Focus on profitable sustainable portfolio
- Relaunch products & grow exports through Roorkee Facility
- Get approval of ANDAs (35) in the pipeline and launch new products.

## **Generics** Achieved profitability in Q2'FY25



Particulars (Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Y-o-Y
Revenue	172	156	173	0%	375	328	(12%)
EBITDA	(50)	(11)	21	141%	(71)	10	114%
EBITDA Margin (%)	(29%)	(7%)	12%	4,100 bps	(19%)	3%	2,210 bps

Q2'FY25 revenue stable YoY

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• Q2'FY25 EBITDA sharply improved YoY due to overhead cost savings & profitable product mix.

# **6 Proprietary Novel Drugs** *Clinical stage precision therapeutics*



### Advancing potent molecules to address unmet medical needs in Oncology & Auto immune diseases

Program	Mechanism	Indications	Lead Optimization	Pre - Clinical (IND)	Phase I /II	Milestones
JBI-802	coREST Inhibitor/ Epigenetic Modulating Agent	ET(Essential thrombocythemia)/MPN (Myeloproliferative neoplasms), NSCLC (Non- small cell lung cancer)			0	Phase I data suggests therapeutic potential. First Patient dosing done. Interim Phase II data in 2025
JBI-778	PRMT5 Inhibitor Brain Penetrant	EGFR (Epidermal Growth Factor receptor) refractory NSCLC, ACC (Adenoid cystic carcinoma), High Grade Glioma			0	Phase I trial under progress First Patient dosing done Interim Phase I data in 2025
JBI-2174	PD-L1 Inhibitor Brain Penetrant	Brain tumor and metastases		0		IND enabling
JBI-1044	PAD4 Inhibitor	Oncology and auto-immune disease		0		IND enabling
Other	Various	Various	0			Undisclosed Research Programs

Two Clinical stage drugs under development with significant value inflection potential on clinical outcome

### Key Indications for JBI - 802

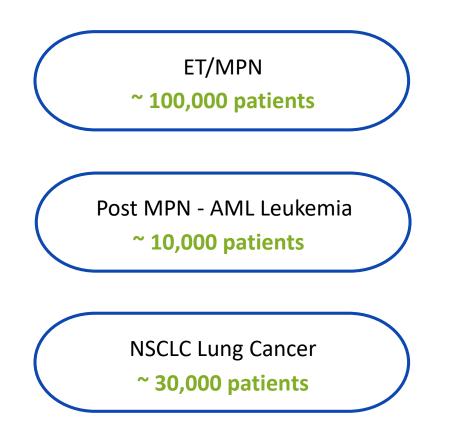


Disease Indications	Rationale	JBI - 802 Response
Non-Small cell lung cancer (NSCLC)	<ul> <li>STK11 mutation is observed in10-15% NSCLC (85 % of lung cancer is NSCLC).</li> <li>Patients with STK11 mutations have a lower survival rate and are resistant to immune checkpoint therapy (like Keytruda, Atezolizumab, etc.)</li> </ul>	One patient with NSCLC having STK11 mutations showed significant response on JBI-802, while not responding to previously administered doublet Immune checkpoint therapy. Preclinical animal model study have shown synergistic effects of JBI-802 with immune checkpoint inhibitors
Essential Thrombocythemia (ET)	<ul> <li>ET is a rare blood cancer that causes the bone marrow to produce too many platelets which can lead to an increased risk of developing blood clots resulting in stroke and heart attack</li> <li>Limited options for patients who are refractory to the first line of therapy</li> </ul>	JBI-802 has shown to reduce platelet in human clinical trial which is mediated by LSD1 inhibitor. JBI-802 has better safety profile compared to the competitor (no Dysgeusia and anemia)
<b>Post MPN-AML</b> (Myeloproliferative neoplasms- Acute myeloid leukemia)	<ul> <li>MPNs are a group of blood cancers that cause increased production of blood cells, mainly affecting red blood cells, platelets, or white blood cells.</li> <li>Progression from MPN to AML (Acute Myeloid Leukemia) is a serious complication, occurring in about 5-10% of MPN patients.</li> <li>No effective therapy available (Survival in adults is only 5 months)</li> </ul>	JBI-802 shows superior efficacy in preclinical in-vivo efficacy studies compared to LSD1 only and HDAC6 only inhibitors

### Phase Two & Investigator led clinical trials status for JBI-802



### Key Indications



### **Trial Status**

#### Company Sponsored Phase 2 trial ; First patient dosing done ; Interim data by 2025

- ET is a rare blood cancer that causes the bone marrow to produce too many platelets leading to stroke and heart attack. JBI-802 has shown to reduce platelet in human clinical trial which is mediated by LSD1 inhibitor.
- Potential better safety and efficacy than Bomedemstat (Merck Phase 3), which Merck acquired for USD 1.35 billion

#### Investigator led trial under planning

- MPN are blood cancers that cause increase production of blood cells. Progression from MPN to AML is serious complication occurring in MPN patients
- High unmet need for effective therapy with survival only for 5 months

#### Investigator led trial under planning

- Demonstrated clinical efficacy in JBI-802 in one patient in phase 1 study
- Patients with STK11 mutations have a lower survival rate and are resistant to immune check point therapy

Key Indications for JBI - 778;



Disease Indications	Rationale	JBI – 778 Response
Non-Small cell lung cancer (NSCLC) with or without brain metastases	<ul> <li>EGFR (epidermal growth factor receptor) mutations are observed in 10 - 50% of non-small cell lung cancer patients</li> <li>EGFR mutations is almost double in patients with NSCLC with CNS metastases compared with patients without CNS metastases</li> <li>Recently PRMT5 inhibitors have been shown to be effective in NSCLC patients who is resistant to Osimertinib (3<sup>rd</sup> Generation EGFR inhibitors)</li> <li>A brain penetrant and substrate-specific PRMT5 inhibitor offers potential therapeutic opportunity</li> </ul>	<ul> <li>PRMT5 mechanism is relevant to EGFR inhibitor refractory cell lines both in <i>vitro and in vivo</i></li> <li>JBI-778 is potent PRMT5 inhibitor having good plasma and brain exposure and has a potential to treat patients who are non- responders to the EGFR inhibitors with or without brain metastases</li> </ul>
High Grade Glioma	<ul> <li>High-grade gliomas account for approximately 15 to 20 % of CNS tumours in children and adolescents</li> <li>Isocitrate dehydrogenase (IDH) mutant gliomas are the most common malignant primary brain tumors diagnosed in patients younger than 50, an important cause of morbidity and mortality</li> <li>Previous PRMT5 inhibitors shown CR in IDH+ patients but faced tox issues impeding further development</li> </ul>	<ul> <li>JBI-778 has superior brain exposure and substrate competitive binding has established superior safety in preclinical setting</li> <li>JBI-778 has shown excellent results in pre-clinical in vivo model of glioma</li> </ul>

### First patient dosing done for NSCLC indication

*Continue to invest in a calibrated manner* 



Particulars ( Rs. Cr.)	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H1'FY24	H1'FY25	Ү-о-Ү
Revenue	0	0	0		0	0	
EBITDA	(8)	(6)	(3)	63%	(18)	(9)	50%

Continue to invest in a calibrated manner in two lead programs

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# Consolidated Reported Financials - Q2'FY25 & H1'FY25



Total Income growth (YoY) along with EBITDA margin expansion (YoY)

Particulars ( Rs. Cr. )	Q2'FY24	Q1'FY25	Q2'FY25	Y-o-Y	H
Revenue	1,680	1,732	1,752	4%	
Other Income	10	14	22		
Total Income	1,690	1,746	1,774	5%	
EBITDA	261	266	311	19%	
EBITDA Margin (%)	15.4%	15.2%	17.5%	210 bps	1
Impairment of assets	0	0	0		
Exceptional Income / (expense)	0	396	(14)		
PBT	98	500	144	47%	
PBT Margin	5.8%	28.6%	8.1%		
Normalised PBT <sup>1</sup>	98	104	159	62%	
Normalised PBT Margin	5.8%	5.9%	8.9%	310 bps	
Reported PAT	62	482	103	65%	
Reported PAT Margin	3.7%	27.6%	5.8%	210 bps	
Normalised PAT <sup>1</sup>	62	69	103	65%	
Normalised PAT Margin	3.7%	4.0%	5.8%	210 bps	

	-	
H1'FY24	H1'FY25	Y-o-Y
3,267	3,484	7%
19	36	
3,286	3,520	7%
438	577	32%
13.3%	16.4%	310 bps
0	0	
0	382	
123	644	423%
3.7%	18.3%	
123	262	113%
3.7%	7.5%	370 bps
	-	-
68	584	758%
2.1%	16.6%	1,450 bps
68	172	153%
2.1%	4.9%	280 bps

- Q2'FY25 **Total Income increased 5% YoY** on the back of growth in revenue in Radiopharma and Drug discovery services
- Q2'FY25 EBITDA increased 19% YoY due to improved performance in CDMO Sterile Injectables, CRDMO and turnaround in Generics business.
  - Q2'FY25 Exceptional expense mainly includes one time remediation cost at CMO Montreal

Q2'FY25 **Normalised PAT increased 65% YoY** due to improved operating performance and reduction in finance cost

## **Key Ratios** *Net Debt / Ebitda continues to improve*



Particulars ( Rs. Cr. )	Mar 31, 2024	Sep 30, 2024
Net Debt ( On constant currency, Net of DIC )	2,457	1,736
Net Debt / Equity	0.46	0.30
Net Debt / EBITDA (TTM)	2.5	1.5

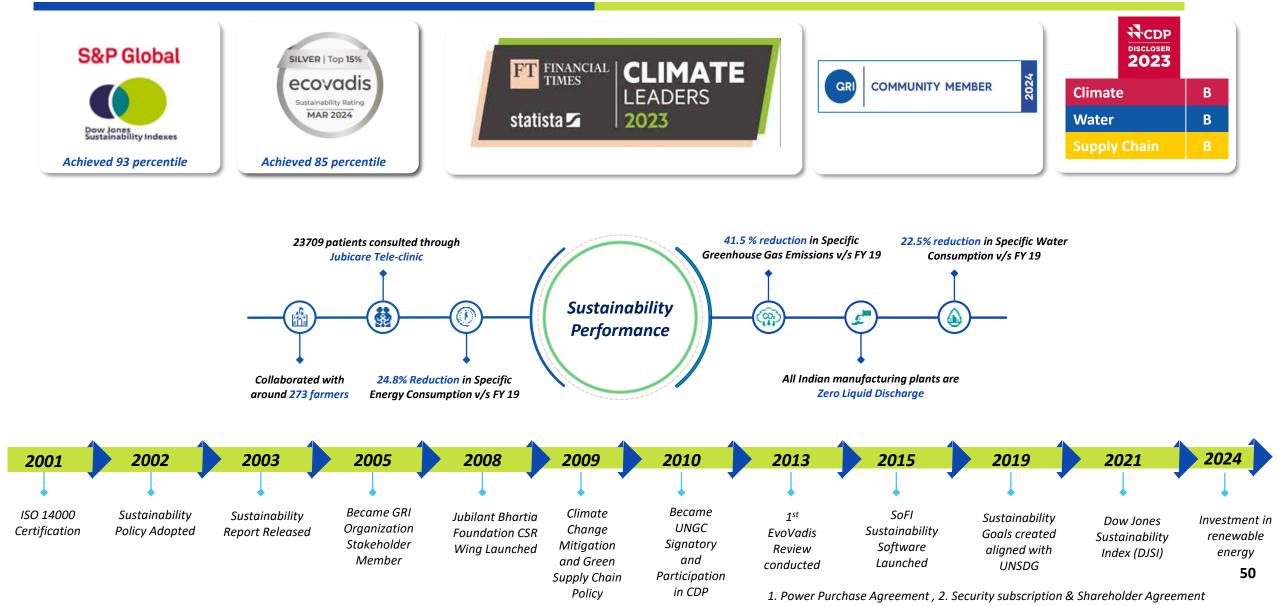
Net Debt / Ebitda continues to improve

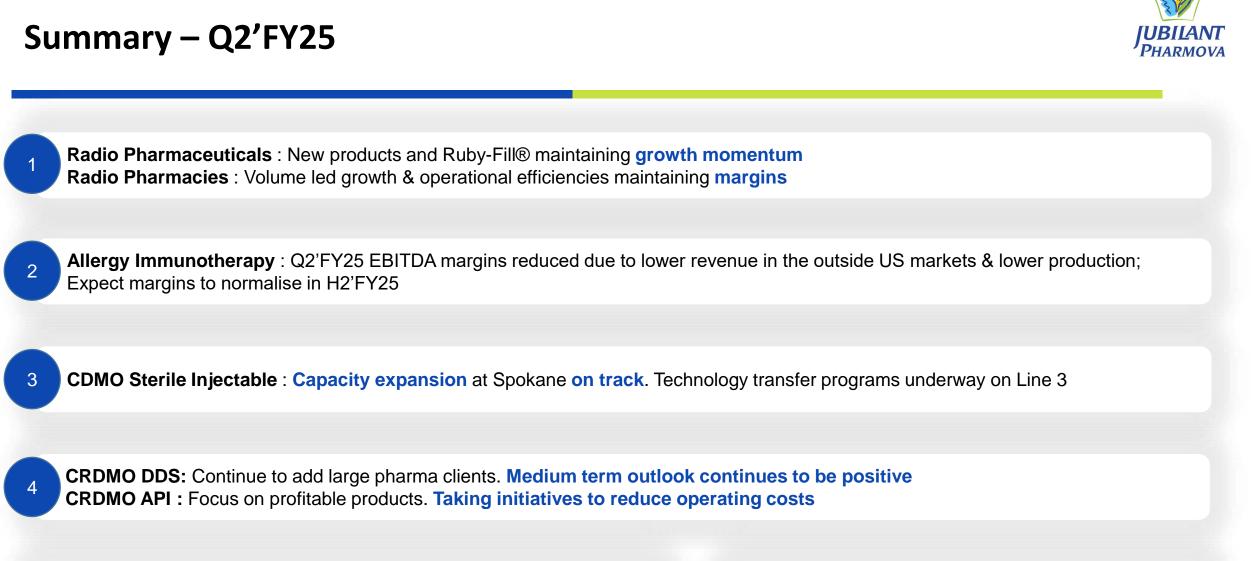
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# Sustainability



### Received KPMG ESG Excellence award for Mid / Small Cap category in the Pharma & Healthcare sector in Q2'FY25







**Prop Novel Drugs** : **First patient dosed** in both lead programs

## **Financial Results Table**



Total Income ( Rs. Cr. )	Q2'FY24		Q1'FY25		Q2'FY25		H1'FY24		H1'FY25		FY24	
Revenue (A)	1,680		1,732		1,752		3,267		3,484		6,703	
a. Radiopharma	741		832		820		1,432		1,652		3,001	
Radiopharmaceuticals	251		262		251		455		513		952	
Radiopharmacies	490		570		568		977		1,139		2,050	
b. Allergy Immunotherapy	179		168		170		330		338		679	
c. CDMO Sterile Injectables	301		324		302		555		626		1,117	
d. CRDMO	279		243		278		559		521		1,093	
Drug Discovery Services	115		113		151		218		265		449	
CDMO – API	165		130		127		341		256		645	
e. Generics	172		156		173		375		328		775	
f. Proprietary Novel Drugs	0		0		0		0		0		0	
Unallocable Corporate Income	8		10		10		17		19		38	
Other Income (B)	10		14		22		19		36		69	
Total Income (A+B)	1,690		1,746		1,774		3,286		3,520		6,772	
EBITDA ( Rs. Cr. )	Q2'FY24	Margin	Q1'FY25	Margin	Q2'FY25	Margin	H1'FY24	Margin	H1'FY25	Margin	FY24	
a. Radiopharma	147	20%	138	17%	126	15%	241	17%	264	16%	584	19%
Radiopharmaceuticals	132	53%	126	48%	120	48%	226	50%	245	48%	477	50%
Radiopharmacies	6	1%	13	2%	6	1%	8	1%	19	2%	56	3%
b. Allergy Immunotherapy	86	48%	63	38%	46	27%	136	41%	110	32%	273	40%
c. CDMO Sterile Injectables	56	19%	57	18%	89	29%	97	17%	146	23%	192	17%
d. CRDMO	41	15%	38	16%	48	17%	76	13%	86	16%	169	15%
Drug Discovery Services	26	22%	22	19%	36	24%	47	22%	57	22%	106	24%
CDMO – API	15	9%	16	12%	12	10%	28	8%	28	11%	63	10%
e. Generics	(50)	(29%)	(11)	(7%)	21	12%	(71)	(19%)	10	3%	(141)	(18%)
f. Proprietary Novel Drugs	(8)		(6)		(3)		(18)		(9)		(30)	
Unallocable Corporate ( Expenses) / Income	(11)		(15)		(16)		(23)		(30)		(55)	
Total EBITDA	261	15.4%	266	15.2%	311	17.5%	438	13.3%	577	16.4%	994	14.7%

Annexure

## **Executive Leadership Team**





Shyam S Bhartia Chairman



Hari S Bhartia Co-Chairman



Priyavrat Bhartia Managing Director



Arjun S Bhartia Joint Managing Director



Arvind Chokhany Group CFO, Whole-time Director



Shantanu Jha Group CHRO



**Dr. Tushar Gupta** COO, CRDMO Head, Corporate Strategy

## **Executive Leadership Team**





Harsher Singh CEO - Jubilant Radiopharma



**Giuliano Perfetti** CEO - CRDMO, Biosys



**Kyle Ferguson** CEO – Allergy Business



**Dr. Jaidev Rajpal** CEO - Jubilant Generics



Chris Preti CEO - CDMO

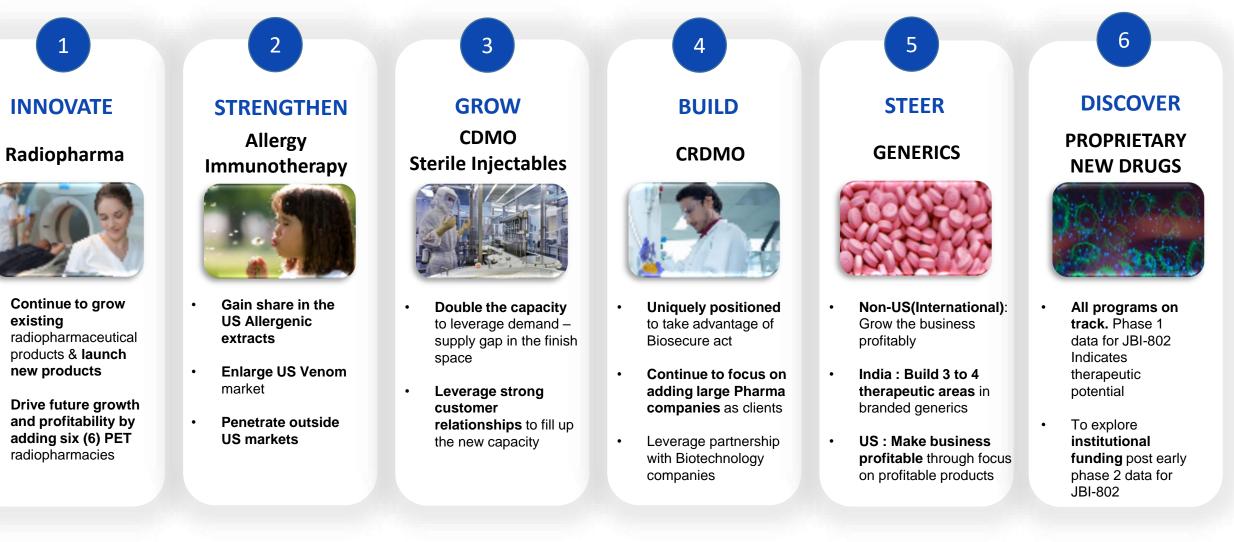


**Dr. Syed Kazmi** CEO - Jubilant Therapeutics



## **JPM Business Strategy**

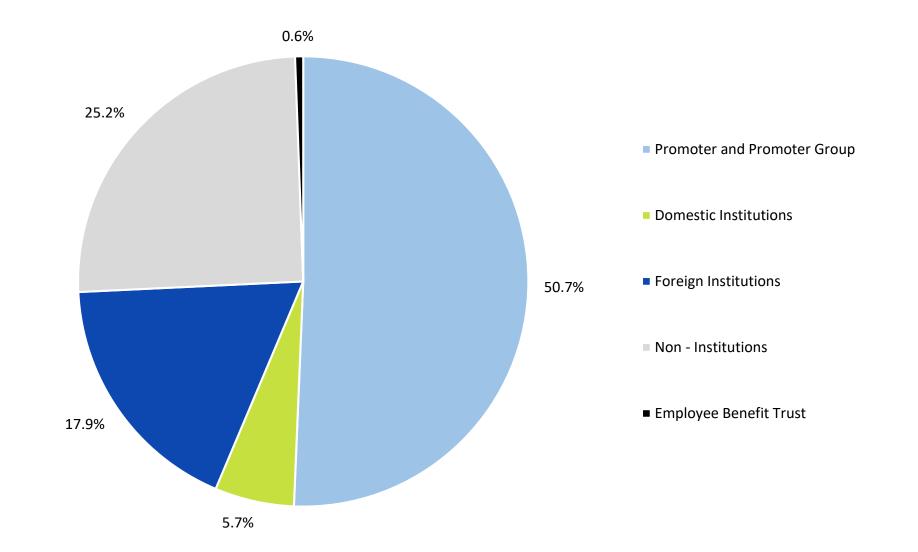
To strengthen the unique position of each of the business unit to enhance shareholder value



# **Shareholding Pattern**







## GLOSSARY



Abbreviation	Details	Abbreviation	Details
CVS	Cardiovascular System	MEA	Middle East Africa
CNS	Central Nervous System	LATAM	Latin America
CDMO	Contract Development Manufacturing Organization	LOE	Loss of exclusivity
CRDMO	Contract Research & Development Manufacturing Organization	FDA (US)	U.S. Food and Drug Administration
F18	Fluorine-18 Radioisotope	PMDA (Japan)	Pharmaceutical and Medical Device Agency
PSMA	Prostate Specific Membrane Antigen	KFDA (Korea)	Korea Food Development Authority
Lu177	Lutetium-177 Radioisotope	· · · · · ·	Brazilian Health Regulatory Agency
Ac225	Actinium-225 Radioisotope		
MAA	Macro Aggregated Albumin	. , ,	Therapeutic Goods Administration
DTPA	Diethylenetriaminepentacetic Acid-Chelating Agent	API	Active Pharmaceutical Ingredient
HICON	Pharmaceutical Grade Radioactive Iodine	MENA	Middle East North Africa
131	lodine-131 Radioisotope	GMP	Good Manufacturing Practices
MIBG	Metaiodobenzylguanidine	B2B2C	Business-to-Business-to-Consumer
USP (USP 825 Guideline)	U.S. Pharmacopeia (USP) general chapter ,825 (Related to Radiopharmaceuticals: Preparation, Compounding, Dispensing, and Repackaging)	B2B	Business-to-Business
Ga 68	Gallium-68 Radioisotope	ET/MPN	Essential thrombocythemia / Myeloproliferative neoplasm (rare chronic blood cancer)
Rb	Rubidium (chemical element)	coREST Inhibitor/	CRISPR-Cas9 Endomorphic RNA Symptomatic Inhibitor (RNA based therapy targeting genetic disease)
Sr	Strontium (chemical element)	Epigenetic	
Cu 64	Copper-64 Radioisotope	Modulating	Medications that modify gene expression patterns
NRC	Nuclear Regulatory Commission (U.S.)	Agent PRMT5	Protein Arginine Methyltransferase 5 inhibtor (Blocks enzyme activity involved in adding methyl
GPOs	Group Purchasing Organisation	Inhibitor	groups to arginine residues, affecting gene expression regulation)
IDNs	Integrated Delivery Network	Brain	Cerebral blood flow enhancers or cognitive-enhancing drugs (supplements)
SCIL	Sublingual immunotherapy (Allergy treatment - Dust mites & Seasonal allergy)	Penetrant	Programmed death Ligand-1 inhibitor (blocks the PD-L1 pathway, enhancing immune response
SCIT	Subcutaneous Immunotherapy (Allergy treatment Insect venom, pet dander, Mold, and other allergens)	PD-L1 Inhibitor PAD4 Inhibitor	against cancer cells) poly(ADP-ribose) polymerase 4 inhibitor (Disrupts DNA repair mechanisms in cancer cells,
APAC	Asia Pacific	LSD1/HDAC6	leading to their death) Lysine specific demethylase 1/Histone deacetylase 6 inhibtor (Blocks enzymes involved in
MEA	Middle East Africa	inhibitor	modifying histones, impacting gene expression regulation in cancer therapy)
NSCLC	Non-small cell lung cancer	NSCLC	Non-small cell lung cancer
SCLC	Small cell lung cancer	SCLC	Small cell lung cancer

## **For More Information**



For Investors: Pankaj Dhawan Jubilant Pharmova Limited Ph: +91 120 436 1105 E-mail: Pankaj.dhawan@jubl.com

For Media: Sandipan Ghatak Phone: +91-120 436 1026 E-mail: sandipan.ghatak@jubl.com

### Siddharth Rangnekar

CDR India Ph: +91 +91 9769919966 E-mail: siddharth@cdr-india.com

**Ryan Marshall** Madison Public Relations E-mail: ryan.marshall@madisonpr.in Phone number: +91 9810047944